# Company Registration No. 199804461D

# Hai Leck Holdings Limited And Subsidiary Companies

Condensed Interim Financial Statements For the First Quarter ended 30 September 2023

# Condensed interim consolidated income statement

n.m. denotes not meaningful

|                                   |      | Group                |                   |        |
|-----------------------------------|------|----------------------|-------------------|--------|
|                                   |      | 3 months             | 3 months          |        |
|                                   |      | ended                | ended             |        |
|                                   | Note | 30 September<br>2023 | 30 September 2022 | Change |
|                                   | Note | \$'000               | \$'000            | %      |
|                                   |      | \$ 000               | \$ 000            | 70     |
| Revenue                           | 4    | 17,449               | 15,335            | 13.8   |
| Cost of sales                     |      | (7,453)              | (7,353)           | 1.4    |
| Gross profit                      |      | 9,996                | 7,982             | 25.2   |
| Other income                      | 5    | 523                  | 582               | (10.1) |
| Distribution and selling expenses |      | (2,645)              | (3,984)           | (33.6) |
| Administrative expenses           |      | (5,267)              | (4,492)           | 17.3   |
| Other expenses                    |      | (1,506)              | (1,441)           | 4.5    |
| Interest expense                  |      | (30)                 | (34)              | (11.8) |
| Share of results of joint venture |      | 479                  | 327               | 46.5   |
| Profit/(loss) before taxation     | 6    | 1,550                | (1,060)           | n.m.   |
| Taxation                          | 7    | (275)                | 162               | n.m.   |
| Profit/(loss) for the year        |      | 1,275                | (898)             | n.m.   |
| Attributable to:                  |      |                      |                   |        |
| Equity holders of the Company     |      | 1,275                | (898)             | n.m.   |
| Earnings per share                |      |                      |                   |        |
| Basic (cents)                     | 8    | 0.6                  | (0.4)             | _      |
| Fully diluted (cents)             | 8    | 0.6                  | (0.4)             | _      |
|                                   |      |                      |                   | =      |

# Condensed interim consolidated statement of comprehensive income

|  | Group   |   |  |  |
|--|---|---|--|--|
|  | 3 months<br>ended<br>30 September<br>2023<br>\$'000 | 3 months<br>ended<br>30 September<br>2022<br>\$'000 |  |  |
| Profit/(loss) net of tax   | 1,275   | (898)   |  |  |
| Other comprehensive income, net of tax:                                      |   |   |  |  |
| Items that may be reclassified to profit and loss                            |   |   |  |  |
| Foreign currency translation   | (261)   | (318)   |  |  |
| Total comprehensive income for the year                                      | 1,014   | (1,216)   |  |  |
| Total comprehensive income attributable to:<br>Equity holders of the Company | 1,014   | (1,216)   |  |  |

# **Condensed interim balance sheets**

|   |      | Gro                               | ир                           | Company                           |                              |
|---|------|-----------------------------------|------------------------------|-----------------------------------|------------------------------|
|   | Note | 30<br>September<br>2023<br>\$'000 | 30<br>June<br>2023<br>\$'000 | 30<br>September<br>2023<br>\$'000 | 30<br>June<br>2023<br>\$'000 |
| Non-current assets                                      |      |                                   |                              |                                   |                              |
| Property, plant and equipment                           | 9    | 31,300                            | 32,390                       | 262                               | 289                          |
| Right-of-use assets Investments in subsidiary           |      | 3,350                             | 3,610                        | _                                 | _                            |
| companies   | 15   | _                                 | _                            | 41,754                            | 41,754                       |
| Investment in joint venture                             | 16   | 9,719                             | 9,506                        | 817                               | 817                          |
| Intangible assets                                       |      | 381                               | 376                          | 82                                | 92                           |
| Other receivables and deposits                          |      | 149                               | 209                          | _                                 | _                            |
| Deferred tax assets                                     |      | 250                               | 250                          | _                                 | _                            |
|   |      | 45,149                            | 46,341                       | 42,915                            | 42,952                       |
| Current assets  |      |                                   |                              |                                   |                              |
| Inventories   |      | 1,234                             | 1,564                        | _                                 | _                            |
| Trade receivables                                       |      | 21,422                            | 17,312                       | _                                 | _                            |
| Other receivables and deposits                          |      | 780                               | 885                          | 2,703                             | 2,891                        |
| Prepayments   |      | 868                               | 834                          | 48                                | 62                           |
| Customer retention monies  Amount due from a subsidiary |      | 318                               | 168                          | _                                 | _                            |
| company (trade)   |      | _                                 | _                            | 540                               | 433                          |
| Contract assets   |      | 3,517                             | 3,211                        | _                                 | _                            |
| Cash and cash equivalents                               |      | 62,292                            | 63,592                       | 42,165                            | 41,764                       |
|   |      | 90,431                            | 87,566                       | 45,456                            | 45,150                       |

# **Condensed interim balance sheets**

|   |                | Group                             |                              | Company                           |                              |  |  |
|---|----------------|-----------------------------------|------------------------------|-----------------------------------|------------------------------|--|--|
|   | Note           | 30<br>September<br>2023<br>\$'000 | 30<br>June<br>2023<br>\$'000 | 30<br>September<br>2023<br>\$'000 | 30<br>June<br>2023<br>\$'000 |  |  |
| Current liabilities Trade and other payables Amounts due to subsidiary companies (trade)                |                | 11,394<br>_                       | 11,265<br>–                  | 942<br>16                         | 932<br>43                    |  |  |
| Amount due to a subsidiary company (non-trade) Contract liabilities                                     |                | –<br>629                          | _<br>134                     | 12,706<br>–                       | 12,706<br>–                  |  |  |
| Provisions, current<br>Lease liabilities, current<br>Income tax payable                                 |                | 646<br>698<br>382                 | 646<br>652<br>109            | –<br>–<br>165                     | –<br>–<br>116                |  |  |
| moome tax payable   |                | 13,749                            | 12,806                       | 13,829                            | 13,797                       |  |  |
| Net current assets  |                | 76,682                            | 74,760                       | 31,627                            | 31,353                       |  |  |
| Non-current liabilities Provisions, non-current Lease liabilities, non-current Deferred tax liabilities |                | 1,946<br>3,117<br>656             | 1,946<br>3,401<br>656        | -<br>-<br>139                     | -<br>-<br>139                |  |  |
|   |                | 5,719                             | 6,003                        | 139                               | 139                          |  |  |
| Net assets  |                | 116,112                           | 115,098                      | 74,403                            | 74,166                       |  |  |
| Equity attributable to equity holders of the Company  |                |                                   |                              |                                   |                              |  |  |
| Share capital<br>Treasury shares<br>Accumulated profits<br>Foreign currency translation                 | 10(a)<br>10(b) | 65,403<br>(160)<br>51,741         | 65,403<br>(160)<br>50,466    | 65,403<br>(160)<br>9,160          | 65,403<br>(160)<br>8,923     |  |  |
| reserve   |                | (872)                             | (611)                        | 74.400                            | 71.100                       |  |  |
| Total equity  |                | 116,112                           | 115,098                      | 74,403                            | 74,166                       |  |  |

# Condensed interim statements of changes in equity

|   | Attributa                                  | Company                                      |                                    |   |                           |
|---|--|--|------------------------------------|---|---------------------------|
| Group                                     | Share<br>capital<br>(Note 10(a))<br>\$'000 | Treasury<br>shares<br>(Note 10(b))<br>\$'000 | Accumulated profits/ (loss) \$'000 | Foreign<br>currency<br>translation<br>reserve<br>\$'000 | Total<br>equity<br>\$'000 |
| Balance at 1 July 2023                    | 65,403                                     | (160)  | 50,466                             | (611)   | 115,098                   |
| Profit for the period                     | _  | _  | 1,275                              | _   | 1,275                     |
| Other comprehensive income for the period | _  | _  | _                                  | (261)   | (261)                     |
| Total comprehensive income for the period | -  | -  | 1,275                              | (261)   | 1,014                     |
| Balance at 30 September 2023              | 65,403                                     | (160)  | 51,741                             | (872)   | 116,112                   |
| Balance at 1 July 2022                    | 65,403                                     | (160)  | 50,702                             | (431)   | 115,514                   |
| Loss for the period                       | _  | _  | (898)                              | _   | (898)                     |
| Other comprehensive income for the year   | _  | _  | -                                  | (318)   | (318)                     |
| Total comprehensive income for the year   | _  | _  | (898)                              | (318)   | (1,216)                   |
| Balance at 30 September 2022              | 65,403                                     | (160)  | 49,804                             | (749)   | 114,298                   |

# Condensed interim statements of changes in equity

|   | Attributable                               | ders of the                                  |                            |                           |
|---|--|--|----------------------------|---------------------------|
| Company   | Share<br>capital<br>(Note 10(a))<br>\$'000 | Treasury<br>shares<br>(Note 10(b))<br>\$'000 | Accumulated profits \$'000 | Total<br>equity<br>\$'000 |
| Balance at 1 July 2023  | 65,403                                     | (160)  | 8,923                      | 74,166                    |
| Profit for the period, representing total comprehensive income for the period | _  | _  | 237                        | 237                       |
| Balance at 30 September 2023  | 65,403                                     | (160)  | 9,160                      | 74,403                    |
| -   |  |  |                            |                           |
| Balance at 1 July 2022  | 65,403                                     | (160)  | 7,428                      | 72,671                    |
| Profit for the period, representing total comprehensive income for the year   | _  | _  | 53                         | 53                        |
| Balance at 30 September 2022  | 65,403                                     | (160)  | 7,481                      | 72,724                    |

|  |                       | Group   |  |  |
|--|-----------------------|---|--|--|
|  | Note                  | 3 months<br>ended<br>30<br>September<br>2023<br>\$'000  | 3 months<br>ended<br>30<br>September<br>2022<br>\$'000               |  |
| Cash flows from operating activities Profit/(loss) before taxation   |                       | 1,550   | (1,060)  |  |
| Adjustments: Depreciation of property, plant and equipment Depreciation of right-of-use assets Amortisation of intangible assets Gain on disposal of property, plant and equipment Share of results of joint venture Interest income Interest expense Unrealised exchange loss/(gain)  Operating cash flows before working capital changes | 6<br>6<br>6<br>5<br>5 | 1,198<br>193<br>64<br>(69)<br>(479)<br>(298)<br>30<br>5 | 1,006<br>219<br>147<br>(112)<br>(327)<br>(48)<br>34<br>(12)<br>(153) |  |
| Changes in working capital: (Increase)/decrease in customer retention monies, trade and other receivables, deposits and prepayments Decrease in inventories Decrease in contract assets/liabilities, net Increase/(decrease) in trade and other payables   | -                     | (3,900)<br>330<br>189<br>130                            | 2,146<br>153<br>824<br>(5,266)                                       |  |
| Cash used in operations Tax paid   | _                     | (1,057)<br>(2)  | (2,296)<br>(3)   |  |
| Net cash flows used in operating activities  | -                     | (1,059)   | (2,299)  |  |
| Cash flows from investing activities Interest received Purchase of property, plant and equipment Purchase of intangible asset Proceeds from disposal of property, plant and equipment Net cash flows used in investing activities  | -                     | 68<br>(111)<br>(69)<br>73                               | (1,038)<br>(131)<br>119<br>(1,008)                                   |  |
|  | =                     |   |  |  |

|   | Gr   | oup  |
|---|--|--|
| Note  | 3 months<br>ended<br>30<br>September<br>2023<br>\$'000 | 3 months<br>ended<br>30<br>September<br>2022<br>\$'000 |
| Cash flows from financing activities Interest paid Payment of lease liabilities Decrease in bank deposits pledged | (30)<br>(172)<br>–                                     | (34)<br>(307)<br>1,134                                 |
| Net cash flows (used in)/generated from financing activities  | (202)  | 793  |
| Net decrease in cash and cash equivalents Cash and cash equivalents at the beginning of period                    | (1,300)<br>63,592                                      | (2,514)<br>73,624                                      |
| Cash and cash equivalents at end of the period  | 62,292   | 71,110   |

#### 1. Corporate information

Hai Leck Holdings Limited (the "Company") is a limited liability company, domiciled and incorporated in Singapore and is listed on the Singapore Exchange Securities Trading Limited ("SGX-ST").

The registered office and principal place of business of the Company is located at 47 Tuas View Circuit, Singapore 637357.

The principal activities of the Company are those of investment holding and providing managerial, administrative, supervisory and consultancy services to any company in which the Company has an interest. The principal activities of the subsidiary companies and joint venture are disclosed in Notes 15 and 16 to the financial statements respectively.

#### 2. Basis of preparation

The condensed interim consolidated financial statements of the Group have been prepared in accordance with SFRS(I) 1-34 *Interim Financial Reporting* issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last interim financial statements for the period ended 30 June 2023.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s.

The condensed interim financial statements are presented in Singapore Dollars (SGD or \$) which is the Company's functional currency. All values are rounded to the nearest thousand (\$'000), except when otherwise indicated.

### 2.1. Use of judgements and estimates

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 30 June 2023.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

#### 2. Basis of preparation (cont'd)

#### 2.1. Use of judgements and estimates (cont'd)

Key assumptions concerning the future and other key sources of estimation uncertainty are as follows:

# Allowance for expected credit losses of trade receivables, customer retention monies and contract assets

The Group uses a provision matrix to calculate ECLs for trade receivables, customer retention monies and contract assets. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns.

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust historical credit loss experience with forward-looking information. At every reporting date, historical default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and forecast of economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

#### Impairment of non-financial assets

The Group assesses whether there are any indicators of impairment for all non-financial assets at each reporting date. Non-financial assets are tested for impairment when there are indicators that the carrying value of an asset or cash-generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use.

The fair value less costs of disposal assessment of non-financial assets is based on available market data and recent transactions of similar assets less costs for disposing the asset.

When value in use calculations are undertaken, management estimates the expected future cash flows from the asset or cash-generating unit and applies a suitable discount rate in order to calculate the present value of those cash flows.

The carrying amount of the Group's property, plant and equipment, right-of-use assets and Company's investments in subsidiary companies as at 30 September 2023 were \$31,300,000 (30 June 2023: \$32,390,000), \$3,350,000 (30 June 2023: \$3,610,000) and \$41,754,000 (30 June 2023: \$41,754,000) respectively.

#### Project revenue

The Group recognises project revenue over time based on the stage of completion of the contract activity at the end of each reporting period. The stage of completion is determined based on proportion of total contract costs incurred to-date over the estimated budgeted costs.

The determination of the estimated budgeted costs (including rectification works and post-completion warranties) requires significant management estimations, which could have a material impact on the amounts of contract assets/liabilities, project revenues, costs and profits recognised in the year. In making these estimations, management relies on past experience and knowledge of project specialists.

#### 2. Basis of preparation (cont'd)

#### 2.1. Use of judgements and estimates (cont'd)

#### Project revenue (cont'd)

The management has determined that a cost-based input method provides a faithful depiction of the Group's performance in transferring control to the customers, as it reflects the Group's efforts incurred to-date relative to the total inputs expected to be incurred for the projects.

Project revenue for the 3 months ended 30 September 2023 was \$4,883,000 (30 September 2022: \$3,313,000) for the Group.

#### **Provision for warranty**

Provision for warranty is recognised for expected warranty claims from painting works. Management has estimated the amount of provision based on their past experience and understanding of the historical trends of warranty claims and the warranty periods. It is expected that the provision will be utilised within the respective warranty periods. The provision for warranty as at 30 September 2023 amounted to \$646,000 (30 June 2023: \$646,000).

#### Revenue recognition - Estimating variable consideration for call centre services

Certain call centre services contracts include billing deductions when minimum service requirements are not met in the course of performing the services. This gives rise to variable consideration and the Group estimates variable considerations to be included in the transaction price for these call centre services.

In estimating the variable consideration, the Group uses an expected value approach and updates its assessment of the variable consideration based on the latest available information at the end of each reporting period. The variable consideration is included in trade receivables.

#### 3. Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

#### Notes to the condensed interim financial statements

#### Segment and revenue information 4.

#### 4.1. Segment information

The Group is organised into the following two reportable operating segments:
Project and maintenance services
Contact centre services

These operating segments are reported in a manner consistent with internal reporting provided to the Chief Executive Officer who is responsible for allocating resources and assessing performance of the operating segments.

|   | •              | maintenance<br>vices                                |                | t centre<br>vices                                   | Adjustmo<br>elimina |   | Notes |                | ed financial<br>ments                               |
|---|----------------|---|----------------|---|---------------------|---|-------|----------------|---|
|   | 3 months ended | 3 months<br>ended<br>30 September<br>2022<br>\$'000 | 3 months ended | 3 months<br>ended<br>30 September<br>2022<br>\$'000 | 3 months ended      | 3 months<br>ended<br>30 September<br>2022<br>\$'000 |       | 3 months ended | 3 months<br>ended<br>30 September<br>2022<br>\$'000 |
| Revenue:  | ΨΟΟΟ           | Ψοσο  | Ψοσο           | Ψοσο  | ΨΟΟΟ                | Ψοσο  |       | Ψοσο           | Ψοσο  |
| External customers  | 13,344         | 9,990   | 4,105          | 5,345   | -                   | -   |       | 17,449         | 15,335  |
| Results:  |                |   |                |   |                     |   |       |                |   |
| Interest income   | 262            | 48  | 36             | _   | _                   | _   |       | 298            | 48  |
| Interest expenses   | 26             | 24  | 4              | 10  | _                   | _   |       | 30             | 34  |
| Depreciation and amortisation<br>Segment profit/(loss) before | 1,082          | 903   | 373            | 469   | _                   | _   |       | 1,455          | 1,372   |
| tax   | 749            | (1,913)   | 801            | 853   | _                   | _   |       | 1,550          | (1,060)   |
| Assets:   |                |   |                |   |                     |   |       |                |   |
| Additions to non-current asset                                | 96             | 866   | 84             | 337   | _                   | _   | Α     | 180            | 1,203   |
| Segment assets  | 119,978        | 121,407   | 18,657         | 19,597  | (3,055)             | (1,101)   | В     | 135,580        | 139,903   |
| Segment liabilities   | 14,921         | 15,319  | 6,814          | 7,507   | (2,267)             | 2,779   | С     | 19,468         | 25,605  |

#### Notes to the condensed interim financial statements

## 4. Segment and revenue information (cont'd)

## 4.1. Segment information (cont'd)

Notes Nature of adjustments and eliminations to arrive at amounts reported in the consolidated financial statements

- A. Additions to non-current assets consist of additions to property, plant and equipment, right-of-use assets and intangible assets.
- B. The following items are (deducted from)/added to segment assets to arrive at total assets reported in the consolidated balance sheet:

|  | 3 months<br>ended<br>30<br>September<br>2023<br>\$'000 | 3 months<br>ended<br>30<br>September<br>2022<br>\$'000 |
|--|--|--|
| Inter-segment assets Deferred tax assets | (3,305)<br>250   | (1,154)<br>53  |
|  | (3,055)  | (1,101)  |

C. The following items are (deducted from)/added to segment liabilities to arrive at total liabilities reported in the consolidated balance sheet:

|   | 3 months<br>ended<br>30<br>September<br>2023<br>\$'000 | 3 months<br>ended<br>30<br>September<br>2022<br>\$'000 |
|---|--|--|
| Inter-segment liabilities<br>Income tax payable<br>Deferred tax liabilities | (3,305)<br>382<br>656                                  | (1,154)<br>3,399<br>534                                |
|   | (2,267)  | 2,779  |

# 4. Segment and revenue information (cont'd)

# 4.2 Disaggregation of revenue

Revenue information based on the geographical location of customers are as follows:

|  | Gro  | oup  |
|--|--|--|
|  | 3 months<br>ended<br>30<br>September<br>2023<br>\$'000 | 3 months<br>ended<br>30<br>September<br>2022<br>\$'000 |
| Singapore<br>Others  | 17,449<br>-  | 15,335<br>-  |
| Total  | 17,449   | 15,335   |
| Major service lines: Project revenue Maintenance revenue Contact centre services | 4,883<br>8,461<br>4,105<br>17,449                      | 3,313<br>6,677<br>5,345<br>15,335                      |

## 5. Other income

|  | Gro   | oup   |
|--|---|---|
|  | 3 months<br>ended<br>30 September<br>2023<br>\$'000 | 3 months<br>ended<br>30 September<br>2022<br>\$'000 |
| Interest income from: - bank deposits Gain on disposal of property, plant and equipment Government grant income Others | 298<br>69<br>61<br>95                               | 48<br>112<br>327<br>95                              |
|  | 523   | 582   |

## 6. Profit/(loss) before taxation

### 6.1 Significant items

The following items have been included in arriving at profit/(loss) before tax:

|  | Group   |   |  |
|--|---|---|--|
|  | 3 months<br>ended<br>30 September<br>2023<br>\$'000 | 3 months<br>ended<br>30 September<br>2022<br>\$'000 |  |
| Depreciation of property, plant and equipment<br>Depreciation of right-of-use assets<br>Amortisation of intangible assets<br>Foreign exchange (loss)/gain, net | (1,198)<br>(193)<br>(64)<br>(2)                     | (1,006)<br>(219)<br>(147)<br>19                     |  |

## 6.2 Related party transactions

There are no material related party transactions apart from those disclosed elsewhere in the financial statements.

#### 7. Taxation

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of profit or loss are:

|                                    | 3 months<br>ended<br>30 September<br>2023<br>\$'000 | 3 months<br>ended<br>30 September<br>2022<br>\$'000 |
|------------------------------------|---|---|
| Current taxation<br>- Current year | 275   | (162)   |
| Tax expense/(credit)               | 275   | (162)   |

#### 8. Earnings per share

|  | Group   |   |
|--|---|---|
|  | 3 months<br>ended<br>30 September<br>2023<br>\$'000 | 3 months<br>ended<br>30 September<br>2022<br>\$'000 |
| Profit/(loss) attributable to ordinary equity holders of the Company used in computation of basic and diluted earnings per share | 1,275   | (898)   |
| Weighted average number of ordinary shares for basic and diluted earnings per share computation ('000)                           | 226,241   | 226,241   |
| Adjusted weighted average number of ordinary shares for diluted earnings per share computation ('000)                            | 226,241   | 226,241   |

### 9. Property, plant and equipment

During the 3 months ended 30 September 2023, the Group acquired assets amounting to \$111,000 (30 September 2022: \$1,038,000) and disposed of assets amounting to \$4,000 (30 September 2022: \$7,000).

# 10. Share capital and treasury shares

There were no changes in the Company's share capital arising from right issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of previous period reported on.

There are no shares that may be issued on conversion of outstanding convertibles.

There were no sales, transfers, disposals, cancellation and/or use of treasury shares as at the end of the financial period reported on.

As at 30 September 2023, the total number of issued ordinary shares (excluding treasury shares) was 226,241,195 (30 June 2023: 226,241,195).

### (a) Share capital

|                         | Group and Company |             |              |              |
|-------------------------|-------------------|-------------|--------------|--------------|
|                         | As at 30 Sep      | tember 2023 | As at 30 Sep | otember 2022 |
|                         | No. of            |             | No. of       |              |
|                         | shares            |             | shares       |              |
|                         | (000)             | \$'000      | (000)        | \$'000       |
| At beginning and end of |                   |             |              |              |
| interim period          | 226,593           | 65,403      | 226,593      | 65,403       |

The Company's subsidiaries do not hold any shares in the Company as at 30 September 2023 and 30 June 2023.

## 10. Share capital and treasury shares (cont'd)

#### (b) Treasury shares

| •   | As at 30 Sept    | Group and tember 2023 | Company As at 30 Sept | tember 2022 |
|---|------------------|-----------------------|-----------------------|-------------|
|   | shares<br>('000) | \$'000                | shares<br>('000)      | \$'000      |
| At beginning and end of interim period  | 352              | 160                   | 352                   | 160         |
| Percentage of treasury<br>shares against total<br>number of shares<br>outstanding | 0.16%            |                       | 0.16%                 |             |
| Total shares excluding<br>treasury shares as at<br>end of the period              | 226,241          |                       | 226,241               |             |

Treasury shares relate to ordinary shares of the Company that are held by the Company.

## 11. Dividend

No dividends were declared and paid during the financial periods ended 30 September 2023 and 2022.

During the financial period ended 30 September 2023, tax-exempt (one-tier) final dividend of \$0.02 per ordinary share was declared in respect of the financial year ended 30 June 2023 but were not recognised as a liability as at 30 September 2023 as the dividends were subject to shareholder's approval which was obtained at the annual general meeting held on 26 October 2023.

### 12. Financial assets and liabilities

Set out below is the carrying amount of each of the category of the Group's and the Company's financial instruments that are carried in the financial statements:

|  | 30<br>September<br>2023 | 30<br>June<br>2023 |
|--|-------------------------|--------------------|
| Group Financial assets measured at amortised cost  | \$'000                  | \$'000             |
| Customer retention monies  | 318                     | 168                |
| Trade receivables (excluding GST receivable)   | 19,993                  | 17,005             |
| Other receivables and deposits (excluding government grant   | 000                     | 4.000              |
| receivables)<br>Cash and cash equivalents  | 929<br>62,292           | 1,089<br>63,592    |
| ·  |                         |                    |
| Total financial assets measured at amortised cost  | 83,532                  | 81,854             |
| Financial liabilities measured at amortised cost Trade and other payables (excluding GST payable and |                         |                    |
| deferred income) Lease liabilities   | 10,101                  | 10,474             |
| Lease nabilities   | 3,815                   | 4,053              |
| Total financial liabilities measured at amortised cost   | 13,916                  | 14,527             |
|  |                         |                    |
| Company Financial assets measured at amortised cost  |                         |                    |
| Other receivables and deposits   | 2,703                   | 2,891              |
| Amount due from a subsidiary company (trade)   | 540                     | 433                |
| Cash and cash equivalents  | 42,165                  | 41,764             |
| Total financial assets measured at amortised cost  | 45,408                  | 45,088             |
| Financial liabilities measured at amortised cost   |                         |                    |
| Trade and other payables (excluding GST payable)   | 935                     | 924                |
| Amounts due to subsidiary companies (trade)  | 16                      | 43                 |
| Amount due to a subsidiary company (non-trade)   | 12,706                  | 12,706             |
| Total financial liabilities measured at amortised cost   | 13,657                  | 13,673             |

#### 13. Net asset value

|  | Group                               |                                | Company                             |                                |
|--|-------------------------------------|--------------------------------|-------------------------------------|--------------------------------|
|  | As at<br>30 September<br>2023<br>\$ | As at<br>30 June<br>2023<br>\$ | As at<br>30 September<br>2023<br>\$ | As at<br>30 June<br>2023<br>\$ |
| Net asset value per ordinary share (cents) | 51.3                                | 50.9                           | 32.9                                | 32.8                           |

## 14. Borrowings

|   | Group                          |                                    | Company                        |                           |
|---|--------------------------------|------------------------------------|--------------------------------|---------------------------|
|   | As at 30 September 2023 \$'000 | As at<br>30 June<br>2023<br>\$'000 | As at 30 September 2023 \$'000 | As at 30 June 2023 \$'000 |
| Amount repayable within one year or on demand Secured | 698                            | 652                                | _                              | _                         |
| Amount repayable after one year                       | 0.447                          | 0.404                              |                                |                           |
| Secured   | 3,117                          | 3,401                              | _                              | _                         |

The borrowings relate to lease liabilities relating to right-of-use assets and hire purchase of vehicle.

## 15. Subsidiary companies

Details of subsidiary companies are as follows:

| Name of company                               | Principal activities   | Country of incorporation | Percentage of<br>equity held by the<br>Group |      |
|---|--|--------------------------|--|------|
|   |  |                          | 2023   | 2022 |
| Held by the Company                           |  |                          | %  | %    |
| Hai Leck Engineering<br>(Private) Limited     | Oil & gas and chemical industries related construction and maintenance services                        | Singapore                | 100  | 100  |
| Hai Leck Engineering & Construction Pte. Ltd. | Engineered solutions and mechanical works  | Singapore                | 100  | 100  |
| Hai Leck Industrial Services<br>Pte. Ltd.     | Trading and contracting for thermal insulations, refractories and fire-protection for steel structures | Singapore                | 100  | 100  |
| Hai Leck Overseas<br>Investments Pte. Ltd.    | Investment holding   | Singapore                | 100  | 100  |
| United Holding (1975)<br>Pte. Ltd.            | Mixed construction activities and investment holding   | Singapore                | 100  | 100  |
| Hai Leck Integrated Services Pte. Ltd.        | Manpower supply, dormitory bed rental and other dormitory related services                             | Singapore                | 100  | 100  |
| Hai Leck Services<br>Pte. Ltd.                | Provision of dormitory bed rental and other dormitory related services                                 | Singapore                | 100  | 100  |

## 15. Subsidiary companies (cont'd)

| Name of company                              | Principal activities  | Country of incorporation | Percentage of<br>equity held by the<br>Group |      |
|--|---|--------------------------|--|------|
|  |   |                          | 2023   | 2022 |
| Held by the Company                          |   |                          | %  | %    |
| Hai Leck Engineering<br>(Thailand) Co., Ltd. | Oil & gas and chemical industries related construction and maintenance services     | Thailand                 | 100  | 100  |
| Held by subsidiary compan                    | ies   |                          |  |      |
| Tele-centre Services<br>Pte Ltd              | Providing call centre services,<br>telecommunications and<br>information technology | Singapore                | 100  | 100  |
| Hai Leck Corporation<br>Sdn. Bhd.^           | Oil & gas and chemical industries related construction and maintenance services     | Malaysia                 | 100  | 100  |

<sup>^</sup> The Group commenced voluntary winding up procedures in respect of Hai Leck Corporation Sdn. Bhd. during the financial year ended 30 June 2021. As at 30 September 2023, the voluntary winding up procedures are still ongoing.

# 16. Joint venture

Details of the joint venture are as follows:

| Name of company                            | Principal activities  | Country of incorporation | Percen<br>equ<br>held by th<br>2023<br>% | ıity |
|--|---|--------------------------|--|------|
| Held by the Company                        |   |                          |  |      |
| Logthai – Hai Leck<br>Engineering Co., Ltd | Oil & gas and chemical industries related construction and maintenance services | Thailand                 | 44.66                                    | -    |
| Held by a subsidiary con                   | npany   |                          |  |      |
| Logthai – Hai Leck<br>Engineering Co., Ltd | Oil & gas and chemical industries related construction and maintenance services | Thailand                 | -  | 49   |

Other Information For the First Quarter ended 30 September 2023

### Other Information Required by Listing Rule Appendix 7.2

#### 1. Review

The condensed consolidated balance sheet of Hai Leck Holdings Limited and its subsidiaries as at 30 September 2023 and the related condensed consolidated income statement, condensed consolidated statement of other comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated cash flow statement for the 3-month period then ended and certain explanatory notes have not been audited or reviewed.

### 2. Review of performance of the Group

#### Results for the first quarter ended 30 September 2023

#### Revenue

Revenue for the first quarter ended 30 September 2023 ("1Q24) increased by \$2.1 million to \$17.4 million compared to \$15.3 million for the first quarter ended 30 September 2022 ("1Q23") mainly due to higher revenue in the project and maintenance services business segment which partially offset by lower revenue in contact centre services business segment.

#### Cost of sales

Cost of sales increased by 1.4% to \$7.5 million which are in line with the increase in revenue.

#### Other income

Other income remained comparable at approximately \$0.5 million in 1Q24 and 1Q23.

#### Operating expenses

Operating expenses consist of distribution and selling expenses, administrative expenses and other operating expenses, including depreciation, amortisation and exchange differences.

Total operating expenses decreased by \$0.5 million to \$9.4 million in 1Q24 compared to \$9.9 million in 1Q23 mainly due to lower manpower related costs in 1Q24.

#### **Taxation**

The tax credit recognised in 1Q24 is higher than the statutory tax rate applied to profit before taxation for 1Q24 mainly due to effects of non-tax deductible expenses.

#### **Review of Financial Position**

#### Non-current assets

Non-current assets decreased from \$46.3 million as at 30 June 2023 to \$45.1 million as at 30 September 2023 mainly due to depreciation of property, plant and equipment and right-of-use assets, partially offset by increase in investment in join venture.

#### Current assets

Current assets increased by \$2.9 million from \$87.6 million as at 30 June 2023 to \$90.4 million as at 30 September 2023. The increase is mainly due to increase in trade receivables and contract assets which is partially offset by decrease in cash and cash equivalents.

#### Notes to the condensed interim financial statements

#### Current liabilities

Current liabilities increased by \$0.9 million from \$12.8 million as at 30 June 2023 to \$13.7 million as at 30 September 2023 mainly due to increase in trade and other payables, contract liabilities and income tax payable.

#### Non-current liabilities

Non-current liabilities decreased from \$6.0 million as at 30 June 2023 to \$5.7 million as at 30 September 2023 due to repayment of lease obligations.

#### **Review of Cash Flows**

#### Cash flows from operating activities

Net cash flows used in operating activities improved from an outflow of \$2.3 million in 1Q23 to \$1.1 million in 1Q24 mainly due to higher profit before taxation.

#### Cash flows from investing activities

Net cash flows used in investing activities was \$0.04 million in 1Q24 compared to \$1.0 million in 1Q23, mainly due to lower cash outflow used to purchase of property, plant and equipment in 1Q24.

#### Cash flows from financing activities

Net cash flows used in financing activities was \$0.2 million in 1Q24 compared to net cash flows generated from financing activities of \$0.8 million in 1Q23, mainly due to absence of withdrawal of bank deposits pledged in 1Q24.

Cash and cash equivalents as at 30 September 2023 was lower at \$62.3 million compared to \$71.1 million as at 30 June 2023.

Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

Not applicable.

4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next operating period and the next 12 months

The oil and gas industry is showing signs of improvement. Nonetheless, bearing in mind the industry's sensitivity to key market players' strategic decisions, current global political and economic uncertainties and keen competition faced, the Group will continue to manage its operations and control costs judiciously.

#### Notes to the condensed interim financial statements

#### 5. Dividend information

#### 5.1 Current financial period reported on

Any dividend recommended for the current financial period reported on?

Nil

#### 5.2 Corresponding period of the immediate preceding financial year

Any dividend declared for the corresponding period of the immediately preceding financial year?

Nil

#### 5.3 Date payable

Not applicable

#### 5.4 Record date

Not applicable

# 5.5 If no dividend has been declared/recommended, a statement to that effect and the reason(s) for the decision

No dividend has been declared/recommended in view of the recent tax-exempt (one-tier) final dividend of \$0.02 per ordinary share in respect of the financial year ended 30 June 2023 which was approved by the shareholders at the annual general meeting held on 26 October 2023.

### 6. Interested person transactions

The Group has not obtained a general mandate from shareholders of the Company for interested person transactions.

# 7. Negative confirmation by the Board pursuant to Rule 705(5) of the Listing Manual

We, Cheng Buck Poh @ Chng Bok Poh, Cheng Wee Ling and Christina Chow Poh Lin, being Directors of the Company, do hereby confirm, on behalf of the Board of Directors of the Company that, to the best of our knowledge, nothing has come to the attention of the Board which may render the unaudited financial results for the first quarter ended 30 September 2023 to be false or misleading in any material aspect.

# 8. Confirmation that the issuer has procured undertaking from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720(1)

The Company has received undertaking from all its directors and executive officers in the format as set out in Appendix 7.7 under Rule 720(1) of the Listing Manual of the SGX-ST.

#### Notes to the condensed interim financial statements

## 9. Disclosure pursuant to Rule 706A of the Listing Manual

During 1Q24 and as at the date of this announcement, there were no changes to the Company's and the Group's shareholding percentages in its respective subsidiaries or associated companies nor incorporation of any new subsidiary or associated company by the Company or any of the Group's entities.

BY ORDER OF THE BOARD

Cheng Buck Poh @ Chng Bok Poh Executive Chairman and Chief Executive Officer 8 November 2023