SECURITIES AND FUTURES ACT (CAP. 289) SECURITIES AND FUTURES (DISCLOSURE OF INTERESTS) REGULATIONS 2012

NOTIFICATION FORM FOR SUBSTANTIAL SHAREHOLDER(S)/UNITHOLDER(S) IN RESPECT OF INTERESTS IN

FORM 3 (Electronic Format)

Explanatory Notes

- 1. Please read the explanatory notes carefully before completing the notification form.
- This form is for a Substantial Shareholder(s)/Unitholder(s) to give notice under section 135, 136, 137, 137J (as applicable to sections 135, 136 and 137) or 137U (as applicable to sections 135, 136 and 137) of the Securities and Futures Act (the "SFA").
- 3. This electronic Form 3 and a separate Form C, containing the particulars and contact details of the Substantial Shareholder(s)/Unitholder(s), must be completed by the Substantial Shareholder(s)/Unitholder(s) or a person duly authorised by the Substantial Shareholder(s)/Unitholder(s) to do so. The person so authorised should maintain records of information furnished to him by the Substantial Shareholder(s)/Unitholder(s).
- 4. This form and Form C, are to be completed electronically and sent to the Listed Issuer via an electronic medium such as an e-mail attachment. The Listed Issuer will attach both forms to the prescribed SGXNet announcement template for dissemination as required under section 137G(1), 137R(1) or 137ZC(1) of the SFA, as the case may be. While Form C will be attached to the announcement template, it will not be disseminated to the public and is made available only to the Monetary Authority of Singapore (the "Authority").
- 5. Where a transaction results in similar notifiable obligations on the part of more than one Substantial Shareholder/Unitholder, all of these Substantial Shareholders/Unitholders may give notice using the same notification form.
- 6. A single form may be used by a Substantial Shareholder/Unitholder for more than one transaction resulting in notifiable obligations which occur within the same notifiable period (i.e. within two business days of becoming aware of the earliest transaction). There must be no netting-off of two or more notifiable transactions even if they occur within the same day.
- 7. All applicable parts of the notification form must be completed. If there is insufficient space for your answers, please include attachment(s) by clicking the paper clip icon on the bottom left-hand corner or in item 11 of Part II or item 10 of Part III. The total file size for all attachment(s) should not exceed 1MB.
- 8. Except for item 5 of Part II and item 1 of Part IV, please select only one option from the relevant check boxes.
- 9. Please note that submission of any false or misleading information is an offence under Part VII of the SFA.
- 10. In this form, the term "Listed Issuer" refers to -
 - (a) a company incorporated in Singapore any or all of the shares in which are listed for quotation on the official list of a securities exchange;
 - (b) a corporation (not being a company incorporated in Singapore, or a collective investment scheme constituted as a corporation) any or all of the shares in which are listed for quotation on the official list of a securities exchange, such listing being a primary listing;

- (c) a registered business trust (as defined in the Business Trusts Act (Cap. 31A)) any or all of the units in which are listed for quotation on the official list of a securities exchange;
- (d) a recognised business trust any or all of the units in which are listed for quotation on the official list of a securities exchange, such listing being a primary listing; or
- (e) a collective investment scheme that is a trust, that invests primarily in real estate and real estaterelated assets specified by the Authority in the Code on Collective Investment Schemes, and any or all the units in which are listed for quotation on the official list of a securities exchange, such listing being a primary listing ("Real Estate Investment Trust").
- 11. For further instructions and guidance on how to complete this notification form, please refer to section 7 of the User Guide on Electronic Notification Forms which can be accessed at the Authority's Internet website at http://www.mas.gov.sg (under "Regulations and Financial Stability", "Regulations, Guidance and Licensing", "Securities, Futures and Fund Management", "Forms", "Disclosure of Interests").

	Part I - General
1.	Name of Listed Issuer:
	Jardine Cycle & Carriage Limited ('JC&C')
2.	Type of Listed Issuer: ✓ Company/Corporation
	Registered/Recognised Business Trust
	Real Estate Investment Trust
3.	Is more than one Substantial Shareholder/Unitholder giving notice in this form?
	No (Please proceed to complete Part II)
	✓ Yes (Please proceed to complete Parts III & IV)
4.	Date of notification to Listed Issuer:
	25-Mar-2025

	be used for multiple Substantial Sha	areholders/Unitho	lders to give notice]	
Sub	bstantial Shareholder/Unitholder A	G Delete	e This Part III Substantia	l Shareholder/Unitholo
1.	Name of Substantial Shareholder/	Unitholder:		
	Jardine Strategic Singapore Pte Ltd ('JSS	')]
2.	Is Substantial Shareholder/Unith securities of the Listed Issuer are		•	
	✓ No			
3.	Notification in respect of:			
	Becoming a Substantial Sharehold			
	Change in the percentage level of	interest while still re	emaining a Substantia	I Shareholder/Unitho
	Ceasing to be a Substantial Share	holder/Unitholder		
4.	Date of acquisition of or change in	interest:		
	24-Mar-2025			
5.	Date on which Substantial Shareh change in, interest () (if different			•
	24-Mar-2025			
6.	Explanation (<i>if the date of becomi</i> change in, interest):	ing aware is differ	ent from the date of	f acquisition of, or t
7.	Quantum of total voting shar rights/options/warrants/convertible Shareholder/Unitholder before and	e debentures {con	version price knowr	-
7.	rights/options/warrants/convertible	e debentures {con	version price knowr	-
Nc	rights/options/warrants/convertible Shareholder/Unitholder before and	debentures {cond after the transact Direct Interest 335,938,037	version price knowr tion:	n}) held by Substant
Nc un rig As	rights/options/warrants/convertible Shareholder/Unitholder before and Immediately before the transaction b. of voting shares/units held and/or iderlying the	debentures {cond after the transact Direct Interest 335,938,037	version price knowr tion: Deemed Interest	b}) held by Substant
Nc un rig As	rights/options/warrants/convertible Shareholder/Unitholder before and Immediately before the transaction 0. of voting shares/units held and/or iderlying the hts/options/warrants/convertible debentures:	<i>debentures</i> {cond dafter the transact <i>Direct Interest</i> 335,938,037	version price known tion: Deemed Interest 0	7) held by Substant <i>Total</i> 335,938,037
Nc un rig As sh Nc un	rights/options/warrants/convertible Shareholder/Unitholder before and Immediately before the transaction b. of voting shares/units held and/or iderlying the hts/options/warrants/convertible debentures: a a percentage of total no. of voting lares/li	after the transact Direct Interest 335,938,037 84.997	version price known tion: Deemed Interest 0 0	 a) held by Substant <i>Total</i> 335,938,037 84.997

8.	Circumstances giving rise to deemed interests (<i>if the interest is such</i>): [You may attach a chart in item 10 to illustrate how the Substantial Shareholder/Unitholder's deemed interest arises]						
	N/A						
9.	Relationship between the Substantial Shareholders/Unitholders giving notice in this form: [You may attach a chart in item 10 to show the relationship between the Substantial Shareholders/Unitholders]						
	Please refer to the attached corporate structure chart.						
10.	Attachments (<i>if any</i>):						
	(The total file size for all attachment(s) should not exceed 1MB.)						
11.	If this is a replacement of an earlier notification, please provide: (a) SGXNet announcement reference of the <u>first</u> notification which was announced						
	on SGXNet (<i>the "Initial Announcement"</i>):						
	(b) Date of the Initial Announcement:						
	(c) 15-digit transaction reference number of the relevant transaction in the Form 3 which was attached in the Initial Announcement:						
12.	Pomarks (if and:						
12.	Remarks (<i>if any</i>):						
Sub	ostantial Shareholder/Unitholder B G Delete This Part III Substantial Shareholder/Unitholder						
1.	Name of Substantial Shareholder/Unitholder:						
0							
2.	Is Substantial Shareholder/Unitholder a fund manager or a person whose interest in the securities of the Listed Issuer are held solely through fund manager(s)? Yes No						
3.	Notification in respect of:						

Change in the percentage level of interest while still remaining a Substantial Shareholder/Unitholder

Ceasing to be a Substantial Shareholder/Unitholder

4. Date of acquisition of or change in interest:

24-Mar-2025

5. Date on which Substantial Shareholder/Unitholder became aware of the acquisition of, or the change in, interest (if different from item 4 above, please specify the date):

24-Mar-2025

- 6. Explanation (*if the date of becoming aware is different from the date of acquisition of, or the change in, interest*):
- 7. Quantum of total voting shares/units (*including voting shares/units underlying rights/options/warrants/convertible debentures {conversion price known}*) held by Substantial Shareholder/Unitholder before and after the transaction:

Immediately before the transaction	Direct Interest	Deemed Interest	Total
No. of voting shares/units held and/or underlying the rights/options/warrants/convertible debentures:	0	335,938,037	335,938,037
As a percentage of total no. of voting shares/ເງ:	0	84.997	84.997
Immediately after the transaction	Direct Interest	Deemed Interest	Total
Immediately after the transaction No. of voting shares/units held and/or underlying the rights/options/warrants/ convertible debentures :	Direct Interest	Deemed Interest 335,955,037	Total 335,955,037

8. Circumstances giving rise to deemed interests (*if the interest is such*): [You may attach a chart in item 10 to illustrate how the Substantial Shareholder/Unitholder's deemed interest arises]

By way of direct substantial shareholding interest in JSS, JSH Asian Holdings Limited was deemed to be interested in JSS's notifiable interest in JC&C.

9. Relationship between the Substantial Shareholders/Unitholders giving notice in this form: [You may attach a chart in item 10 to show the relationship between the Substantial Shareholders/Unitholders]

10.	Atta	chments (<i>if any</i>):
	Ø	(The total file size for all attachment(s) should not exceed 1MB.)
11.	If thi	s is a replacement of an earlier notification, please provide:
	(a)	SGXNet announcement reference of the first notification which was announced on SGXNet (<i>the "Initial Announcement"</i>):
	(b)	Date of the Initial Announcement:
	(c)	15-digit transaction reference number of the relevant transaction in the Form 3
	(-)	which was attached in the Initial Announcement:
12.	Rem	arks (<i>if any</i>):
12. <u>Sub</u> 1.	stantia	
Sub	ostantia	al Shareholder/Unitholder C 🕤 Delete This Part III Substantial Shareholder/Unithold
Sub	Stantia Nam Jardir Is S Secu	al Shareholder/Unitholder C Delete This Part III Substantial Shareholder/Unitholder ne of Substantial Shareholder/Unitholder: ne Strategic Limited ubstantial Shareholder/Unitholder a fund manager or a person whose interest in thurities of the Listed Issuer are held solely through fund manager(s)? es
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<u>Sub</u> 1. 2.	Stantia Nam Jardin Is S secu □ Y ✓ N Notif	al Shareholder/Unitholder C Delete This Part III Substantial Shareholder/Unitholder ne of Substantial Shareholder/Unitholder: ne Strategic Limited ubstantial Shareholder/Unitholder a fund manager or a person whose interest in the irities of the Listed Issuer are held solely through fund manager(s)? es o iication in respect of: ecoming a Substantial Shareholder/Unitholder
<u>Sub</u> 1. 2.	Stantia Nam Jardin Is S secu □ Y ✓ N Notif □ B ✓ C	al Shareholder/Unitholder C Delete This Part III Substantial Shareholder/Unitholder ne of Substantial Shareholder/Unitholder: ne Strategic Limited ubstantial Shareholder/Unitholder a fund manager or a person whose interest in the irities of the Listed Issuer are held solely through fund manager(s)? es o iication in respect of: ecoming a Substantial Shareholder/Unitholder
<u>Sub</u> 1. 2.	Stantia Nam Jardin Is S secu □ Y ✓ N Notif □ B □ C	al Shareholder/Unitholder C Delete This Part III Substantial Shareholder/Unitholder: ne of Substantial Shareholder/Unitholder: ne Strategic Limited ubstantial Shareholder/Unitholder a fund manager or a person whose interest in the rities of the Listed Issuer are held solely through fund manager(s)? es o ification in respect of: ecoming a Substantial Shareholder/Unitholder shange in the percentage level of interest while still remaining a Substantial Shareholder/Unitholder/Unitholder
<u>Sub</u> 1. 2. 3.	Stantia Narr Jardir Is S secu □ Y ✓ N Notif □ B ✓ C □ C Date	al Shareholder/Unitholder C This Part III Substantial Shareholder/Unitholder the of Substantial Shareholder/Unitholder: the Strategic Limited ubstantial Shareholder/Unitholder a fund manager or a person whose interest in the trities of the Listed Issuer are held solely through fund manager(s)? es o iication in respect of: ecoming a Substantial Shareholder/Unitholder thange in the percentage level of interest while still remaining a Substantial Shareholder/Unithol teasing to be a Substantial Shareholder/Unitholder
<u>Sub</u> 1. 2. 3.	Date Date Date Date	al Shareholder/Unitholder C This Part III Substantial Shareholder/Unitholder: The of Substantial Shareholder/Unitholder: The Strategic Limited The Strategic

- 6. Explanation (*if the date of becoming aware is different from the date of acquisition of, or the change in, interest*):
- 7. Quantum of total voting shares/units (*including voting shares/units underlying rights/options/warrants/convertible debentures {conversion price known}*) held by Substantial Shareholder/Unitholder before and after the transaction:

Immediately before the transaction	Direct Interest	Deemed Interest	Total
No. of voting shares/units held and/or underlying the rights/options/warrants/convertible debentures:	0	335,938,037	335,938,037
As a percentage of total no. of voting shares/ເງ	0	84.997	84.997
Immediately after the transaction	Direct Interest	Deemed Interest	Total
Immediately after the transaction No. of voting shares/units held and/or underlying the rights/options/warrants/ convertible debentures :	Direct Interest	Deemed Interest 335,955,037	Total 335,955,037

8. Circumstances giving rise to deemed interests (*if the interest is such*): [You may attach a chart in item 10 to illustrate how the Substantial Shareholder/Unitholder's deemed interest arises]

By way of indirect substantial shareholding interest in JSS, Jardine Strategic Limited was deemed to be interested in JSS's notifiable interest in JC&C.

9. Relationship between the Substantial Shareholders/Unitholders giving notice in this form: [You may attach a chart in item 10 to show the relationship between the Substantial Shareholders/Unitholders]

Please refer to the attached corporate structure chart.

10. Attachments (if any):

(The total file size for all attachment(s) should not exceed 1MB.)

- 11. If this is a **replacement** of an earlier notification, please provide:
 - (a) SGXNet announcement reference of the <u>first</u> notification which was announced on SGXNet (*the "Initial Announcement"*):

	(b) Date of the Initial Announcement:
	(c) 15-digit transaction reference number of the relevant transaction in the Form 3 which was attached in the Initial Announcement:
1.0	
12.	Remarks (<i>if any</i>):
Sub	stantial Shareholder/Unitholder D 🕤 Delete This Part III Substantial Shareholder/Unitholder
1.	Name of Substantial Shareholder/Unitholder:
	JMH Investments Limited
2.	Is Substantial Shareholder/Unitholder a fund manager or a person whose interest in the securities of the Listed Issuer are held solely through fund manager(s)?
	Yes
	✓ No
3.	Notification in respect of:
	Becoming a Substantial Shareholder/Unitholder
	 Change in the percentage level of interest while still remaining a Substantial Shareholder/Unitholder Ceasing to be a Substantial Shareholder/Unitholder
4.	Date of acquisition of or change in interest:
	24-Mar-2025
5.	Date on which Substantial Shareholder/Unitholder became aware of the acquisition of, or the change in, interest (if different from item 4 above, please specify the date):
	24-Mar-2025
6.	Explanation (if the date of becoming aware is different from the date of acquisition of, or the change in, interest):
7.	Quantum of total voting shares/units (<i>including voting shares/units underlying rights/options/warrants/convertible debentures</i> { <i>conversion price known</i> }) held by Substantial Shareholder/Unitholder before and after the transaction:
	Immediately before the transaction Direct Interest Deemed Interest Total

No. of voting shares/units held and/or underlying the rights/options/warrants/convertible debentures:	0	335,938,037	335,938,037
As a percentage of total no. of voting shares/ເ	0	84.997	84.997
Immediately after the transaction	Direct Interest	Deemed Interest	Total
No. of voting shares/units held and/or underlying the rights/options/warrants/ convertible debentures :	0	335,955,037	335,955,037
As a percentage of total no. of voting shares/u	0	85.001	85.001

8. Circumstances giving rise to deemed interests (*if the interest is such*): [You may attach a chart in item 10 to illustrate how the Substantial Shareholder/Unitholder's deemed interest arises]

By way of indirect substantial shareholding interest in JSS, JMH Investments Limited was deemed to be interested in JSS's notifiable interest in JC&C.

9. Relationship between the Substantial Shareholders/Unitholders giving notice in this form: [You may attach a chart in item 10 to show the relationship between the Substantial Shareholders/Unitholders]

Please refer to the attached corporate structure chart.

10. Attachments (if any): 😱

(The total file size for all attachment(s) should not exceed 1MB.)

- 11. If this is a **replacement** of an earlier notification, please provide:
 - (a) SGXNet announcement reference of the <u>first</u> notification which was announced on SGXNet (*the "Initial Announcement"*):

	(b)	Date of the Initial Announcement:
	(c)	15-digit transaction reference number of the relevant transaction in the Form 3 which was attached in the Initial Announcement:
12.	Rem	arks (<i>if any</i>):

Sut	ostantial Shareholder/Unitholder E	Delet	te This Part III Substantia	I Shareholder/Unitholde					
1.	Name of Substantial Shareholder/Unitholder:								
	Jardine Matheson Holdings Limited								
2.	Is Substantial Shareholder/Unithe securities of the Listed Issuer are h		•						
	✓ No								
3.	Notification in respect of:								
	Becoming a Substantial Sharehold								
	✓ Change in the percentage level of	interest while still	remaining a Substantia	al Shareholder/Unitholo					
	Ceasing to be a Substantial Share	holder/Unitholder							
4.	Date of acquisition of or change in	interest:							
	24-Mar-2025								
5.	Date on which Substantial Shareho change in, interest 🕥 (if different								
	24-Mar-2025								
6.	Explanation (<i>if the date of becomin change in, interest</i>):	ng aware is diffe	rent from the date o	f acquisition of, or th					
6.	Explanation (<i>if the date of becomine</i>	ng aware is diffe	rent from the date o	f acquisition of, or th					
6.	Explanation (<i>if the date of becomine</i>	ng aware is diffe	rent from the date o	f acquisition of, or th					
6. 7.	Explanation (<i>if the date of becomine</i>	es/units (inclu debentures {coi	Iding voting shar	es/units underlyin					
	Explanation (<i>if the date of becomin change in, interest</i>): Quantum of total voting shar rights/options/warrants/convertible	es/units (inclu debentures {coi	Iding voting shar	es/units underlyin					
7. No	Explanation (<i>if the date of becomin change in, interest</i>): Quantum of total voting share rights/options/warrants/convertible Shareholder/Unitholder before and	es/units (<i>inclu</i> <i>debentures</i> {col after the transa	Iding voting share	es/units_underlyin ŋ}) held by Substanti					
7. No un rigi As	Explanation (<i>if the date of becomin change in, interest</i>): Quantum of total voting shar rights/options/warrants/convertible Shareholder/Unitholder before and Immediately before the transaction . of voting shares/units held and/or derlying the	es/units (<i>inclu</i> <i>debentures</i> { <i>col</i> after the transa <i>Direct Interest</i>	Iding voting share oversion price known ction: Deemed Interest	es/units underlyin ı}) held by Substantia Total					
7. No un rigi As	Explanation (<i>if the date of becomin change in, interest</i>): Quantum of total voting shar rights/options/warrants/convertible Shareholder/Unitholder before and Immediately before the transaction of voting shares/units held and/or derlying the hts/options/warrants/convertible debentures: a percentage of total no. of voting	es/units (<i>inclu</i> <i>debentures</i> { <i>con</i> after the transac <i>Direct Interest</i> 0	Iding voting share nversion price known ction: Deemed Interest 335,938,037	es/units underlyin ŋ}) held by Substantia Total 335,938,037					

Page 11 of 14

As a percentage of total no. of voting shares/ເ	0	85.001	85.001
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8. Circumstances giving rise to deemed interests (*if the interest is such*): [You may attach a chart in item 10 to illustrate how the Substantial Shareholder/Unitholder's deemed interest arises]

By way of indirect substantial shareholding interest in JSS, Jardine Matheson Holdings Limited was deemed to be interested in JSS's notifiable interest in JC&C.

9. Relationship between the Substantial Shareholders/Unitholders giving notice in this form: [You may attach a chart in item 10 to show the relationship between the Substantial Shareholders/Unitholders]

Please refer to the attached corporate structure chart.

10. Attachments (if any): 🕤



(The total file size for all attachment(s) should not exceed 1MB.)

- 11. If this is a **replacement** of an earlier notification, please provide:
 - (a) SGXNet announcement reference of the <u>first</u> notification which was announced on SGXNet (*the "Initial Announcement"*):

- (b) Date of the Initial Announcement:
- (c) 15-digit transaction reference number of the relevant transaction in the Form 3 which was attached in the Initial Announcement:

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L								

12. Remarks (*if any*):

Additional Substantial Shareholder/Unitholder ("B", "C" etc) where the information in Part I and Part IV is the same for the additional Substantial Shareholder/Unitholder

Add New Part III Substantial Shareholder/Unitholder

Part IV - Transaction details

1.	Type of securities which are the subject of the transaction (more than one option may be chosen):
	Voting shares/units
	Rights/Options/Warrants over voting shares/units
	Convertible debentures over voting shares/units (<i>conversion price known</i>)
	Others (<i>please specify</i>):
2.	Number of shares, units, rights, options, warrants and/or principal amount of convertible debentures acquired or disposed of by Substantial Shareholders/Unitholders:
	17,000 ordinary shares
3.	Amount of consideration paid or received by Substantial Shareholders/Unitholders (<i>excluding brokerage and stamp duties</i>):
	S\$25.9913 per share
4.	Circumstance giving rise to the interest or change in interest:
	Acquisition of:
	Securities via market transaction
	Securities via off-market transaction (e.g. married deals)
	Securities via physical settlement of derivatives or other securities
	Securities pursuant to rights issue
	Securities via a placement
	Securities following conversion/exercise of rights, options, warrants or other convertibles
	Disposal of:
	Securities via market transaction
	Securities via off-market transaction (<i>e.g. married deals</i>)
	Other circumstances:
	Acceptance of take-over offer for the Listed Issuer
	Corporate action by the Listed Issuer which Substantial Shareholders/Unitholders did not participate in (<i>please specify</i>):
	Others (please specify):

Item 5 is to be completed by an individual submitting this notification form on behalf of the Substantial Shareholders/Unitholders.

- 5. Particulars of Individual submitting this notification form to the Listed Issuer:
 - (a) Name of Individual:

Jonathan Lloyd

(b) Designation (*if applicable*):

Group Corporate Secretary

(c) Name of entity (*if applicable*): Jardine Matheson Limited

Transaction Reference Number (auto-generated):

8 4 2 3 3 6 5 4 2 8 3 2 4 0 3
