

BRC ASIA LIMITED

Incorporated in the Republic of Singapore
Company Registration No. 193800054G

CHANGES IN COMPOSITION OF THE BOARD

The Board of Directors (the “**Board**”) of BRC Asia Limited (the “**Company**”) wishes to announce that Mr. Zhang Xingwang will cease as an Executive Director of the Company with effect from 20 July 2026 and Ms. Lee Chun Fun has been appointed as an Executive Director of the Company with effect from 20 July 2026.

The particulars of Ms. Lee Chun Fun pursuant to the requirements of Rule 704(7) of the Listing Manual of Singapore Exchange Securities Trading Limited will be furnished in separate announcement.

Following the above cessation and appointment, the Board of the Company comprise the following members with effect from 20 July 2026:

Board of Directors	Designation
Teo Ser Luck	Chairman and Independent Director
Seah Kiin Peng	Executive Director and Group Chief Executive Officer
Xu Jiguo	Executive Director and Group Chief Procurement Officer
Lee Chun Fun	Executive Director and Group Chief Financial Officer
Chang Pui Yook	Independent Director
Joel Leong Kum Hoe	Independent Director
Toh Kian Sing	Independent Director
Darrell Lim Chee Lek	Non-Independent and Non-Executive Director
Kwek Pei Xuan	Non-Independent and Non-Executive Director
Stephen Ho Kiam Kong	Non-Independent and Non-Executive Director

There are no changes to the Board Committees.

By Order of the Board

Lee Chun Fun
Company Secretary

17 July 2026