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COMPLETION OF MEMBERS' VOLUNTARY LIQUIDATION OF DORMANT SUBSIDIARIES

Keppel Corporation Limited (the "**Company**") refers to the announcement entitled "Members' Voluntary Liquidation of Dormant Subsidiaries" made on 29 October 2020.

The Company wishes to announce that the members' voluntary liquidation proceedings for the following dormant wholly-owned subsidiaries of Keppel Land Limited have been completed:

- (i) Bayfront Development Pte. Ltd.;
- (ii) Tat Chuan Development (Pte) Ltd; and
- (iii) Earnwell Pte Ltd.

16 September 2021