

# PROXY FORM

ANNUAL GENERAL MEETING



**OUE HEALTHCARE LIMITED**

(Incorporated in the Republic of Singapore)  
(Company Registration No. 201304341E)

**IMPORTANT:**

1. The Annual General Meeting ("AGM") will be held, in a wholly physical format, at Hilton Singapore Orchard (333 Orchard Road, Singapore 238867), Grand Ballroom, Level 6, Orchard Wing on Friday, 24 April 2026 at 10.00 a.m. **There will be no option for shareholders to participate virtually.**
2. Please read the notes overleaf which contain instructions on, inter alia, the appointment of a proxy(ies).
3. This Proxy Form is not valid for use and shall be ineffective for all intents and purposes if used or purported to be used by CPF Investors and SRS Investors.
4. CPF Investors and SRS Investors may:
  - (a) vote at the AGM if they are appointed as proxies by their respective CPF Agent Banks or SRS Operators, and should contact their respective CPF Agent Banks or SRS Operators if they have any queries regarding their appointment as proxies; or
  - (b) may appoint the Chairman of the Meeting as proxy to vote on their behalf at the AGM, in which case they should approach their respective CPF Agent Banks or SRS Operators to submit their votes by 5.00 p.m. on 14 April 2026.
5. By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 1 April 2026.

I/We\*, \_\_\_\_\_,  
(Name) (NRIC/Passport No./Company Registration No.\*)  
of \_\_\_\_\_  
(Address)

being a member/members\* of OUE Healthcare Limited (the "Company"), hereby appoint:

| Name | Address | NRIC/Passport No. | Proportion of Shareholding % |
|------|---------|-------------------|------------------------------|
|      |         |                   |                              |

and/or (delete as appropriate)

| Name | Address | NRIC/Passport No. | Proportion of Shareholding % |
|------|---------|-------------------|------------------------------|
|      |         |                   |                              |

or failing him/her\*, the **Chairman of the AGM**, as my/our\* proxy/proxies\* to attend, speak and vote for me/us\* on my/our\* behalf at the AGM of the Company to be held at Hilton Singapore Orchard (333 Orchard Road, Singapore 238867), Grand Ballroom, Level 6, Orchard Wing on Friday, 24 April 2026 at 10.00 a.m. and at any adjournment thereof.

| NO.                      | RESOLUTIONS  | VOTING |           | ABSTAIN** |
|--------------------------|--|--------|-----------|-----------|
|                          |  | FOR**  | AGAINST** |           |
| <b>ORDINARY BUSINESS</b> |  |        |           |           |
| 1.                       | Adoption of the Directors' Statement and Audited Financial Statements of the Company and its subsidiaries for the financial year ended 31 December 2025 and the Auditors' Report thereon |        |           |           |
| 2.                       | Approval of Directors' fees  |        |           |           |
| 3.                       | Re-appointment of KPMG LLP as Auditors   |        |           |           |
| <b>SPECIAL BUSINESS</b>  |  |        |           |           |
| 5.                       | Authority for Directors to issue Shares pursuant to Section 161 of the Companies Act 1967 of Singapore   |        |           |           |

\* Delete as appropriate

\*\* Voting will be conducted by poll. If you wish your proxy/proxies to cast all your votes "For" or "Against" a resolution, please indicate with an "X" in the "For" or "Against" box provided in respect of that resolution. Alternatively, please indicate the number of votes "For" or "Against" in the "For" or "Against" box provided in respect of that resolution. If you wish your proxy/proxies to abstain from voting on a resolution, please indicate with an "X" in the "Abstain" box provided in respect of that resolution. Alternatively, please indicate the number of shares your proxy/proxies is directed to abstain from voting in the "Abstain" box provided in respect of that resolution. In any other case, the proxy/proxies may vote or abstain as the proxy/proxies deem(s) fit on any of the above resolutions if no voting instruction is specified, and on any other matter arising at the AGM.)

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2026

\_\_\_\_\_  
Signature(s) of member(s) or Common Seal

\_\_\_\_\_  
Contact Number/Email Address of Member(s)

| Total Number of Shares held in: | No. of Shares |
|---------------------------------|---------------|
| CDP Register                    |               |
| Register of Members             |               |

**IMPORTANT: PLEASE READ NOTES OVERLEAF**

1. If the member has shares entered against his/her/its name in the Depository Register (maintained by The Central Depository (Pte) Limited), he/she/it should insert that number of shares. If the member has shares registered in his/her/its name in the Register of Members (maintained by or on behalf of the Company), he/she/it should insert that number of shares. If the member has shares entered against his/her/its name in the Depository Register and shares registered in his/her/its name in the Register of Members, he/she/it should insert the aggregate number of shares. If no number is inserted, this instrument appointing a proxy(ies) will be deemed to relate to all the shares held by the member.
2. (a) A member who is not a relevant intermediary is entitled to appoint not more than two proxies to attend, speak and vote at the AGM. Where such member's instrument appointing a proxy(ies) appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the instrument.  
 (b) A member who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak and vote at the AGM, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's instrument appointing a proxy(ies) appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the instrument.  
**"Relevant intermediary"** has the meaning ascribed to it in Section 181 of the Companies Act 1967.  
 A member who wishes to appoint a proxy(ies) must complete the instrument appointing a proxy(ies), before submitting it in the manner set out below.
3. A proxy need not be a member of the Company. A member may choose to appoint the Chairman of the Meeting as his/her/its proxy.
4. The instrument appointing a proxy(ies) must be submitted to the Company in the following manner:

Please fold here 1st

**Postage will be  
paid by  
addressee.**

**For posting in  
Singapore only.**

**BUSINESS REPLY SERVICE  
PERMIT NO. 09702**



The Share Registrar  
**OUE HEALTHCARE LIMITED**  
 c/o Boardroom Corporate & Advisory Services Pte. Ltd.  
 1 Harbourfront Avenue  
 #14-07 Keppel Bay Tower  
 Singapore 098632

Please fold here 2nd

- (a) if submitted personally or by post, be lodged with the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd., at 1 Harbourfront Avenue, #14-07 Keppel Bay Tower, Singapore 098632; or
  - (b) if submitted electronically, be submitted via email to the Company's Share Registrar at [srs.proxy@boardroomlimited.com](mailto:srs.proxy@boardroomlimited.com).
- and in each case, must be lodged or received (as the case may be) not less than 72 hours before the time appointed for holding the AGM.
5. Completion and submission of the instrument appointing a proxy(ies) by a member will not prevent him/her from attending, speaking and voting at the AGM if he/she so wishes. The appointment of the proxy(ies) for the AGM will be deemed to be revoked if the member attends the AGM in person and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the relevant instrument appointing a proxy(ies) to the AGM.
  6. The instrument appointing a proxy(ies) must be under the hand of the appointor or of his/her attorney duly authorised in writing. Where the instrument appointing a proxy(ies) is executed by a corporation, it must be executed under its common seal or under the hand of its attorney or a duly authorised officer.
  7. Where an instrument appointing a proxy(ies) is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company), if the instrument is submitted personally or by post, be lodged with the instrument or, if the instrument is submitted electronically via email, be emailed with the instrument, failing which the instrument may be treated as invalid.
  8. The Company shall be entitled to reject an instrument appointing a proxy(ies) which is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy(ies) (including any related attachment). In addition, in the case of shares entered in the Depository Register, the Company may reject an instrument appointing a proxy(ies) (including any related attachment) if the member, being the appointor, is not shown to have shares entered against the member's name in the Depository Register as at 72 hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.

Do not staple. Glue all sides firmly.

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