

9R LIMITED

(Incorporated in the Republic of Singapore)
Company Registration No. 199307300M

BUSINESS UPDATE

The Board of Directors (the "**Board**") of 9R Limited (the "**Company**", and together with its subsidiaries, the "**Group**") wishes to provide the following business update:

1. UPDATE ON RED BOX OUTLETS

- 1.1. The Company's wholly owned subsidiary, 9R Leisure Sdn. Bhd. ("**9R Leisure**"), had entered into a non-binding MOU with Hara Creation Sdn. Bhd. ("**HC**") for a potential collaboration to open a new Red Box outlet ("**Antara Genting Outlet**") at a mix development project known as Antara Genting Highlands, which is located within the well-established tourism destination of Genting Highlands, Malaysia. The MOU is non-binding and is subject to execution of definitive agreement(s) with terms and conditions to be agreed by 9R Leisure and HC. The Company will make the necessary announcement(s) in relation to the potential collaboration as and when there are material developments, including the signing of any definitive agreement(s).
- 1.2. In early April 2026, the Group's Red Box outlet at Subang Jaya, Malaysia ("**ESG Subang Outlet**") was closed upon the expiry of its lease and another location in the vicinity is being sought for a potential new outlet.
- 1.3. With the proposed opening of Antara Genting Outlet and closure of ESG Subang Outlet, the Group will have a total of 8 Red Box outlets. The Group continues to review its outlet portfolio and remains focused on strengthening the performance of its existing outlets.

2. UPDATE ON GREEN BOX BUSINESS

- 2.1 Under its lifestyle retail business segment, the Group has also introduced Green Box, the tech-enabled "singing cube" catering to a growing segment of customers who value privacy, convenience and self-directed experiences. Unlike conventional fixed-location entertainment or meeting facilities, Green Box delivers a multifunctional environment that includes licensed entertainment systems, professional recording capabilities, conferencing tools, wellness features, mirroring technology, and integrated smart controls – all within a space engineered for portability and rapid deployment.
- 2.2 The Group is also pleased to announce that on 10 February 2026, ASEAN Records officially recognised Green Box for achieving the milestone – "First and Most Functionally Integrated Portable Social Hub Box (33 operational functions in a 2m x 2m modular structure; includes licensed entertainment, recording, wellness, mirroring, and conferencing tools)". Green Box marks a significant innovation milestone in modular social infrastructure and compact community design.
- 2.3 The first Green Box outlet is targeted to open at Kota Kemuning, Selangor, Malaysia as a cost-efficient extension of the Red Box brand, strategically positioned to target the mid-to-low market segment.

BY ORDER OF THE BOARD

Khoo Kai Yang
Chief Executive Officer

22 April 2026

This announcement has been reviewed by the Company's sponsor, UOB Kay Hian Private Limited (the "Sponsor").

This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "SGX-ST") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.

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