APPENDIX A

MR YEONG SIEN SEU'S OTHER PRINCIPAL COMMITMENTS INCLUDING DIRECTORSHIPS

COM	IPANY/CORPORATION	NATURE OF APPOINTMENT
Past ((for the last 5 years)	
1.	Management Council Member Old Victorians' Association (2016 – 2020) (Alumni Association for Victoria School and Victoria Junior College)	Council Member
2.	Singapore-Bintan Resort Holdings Pte Ltd (2020 – 2021)	Director
3.	Pan Pacific Technical Services Pte. Ltd. (2020 – 2022)	Director
4.	Parkroyal Kitchener Hotel Pte. Ltd. (2008 – 2023)	Director
5.	One Bishopsgate Plaza Limited (2022 – 2024)	Director
6.	Pan Pacific (Shanghai) Hotel Management Co., Ltd. (2013 – 2024)	Director
7.	PT Pan Pacific Hotels & Resorts Indonesia (2013 – 2024)	Director
8.	PT Success Venture Serviced Suites Investments (2018 – 2024)	Director
9.	PT Success Venture Hotel Investments (2019 – 2024)	Director
10.	UOL Development (UK) Limited (2022 – 2024)	Director
11.	UOL Residential Development Pte. Ltd. (2020 – 2024)	Director
12.	UOL Investments (Australia) Pte. Ltd. (2018 – 2025)	Director
13.	UOL Retail Management Pte. Ltd. (2020 – 2025)	Director
14.	UOL Management Services Pte Ltd (2024 – 2025)	Director
15.	Pan Pacific Shared Services Centre Pte. Ltd. (2024 – 2025)	Director
Prese	<u>nt</u>	
1. Aquamarina Hotel Private Limited		Alternate Director
2. 0	City Square Hotel Co., Ltd.	Director
3. F	Iotel Investments (Hanoi) Pte. Ltd.	Director
4. H	Iotel Marina City Private Limited	Alternate Director
5. H	Iua Ye Xiamen Hotel Limited	Director

COMPANY/CORPORATION	NATURE OF APPOINTMENT
6. Marina Centre Holdings Private Limited	Director
7. Marina Bay Hotel Private Limited	Alternate Director
8. OUB Centre Limited	Alternate Director
9. Pan Pacific (Shanghai) Hotel Management Co., Ltd.	Supervisor
10. Pan Pacific Hospitality Pte. Ltd.	Director
11. Pan Pacific Hotels Group Limited	Director
12. Pan Pacific Hotels and Resorts America Inc.	Director
13. Pan Pacific Hotels and Resorts Japan Co., Ltd	Director
14. Pan Pacific Hotels and Resorts Pte. Ltd.	Director
15. Pan Pacific London Hotel Limited	Director
16. Pan Pacific Marketing Services Pte. Ltd.	Director
17. Pan Pacific International Pte. Ltd.	Director
18. Parkroyal International Pte. Ltd.	Director
19. Parkroyal Serviced Residences Pte. Ltd.	Director
20. Peak Venture Pte. Ltd. (In Liquidation – Members' Voluntary Winding up)	Director
21. Pilkon Development Company Limited	Alternate Director
22. PPHG Ventures Pte. Ltd.	Director
23. Promatik Emas Sdn. Bhd.	Director
24. PT Pan Pacific Hotels & Resorts Indonesia	Commissioner
25. PT Success Venture Hotel Investments	Commissioner
26. PT Success Venture Serviced Suites Investments	Commissioner
27. Qin Rui Jia (Shanghai) Realty Co., Ltd	Supervisor
28. Shanghai Jin Peng Realty Co., Ltd.	Supervisor
29. Secure Venture Development (Alexandra) Pte. Ltd. (In Liquidation – Members' Voluntary Winding up)	Director
30. Success City Pty Limited	Director
31. Success Venture Investments Limited	Director
32. Success Venture Pty Limited	Director
33. Success Venture Investments (Australia) Ltd	Director
34. Success Venture Investments (Jakarta) Pte. Ltd.	Director
35. Success Venture Investments (Jersey) Limited	Director
36. Success Venture Investments (WA) Limited	Director
37. Success Venture Nominees (No. 1) Limited	Director
38. Success Venture Development (Holly) Pte. Ltd.	Chairman/Director
39. Tamarind Development Pte. Ltd.	Director
40. Tianjin UOL Xiwang Real Estate Development Co., Ltd	Supervisor

COMPANY/CORPORATION	NATURE OF APPOINTMENT
41. Topaz Residential Pte. Ltd.	Director
42. United Venture Development (2020) Pte. Ltd.	Chairman/Director
43. United Venture Development (2022) Pte. Ltd.	Chairman/Director
44. United Venture Development (Clementi 1) Pte. Ltd.	Chairman/Director
45. United Venture Development (No.1) Pte. Ltd. (In Liquidation – Members' Voluntary Winding up)	Chairman/Director
46. United Venture Development (No. 5) Pte. Ltd.	Chairman/Director
47. United Venture Development (No. 7) Pte. Ltd.	Chairman/Director
48. United Venture Development (Tamarind) Pte. Ltd.	Director
49. United Venture Development (No. 9) Pte. Ltd.	Chairman/Director
50. United Venture Development (Silat) Pte. Ltd.	Chairman/Director
51. United Venture Development (Watten) Pte. Ltd.	Chairman/Director
52. United Venture Development (Meyer) Pte. Ltd.	Chairman/Director
53. United Venture Investments (No. 1) Pte. Ltd.	Director
54. United Venture Investments (No. 3) Pte. Ltd.	Director
55. United Venture Investments (No. 5) Pte. Ltd.	Director
56. United Venture Holdings Limited	Director
57. UVD (Projects) Pte. Ltd.	Chairman/Director
58. UOL Capital Investments Pte. Ltd.	Director
59. UOL Development (Amber) Pte. Ltd. (In Liquidation – Member's Voluntary Winding up)	Director
60. UOL Development (Bartley) Pte. Ltd. (In Liquidation – Member's Voluntary Winding up)	Director
61. UOL Development (No. 1) Pte. Ltd.	Director
62. UOL Development (No. 2) Pte. Ltd.	Director
63. UOL Equity Investments Pte Ltd	Director
64. UOL Overseas Development Pte. Ltd.	Director
65. UOL Serviced Residences Sdn. Bhd.	Director
66. UOL Somerset Investments Pte. Ltd.	Director
67. UOL Treasury Services Pte. Ltd.	Director
68. UOL Venture Investments Pte. Ltd.	Director
69. UOL Ventures Holdings Pte. Ltd.	Director
70. Westlake International Company Limited	Director
71. Holly Development Pte. Ltd.	Director