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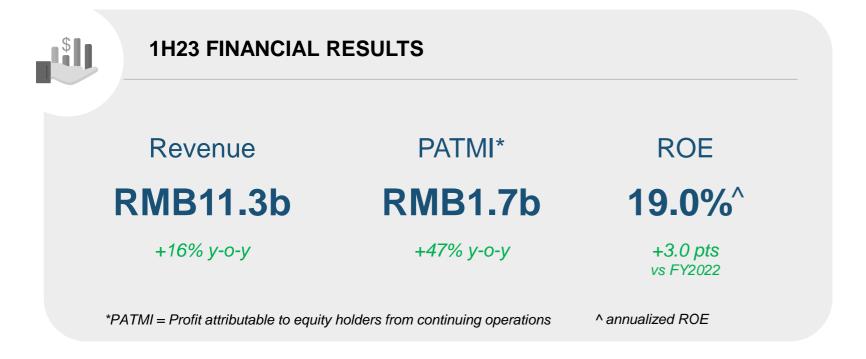
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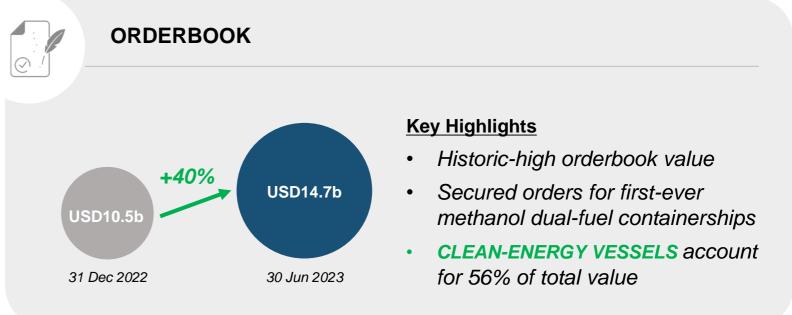
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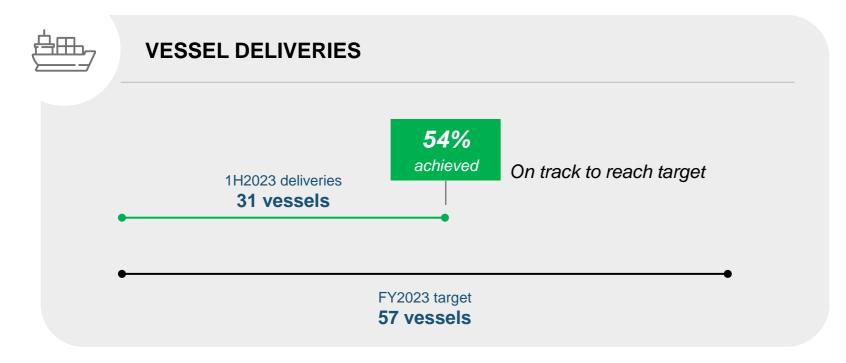
1H2023 Snapshot



Robust earnings growth, strong order win momentum, and on track to hit delivery target for FY2023











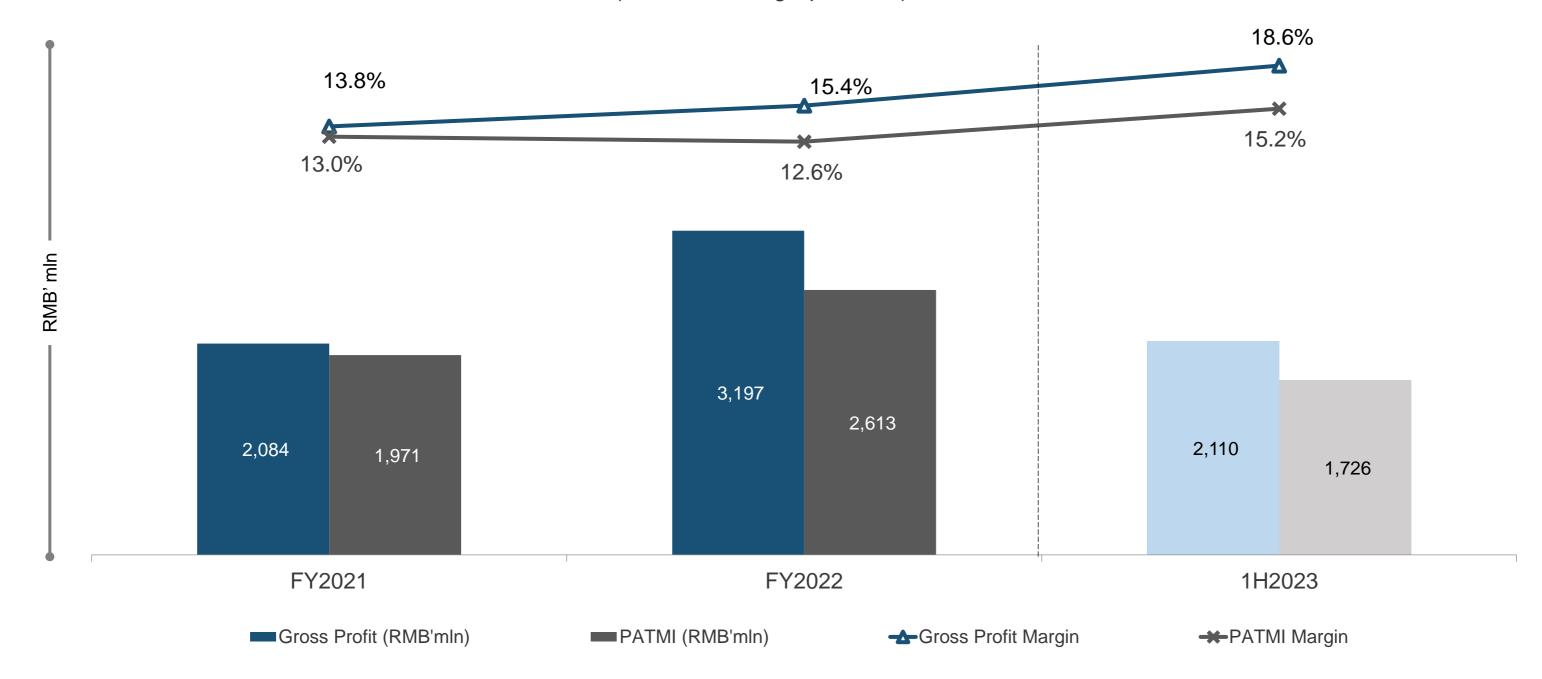
Profitability Trend



Overall improvements in margins

Gross Profit and PATMI* Trends

(From Continuing Operations)

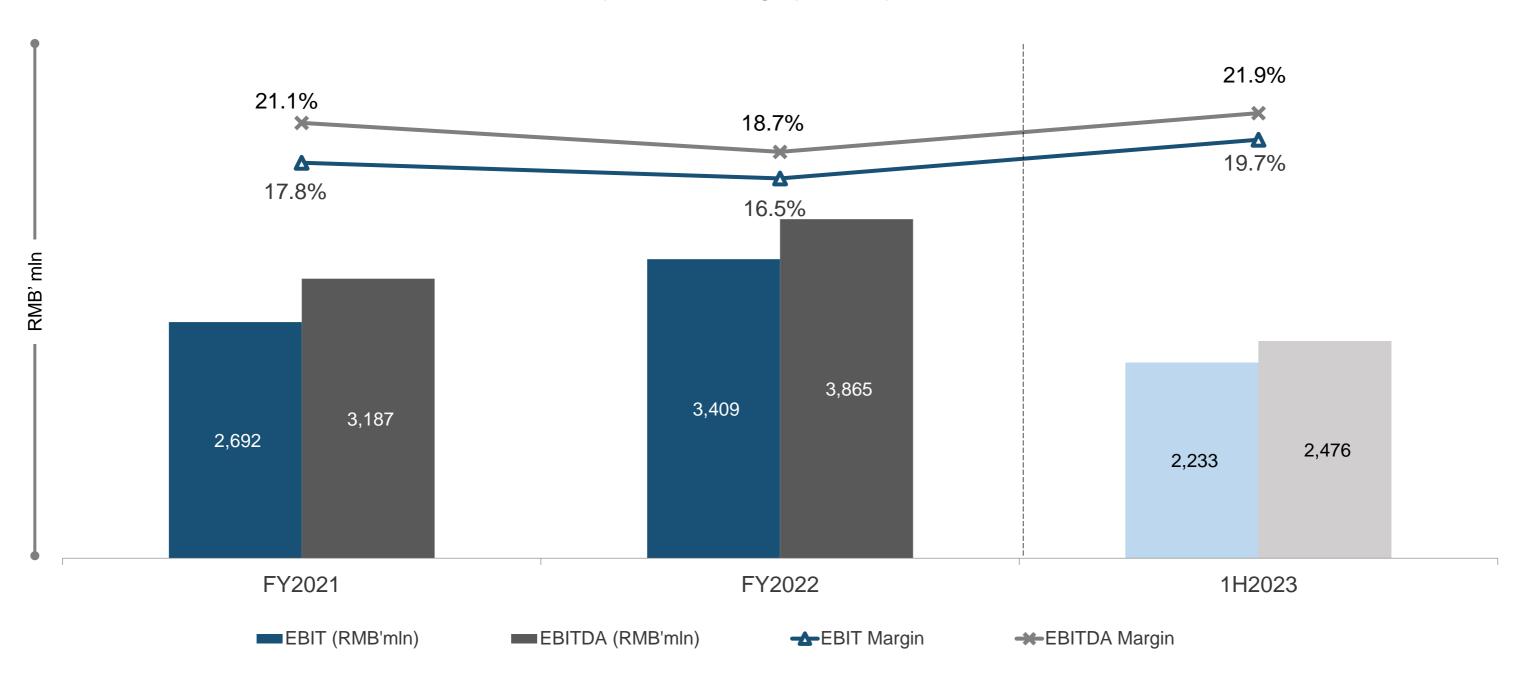


Profitability Trend



EBIT and EBITDA Trends

(From Continuing Operations)



Income Statement Highlights



Strong 1H2023 performance on the back of higher Shipbuilding revenue and better gross margin

	1H2023	1H2022	Change	Commontory
	RMB'000	RMB'000	%	Commentary
Revenue	11,321,043	9,741,127	+16%	 Increased progressive construction activities drove Shipbuilding revenue substantially; delivered 31 vessels in 1H2023 Slightly negated by lower Shipping revenue due to reduced charter rates
Gross Profit	2,109,714	1,423,970	+48%	 Gross margin for Shipbuilding expanded due to favorable foreign currency exchange rates (USD vs RMB) and lower material costs
Gross Profit Margin	18.6%	14.6%	+4.0 ppts ¹	 Gross margin for Shipping compressed due to lower charter rates for bulk carriers
PATMI ²	1,725,996	1,170,627	+47%	 PATMI improved in tandem with higher revenue and improved gross margin stated above Additional drivers include higher interest income and higher contribution from joint ventures (primarily from Yangzi-Mitsui)
Return on Equity ³	19.0%	14.2%	+4.8 ppts	ROE expansion was in line with higher overall profitability due to the reasons stated above

- 1. ppts = percentage points
- 2. PATMI = Profit attributable to equity holders from continuing operations
- 3. Return on Equity = [Profit attributable to equity holders from continuing operations * 2] / [total equity non-controlling interest]

Revenue and Gross Profit Breakdown



Continuing operations		1H2023	1H2022
		RMB'000	RMB'000
	Revenue	10,659,105	8,521,106
Shipbuilding	Cost	(8,771,091)	(7,431,004)
Shipbullaling	Gross Profit	1,888,014	1,090,102
	GP Margin	17.7%	12.8%
	Revenue	532,444	560,947
	Cost	(352,531)	(334,864)
Shipping	Gross Profit	179,913	226,083
	GP Margin	33.8%	40.3%
	Revenue	129,494	659,074
	Cost	(87,707)	(551,289)
Others ¹	Gross Profit	41,787	107,785
	GP Margin	32.3%	16.4%
T-4-1	Revenue	11,321,043	9,741,127
	Cost	(9,211,329)	(8,317,157)
Total	Gross Profit	2,109,714	1,423,970
	GP Margin	18.6%	14.6%

Decrease was due to lower charter rate for bulk carriers

Increase was due to favourable foreign exchange rates and lower material costs

^{1.} Other businesses such as terminal services, trading, ship design services, and investment retained subsequent to the spin-off.

Balance Sheet Highlights



Robust balance sheet with a strong net cash position

Financial Highlighta	30 Jun 2023	31 Dec 2022		
Financial Highlights	RMB'000	RMB'000		
Property, Plant and Equipment	7,047,069	7,277,768	Decrease was mainly driven by depreciation	
- Property, Plant and Equipment – Shipping Segment	3,115,454	3,182,229	and the disposal of two vessels during the year	
Cash & Cash Equivalents	10,726,594	10,778,393		
Total Borrowings	5,057,968	4,567,540		
Total Equity	18,367,821	17,704,760		
Gross Gearing	27.5%	25.8%	Remains at a healthy	
Net Gearing	Net cash position	Net cash position	gearing position	

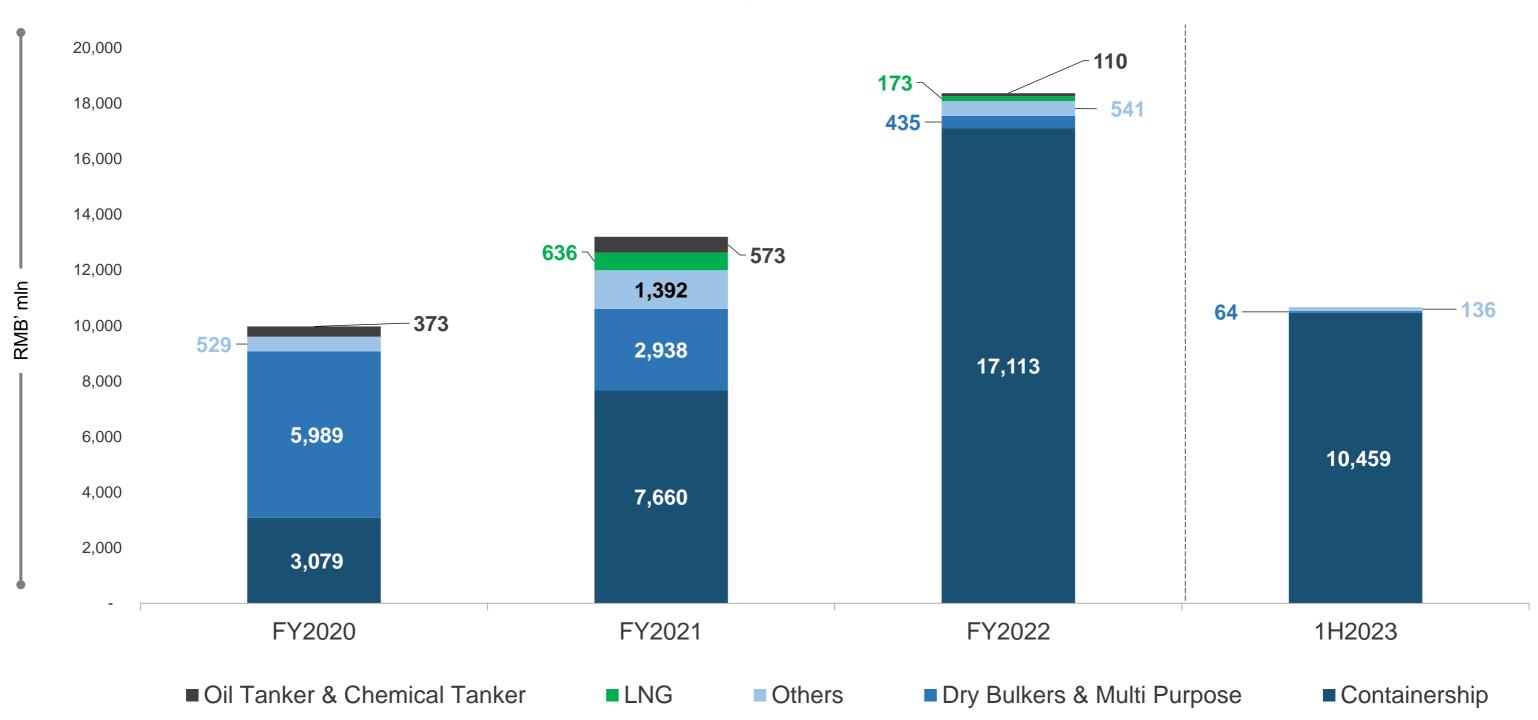


Shipbuilding Segment: Revenue Trend



1H2023 revenue was mainly driven by containerships

Shipbuilding Revenue Breakdown



Shipbuilding Segment: Orderbook Overview



Clean energy vessels account for ~56% of the total outstanding orderbook value

181

Vessels

8.54m

Compensated gross tonnage (CGT)

USD14.70b

Total Contract Value

2023 - 2028

Delivery Timeframe

Containerships				
91	6.41m	USD10.41b		
Vessels	Total CGT	Total Value		
Size & Spec	ifications	Quantity		
1,800	ΓΕU	5		
2,400	ΓEU	4		
3,300	ΓEU	3		
3,500	ΓΕU	6		
4,600	3			
8,000TEU		4		
15,000	13			
24,000TEU		2		
Methanol Dual-Fuel 950TEU		4		
Methanol Duel-Fuel 9,000TEU		6		
LNG Dual-Fuel 7,000TEU		15		
LNG Dual-Fuel 8,000TEU		4		
LNG Dual-Fuel 16,000TEU		12		
LNG Duel-Fuel 24,000TEU		10		

Bulk Carriers			
53	1.06m	USD2.06b	
Vessels	Total CGT	Total Value	
Size & Spec	ifications	Quantity	
29,800[TWC	1	
31,800DWT		2	
32,000DWT		4	
40,000DWT		6	
45,000DWT		4	
63,200DWT		2	
66,000DWT		10	
80,000DWT		5	
82,300DWT		2	
82,500DWT		14	
Combination 83,300DWT		3	

LNG/LPG/LEG				
8 Vessels	0.32m <i>Total CGT</i>	USD0.87b Total Value		
Size & Specifications		Quantity		
36,000 CBM LEG		3		
40,000 CBM LPG		3		
175,000 CBM LNG		2		

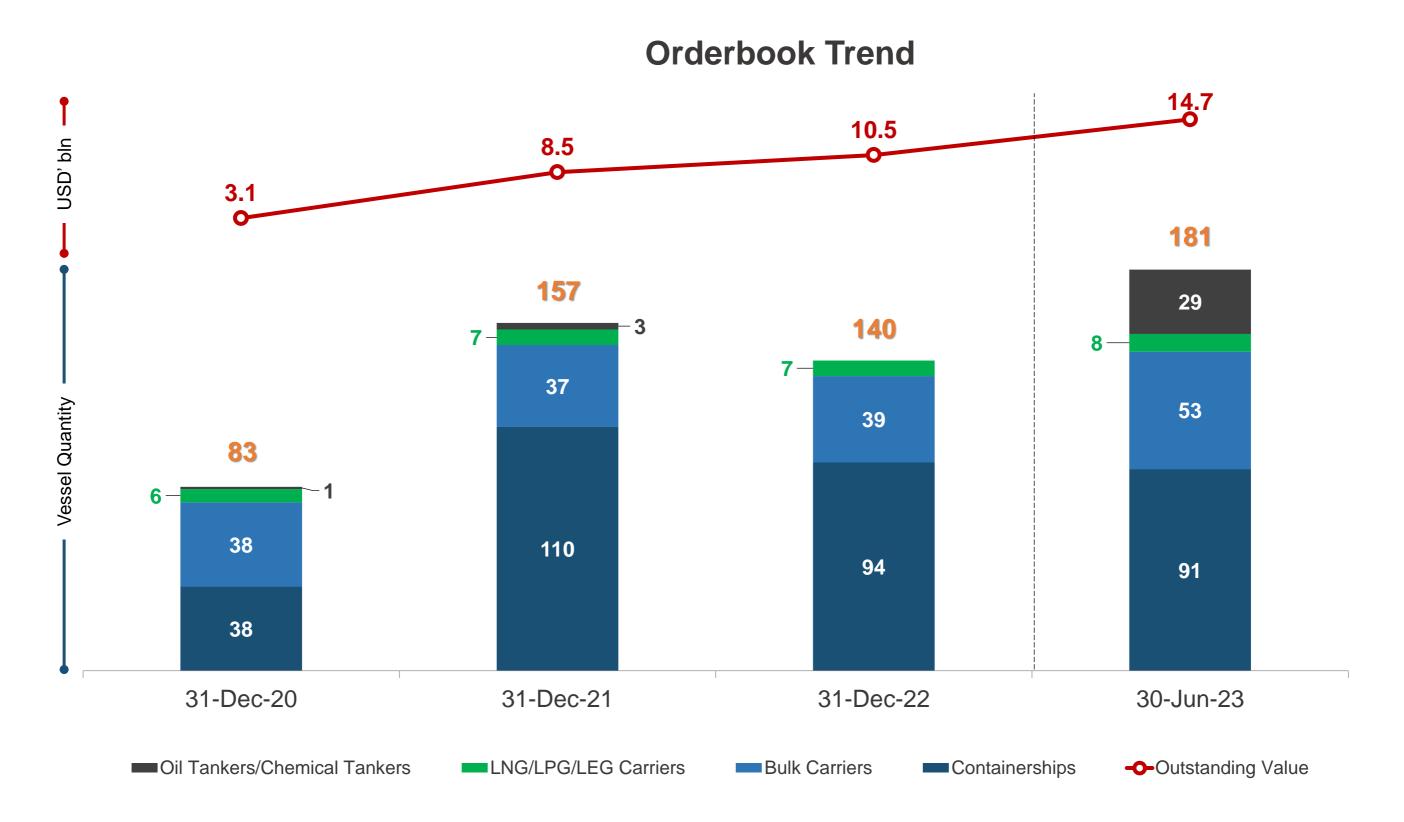
Oil Tankers				
29	0.75m	USD1.36b		
Vessels	Total CGT	Total Value		
Size & Specifications		Quantity		
50,000DWT MR OT		18		
75,000DWT LR1 OT		6		
114,000DWT LR2 OT		5		

Note: Order book data as of 30 June 2023

Shipbuilding Segment: Outstanding Orderbook



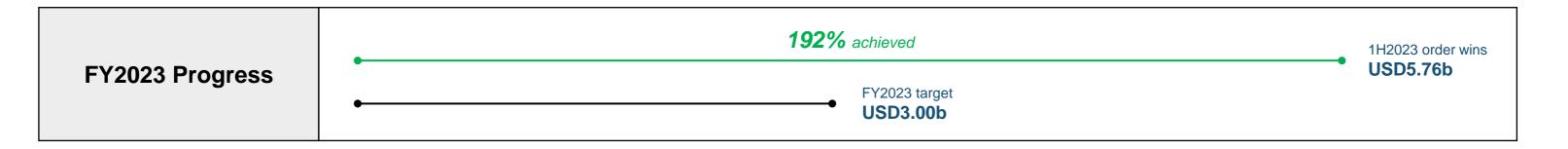
Orderbook at an all-time high of USD14.7 billion; strong earnings visibility up until 2026



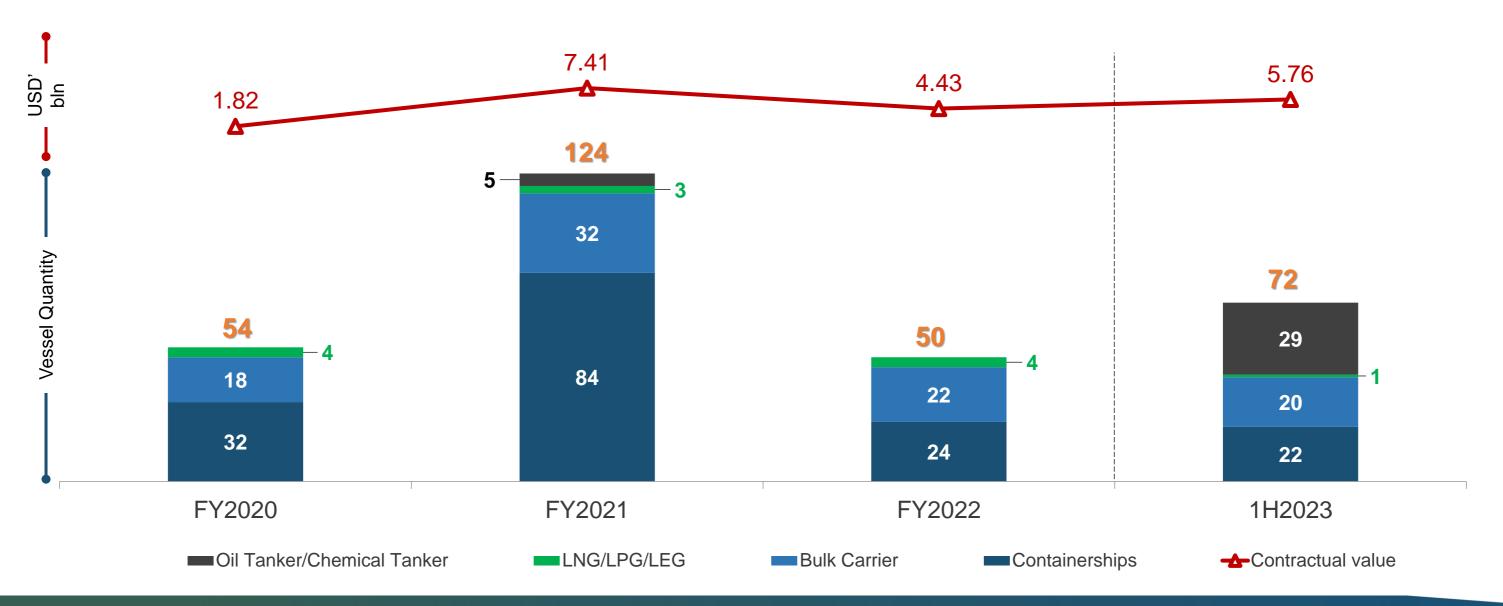
Shipbuilding Segment: Order Win



Almost doubled FY2023 Target of USD3 billion with 6 more months remaining



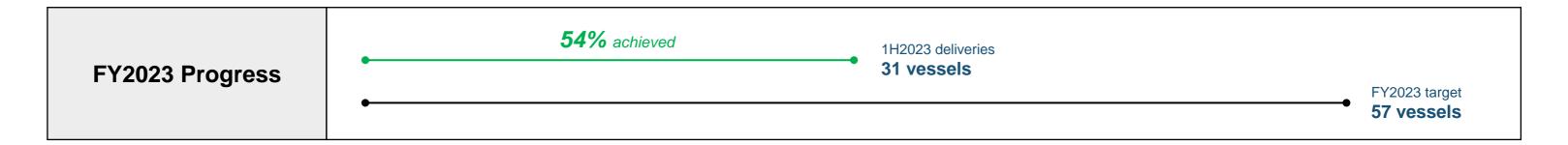
Order-win Trend



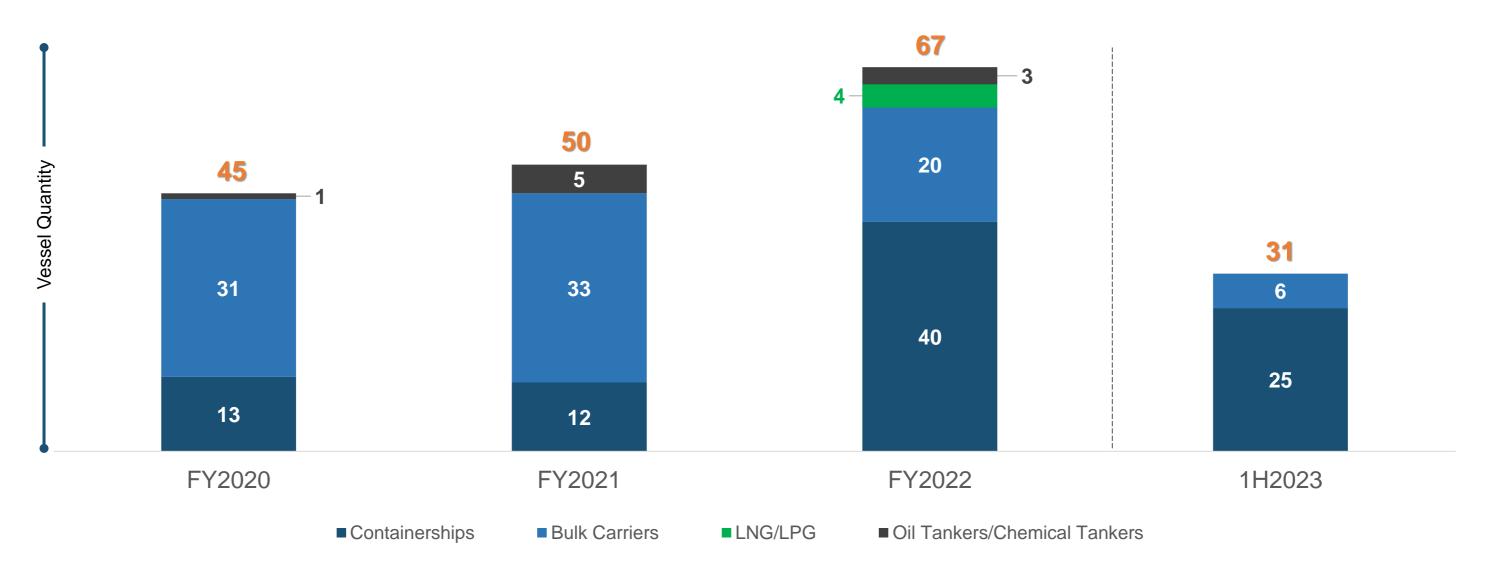
Shipbuilding Segment: Vessel Delivery



On track to hit delivery target of 57 vessels in FY2023



Vessel Delivery Trend

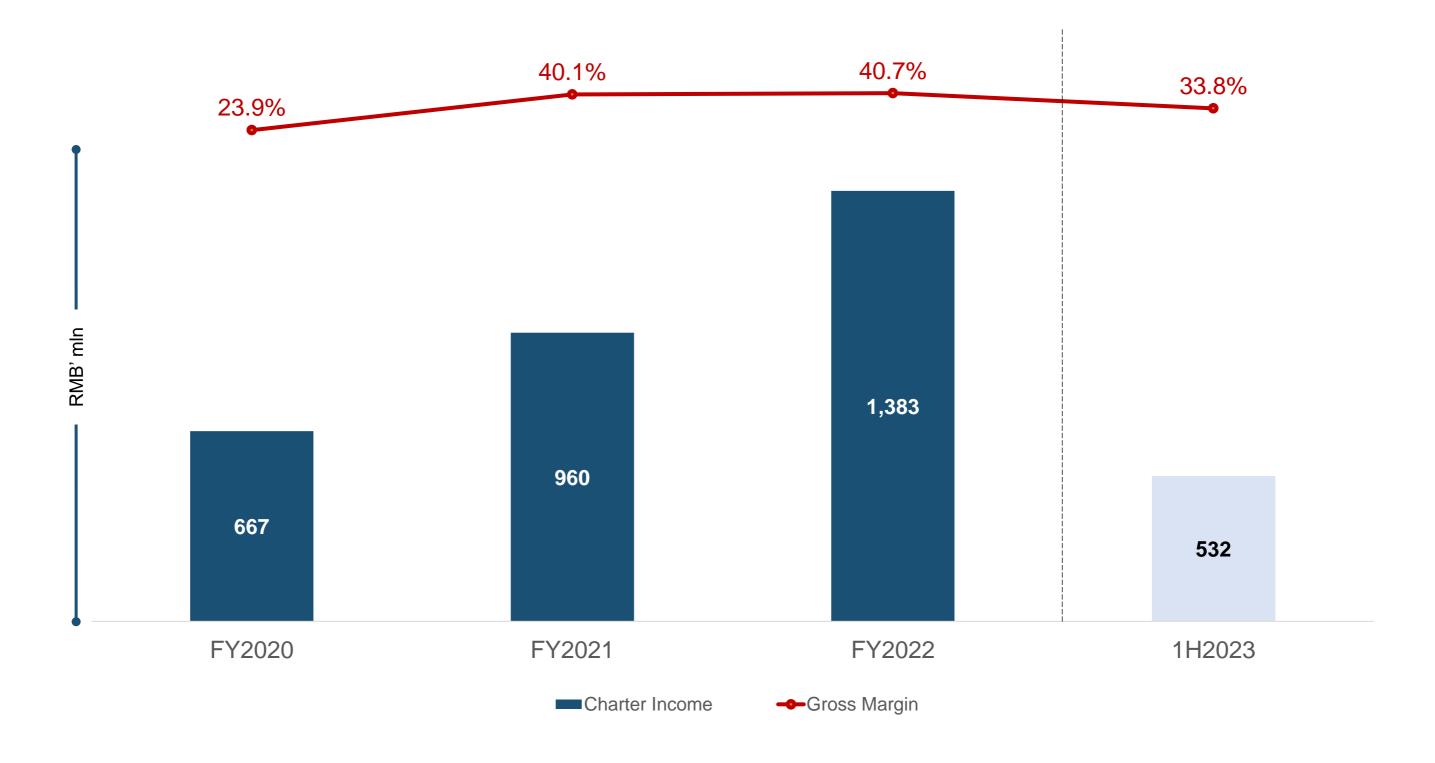




Shipping Segment: Charter Income Trend



Margin compression due to lower charter rates which coincided with a number of shipping contract renewals; the Group has strategically locked in short-term contracts which gives us flexibility to reassess in the near-term



Shipping Segment: Fleet Portfolio



Well-diversified fleet enables us to offers comprehensive services to our clients

	Quantity	Average Age (Years)	Total Capacity
Bulk Carriers	23	7.86	1,694,600 DWT
Stainless Steel Chemical Tankers	3	8.00	52,200 DWT
Containerships	2	1.33	3,600 TEU
Multiple Purpose Vessels	1	10.17	12,500 DWT
Total	29	7.50	



Industry Outlook



Regulatory factors will continue to boost new-build orders

REGULATORY REVISION TO DRIVE FLEET DECARBONISATION AMONG CONTAINER SHIPOWNERS



Revised GHG reduction strategy for global shipping



New Target:

Old Target:



Reach Net Zero by 2050

Cut GHG Emissions by 50% by 2050



Indicative Checkpoints

20-30% by 2030 70-80% by 2040

No Checkpoint



Uptake of alternative zero/near-zero GHG fuels by international shipping

5-10% by 2030

No Target



Accelerate fleet decarbonization particularly among container shipowners due to their strong financial positions and the onset of fleet replacement cycle

Source: International Maritime Organisation

