CORPORATE PRESENTATION

(COVID-19 UPDATES)

18 AUGUST 2020





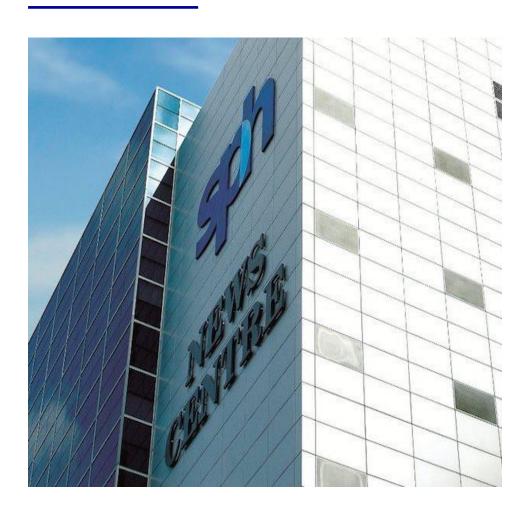
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OUTLINE

- Update on Business Segments
 - Media, Telecommunications, Technology
 - Retail
 - PBSA
 - Aged Care
- Capital Management

RECAP: SPH IS PREPARED FOR A LENGTHY COVID-19 RECOVERY



- Covid-19 has significant adverse impact across all business segments
- Recovery from the Covid-19 impact will take time
- Group's strengths:
 - Healthy balance sheet, with healthy cash and liquidity
 - Cost control programme

COVID-19 CONTINUES TO HAVE SEVERE ADVERSE IMPACT

Media

- 5% of Media Group's headcount laid off to realign staffing levels with change in ad sales model and further streamlining of Magazine business
- Despite ad revenue severely impacted, YTD FY20 circulation increased 9.8% y-o-y

Retail

- Retail operations in Singapore and Australia focused on Covid-19 recovery
- Sales and construction progress of Woodleigh Residences and The Woodleigh Mall affected

PBSA

- Covid-19 in UK continues to affect domestic and international students' enrolment
- 83% of target revenue as at 14 Aug, with booking season extended to Jan 2021

Aged Care

- Operations stable for OV assets with no new Covid-19 case
- Completed the acquisition of the remaining 2 assets in Hokkaido on 12 Aug

Capital Management

- Financial profile healthy
- Covid-19 expected to negatively impact the revaluation of investment properties as at 31 Aug







MEDIA

TELECOMMUNICATIONS
TECHNOLOGY





RESTRUCTURES MEDIA SALES AND MAGAZINE OPERATIONS



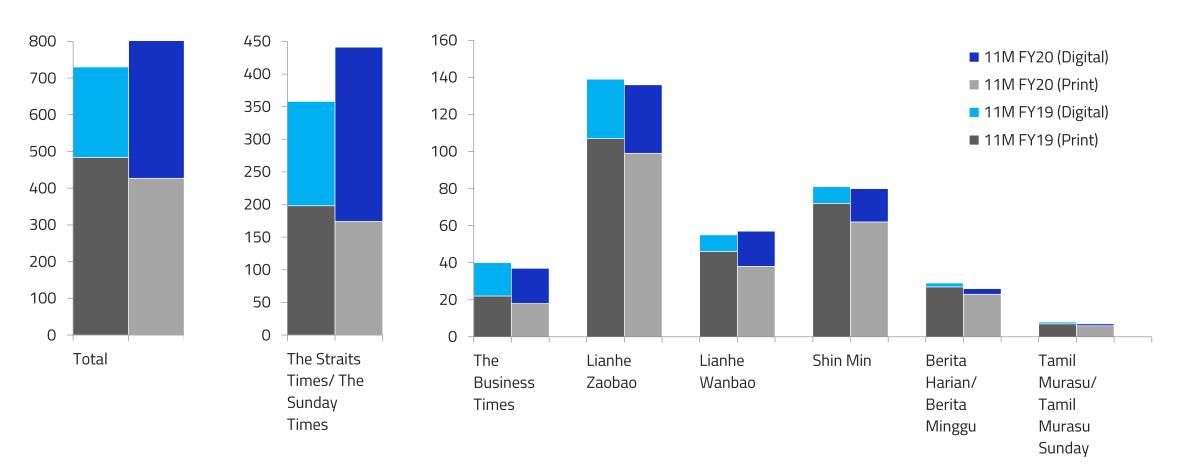
Continues to take a disciplined approach to staff cost

- About 140 staff from the Media Solutions Division and SPH Magazines affected
 - Represents about 5% of the overall Media Group's headcount
 - Economic downturn has significantly impacted ad. revenue
 - Exited magazine business in Malaysia and ceased publication of Cleo, Young Parents and Shape
 - Newsroom staff and journalists not affected
- Part of ongoing streamlining of operations to deliver integrated and effective Media solutions
- One-off retrenchment costs of S\$8 million to be recognised in 4Q FY20

DESPITE AD REV DECLINE, CIRCULATION IMPROVING

Overall YTD total circulation rose 9.8% y-o-y; with digital circulation growth of 52.6% y-o-y

Daily Average Newspaper Circulation '000



KEY EVENTS SINCE LAST UPDATE







GE 2020 election coverage led to increase in viewership for newspaper websites and apps

 Combined views on Straits Times' and Zaobao's Web + App reached 195 million (up 91% y-o-y across 23 Jun – 11 Jul)

Celebrated milestones for our newspaper titles

- Straits Times 175th anniversary
 - Continue digital efforts of audience engagement through webinars,
 Facebook live discussions and other social media platforms
- Tamil Murasu 85th birthday
 - Revamped website and recently launched news tablet resulted in a 15-fold growth in monthly active users and an 8-fold increase in digital subs over the past year

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RETAIL





UPDATE ON RETAIL SEGMENT



SPH REIT remains focused on operations and managing recovery post-Covid-19*

Woodleigh Residences and The Woodleigh Mall

- 288 units sold at average ASP of \$1892 psf as at 16 Aug
 2020, this represents 43% of total units
 - Sales have been encouraging with over 70 units sold since lifting of Circuit Breaker
 - Revamped sales and marketing strategy with a fresh advertising campaign
- Construction progress affected by Circuit Breaker

PBSA





AY20/21 BOOKINGS UPDATE



Bookings coming in as booking season has been extended

- Achieved 83% of target revenue for AY20/21 as at 14 Aug, up from 75% on 10 Jul
- Bookings to pick up with 6 weeks remaining to beginning of AY20/21 - currently in peak booking period with the release of A-level results on 13 Aug
- Some postgraduate courses have been delayed, thereby extending booking season till Jan 2021

DEVELOPMENT PROGRESS UPDATE



Disruption to construction are being addressed

- Construction of Student Castle Oxford estimated to be completed by September, in time for AY20/21
- Construction of Student Castle Brighton slightly delayed till first week of October due to Covid-19 disruptions
 - Contingency plans in place to house students in alternative accommodation

AGED CARE





OPERATIONS NOT AFFECTED BY COVID-19





Operations normal for OV assets

- No new Covid-19 case since 4 cases reported at OV Simei in May 2020
- Bed Occupancy ratio improved to 80% for Jul 2020

Business as usual for Japan assets

 Completed acquisition of the remaining 2 assets (total 161 beds) in Hokkaido, Japan on 12 Aug

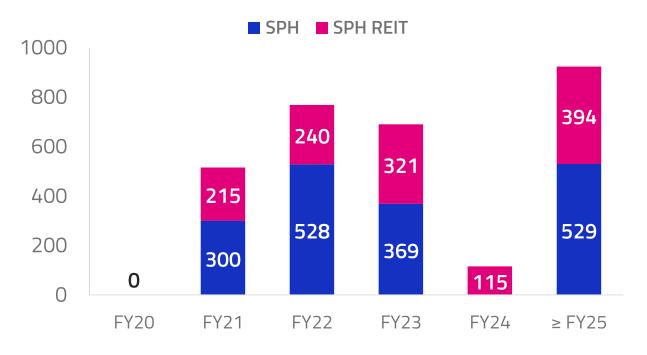
CAPITAL MANAGEMENT





DEBT TOWER AND FINANCIAL PROFILE

Term Debt Maturity Profile (S\$ million) Approx. S\$3.0 billion as at 31 Jul 2020



	Current Update as at 31 Jul	Previous Update as at 31 May
Weighted Average Debt to Maturity	3.5yr	3.7yr
Interest Coverage Ratio	4.0X	4.2X
Cash and cash equivalents	S\$866m	S\$810m

Note: Excludes RCF and perpetual securities of SPH and SPH REIT

Covid-19 is expected to negatively impact the revaluation of investment properties as at 31 Aug 2020

THANK YOU

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