

**List of Past Directorships (for the last 5 years)**

No.	Name of Company	Designation
1	United Engineers Ltd	Director
2	Ezra Holdings Limited	Director
3	The Great Eastern Life Assurance Company Limited	Director
4	PSA International Pte Ltd	Director
5	PSA Corporation Limited	Director

**List of Present Directorships**

<b>No.</b>	<b>Name of Company</b>	<b>Designation</b>
1	Bukit Sembawang Estates Limited	Chairman
2	Saigon Beer Alcohol Beverage Corporation	Chairman
3	Fraser and Neave Limited	Director and Adviser
4	Delfi Limited	Director
5	Raffles Medical Group Ltd.	Director
6	Times Publishing Limited	Chairman
7	Yunnan Yulinquan Liquor Co. Ltd.	Chairman
8	Great Eastern Life Assurance (Malaysia) Berhad	Director
9	Great Eastern General Insurance (Malaysia) Berhad	Director
10	National Kidney Foundation	Chairman
11	Singapore Kindness Movement	Chairman