

Olam Group 2023 GRI Content Index

	Olam Group Limited has reported the information cited in this GRI content index for the period 1 January 2023 to 31 December 2023 with reference to the GRI Standards. This table references the GRI Universal Standards 2021 and identifies where Olam addresses each disclosure topic — the 2023 Annual Report, the separate 2023 Additional Sustainability Information 2023 document which contains additional ESG disclosures, and the Olam corporate website.	
GRI Standards used	GRI Universal Standards 2021 (GRI 1: Foundation 2021, GRI 2: General Disclosures 2021, GRI 3: Material Topics 2021), material GRI Topic Standards and the relevant GRI sector standard, GRI 13: Agriculture, Aquaculture and Fishing Sectors 2022, which comes into effect for reporting from 1 January 2024.	

GRI STANDARD	DISCLOSURE TITLE	LOCATION	PRINTED PAGE OR WEBSITE	SECTION	RELEVANT INDICATORS
General disclos	ures				
GRI 2: General Disclosures 2021	2-1 Organizational details	Annual Report 2023	210	Financial Report, Notes to the Financial Statements	Legal name; Legal form; Location of headquarters
		Annual Report 2023	270 - 271	Financial Report, Shareholding Information	Substantial shareholders
		Additional Sustainability Information 2023	1	About the Company, Organisational details, activities, value chain and other business relationships, Locations	Full section
	2-2 Entities included in the organization's sustainability reporting	Annual Report 2023	2-5	Strategic Report, Overview and Our transformation journey	Overview of Olam Group and Re-organisation to distinct operating groups
		Annual Report 2023	151	Financial Report, General Information	Structure and segmentation of Olam Group's operating groups and businesses
		Annual Report 2023	236 - 238	Financial Report, Notes to the Financial Statements, 14. Subsidiary companies	Composition of the Group
	2-3 Reporting period, frequency and contact point	Additional Sustainability Information 2023	2	About the Company's Sustainability Reporting, Reporting period, frequency and contact point	Full section
	2-4 Restatements of information	Additional Sustainability Information 2023	2	Restatements of information	Full section
	2-6 Activities, value chain and other business relationships	Annual Report 2023	2-5	Strategic Report, Overview and Our transformation journey	Overview of activities of Olam Group and Re-organisation to distinct operating groups
		Annual Report 2023	14	Strategic Report, Financial and performance highlights	Sales volume; Net sales by region
		Annual Report 2023	19 - 24	Strategic Report, Group CFO's Review	Overview of activities of Olam Group and its distinct operating groups ofi , Olam Agri and Remaining Olam businesses
		Annual Report 2023	25 - 40	Strategic Report, ofi	Businesses, activities, value chain and other business relationships for ofi
		Annual Report 2023	41 -58	Strategic Report, Olam Agri	Businesses, activities, value chain and other business relationships for Olam Agri
		Annual Report 2023	59 - 82	Strategic Report, Remaining Olam Group	Businesses, activities, value chain and other business relationships for Remaining Olam Group
		Annual Report 2023	120	Strategic Report, People and Culture	Number of facilities across the Group
	2-7 Employees	Annual Report 2023	28	Strategic Report, ofi	Total number of employees in ofi
	l ' '	Annual Report 2023	42	Strategic Report, Olam Agri	Total number of employees in Olam Agri
		Annual Report 2023	60	Strategic Report, Remaining Olam Group	Total number of employees in Remaining Olam Group
		Additional Sustainability Information 2023	21	Our People and Culture, Information on employees and other workers	Total workforce; Workforce by gender; Workforce by region

GRI 2: General	
Disclosures 2021	

Please refer to reference locations collectively for GRI 2-9 to GRI 2-21 detailing all matters relating to Olam's governance and Board.

2-9 Governance structure and composition	Annual Report 2023	153 - 155	Governance Report, Governance at a Glance	Overview of Board, Membership and Board Committees
2-10 Nomination and selection of the highest governance body	Annual Report 2023	156 - 161	Governance Report, Board of Directors	Detailed information on Board of Directors, appointment information, principal commitments, qualifications and experience
2-11 Chair of the highest governance body	Annual Report 2023	162 - 166	Governance Report, Principle 1	The company is headed by an effective Board which is collectively responsible and works with Management for the long-term success of the company.
2-12 Role of the highest governance body in overseeing the management of impacts	Annual Report 2023	166 - 168	Governance Report, Principle 2	The Board has an appropriate level of independence and diversity of thought and background in its composition to enable it to make decisions in the best interests of the company.
2-13 Delegation of responsibility for managing impacts	Annual Report 2023	168 - 169	Governance Report, Principle 3	There is a clear division of responsibilities between the leadership of the Board and Management, and no one individual has unfettered powers of decision- making.
2-14 Role of the highest governance body in sustainability reporting	Annual Report 2023	170 - 171	Governance Report, Principle 4	The Board has a formal and transparent process for the appointment and re-appointment of directors, taking into account the need for progressive renewal of the Board.
2-15 Conflicts of interest	Annual Report 2023	177	Governance Report, Board Risk Committee and Principle 9	The Board is responsible for the governance of risk and ensures that Management maintains a sound system of risk management and internal controls, to safeguard the interests of the company and its shareholders.
2-16 Communication of critical concerns	Annual Report 2023	178 - 184	Governance Report, Audit Committee and Principle 10	Audit Committee's responsibilities and FY2023 activities;
2-17 Collective knowledge of the highest governance body	Annual Report 2023	187 - 188	Corporate Responsibility and Sustainability Committee (CRSC)	Corporate Responsibility and Sustainability Committee's responsibilities and FY2023 activities.
2-18 Evaluation of the performance of the highest governance body	Annual Report 2023	171 - 172	Governance Report, Principle 5	The Board undertakes a formal annual assessment of its effectiveness as a whole, and that of each of its Board committees and individual Directors.
2-19 Remuneration policies	Annual Report 2023	172 - 175	Governance Report, Principle 6, 7 and 8	Procedures for developing remuneration policies, level and mix of remuneration.
2-20 Process to determine remuneration	Annual Report 2023	172 - 175	Governance Report, Principle 6, 7 and 8	Procedures for developing remuneration policies, level and mix of remuneration.
2-21 Annual total compensation ratio			N.A.	

GRI 2: General	2-22 Statement on sustainable development strategy	Annual Report 2023	4 - 7	Strategic Report, Chairman's Letter	Full section
Disclosures 2021	2 22 Statement on Sustainable development strategy	Annual Report 2023	8 - 13	Group CEO's Review	Full section
Disclosules 2021		Annual Report 2023	18 - 24	Group CFO's Review	Full section
		Annual Report 2023	25 - 40	Strategic Report, ofi	Statement from CEO, ofi
		Annual Report 2023	41 -58	Strategic Report, Olam Agri	Statement from Co-Founder & Group CEO, Olam
		Annual Report 2023	59 - 82	Strategic Report, Remaining Olam Group	Statement from CEO of Terrascope, Statement from CEO Nupo Ventures & Mindsprint
	2-23 Policy commitments	Annual Report 2023	129 - 132	Strategic Report, Risk Management, Risk overview and ownership matrix	Risk overview and ownership matrix shows our approach to risk management and mitigation for different risk types; Policies, codes and standards to strengthen our ethical and compliance standards, and to meet environmental and social standards.
		Annual Report 2023	85 - 86	Strategic Report, Embedding sustainable and responsible business practice	Full section
		Annual Report 2023	182	Governance Report, Audit Committee	Ethics, compliance and whistleblowing
	2-24 Embedding policy commitments	Annual Report 2023	129 - 132	Strategic Report, Risk Management, Risk overview and ownership matrix	Risk overview and ownership matrix shows our approach to risk management and mitigation for different risk types; Policies, codes and standards to strengthen our ethical and compliance standards, and to meet environmental and social standards.
		Annual Report 2023	89	Strategic Report, Sustainability	Supplier Code and implementation of the Code in supply chain
		Annual Report 2023	182 -183	Governance Report, Audit Committee	Ethics, compliance and whistleblowing
		Annual Report 2023	187 - 188	Corporate Responsibility and Sustainability Committee	Corporate Responsibility and Sustainability
		Additional Sustainability Information 2023	22 - 24	People and Culture, Employment, Diversity and inclusion, Safety and Health	Full section
		Additional Sustainability Information 2023	3 - 5	Embedding sustainable and responsible practices, Anti- corruption	Full section
	2-25 Processes to remediate negative impacts	Annual Report 2023	122	Strategic Report, People and Culture	Speaking Out
		Annual Report 2023	182	Governance Report, Audit Committee	Whistleblowing mechanism
	2-26 Mechanisms for seeking advice and raising concerns	Annual Report 2023	122	Strategic Report, People and Culture	Speaking Out
		Annual Report 2023	182	Governance Report, Audit Committee	Whistleblowing mechanism
	2-27 Compliance with laws and regulations	Annual Report 2023	129 - 132	Strategic Report, Risk Management, Risk overview and ownership matrix	Risk overview and ownership matrix shows our approach to risk management and mitigation for different risk types
		Annual Report 2023	121	Strategic Report, People and Culture	Labour and management relations
		Additional Sustainability Information 2023	3 - 5	Embedding sustainable and responsible practices, Anti- corruption	Full section
	2-28 Membership associations	Annual Report 2023	87	Strategic Report, Partnering for greater scale and impact across our supply chain	Full section
	2-29 Approach to stakeholder engagement	Annual Report 2023	88 - 89	Strategic Report, Our stakeholders are critical to our continued success	Full section
	2-30 Collective bargaining agreements	Annual Report 2023	121 - 122	Strategic Report, People and Culture, Labour and Management Relations	Full section
	l	Additional Sustainability Information 2023	22	People and Culture, Collective Bargaining Agreements	Full section

\$1 Processor Security Security \$2 \$1 Processor \$2 \$1 Processor \$2 \$2 \$2 \$2 \$2 \$2 \$2 \$	Material topics					
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Commonity performance Commonity Comm		3-1 Process to determine material topics	Annual Report 2023	84-91	Strategic Report, Sustainability Framework	Full section
Marcal Report Marcal Repor		3-2 List of material topics	Annual Report 2023	84-91	Strategic Report, Sustainability Framework	Full section
Part	Economic performance					
Annual Report 2020 1-10		3-3 Management of material topics	Annual Report 2023	14 - 17	Strategic Report, Financial and performance highlights	Full section
Amusil Report 2022 19 - 24 Shategic Report Circle ProPer Nerview Full section Amusil Report 2023 24 - 50 Shategic Report of Statement From CEC Of Statement From C						
Annual Report 2023 25 - 40 State-legic Report Information Statement from CEO, off Statement from			Annual Report 2023	8 - 13	Strategic Report, Group CEO's Review	Full section
Part			Annual Report 2023	18 - 24	Strategic Report, Group CFO's Review	Full section
Annual Report 2023			Annual Report 2023	25 - 40		Statement from CEO, ofi
Annual Report 2023 102 - 103 Strategic Report, Social Scoremic Copontiny Full section						Statement from Co-Founder & Group CEO, Olam
Additional Substandariality 17 - 18 Social Economic opportunity Full section Full sect			Annual Report 2023	59 - 82	Strategic Report, Remaining Olam Group	Statement from CEO of Terrascope, Statement from CEO Nupo Ventures & Mindsprint
Information 2015 2011- Direct economic value generated and distributed Annual Report 2023 22 - 208 Financial Report, Frencial statements Revenue, Operating Cess, Cash flows, Experiment 2016 Financial Implications and other risks and opportunities due to climate change Annual Report 2023 123 - 150 Strategic Report, Integrated impact statement Full eaction Annual Report 2023 124 - 128 Strategic Report, Risk Management, Risk overview and ownership matrix shows a operand to risk management and miligation different risk, types Annual Report 2023 124 - 128 Strategic Report, Response to the TCFD Rul section Annual Report 2023 128 - 128 Strategic Report, Response to the TCFD Rul section Annual Report 2023 128 - 128 Strategic Report, Response to the TCFD Rul section Annual Report 2023 128 - 128 Strategic Report, Response to the TCFD Rul section Annual Report 2023 128 - 128 Strategic Report, Response to the TCFD Rul section Annual Report 2023 128 - 128 Strategic Report, Response to the TCFD Rul section Annual Report 2023 128 - 128 Strategic Report, Response to the TCFD Rul section Annual Report 2023 128 - 128 Strategic Report, Response to the TCFD Rul section Annual Report 2023 128 - 128 Strategic Report, Response to the TCFD Rul section Annual Report 2023 128 - 128 Strategic Report, Reside Report 2023 Case studies Annual Report 2023 128 - 128 Strategic Report, Reside Report 2023 Case studies Annual Report 2023 128 - 128 Strategic Report, Reside Report, Reside Report 2023 Strategic Report, Reside Report 2023 Annual Report 2023 128 - 128 Strategic Report, Reside Management, Risk overview and ownership matrix shows a generate of the TCFD Rul section Annual Report 2023 128 - 128 Strategic Report, Reside Management, Risk overview and ownership matrix shows a generate of the TCFD Rul section Annual Report 2023 128 - 128 Strategic Report, Reside Management, Risk overview and ownershi			Annual Report 2023	102 - 103	Strategic Report, Social	Economic Opportunity
Performance 2016 Annual Report 2023 Annual R				17 - 18	Social, Economic opportunity	Full section
201-2 Francise Implications and other risks and opportunities due to climate change 201-2 Francise Implications and other risks and opportunities due to climate change 201-2 Francise Implications and other risks and opportunities due to climate change 201-2 Francise Implications and other risks and opportunities due to climate change 201-2 Francise Implications and other risks and opportunities due to climate change 201-2 Francise Implications and other risks and opportunities due to climate change of the change of the climate change of th		201-1 Direct economic value generated and distributed	Annual Report 2023	202 - 208	Financial Report, Financial statements	Revenue, Operating Costs, Cash flows, Expenses, Taxes
dimate change dimate			Annual Report 2023	133 - 150	Strategic Report, Integrated impact statement	Full section
Annual Report 2023 92 - 101 Strategic Report, Environment Full section Indirect economic impacts GRI 32 Management of material topics 3-3 Management of material topics 400 Management indirect economic impacts 400 Management of material topics 500 Management of material topics			Annual Report 2023	129 - 132		Risk overview and ownership matrix shows our approach to risk management and mitigation for different risk types
Indirect economic impacts Case Studies Annual Report 2023 133 - 150 Strategic Report, Integrated impact statement Full section			Annual Report 2023	124 - 128	Strategic Report, Response to the TCFD	
Indirect economic impacts CRI 253 Indirect Economic impacts Sample S			Annual Report 2023	92 - 101	Strategic Report, Environment	Full section
GRI 35. Material Topics 2021 2021 2021 203-1 Infrastructure investments and services supported Economic Impacts 2016 203-2 Significant indirect economic impacts 2017 204-2 Significant indirect economic impacts 2017 205-2 Significant indirect economic impacts 2017 207-2 Significant indirect economic impacts 2017 208-2 Significant indirect economic impacts 2018 208-2 Significant indirect economic impacts 2018 208-2 Significant indirect economic impacts 2019 209-2 Significant indirect economic 2019 209-1 Significant indirect economic 2019 209-1 Significant indirect economic 2019 209-1 Significant 2019 209-1 S			Annual Report 2023	133 - 150	Strategic Report, Integrated impact statement	Full section
Information 2023 Information 2023 Information 2023 Significant indirect economic impacts, including the extent of impacts	Indirect economic impa	cts				
GRI 203: Indirect Economic Impacts 203: Indirect Economic Impacts 203: 2 Significant indirect economic impacts including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the extent of impacts 203: 2 Significant indirect economic impacts, including the e		3-3 Management of material topics		18	Significant indirect economic impacts, including the extent of	Full section
Annual Report 2023 102-111 Strategic Report, Social Case studies Additional Sustainability Information 2023 102-111 Strategic Report, Rocial Case studies Full section F	Economic Impacts	203-1 Infrastructure investments and services supported	Annual Report 2023	102 -111		Case studies
Information 2023 Significant indirect economic impacts, including the extent of impacts		203-2 Significant indirect economic impacts	Annual Report 2023	102 -111	Strategic Report, Social	Case studies
Frocurement practices GRI 3: Material Topics 2021 Annual Report 2023 Anti-corruption SRI 3: Material Topics Anti-corruption SRI 3: Material Topics Anti-corruption 2016 Anti-corruption 2023 Anti-corruption 2024 Anti-corruption 2025 Additional Sustainability Information 2023 Annual Report 2023 Annual		·		18	Economic opportunity, Significant indirect economic impacts, including the extent of	Full section
Annual Report 2023 129 - 132 Strategic Report, Risk Management, Risk overview and ownership matrix approach to risk management and mitigation approach to risk management, Risk overview and ownership matrix and ownership matrix and paper approach to risk management and mitigation and rating approach to risk management and mitigation approach approach to risk management and mitigation approach approach to risk management and mitigation approach approach to risk management and mitigation ap	Procurement practices				impacte	
Annual Report 2023 124 - 128 Strategic Report, Response to the TCFD Full section Annual Report 2023 102 - 111 Strategic Report, Social Full section Anti-corruption GRI 3: Material Topics 2021 Additional Sustainability Information 2023 Information 2023 Strategic Report, Social Full section Anti-corruption Strategic Report, Response to the TCFD Full section Full section Full section Full section Full section Full section Anti-corruption Strategic Report, Response to the TCFD Full section Anti-corruption Anti-corruption Strategic Report, Response to the TCFD Full section Full s	GRI 3: Material Topics	3-3 Management of material topics	Annual Report 2023	129 - 132		Risk overview and ownership matrix shows our
Arti-corruption GRI 3: Material Topics 2021 GRI 205: Anti-corruption 2016 GRI 205: Anti-corruption 2016 GRI 205: Anti-corruption 2016 GRI 205: Anti-corruption 2016 Additional Sustainability Information 2023 205-1 Operations assessed for risks related to corruption Additional Sustainability Information 2023 205-2 Communication and training about anti-corruption policies and procedures Disclosure 205-3 Confirmed incidents of corruption and actions taken Additional Sustainability Information 2023 GRI 3: Material Topics 205-3 Management of material topics Annual Report 2023 Annual Report 2023 GRI 301: Materials 3-5 Embedding sustainable and responsible practices, Anti-corruption corruption corruption 5-5 Embedding sustainable and responsible practices, Anti-corruption corruption 5-6 Embedding sustainable and responsible practices, Anti-corruption 5-7 Embedding sustainable and responsible practices, Anti-corruption 5-7 Embedding sustainable and responsible practices, Anti-corruption 5-8 Embedding sustainable and responsible practices, Anti-corruption 6-7 Embedding sustainable and responsible practices, Anti-corruption 5-8 Embedding sustainable and responsible practices, Anti-corruption 5-7 Embedding sustainable and responsible practices, Anti-corruption 5-8 Embedding sustainable and responsible practices, Anti-corruption 5-9 Embedding sustainable and responsible practices, Anti-corruption 5-8 Embedding sustainable and responsible practices, Anti-corruption 5-9 Embedding sustainable and responsible practices, An	2021		Annual Report 2023	124 - 128		
Arti-corruption GRI 3: Material Topics 2021 GRI 205: Anti-corruption 2016 GRI 205: Anti-corruption 2016 GRI 205: Anti-corruption 2016 GRI 205: Anti-corruption 2016 Additional Sustainability Information 2023 205-1 Operations assessed for risks related to corruption Additional Sustainability Information 2023 205-2 Communication and training about anti-corruption policies and procedures Disclosure 205-3 Confirmed incidents of corruption and actions taken Additional Sustainability Information 2023 GRI 3: Material Topics 205-3 Management of material topics Annual Report 2023 Annual Report 2023 GRI 301: Materials 3-5 Embedding sustainable and responsible practices, Anti-corruption corruption corruption 5-5 Embedding sustainable and responsible practices, Anti-corruption corruption 5-6 Embedding sustainable and responsible practices, Anti-corruption 5-7 Embedding sustainable and responsible practices, Anti-corruption 5-7 Embedding sustainable and responsible practices, Anti-corruption 5-8 Embedding sustainable and responsible practices, Anti-corruption 6-7 Embedding sustainable and responsible practices, Anti-corruption 5-8 Embedding sustainable and responsible practices, Anti-corruption 5-7 Embedding sustainable and responsible practices, Anti-corruption 5-8 Embedding sustainable and responsible practices, Anti-corruption 5-9 Embedding sustainable and responsible practices, Anti-corruption 5-8 Embedding sustainable and responsible practices, Anti-corruption 5-9 Embedding sustainable and responsible practices, An			Annual Report 2023	102 -111	Strategic Report, Social	Full section
Information 2023 Corruption Corruption 2016 205-1 Operations assessed for risks related to corruption Additional Sustainability Information 2023 Corruption 2016 205-2 Communication and training about anti-corruption policies and procedures Disclosure 205-3 Confirmed incidents of corruption and actions taken Additional Sustainability Information 2023 S	Anti-corruption			,	,	
GRI 205: Anti- corruption 2016 205-1 Operations assessed for risks related to corruption 205-2 Communication and training about anti-corruption policies and procedures Disclosure 205-3 Confirmed incidents of corruption and actions taken Additional Sustainability Information 2023 Information 2023 Additional Sustainability Information 2023 3 - 5 Embedding sustainable and responsible practices, Anti- corruption 5 - 5 Embedding sustainable and responsible practices, Anti- corruption 5 - 5 Embedding sustainable and responsible practices, Anti- corruption 6 - 7 Full section Annual Report 2023 Annual Report 2023 Full section Full		3-3 Management of material topics		3 - 5		Full section
205-2 Communication and training about anti-corruption policies and procedures Disclosure 205-3 Confirmed incidents of corruption and actions taken Materials GRI 3: Material Topics 2021 Annual Report 2023 Annual Report	GRI 205: Anti-	205-1 Operations assessed for risks related to corruption	Additional Sustainability	3 - 5	Embedding sustainable and responsible practices, Anti-	Full section
Disclosure 205-3 Confirmed incidents of corruption and actions taken Additional Sustainability Information 2023 Materials GRI 3: Material Topics 2021 Annual Report 2023 Annual Repor				3 - 5	Embedding sustainable and responsible practices, Anti-	Full section
GRI 3: Material Topics 3-3 Management of material topics Annual Report 2023 8-13 Group CEO's Review Full section Annual Report 2023 8-13 Group CEO's Review Full section Annual Report 2023 30, 36-39, 54-55, 69, 72, 86, 92, 95-96, 128 GRI 301: Materials used by weight or volume Annual Report 2023 14 Strategic Report, Sustainability Croup sourcing volume by region			Additional Sustainability	3 - 5	Embedding sustainable and responsible practices, Anti-	Full section
2021 Annual Report 2023 Annual Report 2023 30, 36-39, 54-55, 69, 72, 86, 92, 95-96, 128 GRI 301: Materials 301-1 Materials used by weight or volume Annual Report 2023 301-1 Materials used by weight or volume Annual Report 2023 Annual Report 2023 Annual Report 2023 Annual Report 2023 Strategic Report, Sustainability Chain traceability Group sourcing volume by region	Materials					
Annual Report 2023 30, 36-39, 54-55, 69, 72, Strategic Report, Sustainability Our approach to responsible sourcing and su chain traceability chain traceability and surface an		3-3 Management of material topics	Annual Report 2023	8-13	Group CEO's Review	Full section
GRI 301: Materials 301-1 Materials used by weight or volume Annual Report 2023 14 Strategic Report, Financial and performance highlights Group sourcing volume by region			Annual Report 2023		Strategic Report, Sustainability	Our approach to responsible sourcing and supply chain traceability
2010	GRI 301: Materials 2016	301-1 Materials used by weight or volume	Annual Report 2023		Strategic Report, Financial and performance highlights	

Energy					
	3-3 Management of material topics	Annual Report 2023	8-13	Group CEO's Review	Full section
2021		Annual Report 2023	27, 35, 47, 55, 58, 78, 93 94, 96, 108, 110, 124- 128, 145	2-Strategic Report, various sections	Our approach to energy efficiency, energy savings and renewable energy
		Annual Report 2023	187-188	Governance Report, Corporate Responsibility and Sustainability Committee (CRSC)	Full section
		Additional Sustainability Information 2023	6 - 10	Climate action	Full section
GRI 302: Energy 2016	302-1 Energy consumption within the organization	Additional Sustainability Information 2023	7 - 8	Climate action	Energy consumption within the organisation
	302-3 Energy intensity	Additional Sustainability Information 2023	8	Climate action	Energy Intensity
	302-4 Reduction of energy consumption	Additional Sustainability Information 2023	8	Climate action	Reduction of energy consumption
		Annual Report 2023	34-35, 47, 58, 98, 144- 145	Strategic Report	Initiatives on energy savings, energy efficiency and renewable energy
Water and effluents			1.10		Tollowable Chargy
GRI 3: Material Topics 2021	3-3 Management of material topics	Annual Report 2023	8-13	Group CEO's Review	Full section
		Annual Report 2023	39-40	Strategic Report, ofi	Full section
		Annual Report 2023	54-55	Strategic Report, Olam Agri	Full section
		Annual Report 2023	78	Strategic Report, Remaining Olam Group	Full section
		Annual Report 2023	95, 97, 101	Strategic Report, Sustainability	Disclosures on water stewardship and protection of water courses
		Annual Report 2023	131	Strategic Report, Risk Management	Mitigation on Reputational risks, social risks and environmental risks
		Annual Report 2023	141-147, 150	Strategic Report, Integrated impact statement	Water-use related Natural Capital costs (NCC)
		Additional Sustainability Information 2023	15 - 16	Water	Full section
GRI 303: Water and Effluents 2018	303-1 Interactions with water as a shared resource	Annual Report 2023	95, 97, 101	Strategic Report, Sustainability	Disclosures on water stewardship and protection of water courses
		Annual Report 2023	141-147, 150	Strategic Report, Integrated impact statement	Water-use related Natural Capital costs (NCC)
		Annual Report 2023 Additional Sustainability	231, 233-234 15 - 16	Financial Report, Financial statements Water	Water Rights assets Full section
		Information 2023			
	303-2 Management of water discharge-related impacts	Annual Report 2023	145	Strategic Report, Integrated impact statement	Wastewater treatment and externalities control
		Additional Sustainability Information 2023	15 - 16	Water	Full section
	303-3 Water withdrawal	Additional Sustainability Information 2023	15 - 16	Water	Full section
	303-4 Water discharge	Additional Sustainability Information 2023	15 - 16	Water	Full section
	303-5 Water consumption	Additional Sustainability Information 2023	15 - 16	Water	Full section
Biodiversity					
	3-3 Management of material topics	Annual Report 2023	8-13	Group CEO's Review	Full section
2021		Annual Report 2023	37-40	Strategic Report, ofi	Disclosures on ecosystem protection, biodiversity and healthy landscapes
		Annual Report 2023	50, 55-57	Strategic Report, Olam Agri	Disclosures on ecosystem protection, biodiversity and healthy landscapes
		Annual Report 2023	78, 81-82	Strategic Report, Remaining Olam Group	Disclosures on ecosystem protection, biodiversity and healthy landscapes
		Annual Report 2023	91-93, 95-96, 99	Strategic Report, Sustainability	Disclosures on ecosystem protection, biodiversity and healthy landscapes
ORLOGA Di di		Additional Sustainability Information 2023	10-14	Ecosystems and biodiversity	Full section
GRI 304: Biodiversity 2016	304-1 Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas	Additional Sustainability Information 2023	10-14	Ecosystems and biodiversity	Full section
		Annual Report 2023	57	Strategic Report, Olam Agri	Partnering to protect biodiversity and wildlife in the Congo
		Annual Report 2023	81-82	Strategic Report, Remaining Olam Group	Conserving critical habitats and animal populations in Gabon, Understanding and monitoring elephant populations

	Annual Report 2023	91	Strategic Report, Sustainability	Disclosures on management of impact on areas with deforestation risk
304-2 Significant impacts of activities, products and services on biodiversity	Additional Sustainability Information 2023	10-14	Ecosystems and biodiversity	Full section
	Annual Report 2023	57	Strategic Report, Olam Agri	Partnering to protect biodiversity and wildlife in the Congo
	Annual Report 2023	81-82	Strategic Report, Remaining Olam Group	Conserving critical habitats and animal populations in Gabon, Understanding and monitoring elephant populations
	Annual Report 2023	91, 95	Strategic Report, Sustainability	Disclosures on management of impact on areas with deforestation risk
304-3 Habitats protected or restored	Additional Sustainability Information 2023	10-14	Ecosystems and biodiversity	Full section
	Annual Report 2023	57	Strategic Report, Olam Agri	Partnering to protect biodiversity and wildlife in the Congo
	Annual Report 2023	81-82	Strategic Report, Remaining Olam Group	Conserving critical habitats and animal populations in Gabon, Understanding and monitoring elephant populations
304-4 IUCN Red List species and national conservation list species with habitats in areas affected by operations	Additional Sustainability Information 2023	10-14	Ecosystems and biodiversity	Full section
I	Annual Report 2023	57	Strategic Report, Olam Agri	Partnering to protect biodiversity and wildlife in the Congo
	Annual Report 2023	81-82	Strategic Report, Remaining Olam Group	Conserving critical habitats and animal populations in Gabon, Understanding and monitoring elephant populations

Emissions					
GRI 3: Material Topics	3-3 Management of material topics	Annual Report 2023	8-13	Group CEO's Review	Full section
2021		Annual Report 2023	124-128	Strategic Report, Response to the TCFD	Full section
		Annual Report 2023	92-101	Strategic Report, Sustainability	Environment section
		Annual Report 2023	28, 37-40	Strategic Report, ofi	Disclosures on approach towards climate action
		Annual Report 2023	45, 50, 55-57	Strategic Report, Olam Agri	Disclosures on approach towards climate action
		Annual Report 2023	78-80	Strategic Report, Remaining Olam Group	Disclosures on approach towards climate action
		Additional Sustainability Information 2023	6 - 10	Climate action	Full section
		Additional Sustainability Information 2023	15	Healthy Soils	Full section
GRI 305: Emissions 2016	305-1 Direct (Scope 1) GHG emissions	Annual Report 2023	94	Strategic Report, Sustainability	Olam's total emissions in 2023, collected through Terrascope
		Additional Sustainability Information 2023	9	Climate action	GHG Emissions
	305-2 Energy indirect (Scope 2) GHG emissions	Annual Report 2023	94	Strategic Report, Sustainability	Olam's total emissions in 2023, collected through Terrascope
		Additional Sustainability Information 2023	9	Climate action	GHG Emissions
	305-3 Other indirect (Scope 3) GHG emissions	Annual Report 2023	94	Strategic Report, Sustainability	Olam's total emissions in 2023, collected through Terrascope
		Additional Sustainability Information 2023	9	Climate action	GHG Emissions
	305-4 GHG emissions intensity	Additional Sustainability Information 2023	10	Climate action	GHG emission intensity
	305-5 Reduction of GHG emissions	Annual Report 2023	47, 58, 98, 142-147	Strategic Report	Disclosures on GHG emission reduction initiatives
		Additional Sustainability Information 2023	10	Climate action	GHG emission intensity
Waste					
GRI 3: Material Topics 2021	3-3 Management of material topics	Annual Report 2023	8-13	Group CEO's Review	Full section
		Annual Report 2023	37-40	Strategic Report, ofi	Dislosures on management of waste
		Annual Report 2023	56	Strategic Report, Olam Agri	Dislosures on management of waste
		Annual Report 2023	78	Strategic Report, Remaining Olam Group	Dislosures on management of waste
		Additional Sustainability	15	Food loss, packaging and waste	Full section
	306-1 Waste generation and significant waste-related impacts	Additional Sustainability Information 2023	15	Food loss, packaging and waste	Full section
	306-2 Management of significant waste-related impacts	Additional Sustainability Information 2023	15	Food loss, packaging and waste	Full section
	306-3 Waste generated	Additional Sustainability Information 2023	15	Food loss, packaging and waste	Full section
	306-4 Waste diverted from disposal	Additional Sustainability Information 2023	15	Food loss, packaging and waste	Full section
	306-5 Waste directed to disposal	Additional Sustainability Information 2023	15	Food loss, packaging and waste	Full section
Supplier environmenta	I assessment				
GRI 3: Material Topics 2021	3-3 Management of material topics	Annual Report 2023	89	Strategic Report, Sustainability	Our stakeholders are critical to our continued success
GRI 308: Supplier Environmental Assessment 2016	308-1 New suppliers that were screened using environmental criteria	Additional Sustainability Information 2023	4	Embedding sustainabile and responsible practices, Supplier social and environmental assessment	Full section
	308-2 Negative environmental impacts in the supply chain and actions taken	Additional Sustainability Information 2023	4	Embedding sustainabile and responsible practices, Supplier social and environmental assessment	Full section
Employment					
GRI 3: Material Topics 2021	3-3 Management of material topics	Annual Report 2023	112-118	Strategic Report, Sustainability	Full section
		Additional Sustainability Information 2023	22	People and Culture, Information on employees and other workers	Employment
GRI 401: Employment 2016	401-1 New employee hires and employee turnover	Additional Sustainability Information 2023	22	People and Culture, Information on employees and other workers	New employee hires and employee turnover

401-2 Benefits provided to full-time employees that are not provided to temporary or part-time employees	Annual Report 2023	219, 227, 254-256	Financial Report, Financial statements	Salaries and benefits
_	Additional Sustainability Information	22	People and Culture, Information on employees and other workers	Employment - Notes on remuneration
401-3 Parental leave	Additional Sustainability Information 2023	22	People and Culture, Information on employees and other workers	Parental Leave

.abor/management rel					
021	3-3 Management of material topics	Annual Report 2023	121	Strategic Report, Sustainability	Employee and labour rights and Labour and management relations
RI 402: Labour/ anagement Relations 116	402-1 Minimum notice periods regarding operational changes	Additional Sustainability Information 2023	22	People and Culture, Information on employees and other workers	Minimum notice periods regarding operational changes
ccupational health an	ld safety				
RI 3: Material Topics 21	3-3 Management of material topics	Annual Report 2023	119-121	Strategic Report, Sustainability	Full section
	403-1 Occupational health and safety management system	Annual Report 2023	119-121	Strategic Report, Sustainability	Full section
	403-2 Hazard identification, risk assessment, and incident investigation	Annual Report 2023	119-121	Strategic Report, Sustainability	Full section
	403-3 Occupational health services	Annual Report 2023	119-121	Strategic Report, Sustainability	Full section
	403-4 Worker participation, consultation, and communication on occupational health and safety	Annual Report 2023	119-121	Strategic Report, Sustainability	Full section
	403-5 Worker training on occupational health and safety	Annual Report 2023	119-121	Strategic Report, Sustainability	Full section
		Additional Sustainability Information 2023	23-24	People and Culture, Safety and Health	Full section
	403-6 Promotion of worker health	Annual Report 2023	119-121	Strategic Report, Sustainability	Full section
	403-7 Prevention and mitigation of occupational health and safety impacts	Annual Report 2023	119-121	Strategic Report, Sustainability	Full section
	directly linked by business relationships 403-8 Workers covered by an occupational health and safety management	Annual Report 2023	119-121	Strategic Report, Sustainability	Full section
	system 403-9 Work-related injuries	Annual Report 2023	120-121	Strategic Report, Sustainability	Overall safety performance
		Additional Sustainability Information 2023	24	People and Culture, Safety and Health	Work-related injuries
	403-10 Work-related ill health	Annual Report 2023	120-121	Strategic Report, Sustainability	Overall safety performance
		Additional Sustainability Information 2023	20	Social, Nutrition and health	Customer safety and health
aining and education					
RI 3: Material Topics	3-3 Management of material topics	Annual Report 2023	115-118	Strategic Report, Sustainability	Full section
21		Additional Sustainability Information 2023	23	People and Culture, Learning and Development	Full section
RI 404: Training and ducation 2016	404-1 Average hours of training per year per employee	Additional Sustainability Information 2023	35	People and Culture, Learning and Development	Average hours of training per year per employ
	404-2 Programs for upgrading employee skills and transition assistance programs	Annual Report 2023	116-118	Strategic Report, Sustainability	Learning and Development
	404-3 Percentage of employees receiving regular performance and career development reviews	Annual Report 2023	118	Strategice Report, Sustainability	Performance reviews
versity and equal opp	portunity				
	3-3 Management of material topics	Annual Report 2023	113-115	Strategic Report, Sustainability	Full section
21		Additional Sustainability Information 2023	23	People and Culture, Diversity and inclusion	Full section
RI 405: Diversity and qual Opportunity	405-1 Diversity of governance bodies and employees	Annual Report 2023	113-115	Strategic Report, Sustainability	Full section

Additional Sustainability Information 2023	23	People and Culture, Diversity and inclusion	Diversity of governance bodies and employees

2021	-3 Management of material topics	Annual Report 2023 Additional Sustainability Information 2023	121-122	Strategic Report, Sustainability People and Culture, Information on employees and other	Full section
2021			22	People and Culture. Information on employees and other	Collective houseining agreement
CRI 407: Freedom of 40				workers	Collective bargaining agreements
		Additional Sustainability Information 2023	2	Introduction, General Disclosures	About the Company's Sustainability Reporting, The process to determine material topics, our list of material topics and how we manage them
Child labor					
GRI 3: Material Topics 3-3	-3 Management of material topics	Annual Report 2023	104-106	Strategic Report, Sustainability	Safe and decent work
2021		Additional Sustainability Information 2023	18	Social, Safe & Decent Work	Full section
	08-1 Operations and suppliers at significant risk for incidents of child bor	Annual Report 2023	104	Strategic Report, Sustainability	Safe and decent work
Forced or compulsory laborated	oor				
GRI 3: Material Topics 3-3	-3 Management of material topics	Annual Report 2023	104-105, 121	Strategic Report, Sustainability	Safe and decent work, Employee and labour rights
2021		Additional Sustainability Information 2023	18	Social, Safe & Decent Work	Forced or compulsory labour
	09-1 Operations and suppliers at significant risk for incidents of forced or ompulsory labor	Additional Sustainability Information 2023	19	Social, Safe & Decent Work	Measures taken by the organisation in the reporting period intended to contribute to the elimination of all forms of forced or compulsory labour
Rights of indigenous peop	ples				
	-3 Management of material topics	Annual Report 2023	53	Strategic Report, Olam Agri	Partnering with customers and suppliers
2021		Annual Report 2023	107	Strategic Report, Sustainability	Diversity and inclusion
		Additional Sustainability Information 2023	19	Social, Safe & Decent Work	Rights of indigenous peoples
GRI 411: Rights of Indigenous Peoples 2016		Additional Sustainability Information 2023	19	Social, Safe & Decent Work	Incidents of violations involving rights of indigenous peoples and actions taken during the reporting period
Local communities					
GRI 3: Material Topics 3-3 2021	-3 Management of material topics	Annual Report 2023	102-104	Strategic Report, Sustainability	Social - Economic opportunity
GRI 413: Local 41	13-1 Operations with local community engagement, impact assessments, nd development programs	Additional Sustainability Information 2023	20	Social, Safe & Decent Work	Local Communities
		Annual Report 2023	128	Strategic Report, Response to TCFD	Across our operations, we apply top standards for sustainability governance and norms:
Supplier social assessmen	nt				
		Annual Report 2023	89	Strategic Report, Sustainability	Our stakeholders are critical to our continued success
		Additional Sustainability Information 2023	4	Embedding sustainabile and responsible practices, Supplier social and environmental assessment	Full section

Customer health and safety				
GRI 3: Material Topics 3-3 Management of material topics	Annual Report 2023	119-121	Strategic Report, Sustainability	Safety and health
2021	Annual Report 2023	123	Strategic Report, Sustainability	Health and Wellbeing
	Additional Sustainability Information 2023	20	Social, Nutrition and health	Food and nutrition security, Customer safety and health
GRI 416: Customer Health and Safety 2016 categories 416-1 Assessment of the health and safety impacts of product and service categories	Annual Report 2023	85	Strategic Report, Sustainability	Safety and health
	Annual Report 2023 53 Strategic Report, Olam Agri	Advancing our commitment to safety and quality		
	Additional Sustainability Information 2023	20	Social, Nutrition and health	Customer safety and health
416-2 Incidents of non-compliance concerning the health and safety impacts of products and services	Additional Sustainability Information 2023	20	Social, Nutrition and health	Percentage of significant product and service categories for which safety and health impacrts are assessed for improvement

SECTOR STANDARD REF. NO.	DISCLOSURE TITLE	LOCATION	PRINTED PAGE OR WEBSITE	SECTION	RELEVANT INDICATORS
GRI Sector Disc	closures — GRI 13: Agriculture, Aquaculture and	Fishing Sectors 202	2		
Topic 13.1 Emissions					_
13.1.1	Disclosure 3-3 Management of material topics			Please refer to Material Topic, Emissions	
13.1.2	Disclosure 305-1 Direct (Scope 1) GHG emissions.			Please refer to Material Topic, Emissions.	
	When reporting on gross direct (Scope 1) GHG emissions in metric tons of CO2 equivalent, include land use change emissions.		La	ind-use change has been included in the reported emissions.	
13.1.3	Disclosure 305-2 Energy indirect (Scope 2) GHG emissions	Please refer to Material Topic, Emissions			
13.1.4	Disclosure 305-3 Other indirect (Scope 3) GHG emissions. When reporting on gross other indirect (Scope 3) GHG emissions in metric	Please refer to Material Topic, Emissions. Land-use change has been included in the reported emissions.			
	tons of CO2 equivalent, include land use change emissions.				
13.1.5	Disclosure 305-4 GHG emissions intensity			Please refer to Material Topic, Emissions	
13.1.6	Disclosure 305-5 Reduction of GHG emissions			Please refer to Material Topic, Emissions	
13.1.7	Disclosure 305-6 Emissions of ozone-depleting substances (ODS)			Not material	
13.1.8	Disclosure 305-7 Nitrogen oxides (NOX), sulphur oxides (SOX), and other significant air emissions			Not material	
Topic 13.2 Climate ada					
13.2.1 13.2.2	Disclosure 3-3 Management of material topics			rmance, Disclosure 201-2 Financial implications and other ris	
13.2.2	Disclosure 201-2 Financial implications and other risks and opportunities due to climate change.	Please refer to material topi	ic, Economic Performance,	Disclosure 201-2 Financial implications and other risks and o scenario used has been included.	pportunities due to climate change. Climate-change
	Additional sector recommendations: Describe the climate change-related scenarios used for identifying the risks and opportunities posed by climate change.				
Topic 13.3 Biodiversity	,				
13.3.1	Disclosure 3-3 Management of material topics			Please refer to Material Topic, Biodiversity	
13.3.2	Disclosure 304-1 Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas				
13.3.3	Disclosure 304-2 Significant impacts of activities, products and services on biodiversity				
13.3.4	Disclosure 304-3 Habitats protected or restored				
13.3.5	Disclosure 304-4 IUCN Red List species and national conservation list species with habitats in areas affected by operations				
Topic 13.4 Natural eco					
13.4.1	Disclosure 3-3 Management of material topics Additional sector recommendations Describe policies or commitments to reduce or eliminate natural ecosystem conversion, including target and cut-off dates, for the following: the organization's own production; sourcing of terrestrial animal and fish feed; products sourced by the organization for aggregation, processing, or trade. Describe how the organization ensures that its suppliers comply with its	Annual Report 2023	54-57, 95-97	Strategic Report	Disclosures on management approach and commitments towards the reduction of deforestation and other natural ecosystem conversion including in sourcing regions
	natural ecosystem conversion policies and commitments, including through sourcing policies and contracts.	Additional Sustainability Information 2023	10-14	Ecosystems and biodiversity	Full section
	Report the organization's participation in multi-stakeholder, landscape, or sectoral initiatives intended to reduce or eliminate natural ecosystem	Corporate website	Olam Living Landscapes Policy	Olam Living Landscapes Policy	Full document
	conversion. • Describe the tools and systems used to monitor natural ecosystem	Corporate website	Supporting the 1.5°C Agri Sector Roadmap		Full document
	conversion in the organization's activities, supply chain, and sourcing locations.	Corporate website	Responsible Palm Oil Sourcing Policy	Olam Agri - Responsible Palm Oil Sourcing Policy	Full document
13.4.2	managed by the organization determined to be deforestation- or	Additional Sustainability Information 2023	10-14	Ecosystems and biodiversity	Full section
	managed by the organization determined to be deforestation- or conversion-free, by product, and describe the assessment methods used.	Intormation 2023			

13.4.3	For products sourced by the organization, report the following by product: - the percentage of sourced volume determined to be deforestation- or conversion-free, and describe the assessment methods used; - the percentage of sourced volume for which origins are not known to the point where it can be determined whether it is deforestation- or conversion-free, and describe actions taken to improve traceability.		10-14	Ecosystems and biodiversity	Full section
13.4.4	Report the size in hectares, the location, and the type of natural ecosystems converted since the cut-off date on land owned, leased, or managed by the organization.	Additional Sustainability Information 2023	10-14	Ecosystems and biodiversity	Full section
13.4.5	Report the size in hectares, the location, and the type of natural ecosystems converted since the cut-off date by suppliers or in sourcing locations.	Additional Sustainability Information 2023	10-14	Ecosystems and biodiversity	Full section

Topic 13.5 Soil health					
13.5.1	Disclosure 3-3 Management of material topics Additional sector recommendations - Describe the soil management plan, including: - a link to this plan if publicly available; - the main threats to soil health identified and a description of the soil	Annual Report 2023	48, 50, 55, 57, 92-96, 99- 100, 127, 135, 140-141, 143, 145-148	Strategic Report, various sections	Disclosures on the management of healthy soils
	management practices used;	Additional Sustainability	15	Healthy Soils	Full section
Tania 42 C Bestisida u	- the approach to input optimization, including the use of fertilizers.	Information 2023			
Topic 13.6 Pesticide u	_				To a second seco
13.6.1	Disclosure 3-3 Management of material topics Additional sector recommendations • Describe the pest management plan of the organization, including the rationale for the selection and application of pesticides and any other practices of pest control. • Describe actions taken to prevent, mitigate and/or remediate negative impacts associated with the use of extremely and highly hazardous pesticides. • Describe the actions, initiatives, or plans to switch to less hazardous pesticides and actions taken to optimize pest control practices.	Annual Report 2023	100, 127, 143, 145-147	Strategic Report, various sections	Disclosures on the management of pesticides and herbicides
	Describe the training provided to workers on pest management and the	Additional Sustainability	15	Healthy Soils	Full section
13.6.2	application of pesticides. Report the volume and intensity of pesticides used by the following toxicity hazard levels: - Extremely hazardous; - Highly hazardous; - Moderately hazardous; - Slightly hazardous; - Slightly horsent an acute hazard.	Information 2023 Corporate website	Olam Plantations, Concessions and Farms Code	Olam Plantations, Concessions and Farms Code	The use of pesticides shall be minimised and continually evaluated, and pesticides in WHO Classes 1a, 1b shall not be used.
Topic 13.7 Water and	effluents				
13.7.1	Disclosure 3-3 Management of material topics			Please refer to Material Topic, Water and effluents	
13.7.2 13.7.3 13.7.4 13.7.5 13.7.6	Disclosure 303-1 Interactions with water as a shared resource Disclosure 303-2 Management of water discharge-related impacts Disclosure 303-3 Water withdrawal Disclosure 303-4 Water discharge Disclosure 303-5 Water consumption				
Topic 13.8 Waste					
13.8.1 13.8.2	Disclosure 3-3 Management of material topics Disclosure 306-1 Waste generation and significant waste-related impacts			Please refer to Material Topic, Waste	
13.8.3 13.8.4 13.8.5 13.8.6	Disclosure 306-2 Management of significant waste-related impacts Disclosure 306-3 Waste generated Disclosure 306-4 Waste diverted from disposal Disclosure 306-5 Waste directed to disposal				
Topic 13.9 Food secur	ity				
13.9.1	Disclosure 3-3 Management of material topics Additional sector recommendations Describe the effectiveness of actions and programs on food security at local, regional, national, or global levels. Report partnerships which the organization is part of that address food security, including engagement with governments. Describe policies or commitments to address food loss in the supply chain.	Annual Report 2023	109 - 111	Strategic Report, Social	Nutrition and Health Section
13.9.2	Report the total weight of food loss in metric tons and the food loss percentage, by the organization's main products or product category, and describe the methodology used for this calculation.	Annual Report 2023	98	Strategic Report, Environment	Food loss, packaging and waste
Topic 13.10 Food safe	ty				
13.10.1 13.10.2 13.10.3	Disclosure 3-3 Management of material topics Disclosure 416-1 Assessment of the health and safety impacts of product and service categories Disclosure 416-2 Incidents of non-compliance concerning the health and		F	Please refer to Material Topic, Customer health and safety	
	safety impacts of products and services	I.			

Topic 13.11 Animal I	nealth and welfare				
13.11.1	Disclosure 3-3 Management of material topics Additional sector recommendations • Describe policies regarding processing of animal products, animal transportation, handling, housing and confinement, and slaughter, by species. • Describe the approach to animal health planning and involvement of veterinarians, including the approach to using anesthetic, antibiotic, antiinflammatory, hormone, and growth-promotion treatments, by species. • Describe commitments for responsible and prudent use of antibiotics (e.g., avoiding prophylactic use) and describe how compliance with these commitments is evaluated. • Describe the results of assessments and audits of animal health and welfare, by species.	Corporate website	ofi Animal Welfare Policy	Entire Document	Entire Document
13.11.2	Report the percentage of production volume from sites of the organization certified to third-party animal health and welfare standards, and list these standards.			N.A.	
Topic 13.12 Local co	ommunities				
13.12.1 13.12.2 13.12.3	Disclosure 3-3 Management of material topics Disclosure 413-1 Operations with local community engagement, impact assessments, and development programs Disclosure 413-2 Operations with significant actual and potential negative			Please refer to Material Topic, Local communities	
Topic 13.13 Land an	d resource rights				
13.13.1	Disclosure 3-3 Management of material topics Additional sector recommendations • Describe commitments to respect land and natural resource rights (including customary, collective, and informal tenure rights) and report the extent to which the commitments apply to the organization's activities and to its business relationships. • Describe how the commitments to respect land and natural resource rights are implemented with suppliers. • Describe the approach to protecting human rights and land rights defenders from reprisals (i.e., non-retaliation for raising complaints or concerns).	Corporate website	Olam Living Landscapes Policy	Olam Living Landscapes Policy	Full document
13.13.2	List the locations of operations, where land and natural resource rights (including customary, collective, and informal tenure rights) may be affected by the organization's operations. Report the number, size in hectares, and location of operations where violations of land and natural resource rights (including customary, collective, and informal tenure rights) occurred and the groups of rightsholders affected.			N.A.	
Topic 13.14 Rights of	of indigenous peoples				
13.14.1	Disclosure 3-3 Management of material topics Additional sector recommendations • Describe the approach to engaging with indigenous peoples, including: • how the organization seeks to ensure meaningful engagement; how the organization seeks to ensure indigenous women can participate safely and equitably.		P	Please refer to Material Topic, Rights of indigenous peoples	
13.14.2	Disclosure 411-1 Incidents of violations involving rights of indigenous peoples Additional sector recommendations • Describe the identified incidents of violations involving the rights of indigenous peoples.				
13.14.3	List the locations of operations where indigenous peoples are present or affected by activities of the organization.			N.A.	

13	3.14.4	Report if the organization has been involved in a process of seeking free,	N.A.
-		prior, and informed consent (FPIC) from indigenous peoples for any of the	
-		organization's activities, including, in each case:	
-		- whether the process has been mutually accepted by the organization and	
-		the affected indigenous peoples;	
-		- how the organization ensured that the constituent elements of FPIC have	
-		been implemented as part of the process;	
-		- whether an agreement has been reached and, if so, whether the	
-		agreement is publicly available.	
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3.15.1	Disclosure 3-3 Management of material topics	Please refer to Material Topic, Diversity and equal opportunity
13.15.1	Disclosure 405-1 Diversity of governance bodies and employees	Please ferei to Material Topic, Diversity and equal opportunity
3.15.3	Disclosure 405-2 Ratio of basic salary and remuneration of women to men	
	Additional sector recommendations	
	Report the ratio of the basic salary and remuneration of women to men	
	for workers who are not employees and whose work is controlled by the	
	organization.	
13.15.4	Disclosure 406-1 Incidents of discrimination and corrective actions taken	
Topic 13.16 Fo	orced or compulsory labor	
3.16.1	Disclosure 3-3 Management of material topics	Please refer to Material Topic, Forced or compulsory labor
13.16.2	Disclosure 409-1 Operations and suppliers at significant risk for incidents	
	of forced or compulsory labor	
Topic 13.17 Ch	nild labor	
13.17.1	Disclosure 3-3 Management of material topics	Please refer to Material Topic, Child labor
13.17.2	Disclosure 408-1 Operations and suppliers at significant risk for incidents	
	of child labor	
•	eedom of association and collective bargaining	
13.18.1	Disclosure 3-3 Management of material topics	Please refer to Material Topic, Freedom of association and collective bargaining
13.18.2	Disclosure 407-1 Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	
Topic 13.19 Oc	ccupational health and safety	
13.19.1	Disclosure 3-3 Management of material topics	Please refer to Material Topic, Occupational health and safety
13.19.2	Disclosure 403-1 Occupational health and safety management system	
13.19.3	Disclosure 403-2 Hazard identification, risk assessment, and incident	
	investigation	
13.19.4	Disclosure 403-3 Occupational health services	
13.19.5	Disclosure 403-4 Worker participation, consultation, and communication	
40.40.0	on occupational health and safety	
13.19.6	Disclosure 403-5 Worker training on occupational health and safety	
13.19.7	Disclosure 403-6 Promotion of worker health	
13.19.8	Disclosure 403-7 Prevention and mitigation of occupational health and	
	safety impacts directly linked by business relationships	
	Disclosure 403-8 Workers covered by an occupational health and safety	
13.19.9		
	management system	
13.19.9 13.19.10 13.19.11		

13.20.1	Disclosure 3-3 Management of material topics	Please refer to Material Topic, Employment
	Describe policies or commitments regarding recruitment of workers,	
	including:	
	- whether the organization has an ethical recruitment policy and, if so, a	
	link to this policy if publicly available;	
	- whether these policies and commitments cover the approach to	
	recruitment fees;	
	 whether these policies and commitments prohibit the withholding of identity documents, such as passports; 	
	- whether under these policies workers are provided with written contracts	
	in a language understood by the worker;	
	- whether these policies and commitments apply to employment agencies	
	used to recruit workers;	
	- how instances of non-compliance with these policies and commitments	
	are identified and addressed.	
	Describe the approach to worker compensation, including:	
	- whether it is based on bonuses and piece rates, and any deductions or	
	withholdings from compensation;	
	- the approach to in-kind payments, including the percentage of	
	remuneration paid in kind at significant locations of operation.	
	Describe the approach to actions taken to determine and address	
	situations where work undertaken within the supply chain does not take	
	place within	
	appropriate institutional and legal frameworks, including:	
	- situations where persons working for suppliers are not provided the	
	social and labor protection that they are entitled to receive by national labor	

Topic 13.21 Living in	come and living wage				
13.21.1	Disclosure 3-3 Management of material topics	Annual Report 2023	102 - 103	Strategic Report, Social	Economic Opportunity Section
	Additional sector recommendations Describe commitments related to providing a living income or paying a living wage. Describe the methodology used for defining living income or living wage at significant locations of operation and report whether this has involved				
	consultation with and participation of local stakeholders, including trade unions and employer organizations. Describe how sourcing, pricing, and remuneration policies take living income or living wage into account, including how living income is considered when setting product prices. Describe the tools and systems used to monitor wages paid by suppliers.	Annual Report 2023	122	Strategic Report, People and Culture	Living Wage
13.21.2	Report the percentage of employees and workers who are not employees and whose work is controlled covered by collective bargaining agreements that have terms related to wage levels and frequency of wage payments at significant locations of operation.		Please	refer to General Disclosures, Collective Bargaining Agreements	S
13.21.3	Report the percentage of employees and workers who are not employees and whose work is controlled paid above living wage, with a breakdown by gender			N.A.	
Topic 13.22 Econom	ic inclusion				
13.22.1	Disclosure 3-3 Management of material topics		Please refer to	Material Topic, Economic performance and Indirect economic	impacts
	Additional sector recommendations Describe actions taken to support the economic inclusion of farmers and fishers, and their communities (e.g., direct support through investments, partnerships, or training) and the effectiveness of these actions (e.g., increased yields or productivity, number of farmers or fishers reached, percentage of products sourced from small producers). Describe actions taken to identify and adjust the sourcing practices of the organization that cause or contribute to negative impacts on economic inclusion of farmers and fishers in the supply chain.				
13.22.2 13.22.3	Disclosure 201-1 Direct economic value generated and distributed Disclosure 203-1 Infrastructure investments and services supported				
13.22.4	Disclosure 203-2 Significant indirect economic impacts				
Topic 13.23 Supply	chain traceability				
13.23.1	Disclosure 3-3 Management of material topics Additional sector recommendations Describe the rationale and methodology for tracing the source, origin, or production conditions of the products sourced by the organization (such as raw materials and production inputs purchased).	Annual Report 2023	95 - 96	Strategic Report, Environment	Ecosystems and Biodiversity, EUDR sections
13.23.2	Describe the level of traceability in place for each product sourced, for example, whether the product can be traced to the national, regional, or local level, or a specific point of origin (e.g., farms, hatcheries, and feed mill levels).	Annual Report 2023	95 - 96	Strategic Report, Environment	Ecosystems and Biodiversity, EUDR sections
13.23.3	Report the percentage of sourced volume certified to internationally recognized standards that trace the path of products through the supply chain, by product and list these standards.	Additional Sustainability Report 2023	4	Embedding sustainable and responsible practices, New suppliers that were screened using social and environmental criteria	Full section
13.23.4	Describe improvement projects to get suppliers certified to internationally recognized standards that trace the path of products through the supply chain to ensure that all sourced volume is certified.	Annual Report 2023	102 - 103	Strategic Report, Social	Economic Opportunity Section
Topic 13.24 Public p	olicy				
13.24.1	Disclosure 3-3 Management of material topics	Additional Sustainability Report 2023	3-5	Embedding sustainable and responsible practices, Anti- corruption	Full section
13.24.2	Disclosure 415-1 Political contributions			N.A.	
Topic 13.25 Anti-cor	npetitive behavior				
13.25.1	Disclosure 3-3 Management of material topics	Additional Sustainability Report 2023	3-5	Embedding sustainable and responsible practices, Anti- corruption	Full section
13.25.2	Disclosure 206-1 Legal actions for anti-competitive behavior, anti-trust, and monopoly practices			N.A.	
Topic 13.26 Anti-cor					
13.26.1	Disclosure 3-3 Management of material topics			Please refer to Material Topic, Anti-corruption	

13.26.2	Disclosure 205-1 Operations assessed for risks related to corruption
	Disclosure 205-2 Communication and training about anti-corruption policies and procedures
	Disclosure 205-3 Confirmed incidents of corruption and actions taken