



(Incorporated in the Republic of Singapore)  
Company Registration No. 200509967G

---

## **NOTICE OF BOOK CLOSURE AND DIVIDEND PAYMENT DATE**

---

The Board of Directors (the “**Board**” or “**Directors**”) of Natural Cool Holdings Limited (“**Company**”) proposed a first and final one-tier tax exempt dividend of 0.40 Singapore cents per ordinary share (the “**Dividend**”) for the financial year ended 31 December 2025, in view of the Company’s performance in 2025, and also in commemoration of the 20<sup>th</sup> anniversary of the Company’s listing on the Singapore Exchange.

The Dividend was duly approved by the members of the Company at the Annual General Meeting convened on 29 April 2026 at 10.00. The Dividend will be paid on 22 May 2026.

NOTICE IS HEREBY GIVEN THAT the Share Transfer Books and Register of Members of the Company will be closed at 5.00 p.m. on 8 May 2026 for the purpose of determining members’ entitlements to the Dividends.

Duly completed registrable transfers received by the Company’s Share Registrar, B.A.C.S. Private Limited, at 77 Robinson Road #06-03 Robinson 77 Singapore 068896, up to 5.00 p.m. on 8 May 2026 will be registered to determine members’ entitlements to the Dividend.

Members whose securities accounts with The Central Depository (Pte) Limited (“**CDP**”) are credited with ordinary shares in the capital of the Company as at 5.00 p.m. on 8 May 2026 will be entitled to the Dividend.

In respect of shares in securities accounts with CDP, the Dividend will be paid by the Company to CDP which will, in turn, distribute to the Dividends entitlements to such holders in accordance with its normal practice.

### **BY ORDER OF THE BOARD**

Choy Bing Choong  
Executive Chairman  
29 April 2026

---

## About Natural Cool Holdings Limited

Natural Cool's principal businesses are Airconditioning and Engineering, Paints and Coatings, Technology, and Food and Beverages.

Natural Cool's Airconditioning and Engineering Division distributes, supply and installs Air-Conditioning and Mechanical Ventilation systems ("**ACMV**") and provides ACMV services to customers in the retail, commercial and industrial sectors. In addition, the Division is also involved in providing facilities management, mechanical and electrical, fire protection, critical environment, and plumbing and sanitary products and services.

The Group's Paints and Coatings Division manufactures and sells industrial paints and solvents, principally under the 'Cougar' brand. Furthermore, the Division also represents a number of leading overseas brands in Singapore.

Natural Cool's Technology Division specialises in communications engineering and Internet of Things solutions. With its core engineering capabilities located in Singapore, the Division serves the train-borne communications market and the estate management market both domestically and overseas.

In addition, the Group has a Food and Beverages arm which manufactures, distributes and retails cooked snack food and dumplings in Singapore.

---

*This announcement has been reviewed by the Company's sponsor, PrimePartners Corporate Finance Pte. Ltd. (the "**Sponsor**"). It has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "**Exchange**") and the Exchange assumes no responsibility for the contents of this document, including the correctness of any of the statements or opinions made or reports contained in this document.*

*The contact person for the Sponsor is Mr Shervyn Essex, 16 Collyer Quay, #10-00 Collyer Quay Centre, Singapore 049318, [sponsorship@ppcf.com.sg](mailto:sponsorship@ppcf.com.sg).*

---