ALLIANCE HEALTHCARE GROUP LIMITED

(Incorporated in the Republic of Singapore on 6 June 2006) (UEN. 200608233K)

CHANGE OF CHIEF FINANCIAL OFFICER

The board of directors (the "Board") of Alliance Healthcare Group Limited (the "Company" and together with its subsidiaries, the "Group") wishes to announce that:

- (1) Ms Neo Lay Fen has today resigned as the Chief Financial Officer ("**CFO**") of the Company and her cessation as CFO of the Company will take immediate effect; and
- (2) Mr Phillip Lim Lian Teng has today joined the Group and his appointment as the CFO of the Company in place of Ms Neo Lay Fen will take effect from 8 January 2021.

The Board would like to take this opportunity to thank Ms Neo for her contribution to the Group. Ms Neo will be serving her notice period and her last day of employment with the Group is 6 April 2021 (or such other date that the Company and Ms Neo may mutually agree). Ms Neo will ensure proper handover of duties to Mr Phillip Lim during the transition period.

The particulars of Ms Neo and Mr Phillip Lim pursuant to the requirements of Rule 704(6)(a) of the Singapore Exchange Securities Trading Limited Listing Manual Section B: Rules of Catalist will be furnished in separate announcements.

By Order of the Board

Dr Barry Thng Lip Mong Executive Chairman and Chief Executive Officer 7 January 2021

This announcement has been reviewed by the Company's sponsor, CIMB Bank Berhad, Singapore Branch ("Sponsor") in accordance with Rule 226(2)(b) of the Singapore Exchange Securities Trading Limited ("SGX-ST") Listing Manual Section B: Rules of Catalist. This announcement has not been examined or approved by the SGX-ST and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement. The contact person for the Sponsor is Ms Tan Cher Ting, Director, Investment Banking, CIMB Bank Berhad, Singapore Branch, at 50 Raffles Place, #09-01 Singapore Land Tower, Singapore 048623, Telephone: +6563375115.