

NOTICE OF USE OF TREASURY SHARES

Singapore, April 1, 2026 – Pursuant to Rule 704(28) of the Listing Manual of the Singapore Exchange Securities Trading Limited, Sembcorp Industries Ltd (the “**Company**” and together with its subsidiaries, the “**Group**”) wishes to announce the following details on the use of treasury shares:

a)	Date of the sale, transfer, cancellation and/or use:	April 1, 2026	
b)	Purpose of such sale, transfer, cancellation and/or use:	1) Award of 1,155,100 shares under the Sembcorp Industries Restricted Share Plan 2020 to a Director of the Company and employees of the Group; and 2) Award of 976,100 shares under the Sembcorp Industries Performance Share Plan 2020 to a Director of the Company and employees of the Group.	
c)	Number of treasury shares sold, transferred, cancelled and/or used:	2,131,200	
d)	Number of treasury shares before and after such sale, transfer, cancellation and/or use:	Before change	9,547,674
		After change	7,416,474
e)	Percentage of the number of treasury shares against the total number of shares outstanding in a class that is listed before and after such sale, transfer, cancellation and/or use:	Before change	0.53
		After change	0.41
f)	Value of the treasury shares if they are used for a sale or transfer, or cancelled:	S\$12,554,151.15	

– End –