GDS Global Limited

Delivering Defense, Safety and Resilience Solutions

Corporate Presentation

July 2026

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Overview of the Completed Placement and M&As

GDS Global Limited

Unlocking New Growth Catalysts Ahead

1. Completed placement on 29 Dec 2025

- 60 million shares @ S$0.068 for each Placement Share
- Raised gross proceeds of **S$4.08 million** for working capital purposes
- Prominent institutional investors include Asdew Acquisitions and ICH Capital Pte Ltd, among others
- SAC Capital Private Limited is the Placement Agent

2. Completed acquisition of Integrated Aluminium & Asiabuild to become an Integrated Solutions Specialist

- Total Consideration of **S$30.0 million**
- Profit targets provide financial visibility of the Enlarged Group ahead

	Consideration	Profit Target	Shares
Base Consideration	**S$12 million** →		**150 million shares** at S$0.08/share
Deferred Considerations	**Tranche 1 – Up to S$10 million** →	**Combined Net Profit of FY2026 of S$3.16 million**	**Up to 125 million shares** at S$0.08/share
	Tranche 2 – Up to S$8 million →	**Combined Net Profit of FY2027 of S$4.55 million**	**Up to 100 million shares** at S$0.08/share

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Overview

Strategic Shareholder, New Horizons Ahead

Mr Tang Hee Sung
Non-Executive Non-Independent Chairman

Mr Tang acquired **a strategic stake in GDS in 2023** and he was appointed to our Board on 29 November 2023.

He brings with him **extensive management experience and a strong business network gleaned from his years working in Singapore's building and construction industry**.

He was **previously the Chief Executive Officer of the Teambuild Land group of companies**, a role he has held since 2008.

Concurrently, Mr Tang also holds **directorships in other non-listed companies in the building and construction business**.

He holds a Master of Science (Management in Technology) from the National University of Singapore and a Bachelor of Science (Engineering) from Arizona State University, USA.

GDS Global Limited

Latest Financial Highlights (31 Mar 2026):

(S$ million)	1H2025	1H2026	Change (%)
Revenue	11.13	9.61	(14)
Gross profit	4.05	3.28	(19)
Net profit / (loss)	0.01	(0.89)	n.m.

- Excluding the one-off expenses related to the 2 M&A acquisitions and placement issue fees of S$0.49m incurred in 1H2026, **net loss for 1H2026 would have been S$0.40m**
- **Positive operating cash flow** before working capital movements of S$0.18m in 1H2026
- **Healthy cash position of S$9.12m and zero bank borrowings** as at 31 Mar 2026
- Net assets of S$12.39 m as at 31 Mar 2026

Key Stock Info

SGX Catalist Listing	April 2013
Key Shareholders	Tang Hee Sung: > 25% Seow Seng Wei: > 11%
Stock Codes	Bloomberg Code: GDS:SP Reuters Code: GDSG.SI SGX Code: 5VP.SI

GDS Global Limited

A Leading Specialist Provider of Commercial and Industrial Door and Shutter Solutions in Singapore and the Southeast Asia Region

Over 40 years of experience and track record

- Founded in 1982 and has grown to be a one-stop, integrated service provider in this niche field
- Established reputation with some major customers that have worked with us since the 1990s, a strong testament to our capabilities and quality

Technology-driven edge

- First Singapore manufacturer that can offer steel insulated fire shutters with an insulation value of up to 240 minutes
- Developer of the first blast-mitigating roller shutter in the world

In-house production facility in Singapore

- One of the largest manufacturing facilities (approximately 7,800 sqm) amongst the industry players in Singapore
- Capable of manufacturing 2,000-4,000 doors or shutters in a year depending on the types

Established Sales Network

- Singapore
- Vietnam
- Malaysia
- Hong Kong
- Middle East
- USA
- New Zealand

Trusted by Blue-Chip End Users

SCDF The Life Saving Force ...for a safer Singapore

jtc

MARINA BAY Sands® SINGAPORE

Rolls-Royce®

AIRBUS

Resorts World SENTOSA SINGAPORE

siltronic perfect silicon solutions

Google Data Centers

Comprehensive Product Range

Our Technology-Driven Edge Sets Us Apart in the Market

First Singapore manufacturer that can offer steel insulated fire shutters with an insulation value of up to 240 minutes

Developer of the first blast-mitigating roller shutter in the world that eliminates hazardous debris of conventional roller shutters in a blast situation

Developer of a storm-resistant shutter that can withstand pressures from wind speeds in excess of 200 km/h (125 mph) such as Category 3 Hurricanes

Premium Product Range (Insulated Fire Shutters)

First Singapore manufacturer to offer steel insulated fire shutters with an insulation value of up to 240 minutes

During Test

After Test-Furnace Side

Patented Across Multiple Countries

Key Features

- ✓ Up to 240 minutes of fire integrity & fire insulation
- ✓ Tested in the reputable fire labs & certified to BS EN 1643-1 international fire standards
- ✓ Prevents heat transfer & minimises fire spread during fire incidents
- ✓ Suitable for industrial buildings, warehouses, data centres & critical infrastructure
- ✓ Durable steel construction designed for daily operation & long-term reliability

Helps Protect Lives, Safeguard Critical Assets and Business Continuity Through Superior Fire Protection Performance

Premium Product Range (Blast-Mitigating Shutter)

Developer of the first blast-mitigating roller shutter in the world, successfully validated through full-scale shock tube testing

Eliminates hazardous debris of conventional roller shutters in a blast situation

Patented Across Multiple Countries

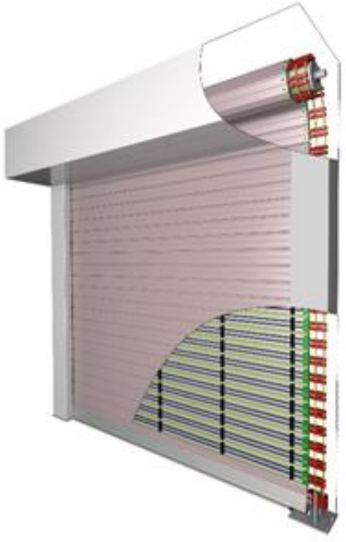
Key Features

- ✓ Reduces hazardous debris generated during blast events
- ✓ Tested by ABS Consulting (Texas, USA), a globally recognised blast testing facility
- ✓ Withstands blast loads of up to 75 kPa peak pressure and 1,050 kPa-ms peak impulse
- ✓ Suitable for defense, energy, petrochemical, data centre & critical infrastructure applications

Purpose-Built to Enhance Personal Safety and Asset Protection in High-Risk Operation Environments and Heightened Geopolitical Tensions

Premium Product Range (Storm-Resistant Shutter)

Ability to withstand pressures from wind speeds in excess of 200 km/h (Category 3 Hurricanes)



Key Features

- ✓ Pressure tested to internationally recognised standards
- ✓ Flexible structural design absorbs and dissipates extreme wind loads
- ✓ Suitable for industrial plants, shipyards, logistics facilities, and critical infrastructure
- ✓ Provides reliable protection while maintaining operational continuity

Patented Across Multiple Countries

Developed to Address the Growing Demand for Climate Resilience and Infrastructure Protection Globally

Completed M&As – Integrated Aluminium

Specialist in Architectural Aluminium Products

- Established in Singapore on 19 April 2012, Integrated Aluminium Pte Ltd.'s ("**Integrated Aluminium**") core business is in the supply and installation of Architectural Aluminium Products such as Windows & Door System, Façade Works, Curtain Wall Systems, Cladding Panel and Skylights & Canopies and etc. for schools, institution, commercial, condominium and public housing projects
- Integrated Aluminium has obtained the relevant BCA workheads and also achieved various awards and certifications for its safety and quality standards.

Completed more than

51 projects

in the private and public sector till date

Completed M&As – Integrated Aluminium

Specialist in Architectural Aluminium Products

Key Competitive Strengths

1. **Strong track record built through the years** with considerable practical experience and technical know-how in handling complex construction situations.
2. **Possesses extensive experience, technical expertise and valuable business relationships** within the construction industry.
3. **High standards of quality and safety** that exceed our customers' expectations by providing quality services and timely project completion as well as safeguarding the health and interest of our employees

Business Strategies & Future Plans

1. To participate and compete in a **broader range of construction projects which are of larger scale and/or higher value.**
2. **Further strengthen our engineering capabilities** in this niche field.
3. Focus on innovative solutions that are aimed at **boosting productivity and operational efficiency.**



Completed M&As – Asiabuild

Specialist in Structural Steel and Metal Works Products

GDS Global Limited

- Established in Singapore on 3 February 2009, Asiabuild Metal Engineering (Pte) Ltd ("**Asiabuild**") core business is in fabrication, supply and installation of structural steel and metal works products for both private and public development projects. Structural steel works includes Linkway, Shelter, Precinct Pavilion, Trellis, Roof Truss. Metal works consists of Railings, Gratings, catwalk platform etc.
- Asiabuild also provide supply and installation of Temporary Works such as noise barrier, steel staircase, lifting frame, lifting beam, etc. In addition, Asiabuild participates actively in lift upgrading projects.
- Asiabuild is registered with the Singapore Structural Steel Society and it has obtained the relevant BCA workheads.

Completed more than

74 projects

in the private and public sector till date

Completed M&As – Asiabuild

Specialist in Structural Steel and Metal Works Products

Key Competitive Strengths

1. Technical know-how and manufacturing capabilities to **support efficient production and project execution.**
2. **Strong business partnerships and established networks with reputable customers** in Singapore's construction industry built up over the past 16 years.
3. Experienced team with a proven track record in **enabling customers to deliver projects on time and within budget.**

Business Strategies & Future Plans

1. **Enhance our value-added service capabilities** to capture more business opportunities.
2. **Explore new complementary products** such as specialised steel products for niche market users

Enlarged Group - Future Plans

Accelerating Growth via Organic and Inorganic Initiatives

GDS Global Limited

Organic Initiatives

1. **Expand overseas sales** with a focus on Malaysia and Middle East as well as strategic partnership / licensing.

2. **Increase local market outreach of our premium range of shutters** (fire-insulated, blast resistant, storm resistant) that have higher margins.

3. **Expansion of compliance product offerings** (insulated fire curtain, smoke curtains) to allow clients to have ease of coordination and extract more value from each contract.

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Inorganic Initiatives

1. Completed acquisitions of both **Integrated Aluminium and Asiabuild will provide immediate profitability and strengthen our business model**.

2. Combined order books of both established companies **enhance revenue visibility and reinforce business stability.**

3. Acquisition immediately enables GDS to offer **complementary products across its existing industrial and commercial project network.**

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Synergies for Scalable and Sustainable Growth

1. **Unlock opportunities for cross-selling as an Integrated Solutions Specialist** within the construction industry that provide more efficiency and convenience to customers.

2. Capitalising on the combined strengths and capabilities to **significantly increase revenue potential and order book**.

3. **Enhanced economies of scale and productivity** through the integration and streamlining of resources across similar business functions.

Enlarged Group

Unlocking Opportunities for Cross-Selling as an Integrated Solutions Specialist

Specialist in Architectural Aluminium Products

Specialist in Structural Steel and Metal Works Products

Specialist Provider of Commercial and Industrial Door and Shutter Solutions

Expanding Presence in Critical Infrastructure Sectors

Delivering Defense, Safety and Resilience Solutions

Data Centre

- Blast-Mitigating Shutters
- Storm Shutters
- Insulated Fire Shutters

Defense Applications

- Blast-Mitigating Shutters
- Storm Shutters
- Insulated Fire Shutters

Public Infrastructure

- Town council maintenance contracts
- Lifecycle servicing capabilities

Industrial & Manufacturing

- Storm Shutters
- Insulated Fire Shutters

Growing demand for defense, safety and resilience solutions across critical infrastructure sectors creates long-term opportunities for GDS.

Recent Corporate Developments

Key Milestones in 2026

Feb 2026

Expands into New Zealand with Leading Player

Exclusive partnership with ARA Manufacture Metalbit, New Zealand's leading industrial & commercial door system designer & manufacturer

Mar 2026

Maiden Export of Storm Shutter to Qatar

Export of our high wind pressure-resistant Storm Shutter to a leading player in Qatar, which will be installed at a reputable shipyard in Qatar for critical production facilities

Apr 2026

Dual Milestones to Supply Defense and Safety-Related Shutters in the Philippines and Malaysia

Secured first Blast Mitigating Shutter project in Malaysia for a data centre and entered the Philippines market with maiden Storm Shutter project for a multinational manufacturing facility

Awarded a new 2-year maintenance contract from a Town Council in Singapore

May 2026

Approval obtained in an EGM for the acquisition of Asiabuild and Integrated Aluminium

Marks a strategic diversification into structural steel, metal engineering, and architectural aluminium solutions, complementing GDS's existing door and shutter systems business

Jun 2026

Completion of Acquisition of Asiabuild and Integrated Aluminium

Immediate revenue contribution and profitability with a more integrated and diversified engineering solutions platform

Jul 2026

Strengthens Growth Momentum with New Contracts Wins in Singapore Totaling S$6 Million

Secured contracts across public infrastructure, healthcare facilities, education institutions, and industrial sectors, among others

Growing demand for defense, safety and resilience solutions across critical infrastructure sectors creates long-term opportunities for GDS.

Investment Merits

GDS Global Limited

1. Our premium range of defense and safety-related systems are becoming increasingly important in defense applications within the critical infrastructure sectors
2. Direct proxy to Singapore's multi-year, multi-billion construction demand with our enhanced business model as an Integrated Solutions Specialist
3. Growing momentum in our strategic turnaround plans over the past two years
4. Supported by a team with the relevant experience, track record and established business networks in Singapore's construction industry
5. Clear business roadmap to improve organic growth of our premium range of commercial and industrial door and shutter solutions in local and overseas markets
6. Completed M&A acquisitions provide immediate accretive financial contribution and expected to unlock opportunities to significantly increase revenue potential and order book ahead
7. As an Integrated Solutions Specialist, the Group can potentially generate new synergies and enhanced economies of scale, driving stronger business and financial performance

GDS
Global Limited

Delivering Defense, Safety and Resilience Solutions

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