

COVER SHEET

3	4	2	1	8				
---	---	---	---	---	--	--	--	--

[illegible]

(Company's Full Name)

3	2F	-	3	5	F		T	O	W	E	R		O	N	E	,	A	Y	A	L	A		T	R	I	A	N	G	L	E
A	Y	A	L	A		A	V	E	N	U	E	,		M	A	K	A	T	I		C	I	T	Y						

(Business Address: No. Street City / Town / Province)

ATTY. SOLOMON M. HERMOSURA

ATTY. SOLOMON M. HERMOSURA

908-3346

Company Telephone Number

1	2	3	1
---	---	---	---

Month Day

Fiscal Year

	2	3	-	B
--	---	---	---	---

0	4	2	3
---	---	---	---

Month Day

Annual Meeting

Secondary License Type, if Applicable

C	F	D
---	---	---

Dept. Requiring this Doc.

Amended Articles Number/Section

--	--	--	--	--

Total No. Of Stockholders

Total Amount of Borrowings

--	--	--	--	--	--	--	--

Domestic

--	--	--	--	--	--

Foreign

To be accomplished by SEC Personnel concerned

[illegible]

File Number

LCU

LCU

[illegible]

Document I.D.

Cashier

Cashier

STAMPS

STAMPS

Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

☐ Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person AYALA, ALFREDO I.			2. Issuer Name and Trading Symbol AYALA CORPORATION (AC)			7. Relationship of Reporting Person to Issuer (Check all applicable)			
(Last)	(First)	(Middle)	3. Tax Identification Number	5. Statement for Month/Year		☐	Director	☐	10% Owner
1338 Caballero Street, Dasmariñas Village			199-819-390	July 2021		☒	Officer	☐	Other
							(give title below)		(specify below)
(Street)			4. Citizenship		6. If Amendment, Date of Original (Month/Year)		MANAGING DIRECTOR		
Makati City			FILIPINO						
(City)			(Province)			(Postal Code)			
Table 1 - Equity Securities Beneficially Owned									
1. Class of Equity Security		2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I) *	6. Nature of Indirect Beneficial Ownership
						%	Number of Shares		
			Amount	(A) or (D)	Price				
Common Shares at P50.00 Par Value		Beg. Bal.				0.04%	270,776	I - 215,612 sh	indirect sh thru ESOWN
							Bal as of 7/6/2021	D - 55,164 sh	
		7/13/2021	5,000	(D)	P791.50				
		7/14/2021	5,000	(D)	P784.4650				
		7/14/2021	5,000	(D)	P785.2290				
		End. Bal.				0.04%	255,776	I - 215,612 sh	indirect sh thru ESOWN
							Bal as of 7/14/2021	D - 40,164 sh	

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
 - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
 - (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.


ALFREDO I. AYALA
Signature of Reporting Person

July 14, 2021
Date