

TRANSIT-MIXED CONCRETE LTD

Company Registration No. 197902587H

(Incorporated In The Republic Of Singapore)

RESPONSE TO QUERIES FROM SHAREHOLDERS ON THE AGM

Transit-Mixed Concrete Ltd (the “Company” and together with its subsidiaries, the “Group”) refers to the queries raised by the shareholders of the Company in relation to the Company’s Annual General Meeting for the financial year ended 28 February 2021 and appends the replies as follow:

Question 1:

TMC has been incurring losses for 4 years, even before Covid. With the current uncertain outlook, how long will it take for TMC to return to profitability?

Answer: The Group’s businesses have been operating in challenging environment for the last few years. The outbreak of the global Coronavirus (COVID-19) pandemic has affected the Group’s operations significantly. The Group’s revenue projects were delayed as government measures, such as safe distancing and limitations on physical movements, were imposed to curtail the spread of COVID-19 virus. These measures also increase our operating costs. The Group is significantly exposed to the construction sector in Singapore and Malaysia. Its operation and financial performance are driven by the sufficiency and efficiency of construction activities and projects. Following a review of its businesses, the Group will streamline its existing operations and also look for new business opportunities.

Questions 2 & 3:

2. Mr Lee Sai Sing, the new controlling shareholder and executive director, has extensive experience in investments and corporate restructuring. Kindly elaborate on the business plans and strategic direction going forward?

3. TMC's proposed disposal of PT ATMC Pump Services will generate net proceeds of about \$1.875m. There is also a planned placement of shares to raise about \$4.8m. As TMC has no borrowings currently, are there plans for any future acquisitions to enhance shareholder value? If so, what types of businesses are being considered?

Answer: The Group intends to streamline current operations to make it more flexible to adapt to current challenging environment. The Group may purchase new equipment to replace existing aged ones in order to reduce its maintenance cost. The Group may also purchase property for maintaining its equipment instead of renting one. Given the current tough business environment, the Group believes it is prudent to increase Company’s financial resources through the Proposed Placement and the disposal of our 45% associate, PT ATMC Pump Services. The Group is on a lookout for business opportunities that can generate higher value/return to the shareholders of the Company, as and when such opportunities arise.

By Order of the Board

Chen Lee Lee

Company Secretary

23 June 2021