SINGAPURA FINANCE LTD
(Co. Reg. No. 196900340N)
(Incorporated in the Republic of Singapore)

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1) RETIREMENT OF LEAD INDEPENDENT DIRECTOR
2) CHANGES TO THE COMPOSITION OF THE BOARD AND BOARD COMMITTEES

The Board of Directors (the "**Board**") of Singapura Finance Ltd (the "**Company**") wishes to announce the early retirement of Mr Adam Tan Chin Han ("**Mr Adam Tan**") as Lead Independent Director of the Company with effect from 31 December 2025, ahead of the Annual General Meeting of the Company scheduled for April 2026 where he would not be considered independent after serving as a director for more than 9 years pursuant to Listing Rule 210(5)(d)(iv).

The Board would like to take this opportunity to extend its gratitude and appreciation to Mr Adam Tan for his past services and invaluable contributions during his tenure with the Company.

Consequent to the above, the composition of the Board and Board Committees of the Company will be as follows with effect from 1 January 2026:-

Board of Directors

Mrs Yu-Foo Yee Shoon	Non-Independent Non-Executive Chairman
Mr Jamie Teo Miang Yeow	Executive Director and Chief Executive Officer
Mr Terence Khoo Chi Siang	Lead Independent Director
Mr Lucas Tran Phuoc	Independent Director
Mr Loh Ching Soo	Independent Director
Mr Lionel Yeo Hung Tong	Independent Director
Dr Christopher Teo Miang Chneh	Non-Independent Non-Executive Director

Audit Committee

Mr Lucas Tran Phuoc	Chairman, Independent Director
Mrs Yu-Foo Yee Shoon	Member, Non-Independent Non-Executive Director
Mr Terence Khoo Chi Siang	Member, Lead Independent Director
Mr Loh Ching Soo	Member, Independent Director
Mr Lionel Yeo Hung Tong	Member, Independent Director
Dr Christopher Teo Miang Chneh	Member, Non-Independent Non-Executive Director

Nominating Committee

Mr Lionel Yeo Hung Tong	Chairman, Independent Director
Mr Jamie Teo Miang Yeow	Member, Executive Director and Chief Executive Officer
Mrs Yu-Foo Yee Shoon	Member, Non-Independent Non-Executive Director
Mr Terence Khoo Chi Siang	Member, Lead Independent Director
Mr Lucas Tran Phuoc	Member, Independent Director
Mr Loh Ching Soo	Member, Independent Director
Dr Christopher Teo Miang Chneh	Member, Non-Independent Non-Executive Director

Remuneration Committee

Mr Loh Ching Soo	Chairman, Independent Director
Mrs Yu-Foo Yee Shoon	Member, Non-Independent Non-Executive Director
Mr Terence Khoo Chi Siang	Member, Lead Independent Director
Mr Lucas Tran Phuoc	Member, Independent Director
Mr Lionel Yeo Hung Tong	Member, Independent Director
Dr Christopher Teo Miang Chneh	Member, Non-Independent Non-Executive Director

Risk Management Committee

Mr Terence Khoo Chi Siang	Chairman, Lead Independent Director
Mr Jamie Teo Miang Yeow	Member, Executive Director and Chief Executive Officer
Mrs Yu-Foo Yee Shoon	Member, Non-Independent Non-Executive Director
Mr Lucas Tran Phuoc	Member, Independent Director
Mr Loh Ching Soo	Member, Independent Director
Mr Lionel Yeo Hung Tong	Member, Independent Director
Dr Christopher Teo Miang Chneh	Member, Non-Independent Non-Executive Director

Executive Committee

Mr Jamie Teo Miang Yeow	Chairman, Executive Director and Chief Executive Officer
Mr Terence Khoo Chi Siang	Member, Lead Independent Director
Mr Lucas Tran Phuoc	Member, Independent Director

Digitalization Committee

Mr Loh Ching Soo	Chairman, Independent Director
Mr Jamie Teo Miang Yeow	Member, Executive Director and Chief Executive Officer
Mr Terence Khoo Chi Siang	Member, Lead Independent Director
Mr Lionel Yeo Hung Tong	Member, Independent Director
Mr Melvin Yeo	Member, Chief Operating Officer

By Order of the Board

Lee Tiong Hock
Company Secretary

11 November 2025