

SINGAPORE AIRLINES LIMITED

(Incorporated in the Republic of Singapore)

Company Registration No. 197200078R

25 June 2026

Dear Shareholder

Annual Report and Letter to Shareholders

We are pleased to inform you that the Annual Report FY2025/26 and the Letter to Shareholders dated 25 June 2026 are now available online on the Company's website at the URL <https://www.singaporeair.com/shareholder>.

Please click on the hyperlinks "Annual Report FY2025/26" and "Letter to Shareholders", respectively, under "Annual General Meeting (24 July 2026)". You will need an internet browser and PDF reader to view these documents. These documents may also be accessed at the SGX website at the URL <https://www.sgx.com/securities/company-announcements>.

If you would like to receive hard copies of the Annual Report and/or Letter to Shareholders, please complete the Request Slip enclosed and submit it to us by **7 July 2026** in the following manner:

- (a) **By post.** Shareholders may submit the Request Slip by post to the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd., at 1 Harbourfront Avenue, #14-07 Keppel Bay Tower, Singapore 098632.
- (b) **Via email.** Shareholders may submit the Request Slip by sending it via email to the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd., at srs.requestform@boardroomlimited.com.

By completing, signing and submitting the Request Slip to us, you agree and acknowledge that we and/or our service providers may collect, use and disclose your personal data, as contained in your submitted Request Slip or which is otherwise collected from you (or your authorised representative(s)), for the purpose of processing and effecting your request for hard copies of the relevant documents.

Hard copies of the Notice of Annual General Meeting dated 25 June 2026 and the Proxy Form for use in relation to the Annual General Meeting are enclosed with this letter. A table of the key dates/deadlines which shareholders should take note of is also enclosed.

Yours sincerely

Brenton Wu
Company Secretary
Singapore Airlines Limited