

## ANNUAL GENERAL MEETING 22 APRIL 2019

**MANAGED BY:** 



ARA Trust Management (Cache) Limited

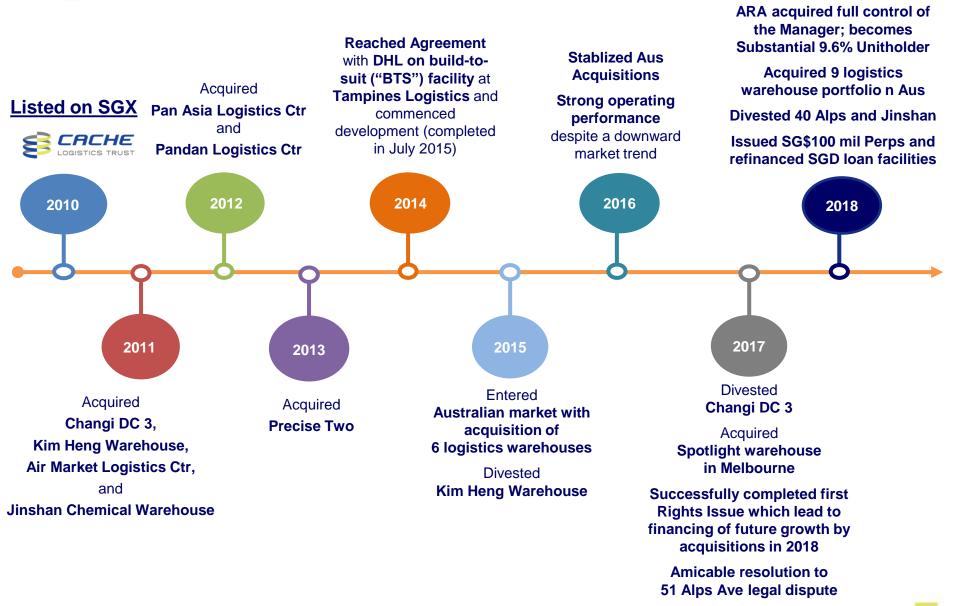






01 Key Milestones





### Cache at end-2018

### Quality, Resilient Portfolio in Singapore and Australia





#### **Singapore**

- 1. CWT Commodity Hub
- 2. Cache Cold Centre
- 3. Pandan Logistics Hub
- 4. Precise Two
- 5. Schenker Megahub
- 6. Cache Changi Districentre 1
- 7. Cache Changi Districentre 2
- 8. Pan Asia Logistics Centre
- 9. Air Market Logistics Centre
- 10. DHL Supply Chain Advanced Regional Centre

#### Australia<sup>(1)</sup>

- 11. 51 Musgrave Rd, Coopers Plains, QLD
- 12. 196 Viking Drive, Wacol, QLD
- 13. 203 Viking Drive, Wacol, QLD
- 14. 223 Viking Drive, Wacol, QLD
- 15. 11 19 Kellar St., Berrinba, QLD
- 16. 127 Orchard Rd., Chester Hill, NSW
- 17. 3 Sanitarium Dr., Berkeley Vale, NSW
- 18. 16 28 Transport Dr., Somerton, VIC
- 19. 217 225 Boundary Rd., Laverton North, VIC
- 20. 16 24 William Angliss Dr., Laverton North, VIC
- 21. 151 155 Woodlands Dr., Braeside, VIC
- 22. 41-51 Mills Rd., Braeside, VIC
- 23. 67 93 National Blvd., Campbellfield, VIC
- 24. 41 45 Hydrive Cl., Dandenong South, VIC
- 25. 76 90 Link Dr., Campbellfield, VIC
- 26. 404 450 Findon Rd., Kidman Park, SA

Note:

01

# FY2018 PERFORMANCE

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### 02 2018 Milestones









Management

Services

### ARA owns 100% of the Manager and the Property Manager of Cache<sup>(1)</sup> Currently holds ~9.6% of the issued units of Cache



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ARA is a premier global integrated real assets fund manager with a presence across more than 100 cities in 23 countries around the globe

ARA continues to be a key contributor to Cache's diversification into Australia

**Consolidation of interest and decision-making** within a single entity in ARA

### PORTFOLIO & PRESENCE <sup>(2)</sup>



**Private real** 

estate funds

Notes:

(1) Via its wholly-owned subsidiaries.

Desks

(2) Includes assets under management by ARA Asset Management Limited and the Group of companies ("ARA Group") and its Associates and Joint Ventures as at 31 December 2018.

Infrastructure

### 02

### **FY2018 Financial Performance**

Y-O-Y growth in Gross Revenue and NPI



S\$'000 unless otherwise noted	FY2018	FY2017	Chg (%)
Gross Revenue	121,540	111,960	8.6
Net Property Income (NPI)	90,924	87,291	4.2
Income Available for Distribution - from operations - from capital <sup>(1)</sup>	63,409 <i>62,241</i> <i>1,16</i> 8	66,015 <i>64,403</i> <i>1,612</i>	<b>(3.9)</b> (3.4) (27.5)
<b>Distribution per Unit (DPU) (cents)</b> <sup>(2)</sup> - from operations - from capital <sup>(1)</sup>	<b>5.903</b> 5.794 0.109	<b>6.583</b> 6.418 0.165	<b>(10.3)</b> (9.7) (33.9)

- Australian portfolio NPI was up 60.9% after acquisition of 9 Australian properties in Feb 2018.
- Singapore portfolio NPI was down due to lower contribution from Commodity Hub, Changi DC 2, Pandan Logistics Hub, 51 Alps Ave (Schenker Megahub) and sale of Hi-Speed Logistics Centre.
- Enlarged unit-base from the Rights Issue in 3Q FY2017<sup>(2)</sup> contributed to the lower YoY DPU.
- Income Available for Distribution was down by only 2.2% on a like-for-like basis.<sup>(3)</sup>

Notes:

<sup>(1)</sup> Capital distribution in FY2018 relates to reimbursements received in relation to outstanding lease incentives from certain Australia properties and proceeds from the disposal of Kim Heng warehouse. FY2017 capital distribution relates solely to proceeds from the disposal of Kim Heng Warehouse.

<sup>(2)</sup> Rights Issue conducted in Sept 2017 raised gross proceeds of S\$102.7 mil to repay debt and paved the way for new acquisitions.

<sup>(3)</sup> Excludes capital distribution of S\$1.6 mil in FY2017 (0.165 cents per Unit) and S\$0.41 mil (0.038 cents per Unit) in 2Q 2018.



### **Reduced Aggregate Leverage and Improved Funding Source Diversification**

Balance Sheet	31 Dec 2018
Total Assets	S\$1,309.7 mil
Total Liabilities	S\$495.0 mil
Net Assets Attributable to Unitholders	S\$713.2 mil
NAV <sup>(1)</sup>	S\$0.66 per unit

Key Financial Indicators as at 31 Dec 2018		
Total Debt <sup>(2)</sup>	S\$474.7 mil	
Aggregate Leverage Ratio	36.2%	
All-in Financing Cost	3.71%	
Interest Coverage Ratio <sup>(3)</sup>	3.9 times	
Average Debt Maturity	3.9 years	

Notes:

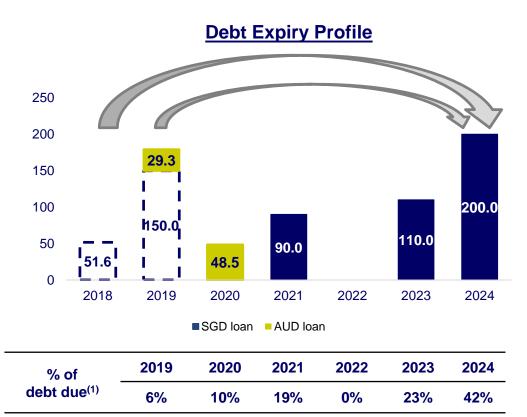
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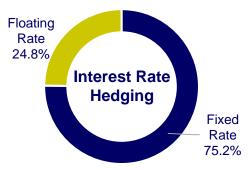
- (1) The NAV Per Unit is computed based on the net assets attributable to Unitholders.
- (2) Excludes unamortised transaction costs.
- (3) Includes margin and amortisation of capitalised upfront fee.



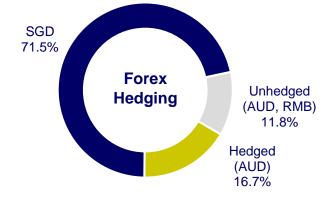


### **Reduced Aggregate Leverage and Well-Diversified Funding Sources**





- 75.2% of total borrowings hedged.
- Interest Rate Sensitivity (proforma impact): a 0.25% increase in interest rate reduces Distributable Income by S\$0.3 mil or 0.03 cents in DPU.



• 88.2% of Distributable Income is either hedged or derived in SGD.

#### Notes:

(1) On 16 Oct 2018, Management announced that Cache entered into an agreement with DBS Bank to refinance part of its existing SGD loan facilities into a new 5.5-year S\$265 mil unsecured debt facility comprising of a S\$200 mil term loan and a committed revolving credit facility of S\$65 mil.

### **Portfolio Statistics**

Quality, Resilient Portfolio in Singapore and Australia



Portfolio Statistics		as at 31 Dec 2018
26 Logistics Warehouse Properties		Singapore - 10 Australia - 16
Total Valuation <sup>(1)</sup>	S\$1.3 bil	
Gross Floor Area (GFA)	8.6 mil sq ft	
Committed Occupancy	<b>Portfolio – 95.0%</b> Singapore – 92.5% Australia – 99.2%	
Average Building Age	14.2 years	
Weighted Average Lease to Expiry ("WALE")	3.2 years by NLA	3.1 years by Gross Rental Income
Land Lease Expiry	52.9 years <sup>(2)</sup>	
Rental Escalation within Single-Tenant / Master Leases	~1% to 4% p.a.	
Number of Tenants	66	

(1) Based on FX rate of S\$1.00 = A\$1.0418

(2) For the purpose of presentation, freehold properties are computed using a 99-year leasehold tenure.

### 02

### **Proactive Lease Management** Secured 1.34 mil sq ft of leases in FY2018



			Sq ft	Leases Secured
Committed Portfolio Occu	upancy	95.0%		<u>(in FY18)</u>
Leases secured in FY18 in leases committed for FY19 (0.3 mil sq ft)		~1.34 mil sq ft <sup>(1)</sup>	1,600,000 1,400,000 1,200,000	
Retention Rate in FY18		65%	1,000,000	415,900
	No. of Leases	Area (sq ft)	800,000	
<u>FY2018</u>	No. of Leases	Area (sq ft)	800,000 600,000	
<u>FY2018</u> Renewals	No. of Leases	Area (sq ft) 920,200		920,200
			600,000	920,200

Notes:

(1) Excl short-term leases.

(2) Based on the weighted avg variance between avg signing rents for new and renewed leases and the avg signing rents of preceding leases.

(3) Excl leases with different lease structures (e.g. master lease to multi-tenant), short-term leases and in instances where leased areas differ significantly.

(4) Based on approx 255,000 sq ft and 704,000 sq ft of relevant leased areas (in line with (3) above) for 4Q 2018 and YTD FY2018 respectively.

### 02 **Portfolio Rebalancing & Growth**



### **Divestments**



Kim Heng Warehouse, Singapore



Cache Changi Districentre 3, Singapore

- Portfolio Rebalancing & Growth Strategy commenced in 2015.
- Focuses on divesting short leasehold / lesserperforming properties and re-investing into freehold assets with sustainable earnings and longer WALE.



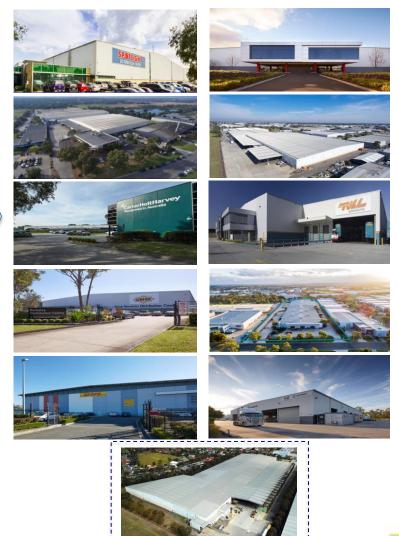
Hi-Speed Logistics Centre, Singapore



Warehouse, China

### Acquisitions

#### **Quality Logistics Warehouses in Australia**



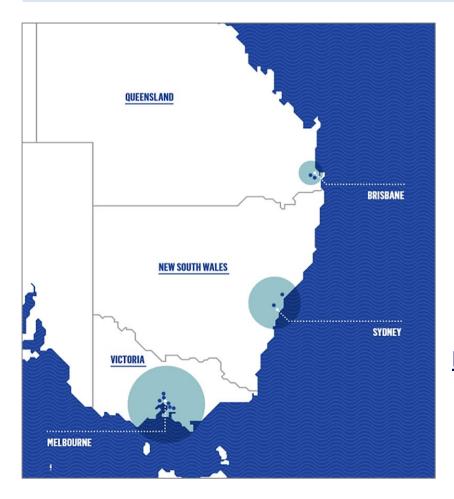
### Acquired a 9-Property Portfolio in Aus

Portfolio Rebalancing & Growth Strategy

02



# Well-located, high-quality properties within established core industrial precincts of Melbourne, Sydney and Brisbane



#### Melbourne Vicinity, VIC – 6 properties

- 16 24 William Angliss Drive, Laverton North
- **2** 151 155 Woodlands Drive, Braeside
- 3 41 51 Mills Road, Braeside
- 4 67 93 National Boulevard, Campbellfield
- **5** 41 45 Hydrive Close, Dandenong South
- 6 76 90 Link Drive, Campbellfield

### Sydney Vicinity, NSW - 1 property

3 Sanitarium Drive., Berkeley Vale

#### Brisbane Vicinity, QLD – 2 properties

- 8 11 19 Kellar Street, Berrinba
- 9 196 Viking Drive, Wacol

### **9-Property Portfolio Acquisition**

Portfolio Rebalancing & Growth Strategy

02



Overview		
Land Tenure	Freehold	
Purchase Price	A\$177.6 mil	
Total Acquisition Cost	A\$191.0 mil	
Initial Net Property Yield	6.4%	
Gross Lettable Area	142,103 sqm (1.53 mil sq ft)	



### **Benefits**

- ✓ Largest transaction by Cache since IPO
- ✓ Well-located, high-quality properties
- ✓ Income and geographical diversification; enlarged tenant base
- ✓ Strong portfolio fundamentals incl freehold tenure, healthy occupancy and longer WALE
- Strengthens existing portfolio long-term growth, attractive yield and earnings sustainability
- ✓ Increases Scale in Australia and Enlarges Quality Portfolio

### 02

### **Divested Hi-Speed Logistics Centre, Singapore**

### Portfolio Rebalancing & Growth Strategy



Transaction Inform	ation
GFA ap	oprox 309,000 sq ft
Acquisition Date	IPO (12 Apr 2010)
Acquisition Price	S\$ 69.5 mil
Latest Valuation <sup>(1)</sup>	S\$ 69.0 mil
Sale Consideration	S\$73.8 mil
Premium	
over acquisition price over last valuation	6.2% 7.0%
Notes: (1) Valuation conducted by CBRE Pte. Ltd. as at 31 Dec 2	2017. Second link (Tuas checkpoint)

Jurong Port

Jurong

Island

Pasir Panjang

Terminal

Sentosa

Changi

International Airport

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Keppel Terminal

### **Divested Jinshan Chemical Warehouse, China**

Portfolio Rebalancing & Growth Strategy





02



Transaction Information	
GFA	approx 13,550 sqm (145,800 sq ft)
Acquisition Date	15 June 2011
Acquisition Price	RMB 71.0 mil
Latest Valuation <sup>(1)</sup>	RMB 77.3 mil
Sale Consideration	RMB 87.0 mil
Premium	
over acquisition price	22.5%
over last valuation	12.5%

Notes:

(1) Valuation as at 15 Aug 2018, conducted by Cushman & Wakefield Limited.

Jinshan Chemical Warehouse, Shanghai

02

### **Sustainability Initiatives**

Creating Solar Power to Reducing Carbon Footprint





- Rooftop solar farms at three of Cache's logistics warehouses
- Cache working with Sembcorp who will design, install, own and operate
- Largest solar project to-date undertaken by Sembcorp<sup>(1)(2)</sup>
- Commodity Hub will be Singapore's largest rooftop solar facility to date

### **Benefits to Cache:**

Reduces Carbon Footprint
Savings in Operational Costs
Maximises use of rooftop space









(1) Excluding solar projects on HDB flats

(2) Combined total capacity of c. 7.9 megawatts

# LATEST DEVELOPMENTS

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### 03 Recent Update: Portfolio Rebalancing & Growth



### Acquisition of Warehouse in Altona, Victoria, Australia Continuing to Optimise Portfolio and Recycle Capital

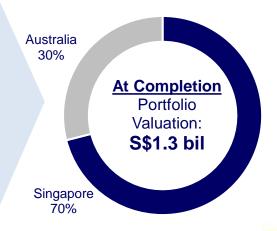


#### Proposed Acquisition of 182-198 Maidstone Street, Altona, VIC, Australia



Singapore 100% FY2010 Portfolio Valuation: S\$744 mil Adopted a Portfolio Rebalancing & Growth Strategy in FY2015

- Divest lesser-performing assets
- Recycle capital into freehold props with longer WALE and higher NPI Yields on a like-for-like basis
- Commenced Expanding into Australia
- Demonstrated success with >30% of AUM in Australia – all freehold land tenure







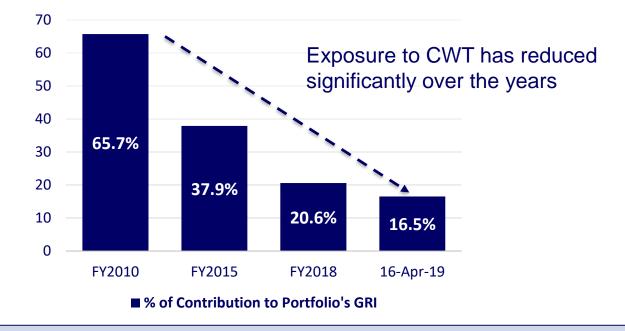
### **Tax Transparency Granted on Settlement Sum**



- S\$7.4 mil of the Settlement Sum has been granted tax transparency
- Subject to the final tax position, approx S\$2.9 mil, net of expenses, will be distributed in 2Q 2019
- Balance net funds will be distributed quarterly over the balance of Schenker's lease term (1 Apr 2019 – 31 Aug 2021)

### 02 Recent Update: Lease Exposure to CWT Pte. Limited





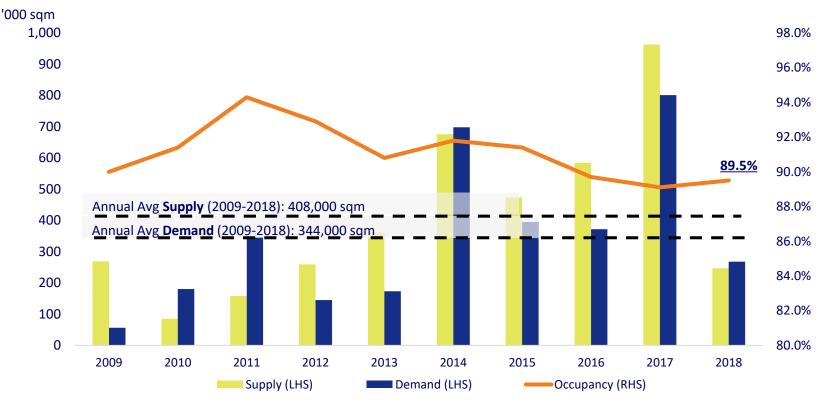
- As at 16 Apr 2019, CWT contributes approx 16.5% to Cache's gross rental income ("GRI")
- CWT has not defaulted in its rental payments, no arrears as at 16 Apr 2018
- Weighted avg lease to expiry of CWT's leases is < 1 year by GRI</li>
- Cache holds an avg of approx 3-months of rent as security deposit
- End-users/clients of CWT take up practically all of the referenced leased area
- If need be, Management has a track record of negotiating directly with end-users to maintain occupancy and preserve income continuity

# MARKET OUTLOOK

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**Singapore** Net Supply, Demand and Occupancy for Warehouses



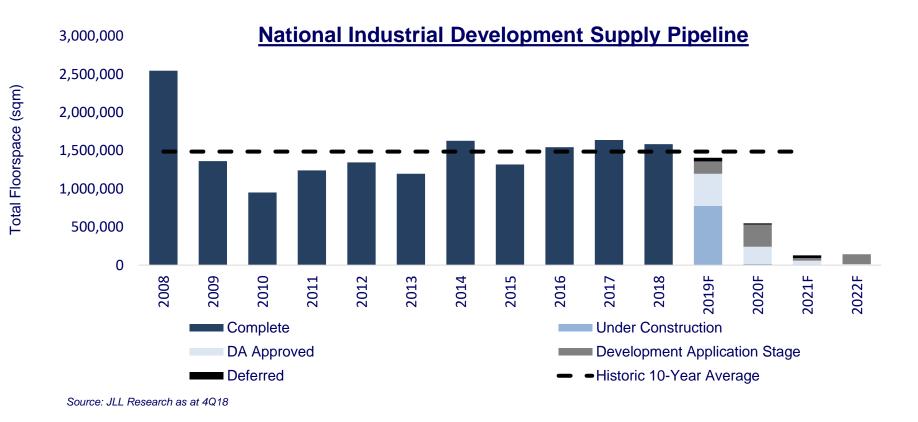


Source: JTC J-Space, Edmund Tie & Company

04

- **Supply** tapered by more than 70% in 2018.
- **Demand** driven by logistics and manufacturing companies and a matured ecommerce market.
- **Rise in occupancy** for the first time since 2014 to 89.5% as at yr-end 2018.
- Cache portfolio occupancy at 95.0% clearly demonstrates quality of properties in terms of location, design and specification.





- Large infrastructure projects and consumer demand continues to boost confidence in the industrial market.
- 557,000 sqm of industrial space p.a. is projected come on line between 2019–2022, well below the 5-year historic annual avg of 1.5 mil sqm.
- Quality warehouses remain in demand in practically every market.

### 04 Sydney: Supply & Rents



#### **Positive Rental Growth Outlook and Strong Demand**

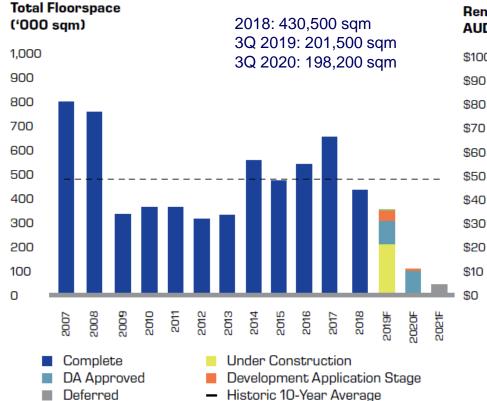
#### Sydney Industrial Supply Pipeline Sydney Average Rents **Total Floorspace** Rent 2018: 827,590 sqm ('000 sqm) AUD/sqm 2019: 627,600 sqm 1,000 10-yr avg: 477,160 sqm \$160 900 \$140 800 700 \$120 600 \$100 500 400 \$80 300 \$60 200 \$40 100 0 \$20 2011 2020F 2021F 2008 2009 2010 2012 2013 2014 2015 2016 2018 2019F 2007 2017 \$0 Jun-08 Dec-08 Jun-09 Dec-09 Jun-13 Jun-15 Dec-15 Jun-16 Dec-16 Jun-18 Jun-10 Dec-10 11-11 Dec-11 Jun-12 Dec-12 Dec-13 Jun-14 Dec-14 Dec-18 Dec-07 Jun-17 Dec-17 Complete Under Construction DA Approved Development Application Stage Deferred - Historic 10-Year Average - Prime Secondary Early Stages Source: JLL Research To note: as at Q4 2018

Source: JLL Research

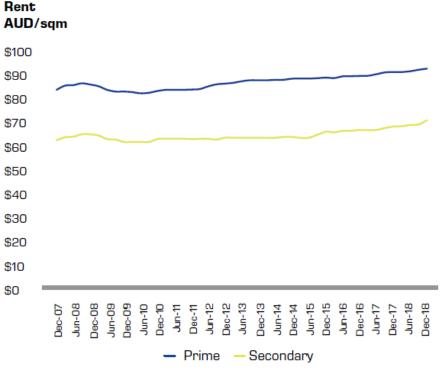


#### Higher Supply Coupled with Strong Rental Growth Outlook

#### Melbourne Industrial Supply Pipeline



#### **Melbourne Average Rents**



Source: JLL Research

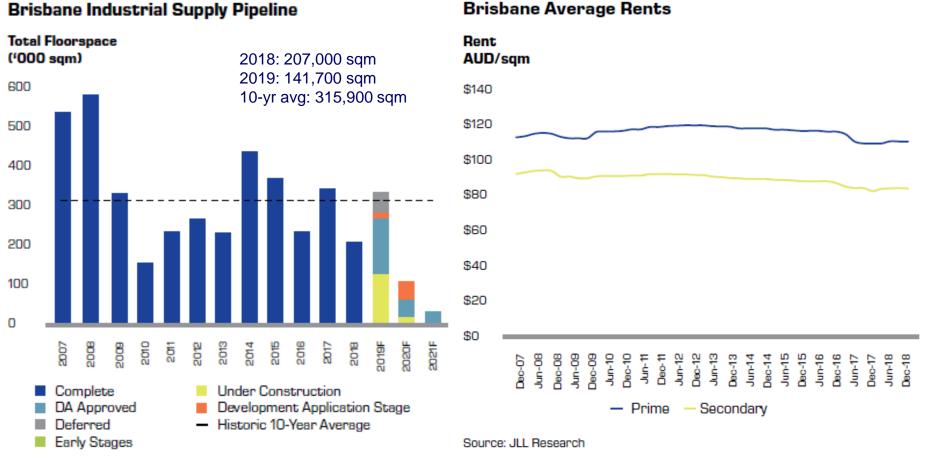
To note: as at Q4 2018 Source: JLL Research

Early Stages

### 04 Brisbane: Supply & Rents



#### Demand for Upgrade and Expansion has Resulted in Higher Leasing Activities



To note: as at Q4 2018 Source: JLL Research

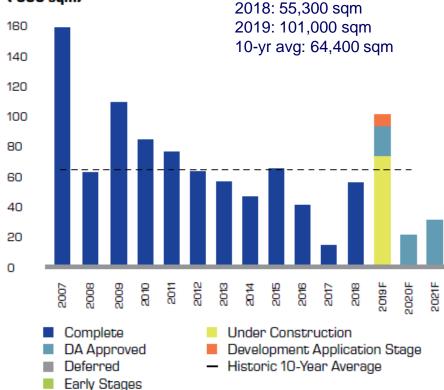
### 04 Adelaide: Supply & Rents

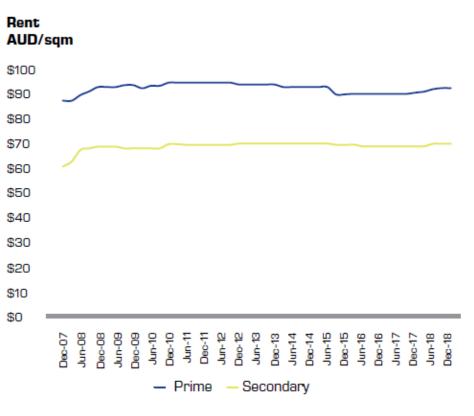


#### **Moderate Rental Growth Expected for 2019**

#### Adelaide Industrial Supply Pipeline

#### Total Floorspace ('000 sqm)





To note: excludes Outer South Precinct Source: JLL Research

#### Adelaide Average Rents

# STRATEGY

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### 05 Our Vision & Strategy



### Provide highest quality, best-in-class logistics real estate solutions to our customers

#### **Investment Pursuits**

- Pursue yield-accretive acquisitions taking into account preference for freehold assets to secure longer-term NAV and earnings growth
- Leverage on broad Asia-Pacific mandate
- Maintain prudent capital and risk management
- Portfolio rebalancing to prudently manage and recycle capital into betterperforming assets ("Portfolio Rebalancing & Growth Strategy")



#### **Build-to-Suit Development**

 Leverage on strength of experience, support from ARA and relationships with existing and new operators to develop opportunities

#### Asset / Portfolio Management

- Work closely with the tenants and market widely to manage lease renewals
- Maintain high portfolio occupancy on basis of best available market terms
- Secure longer-term tenure with strong credit-worthy tenants
- Maintain well and find ways/means of improving relevance and value of each property





## **Driving Future Growth**

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