

FOR IMMEDIATE RELEASE

Thomson Medical Group Appoints Tong Kooi Ong as Chairman of the Board

Singapore, 12th January 2026 – SGX Mainboard-listed Thomson Medical Group Limited (“TMG” or “the Group”) today announced the appointment of Mr Tong Kooi Ong as Chairman of the Board effective 1st February 2026, succeeding Mr Ng Ser Miang, who will be stepping down on 31st January 2026.

Mr Ng has served as Chairman since 2015, guiding the Group through a period of significant transformation and expansion. During his tenure, Thomson Medical strengthened its foundations in Singapore and evolved into a leading healthcare player in Southeast Asia, with growing capabilities across women’s and children’s health, fertility and multi-disciplinary care.

Mr Tong brings to the role decades of business leadership experience across multiple sectors and geographies. An entrepreneur and seasoned corporate leader, he has helmed and advised a number of successful businesses and is widely recognised for his strategic insight and long-term approach to value creation, crucial for accelerating the Group’s leadership in the healthcare sector.

His experience in property-related businesses and capital-intensive developments, coupled with his wide-ranging influence as a business leader across Southeast Asia is expected to be a strategic asset as Thomson Medical Group embarks on its next phase of growth, including the development of the expansive Johor Bay project in the Johor–Singapore Special Economic Zone.

Mr Kiat Lim, Executive Vice Chairman of Thomson Medical Group, said:

“I would like to thank Mr Ng Ser Miang for his steady leadership and invaluable guidance for close to a decade. Under his chairmanship, Thomson Medical Group has strengthened its foundations and expanded its regional footprint. And now as our Group enters our next phase of growth, Mr Tong’s appointment will be instrumental in capitalising on the momentum we have built. His business acumen, experience with large-scale developments and deep understanding of the region will be highly relevant as we execute long-term initiatives such as Johor Bay.”



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Thomson Medical Group 101 Thomson Rd #20-04/05, Singapore 307591
www.thomsonmedicalgroup.com

Commenting on his appointment, **Mr Tong Kooi Ong** said:

“Thomson Medical Group has built a strong reputation for trusted care and clinical excellence across the region. The Group now has a solid platform to take the next step in its growth. I look forward to working closely with the Board and management to sharpen execution, strengthen the fundamentals, and guide Thomson Medical Group through its next phase. Healthcare is a long-term business that demands rigour, discipline and foresight, and I am committed to supporting the Group as it continues to expand responsibly and lead the healthcare landscape across the region.”

Outgoing Chairman **Mr Ng Ser Miang** said:

“It has been a privilege to serve as Chairman of Thomson Medical Group. I am proud of what the Board and management have achieved together in building a strong healthcare group poised for regional growth, and I am confident the Group is well-positioned for its next chapter.”

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About Mr Tong Kooi Ong

Mr Tong will be appointed Independent and Non-Executive Chairman on 1 February 2026.

Mr Tong is an entrepreneur and an analyst. He has varied business interests in different countries and writes regularly for The Edge Malaysia and The Edge Singapore.

Mr Tong is the Executive Chairman of Avarga Limited. He is also on the board of Taiga Building Products Ltd., a subsidiary corporation of the Avarga Limited, listed on the Toronto Stock Exchange in Canada.

He holds a Bachelor of Arts in Business Administration and a Master of Arts in Economics and Finance from Simon Fraser University, Canada. In 2002, he was bestowed his Doctor of Laws (Honoris Causa) from the same university.

Mr Tong is a husband, a father to 4 children and has 7 grandchildren.



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About Thomson Medical Group Limited

Listed on the Mainboard of the Singapore Exchange, Thomson Medical Group Limited (SGX: A50) is one of the leading listed healthcare players in the South-East Asian region with operations in Singapore, Malaysia and Vietnam.

Established in 1979, the Group's Thomson Medical Pte Ltd is one of the largest private providers of healthcare services for women and children in Singapore. It owns and operates the iconic Thomson Medical Centre and a network of close to 40 specialist medical clinics and facilities providing outpatient women and children healthcare services, and service offerings in diagnostic imaging, health screening, gynaecological oncology, dentistry, specialist dermatology and traditional Chinese medicine.

The Group's operations in Malaysia under TMC Life Sciences Berhad is a multi-disciplinary healthcare company listed on Bursa Malaysia. It operates Thomson Hospital Kota Damansara, a tertiary hospital located in Kota Damansara, and the award-winning TMC Fertility Centre which is the industry leader in assisted reproduction in Malaysia. It also owns the proposed Thomson Hospital Iskandariah in Johor Bahru, Malaysia.

The Group also owns prime freehold waterfront land, strategically located in Johor Bahru's City Centre, with a proposed long-term plan to build an integrated masterplan featuring world-class healthcare, luxury residential and hospitality, commercial and lifestyle elements.

The Group's FV Hospital operations in Vietnam provides care across more than 30 medical specialities, including oncology, cardiology, ophthalmology, orthopaedics, maternity, and gastroenterology. The first Joint Commission International-accredited hospital in South Vietnam, it has close to 200 operating beds and over 1,300 staff, which includes more than 200 Vietnamese and expatriate doctors.

FV Hospital also operates the American Chiropractic Clinic business, which consists of a network of three clinics across Vietnam, offering chiropractic services and sports medicine.

For more information, please visit: www.thomsonmedicalgroup.com

For media enquiries, kindly contact:

Motley Crew Consulting

Michelle Tham / Siew Yin Lim

+65 96384253 / +65 98584673

Michelle.Tham@motleycrewconsulting.com / Siewyin.Lim@motleycrewconsulting.com



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