



HC SURGICAL SPECIALISTS LIMITED

UEN: 201533429G

(Incorporated in the Republic of Singapore)

14 September 2026

Dear Shareholders,

We are pleased to enclose printed copies of the Notice and Proxy Form for the upcoming Annual General Meeting of HC Surgical Specialists Limited (the "**Company**") to be held, in a wholly physical format, on Tuesday, 29 September 2026 at 2.00 p.m..

As part of our commitment to sustainability, we have discontinued the practice of mailing printed copies of the Company's Annual Report and Appendix. Instead, our Annual Report for the financial year ended 31 May 2026 ("**Annual Report 2026**") and Appendix dated 14 September 2026 in relation to the proposed renewal of the share buyback mandate, the proposed adoption of the 2026 HCSS employee share option scheme and the proposed adoption of the 2026 HCSS performance share plan ("**Appendix**") will be accessible for download from the Company's corporate website from the date of this letter.

- The Annual Report 2026 may be accessed at the URL <https://www.hcsurgicalspecialists.com/en/investor-relation/annual-reports>
- The Appendix may be accessed at the URL <https://www.hcsurgicalspecialists.com/en/investor-relation/news>

You may also access the above documents on the SGX website at the URL <https://www.sgx.com/securities/company-announcements>.

We sincerely encourage your participation in our sustainability efforts by embracing electronic communications. However, if you still prefer to receive printed copies of the Annual Report 2026 and the Appendix, please complete the Request Form and send it by post to the Company's registered address at **9 Raffles Place, #26-01, Republic Plaza Tower 1, Singapore 048619**. Alternatively, you may submit your completed Request Form by electronic email to the Company at contact@hcsurgicalspecialists.com, in either case, no later than Wednesday, 23 September 2026.

By completing, signing and submitting the Request Form to us, you agree and acknowledge that we and/or our service provider(s) may collect, use and disclose your personal data, as contained in your submitted Request Form or otherwise collected from you (or your authorised representative(s)), for the purpose of processing and fulfilling your request.

Yours faithfully,
For and on behalf of
HC Surgical Specialists Limited

Lin Moi Heyang
Company Secretary

REQUEST FORM

To: **HC Surgical Specialists Limited**

(Please tick accordingly and return this form to us by 23 September 2026. Incomplete, illegible or incorrectly completed forms will not be processed.)

☐ I/We wish to receive printed copies of the Annual Report 2026

☐ I/We wish to receive printed copies of the Appendix

The shares are held by me/us through:

☐ CDP Securities Account

☐ CPF/SRS Account

Name(s) of Shareholder(s) : _____

NRIC/Passport/Company
Registration Number : _____

Mailing Address : _____

Signature(s) : _____ Date: _____

Note: This request is valid for the Annual Report 2026 and Appendix only.

Do not staple. Glue all sides firmly.

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HC SURGICAL SPECIALISTS LIMITED
9 Raffles Place, #26-01, Republic Plaza Tower 1, Singapore 048619

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