HUATIONG GLOBAL LIMITED

RESULTS PRESENTATION

1H 2026 Financial Results

18 August 2026

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Agenda

- 1. Introduction to the Group
- 2. Highlights
- 3. Financial Review
- 4. Business updates
- 5. Outlook

Introduction

Home Grown Civil Engineering Player

Project Management Expertise

- **ISO 9001:2015 (SAC)**
  Quality Management System
- **ISO 14001:2015 (SAC)**
  Environmental Management System
- **ISO 45001:2018 (SAC)**
  Occupational Health and Safety Management System

Exceptional Track Record

- **CW01** General Building **– A1**
- **CW02** Civil Engineering – **A1**
- **CR07** Cable / Pipe Laying & Road Reinstatement **– L5**
- **ME05** Electrical Engineering **– L6**
- **General Builder Class 1 & 2**
- **FM01 -** Facilities Management **– M3**
- **SY01B** Ready-Mixed Concrete **– L6**
- **SY01C** Other Basic Construction Materials – **L6**
- **Specialist Builder** (Ground Support and Stabilisation Works)

Safety Record

- **bizSafe Level Star**
- **BCA Green and Gracious Builder Award Grade Excellent**

Large Equipment Base

- Diverse types enhances our competitiveness and ability to handle large scale civil projects
- Transitioning to fuel efficient lower emissions engines

Powering Growth Since 2020

2021

- Completion of Design, Construct and Operate Changi East Workers Dormitory Village

2022

- Berth Operator At The Pulau Punggol Aggregate Terminal
- Awarded NEA Contract on Proposed Earthworks at Choa Chu Kang Cemetery

2023

- Awarded Design And Build For Land Preparation Works At Tuas South Avenue 16
- Lim Chu Kang Demolition And Reinstatement Works
- Changi East Project
- Proposed Infrastructure Works At Loyang Drive (North)

2024

- Construction Of 6-Storey & 3-Storey Buildings at Tuas South Ave 5
- Pulau Tekong Infilling Works
- Diversion Of Utilities And Improvement Of Road Junctions at Changi East T5
- D&B Of Cul-De-Sac Road And Infrastructure Works At Pasir Ris Wafer Fab Park

2025

- Proposed Development of Heavy Vehicle at Tengah
- Sembawang Wharf Refurbishment at OFD Senoko
- 4000 Beds Dormitories @ Lorong Bistari & Tengah Road

2026

- Land redevelopment (Secondary dormitory @ Changi South)

Full Suite of Construction Equipment

Earthmoving Equipment

Road Construction Equipment

Concrete Pump

Asphalt / Concrete Batching Plants

Civil Engineering Customers

Statutory Boards

Major Contractor

…among others

MAJOR CUSTOMERS

- Maritime Port Authority ("MPA")
- Changi Airport Group ("CAG")
- Land Transport Authority ("LTA")
- Jurong Town Corporation ("JTC")
- Defence Science and Technology Agency ("DSTA")
- National Environment Agency ("NEA")
- Singapore Land Authority ("SLA")
- Building and Construction Authority ("BCA")
- Boskalis Penta-Ocean Joint Venture ("BPJV")
- Toa Corporation ("TOA")

Ongoing Key Projects

Highlights

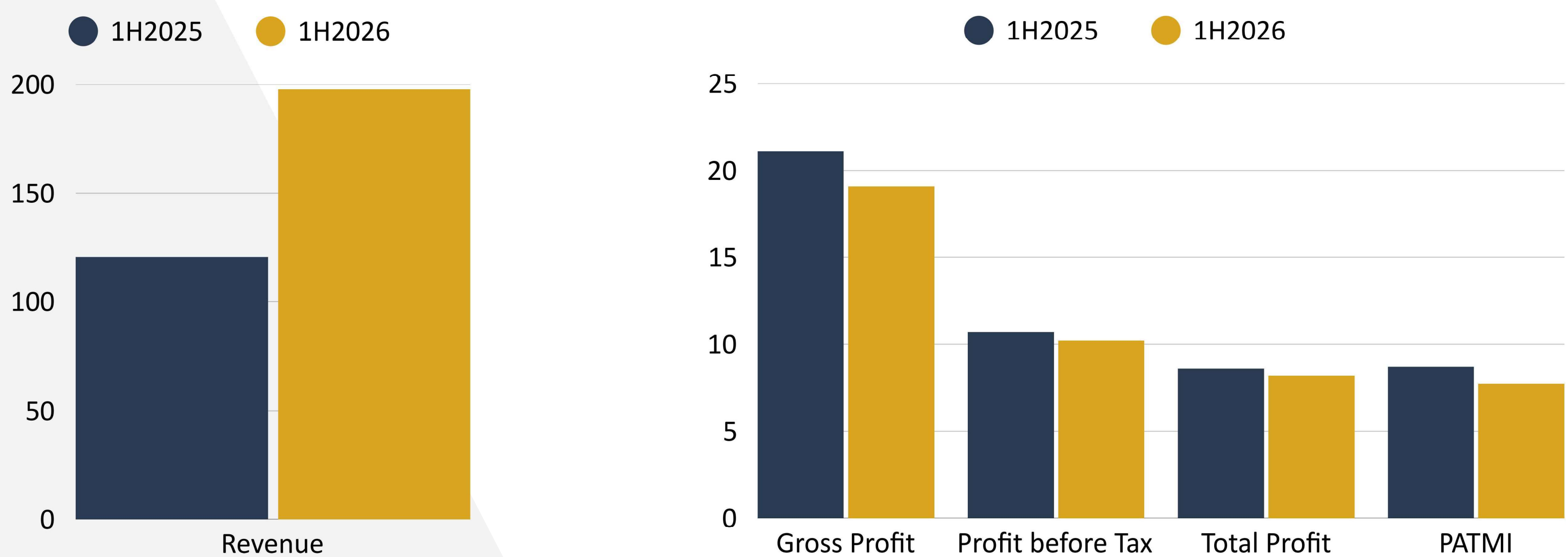
Net profit maintained steady at S$8.2M, driven by strong construction demand

S$197.8m
Revenue
▲64% YoY

S$7.7m
Net profit attributable to equity holders (PATMI)
-11% YoY

9.7%
Gross profit margin
-7.8 ppts YoY

REVENUE AND PROFIT (S$ MILLION)



Pillars of Growth

Civil Engineering

Construction super cycle with high construction demand forecast from BCA

Large public infrastructure projects in pipeline from various Government agencies

Inland Logistics Support

Adoption of 12 wheeler tipper trucks with enhanced payload to increase productivity per trip

Increased demand from concreting industries to support the built environment

Sales of Construction Materials

Self developed Liquefied Soil Stabilzer in the market

Used as backfill materials for underground projects which depends on project cycle stages

Rental of Construction Equipment

We own the largest fleet of specialised earthmoving equipment - Articulated Dump Trucks (ADT)

These machines are utilised for large earthmoving projects such as reclamation and are chartered out for fixed rental income

Property Development (Dormitory)

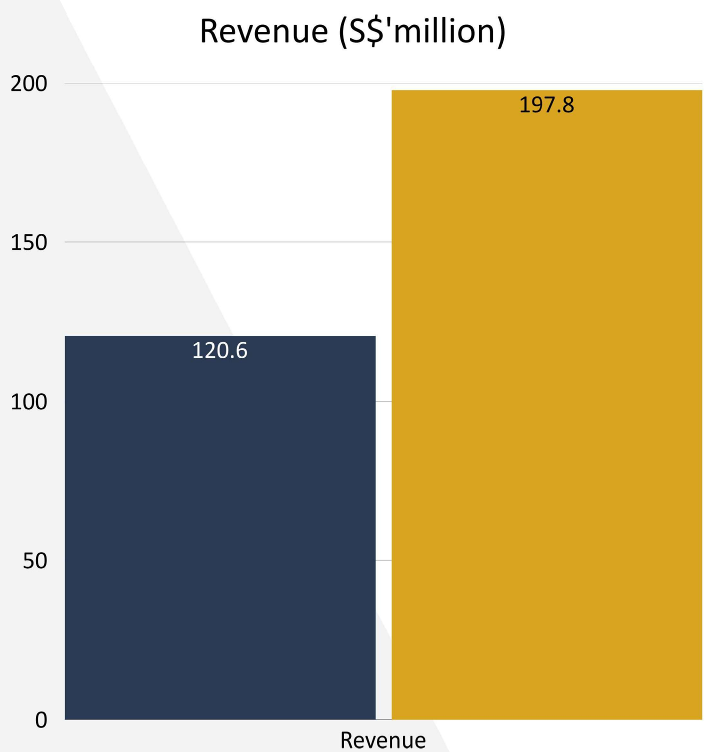
Land acquisition with value add - development pipeline to construct and operate full secondary dormitories

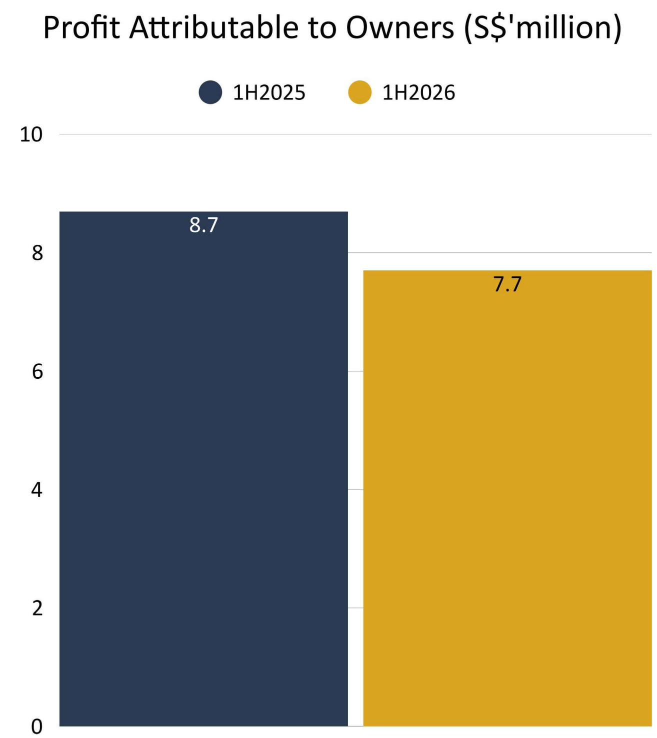
Order Book

- **Group is backed by healthy order book** from major public infrastructure projects
- Sound reputation in industry with hands-on project management
- Well positioned in public infrastructure sector and continues to tender for new infrastructure and offshore projects
- As at 30 June 2026, the order book for the Group is approximately S$553 million and is expected to materialize over the next 4 years

Financial Review

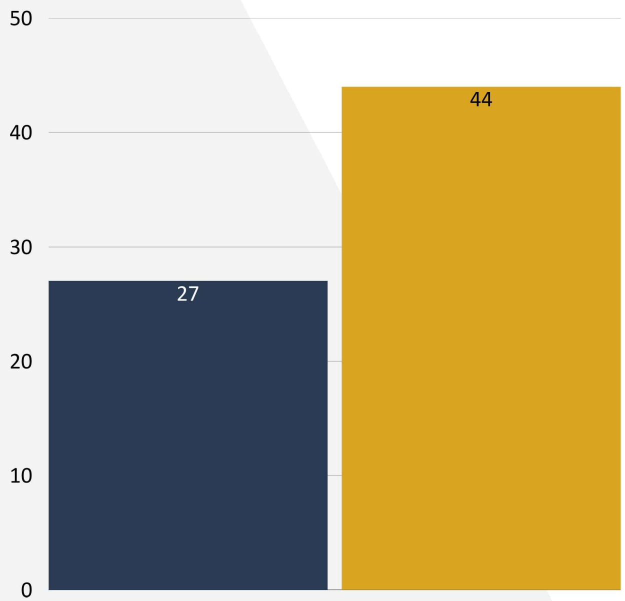
1H 2026 FINANCIAL HIGHLIGHTS



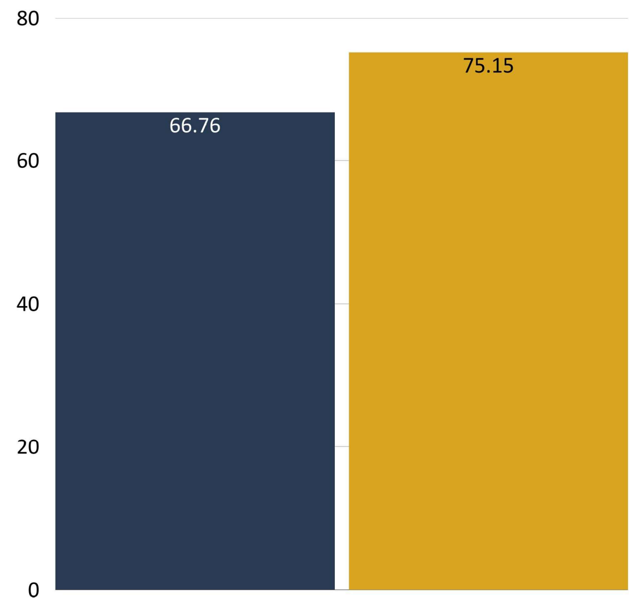


1H 2026 FINANCIAL HIGHLIGHTS

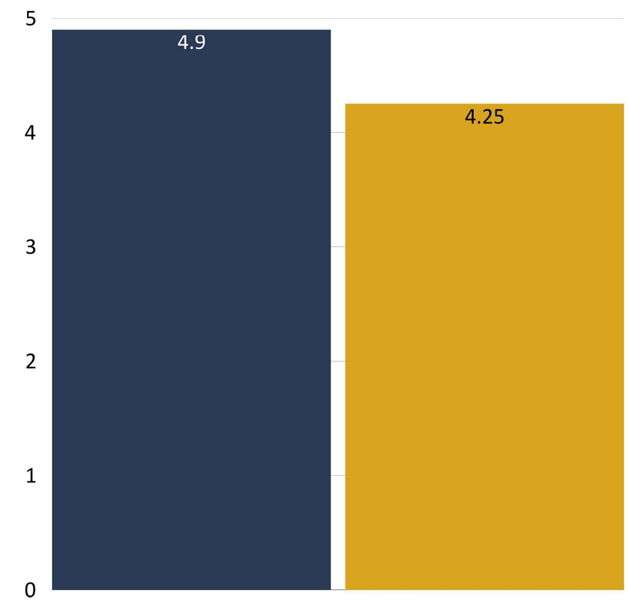
Gearing Ratio (%)
FY25 / FY26



Net Asset Value (NAV)
1H25 / 1H26



Earnings Per Share (EPS)
1H25 / 1H26



Outlook

Outlook ahead

Strengthen Construction Core Capabilities	Diversify Revenue Stream thru Property Development	Ride on Construction Rental Demand
Enhance order book whilst delivering margins ahead Adopting sustainability and innovative construction approach Digitalize operations of the Group to enhance productivity and reduce costs	Develop, construct and operate own dormitory (long 45 years lease) at Changi South for recurring income Identifying assets with good recurring income potential for the Group	Having one of the largest earthmoving equipment base allows us to build up large barriers to entry Spare capacity of niche earthmoving equipment can be turned into recurring rental income for large infrastructure projects

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