



# Citi-SGX-REITAS REITs/Sponsors Forum 2022

25 August 2022

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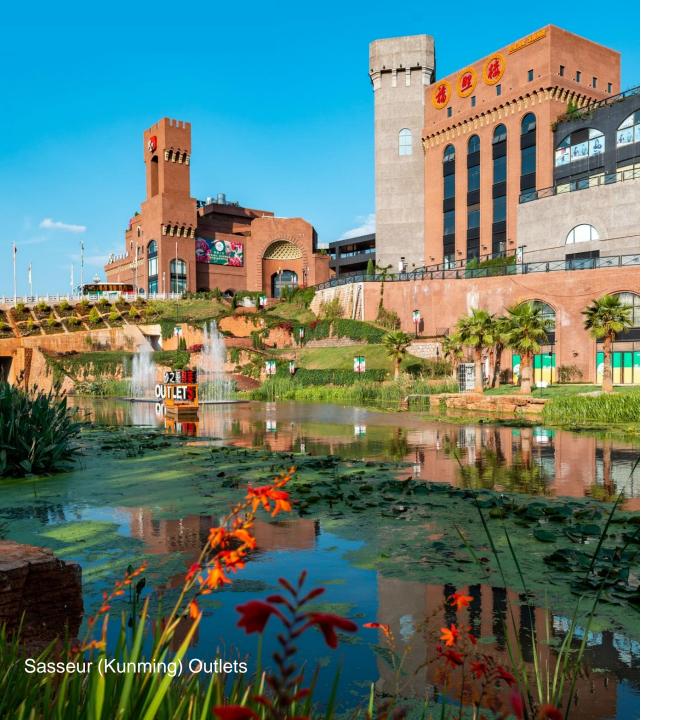
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Unless otherwise stated, all references to currencies are in Singapore dollars and cents, as the case may be.





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# **Strong Sponsor – Sasseur Group**

Founded by Chairman Vito Xu



#### **Introduction to Sasseur Group**

- Founded in 1989, Sasseur Group is one of the leading premium outlet groups in China that focuses on the development and operation of retail outlet malls
- Sasseur Group manages 14 outlets (including 4 owned by Sasseur REIT) in China, with another 5 upcoming outlets
- Leveraging on the founder's passion for art and culture in its design, offering a unique lifestyle experience for Sasseur outlets' customers

#### Founder and Chairman: Vito Xu



- Vito Xu is founder and chairman of Sasseur Group with a wealth of experience in the fashion industry
- In 1992, he entered the clothing industry and created his own women's fashion wear line –
  [砂之船] "Sasseur"
- Recipient of numerous prestigious awards including "Asia's Top Entrepreneur 2019" by Fortune Times
- Co-founded Sasseur brand with his spouse, Yang Xue





Yang Xue, co-founder of Sasseur Outlets, was awarded 'Most Stylish Figure of the Year' in 2020 by Yaok Institute

# Strong Sponsor – Sasseur Group 30 years' experience focusing on outlet operations in China





2001 Built headquarters in Bishan, Chongqing



2010 Sasseur Group invited to open outlet in Hangzhou, kicking off expansion to other tier 2 cities in China



2018 Public listing of Sasseur REIT on the Singapore Exchange



- Distributor for international brands
- Started high-end women's Sasseur brand



#### 2008

Commencement of operations of 1st Sasseur outlet, Chongqing Liangjiang; generated sales of over RMB 450m in 1st year



#### 2012

Sasseur Chongging Liangjiang achieved industry-leading sales of RMB 1.2b in 4th year



#### 2021

Opened 14<sup>th</sup> Sasseur outlet in Suzhou



## **Strong Sponsor – Sasseur Group**

Excellence in outlet operations



#### A leading operator in China's outlet industry

- 6 outlets achieved sales of >RMB 1b each in 2021
- Boasts more than 3,500 international and local brands
- More than 8m VIP members across all outlets

### Oct 2021: Opening of Latest Outlet in Suzhou

Sasseur Group welcomed its latest outlet in Suzhou, which spreads across 120,000 sqm and offers more than 600 brands



Sasseur (Suzhou Bay) Outlets

#### **Outlets' 2021 Sales revenues**



Sasseur (Chongqing Liangjiang) Outlets\*



Sasseur (Nanjing)
Outlets



Sasseur (Xi'an)
Outlets^



Sasseur (Changsha)
Outlets



Sasseur (Changchun)
Outlets



Sasseur (Guiyang)
Outlets^

<sup>\*</sup> Owned by Sasseur REIT

<sup>^</sup> Right of First Refusal assets for Sasseur REIT

## Sasseur Group – Leader in the Outlet Industry

Multiple industry awards and accolades



2021 Influential Commercial Real Estate Enterprise (Top 30)

2022 Van Sound Club Annual Awards



2021 Influential Commercial Real Estate Business Leader: President of Sasseur Group, Xu Jun

> 2022 Van Sound Club Annual Awards



#### Sasseur Group clinched 25 awards, including

- 2021 China Outlets RMB 2 billion Club: Chongqing Liangjiang Outlets
- 2021 China Outlets RMB 1 billion Club: Hefei Outlets
- Top 20 Influential Outlets: Chongqing Liangjiang Outlets

2022 China Outlets Leader Summit



#### **Sasseur Group: Highly Recognised Enterprise**

- 2021 China Top 500 Service Enterprise (283<sup>th</sup> place)
- 2021 Chongqing Top 100 Service Enterprise (14th place)
- 2021 Chongqing Top 100 Enterprise (32<sup>nd</sup> place)

## Sasseur Group Tapping on a Sunrise Industry

Deep knowledge and wide brand network



### **China's Outlets – A Sunrise Industry**



### **Sasseur Group – Leading Outlet Operator**



Fast-growing outlet sector projected to become world's largest by 2030<sup>1</sup>



Leading privately-owned outlet operator



Growing middle-class population and spending power



Deep understanding of local retail markets and strong relationships with diverse retail brands



Exposure to high-growth tier-2 Chinese cities



Unique "Art-commerce" business model with "Super Outlet" concept

<sup>1.</sup> Source: China Insights Consultancy, 2018.



Competitive Landscape
Sasseur Group: A privately-owned outlet specialist with deep understanding of the local market

## **Leading Private Outlet Specialist in China**

Outlet operators	Operator category	Number of outlets
Sasseur Group 砂之船集团	Local Private Outlet Specialist	14
Beijing Capital Grand 首创	Real Estate Company	14
Shanshan 杉杉	Conglomerate	12
Wangfujing SCITECH 王府井赛特	Real Estate Company	15
Bailian 百联	SOE Retail Group	8
RDM	International Outlet Specialist	6

Source: Company websites, outletsCN.com

Benefits of a Private Outlet Specialist							
Different Types of Outlet Operators in China  Applicable  Not applicable							
	Operational Experience	Brand Resources	Understanding of Local Market	Financial Strength			
Local Private Outlet Specialists							
SOE Retail Groups							
Real Estate Companies							
International Outlet Specialists							

# **Outlet's Competitive Edge Against Other Retail Models**

REIT

Unique value proposition to brand owners and consumers

	Outlet	<b>Departmental Store</b>	<b>Shopping Mall</b>	<b>Online Platform</b>
Product Mix	Middle to high-end brands	Middle to high-end brands	Middle to high-end brands	Low priced products
Pricing Strategy	Large Discounts	Normal	Normal	Low
Consumer Experience	✓	(small area with compact layout)	✓	(no in-store shopping experience)
Location	Suburbs	City Centre	City Centre	-
Segment	Middle Class	Mass Market	Mass Market	Mass Market
Authenticity	✓	✓	✓	Possibility of counterfeit goods

#### **Brand Owners**

- Advantages over online
- Higher profit margin
- Quicker payback period
- Enhanced inventory management

Outlet Malls'
Competitive
Edge

#### Consumers

- Better shopping experiences
- Product authenticity
- High discounts
- Access to a wide range of products

#### Why are outlets generally not impacted by e-commerce?

- Product mix per transaction via online platform ~ RMB200 vs per transaction at the outlet malls ~ RMB800/1000 => minimal product overlap
- Economics online sales of outlet brands incur ~ 20% commission vs 10-16% commission at the outlets
- Authenticity 10X penalty / reward for selling by merchants / reporting by customers, of fake goods ensure no fake goods at outlets

Source: China Insights Consultancy - Independent Market Research Report, 2018.

## Sasseur REIT: First Outlet REIT Listed in Asia

Exposure to China's fast-growing outlet mall sector



#### **Stock & Portfolio Information**

As at 30 Jun 2022

Stock code	CRPU (SGX)
Date listed	28 March 2018
Total issued units	1,225,173,776
Unit price	S\$0.78
Net asset value per unit	S\$0.96
Market capitalisation	S\$956m
Average daily trading volume <sup>1</sup>	S\$1.8m
Portfolio valuation <sup>2</sup>	RMB 8.5b (S\$1.8b)



- 1. Based on average daily trading volume of 2,374,736 units for the period 1 Jan 2022 to 30 Jun 2022.
- 2. Based on independent valuation as at 31 Dec 2021 by Savills Real Estate Valuation (Beijing) Limited.

# Portfolio Snapshot<sup>1</sup>



Outlets	Chongqing Liangjiang	Chongqing Bishan	Hefei	Kunming
Year of Commenced Operations	2008	2014	2016	2016
GFA (sqm) <sup>2</sup>	73,373	68,791	147,316	88,257
NLA (sqm) <sup>2</sup>	50,885	44,706	144,583	70,067
Occupancy Rate (%) <sup>3</sup>	100%	89.3%	96.5%	97.7%
Number of Tenants	394	209	339	233
Top Brands/Tenants (by sales)	NIKE, +39	NIKE, Adidas	NIKE, Coach	NIKE, Adidas
Valuation (RMB mil, 31 Dec 21)	3,121	838	2,883	1,655
% of Portfolio Valuation	36.7%	9.9%	33.9%	19.5%

<sup>1.</sup> As at 30 Jun 2022, unless otherwise stated.

<sup>2.</sup> Figures are rounded to the nearest whole numbers.

<sup>3.</sup> Occupancy is calculated based on average of the last day's occupancy of each month in the second quarter of 2022.

# Sasseur Group's Unique "Super Outlet" Business Model Positioning the outlets as a lifestyle destination for the whole family

- Sasseur Group's "Super Outlet" Formula: A x (1+N) x DT
- "1" represents the outlet mall business platform and "N" reflects the various lifestyle options offered in each of the outlet malls
- Unique lifestyle experience based on a combination of art in the design and decoration of its outlet malls, and as a one-stop shopping and lifestyle experience, provides resilience against competition from e-commerce

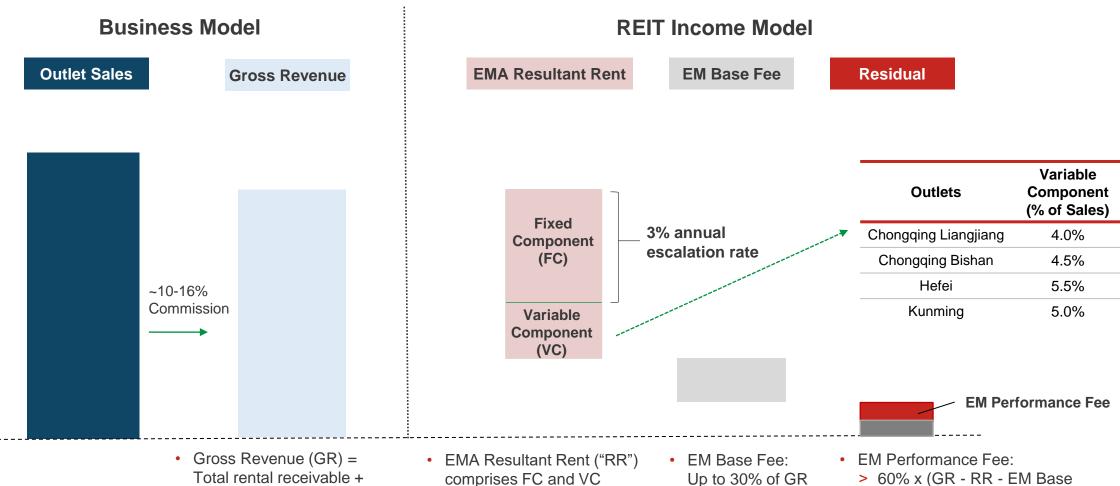


# **Entrusted Management Agreement (EMA) Model**

Income from permissible

investments





Aligning the interests of the Entrusted Manager, REIT Manager and Unitholders

REIT paid EMA Resultant

the Outlet

Rent before EM Base Fee

VC is pegged to the Sales of

to the Entrusted

Manager

Fee)

Fee)

Payment to REIT:

> 40% x (GR - RR - EM Base

## Sasseur REIT's Latest Awards and Achievements





# **Corporate Governance**

Singapore Corporate Awards 2020/2021

Corporate Excellence and Resilience Award

Securities Investors Association (Singapore) Choice Awards 2021

Singapore Corporate Governance Award Runner-up (REITs & Business Trusts)

Governance Index for Trusts 2021 (GIFT 2021)

Improved to 20th place from 34th

Global Good Governance Award™ 2021

Best Governed and Transparent Company (Gold)

Singapore Governance and Transparency Index (SGTI) 2022 Improved score to 88.0 points from 86.9

# **Investor** Relations

IR Magazine - South East Asia 2021
Certificate for Excellence in Investor
Relations

Q Global Good Governance Award™ 2021

Best Corporate Communications & Investor Relations (Gold)







# 1H 2022 Key Highlights

Stable performance, despite COVID-19 outbreaks





## **Financials**



## **Capital Management**



## **Portfolio**

**S\$63.5**m

EMA Rental Income<sup>1</sup>

+1.6% year-on-year

S\$45.1m

**Distributable Income** 

-0.7% year-on-year

3.410 cents

**Distribution Per Unit<sup>2</sup>** 

+ 1.1% year-on-year

1Q 2022: 1.822 cents (distributed)

2Q 2022: 1.588 cents

4.5% p.a.

**Weighted Average Cost of Debt** 

Vs 31 Dec 2021: 4.4% p.a.

26.5%

**Aggregate Leverage** 

Vs 31 Dec 2021: 26.1%

5.0x

**Interest Coverage Ratio** 

Vs 31 Dec 2021: 5.1x

RMB 1,871.0m

**Total Outlet Sales** 

-7.7% year-on-year

96.0%

Portfolio Occupancy<sup>3</sup>

Up from 95.4% in 1Q 2022

2.5 years

Weighted Average Lease Expiry

by net lettable area

Vs 1Q 2022: 2.6 years

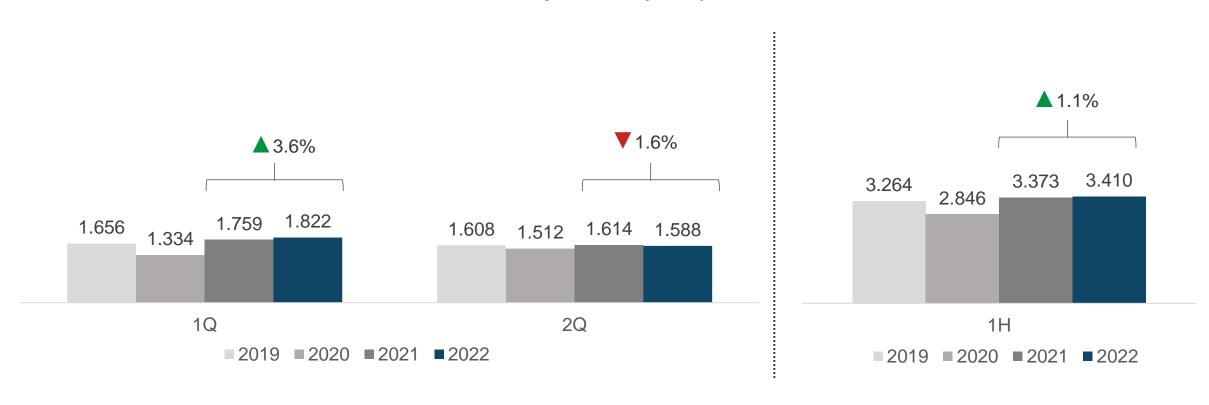
- 1. Excluding straight-line accounting adjustments.
- 2. Represent Distribution Per Unit after retention for working capital purposes.
- 3. Portfolio occupancy rate for 2Q 2022. Occupancy is calculated based on average of the last day's occupancy of each month in the quarter.

## **DPU Profile**





## Distribution per Unit (DPU), cents



- Retail seasonality
  - > Sales performance for first quarter (1Q) typically better than second quarter (2Q), with larger-scale events such as Chinese New Year sales taking place in 1Q



# 1H 2022 DPU Higher Year-on-Year

## DPU growth, despite decline in EMA rental



- 1H 2022 EMA Rental Income (RMB) ▼0.5% year-on-year (YoY)
  - > Mainly due to ▼8.3% YoY in 1H 2022 variable component income which was affected by COVID-19 lockdowns that impeded inter-city movements from mid-Mar to end-May 2022
- The decline in variable component income was cushioned by ▲3.0% YoY higher fixed component income in the EMA model¹

	2Q 2022	2Q 2021	Variance %	1H 2022	1H 2021	Variance %
Sales (RMB m)	774.8	889.5	(12.9)	1,871.0	2,026.1	(7.7)
EMA rental income (RMB m) <sup>2</sup>	143.4	145.8	(1.6)	301.8	303.2	(0.5)
- Fixed component (RMB m)	108.6	105.5	3.0	217.2	210.9	3.0
- Variable component (RMB m)	34.8	40.3	(13.9)	84.6	92.3	(8.3)
EMA rental income (S\$ m) <sup>2,3</sup>	29.7	30.2	(1.7)	63.5	62.5	1.6
Distributable income to Unitholders (S\$ m)	20.3	21.7	(6.5)	45.1	45.4	(0.7)
Amount retained (S\$ m)	(0.9)	(2.2)	59.1	(3.3)	(4.5)	26.3
DPU (S cents)	1.588	1.614	(1.6)	3.410	3.373	1.1

- 1. More details on the Entrusted Management Agreement (EMA) model on slide 15.
- 2. Exclude straight-line accounting adjustments.
- 3. Average S\$:RMB rate of 1:4.8219 for 2Q 2022, 1:4.8302 for 2Q 2021, 1:4.7535 for 1H 2022 and 1:4.8516 for 1H 2021.

## 2Q and 1H 2022 Distributable Income

## 1H 2022 Distributable Income Dipped Marginally



- Mainly attributable to
  - > S\$1.3m higher tax expense due to the absence of reversals of over-provision of income tax in the previous periods which was incurred in 1H 2021
  - > S\$0.3m higher finance costs due to higher interest rates on unhedged portion of offshore loans for 1H 2022 as compared to 1H 2021

S\$ m	2Q 2022	2Q 2021	Variance %	1H 2022	1H 2021	Variance %
EMA rental income	29.7	30.2	(1.7)	63.5	62.5	1.6
Trust expenses	(0.4)	(0.6)	38.0	(0.8)	(1.1)	32.5
Finance costs	(4.6)	(4.4)	(4.4)	(9.1)	(8.8)	(3.5)
Other expenses <sup>1</sup>	(0.3)	(0.2)	(21.8)	(0.2)	(0.2)	4.4
Tax expenses	(4.1)	(3.3)	(26.1)	(8.3)	(7.0)	(18.3)
Distributable income to Unitholders	20.3	21.7	(6.5)	45.1	45.4	(0.7)
Less: Amount retained	(0.9)	(2.2)	59.1	(3.3)	(4.5)	26.3
Amount to be distributed to Unitholders	19.4	19.5	(0.5)	41.8	40.9	2.2

<sup>1.</sup> Other expenses include realised exchange differences as well as finance income.

## **Distribution Details**

Record date on 12 Sep 2022; payment date on 27 Sep 2022



Distribution period 1 Apr to 30 Jun 2022

Distribution per Unit 1.588 S cents<sup>1</sup>

Notice of Record Date	12 Aug 2022
Ex-dividend date	9 Sep 2022
Record date	12 Sep 2022
Payment date	27 Sep 2022

<sup>1.</sup> Distribution Per Unit after retention of S\$0.9 million.



## **Robust Balance Sheet**

#### Stable net asset value



- Net asset value (NAV) per unit as at 30 Jun 2022 ▼3.0%
  - > Due to the weakening of RMB against S\$ by 2.1% as compared to 31 Dec 2021

S\$ m	As at 30 Jun 2022	As at 31 Dec 2021	Variance	Variance %
Investment properties	1,766.5	1,801.0	(34.5)	(1.9)
Cash and short-term deposits <sup>1</sup>	136.7	159.8	(23.1)	(14.5)
Total assets	1,926.6	1,989.8	(63.2)	(3.2)
Loans and borrowings	505.5	510.6	(5.1)	(1.0)
Total liabilities	751.3	780.6	(29.3)	(3.8)
Net assets	1,175.3	1,209.2	(33.9)	(2.8)
NAV per Unit (S\$) <sup>2</sup>	0.96	0.99	(0.03)	(3.0)

<sup>1.</sup> Includes S\$77.0 million as at 30 Jun 2022 (31 Dec 2021: S\$102.0 million) relating to sales proceeds collected from outlets' customers on behalf of tenants.

<sup>2.</sup> Based on units in issue and to be issued of 1,227,847,440 and 1,222,205,028 as at 30 Jun 2022 and 31 Dec 2021 respectively.

# **Prudent Capital Management**

Low gearing; healthy interest coverage ratio





26.5% Low aggregate leverage



S\$904.7m

Sizeable debt headroom







5.0x
Healthy
interest
coverage
ratio



71.6%

of Borrowings pegged to

- ① stable interest rate<sup>3</sup>
  - ② hedged to fixed interest rate





	As at 30 Jun 2022	As at 31 Dec 2021
Gross borrowings	S\$510.9m	S\$518.6m
Aggregate leverage	26.5%	26.1%
Average debt maturity	0.7 years	1.2 years
Debt headroom <sup>1,2</sup>	S\$904.7m	S\$952.0m
Available undrawn facilities	S\$8.0m	S\$8.0m
Weighted average cost of debt per year	4.5%	4.4%
Interest coverage ratio	5.0 times	5.1 times

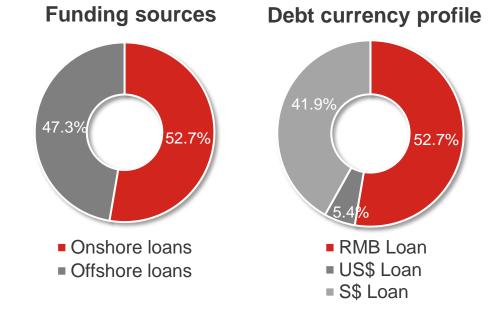
- 1. Debt headroom is computed based on total assets and assumes a corresponding increase in total assets with new debts raised.
- 2. Based on MAS' prescribed leverage limit of 50.0%.
- 3. Stable rate refers to China's 5-year Loan Prime Rate.

## **Well-balanced Debt Profile**

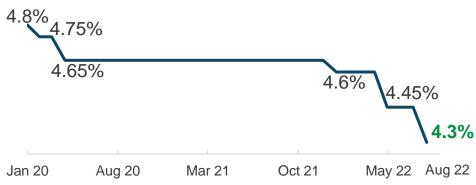
Equal mix of onshore and offshore loans



	Onshore loans	Offsho	re loans		
Amount outstanding, as at 30 Jun 2022 <sup>1</sup>	RMB 1.3b (~S\$ 269.1m)	- ·			
Maturity	March 2023				
Lending rate	China's 5-year Loan Prime Rate (LPR)	Swap Offer Rate	US\$ London Interbank Offered Rate		
	Stable rate	40% hedged to fixed rate 60% floating rate			
	71.6% <sup>2</sup> of borrowings pegged to ① Stable interest rate ② Hedged to fixed interest rate				



## China's 5-year LPR (per annum) trending lower<sup>3</sup>



- 1. Based on S\$:RMB and US\$:S\$ exchange rates of 4.8170 and 1.3933 as at 30 Jun 2022 respectively.
- 2. Based on summation of 52.7% onshore loan proportion's 'Stable Rate' and 18.9% 'Hedged to Fixed Rate' (derived from 40% of 47.3% offshore loan proportion)

3. Source: tradingeconomics.com.

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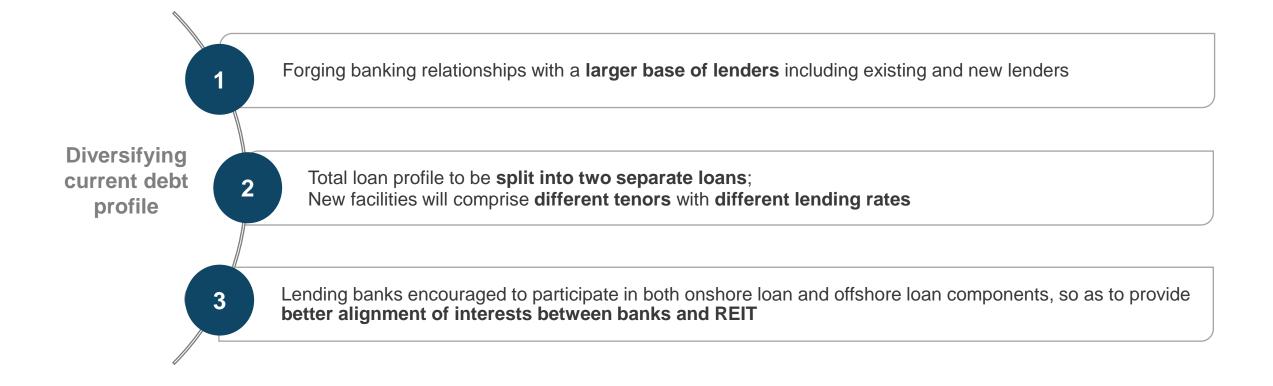
## Refinancing On Track to Be Completed by End-2022

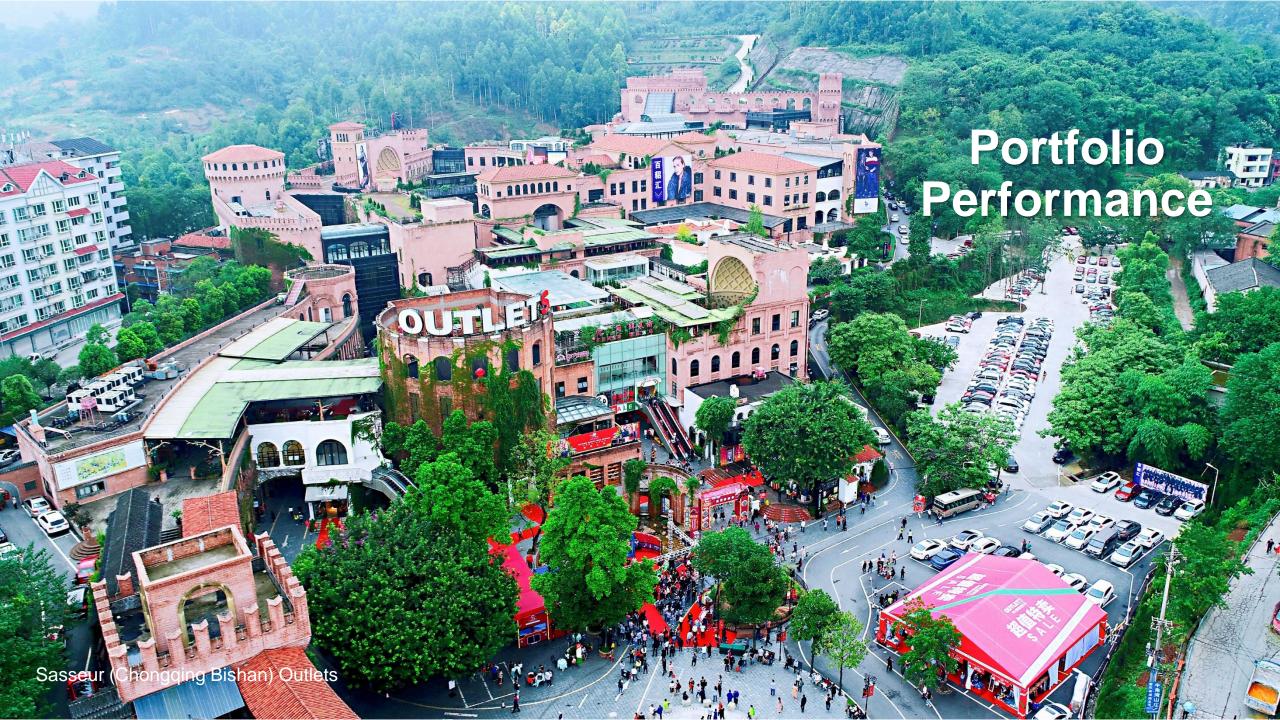




A deal is in the works with a group of regional banks with presence in Singapore and Hong Kong/China

- Banks are in their various stages of approval process
- Banks include existing as well as new lenders to the REIT and Sasseur Group



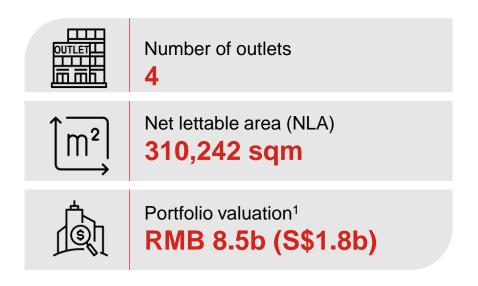


## **Quality Portfolio**

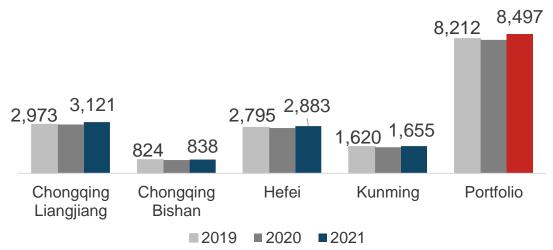
## Outlets located in high-growth cities with large populations







### Valuations (RMB m) as at 31 Dec



<sup>1.</sup> Based on independent valuation as at 31 Dec 2021 by Savills Real Estate Valuation (Beijing) Limited.

# 2Q 2022 Outlet Sales Dampened by COVID Restrictions

REIT

YoY rebound in sales in month of Jun 2022

RMB m	Contribution <sup>1</sup> %	2Q 2022	2Q 2021	YoY Variance %	1Q 2022	QoQ Variance %
Chongqing Liangjiang	55.7%	431.7	470.9	-8.3%	566.1	-23.7%
Chongqing Bishan	10.2%	79.3	77.6	+2.3%	108.4	-26.8%
Hefei	19.0%	146.8	199.1	-26.3%	244.0	-39.8%
Kunming	15.1%	117.0	141.9	-17.6%	177.7	-34.2%
Portfolio	100.0%	774.8	889.5	-12.9%	1,096.2	-29.3%

- Year-on-Year (YoY) decrease, except Bishan Outlets, due to
  - > COVID-19 outbreaks across China from mid-Mar to end-May
  - > Reduced shopper traffic due to inter-city travel restrictions
  - > Consumer sentiments were dampened by worsening pandemic
  - Impact most visible for Hefei Outlet due to its proximity to Shanghai
- Sales ▲ 4.0% YoY for month of Jun 2022, reversing YoY declines seen for months of Apr and May 2022

- Quarter-on-Quarter (QoQ) decrease due to
  - Cyclical seasonality; 1Q's sales performance typically better than 2Q, with bigger events such as Chinese New Year sales
  - Large-scale COVID-19 outbreaks started in mid-Mar, which affected a relatively shorter time period in 1Q as compared with 2Q, where 2 full months (Apr & May) of sales were affected

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Based on 2Q 2022 sales contribution.

# 1H 2022 Outlet Sales Weighed Down by 2Q 2022 Sales

REIT

Chongqing Liangjiang and Bishan Outlets' 1H 2022 sales show resilience

RMB m	Contribution <sup>1</sup> %	1H 2022	1H 2021	YoY Variance %
Chongqing Liangjiang	53.3%	997.8	1,031.5	-3.3%
Chongqing Bishan	10.0%	187.7	188.9	-0.6%
Hefei	20.9%	390.8	443.2	-11.8%
Kunming	15.8%	294.6	362.6	-18.7%
Portfolio	100.0%	1,871.0	2,026.1	-7.7%

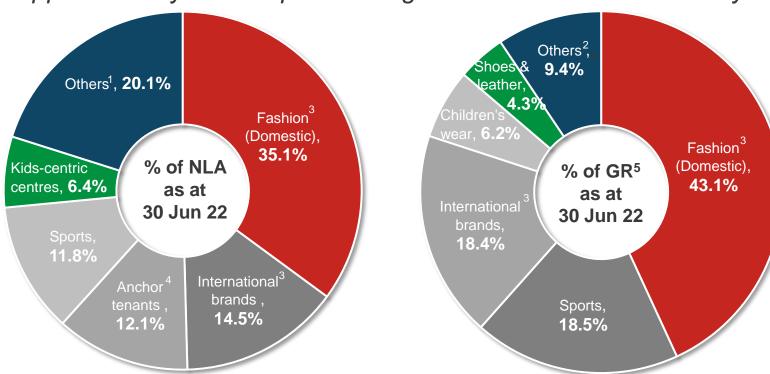
- Liangjiang and Bishan Outlets' sales relatively resilient, despite COVID-19 outbreaks across China from mid-Mar to end-May
- Sales for Hefei and Kunming Outlets more affected by inter-city travel restrictions
  - > Hefei Outlet, mainly due to its proximity to Shanghai
  - > Kunming Outlet, mainly due to larger exposure to tourists from other domestic cities

1. Based on 1H 2022 sales contribution.

## **Diversified Trade Mix**









## **Retail trends: 2Q 2022 vs 1Q 2022**

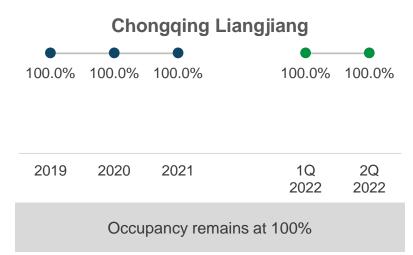
- Fashion (Domestic)
- > Proportion by NLA had slight increase of 0.5 percentage points; contribution towards gross revenue fell by 2.2 percentage points
- > Due to fashion's seasonality, lower priced summer wear was sold in 2Q as compared to 1Q when higher priced winter apparel was sold
- 1. 'Others' comprises Food & beverage (6.1%), Children's wear (4.6%), Shoes & leather (4.4%), Lifestyle & entertainment (2.6%), Accessories (2.1%) and Ad-hoc (0.4%); 'Ad-hoc' refers to temporary leases.
- 2. 'Others' comprises Food & beverage (3.2%), Accessories (2.7%), Anchor tenants (1.2%), Kids-centric centres (1.1%), Lifestyle & entertainment (0.9%) and Ad-hoc (0.2%).
- 3. 'Fashion' comprises domestic fashion brands; excludes international fashion brands. 'International brands' comprises only Fashion and Accessories international brands.
- 4. 'Anchor tenants' are fixed rental leases, such as cinema, hotels and gym.
- 5. GR refers to Gross Revenue which is calculated based on average monthly gross revenue for period Jan-Jun 2022.

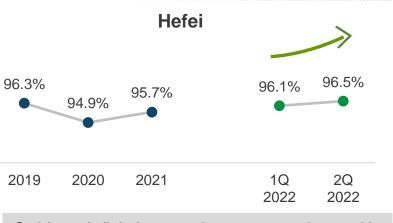
# Portfolio Occupancy Returns to Pre-COVID Level Improvement due to active leasing and completed AEIs





Despite the challenging operating environment, portfolio occupancy reached pre-COVID-19 level in FY2019 — mainly due to completed asset enhancement initiatives (AEIs) at Bishan Outlets, as well as proactive leasing strategies.





Stable and slight increase in occupancy observed in Hefei Outlets on the back of active leasing efforts.



Strong growth in occupancy, edging close to 90%, demonstrating results of active leasing & AEI.



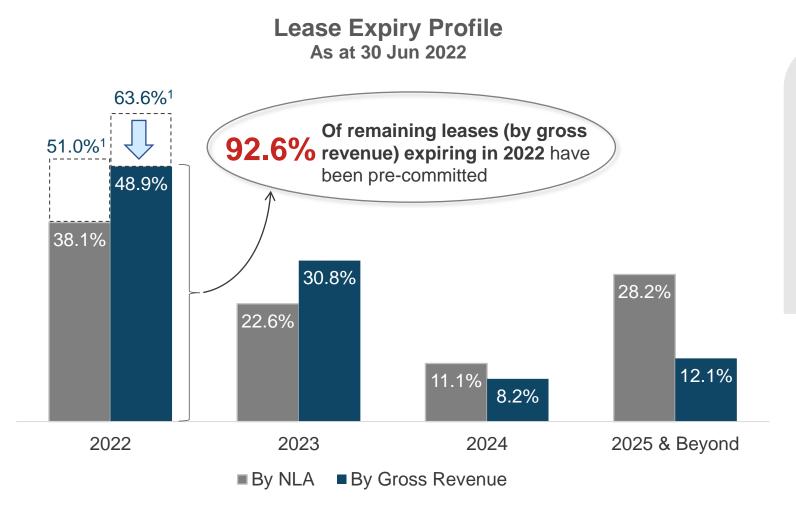
Travel restrictions affected Kunming, a tourism city. Existing leases remain stable, nonetheless.

- 1. For 1Q 2022 and 2Q 2022, occupancy is calculated based on average of the last day's occupancy of each month for each quarter.
- 2. For the financial years of 2019, 2020 and 2021, occupancy is calculated based on average of the last day's occupancy of each month in the fourth quarter of the year.

# Weighted Average Lease Expiry (WALE)



Bulk of remaining leases by gross revenue expiring in 2022 already pre-committed



WALE (years)

2.5

By Net Lettable Area

1.1

By Gross Revenue

# Deliberate short leases to optimise tenant mix

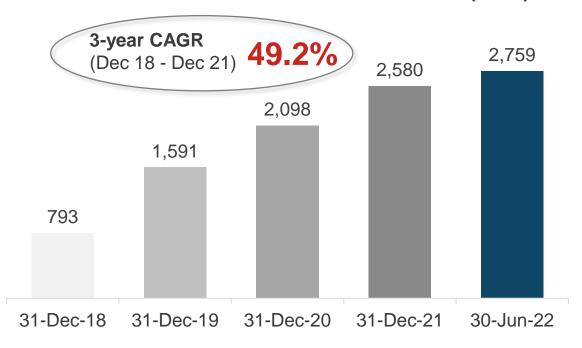
- Adapting to fast-changing consumer preferences in China
- Provides flexibility to replace nonperforming tenants with new successful brands

## **Growing Number of VIP Members**



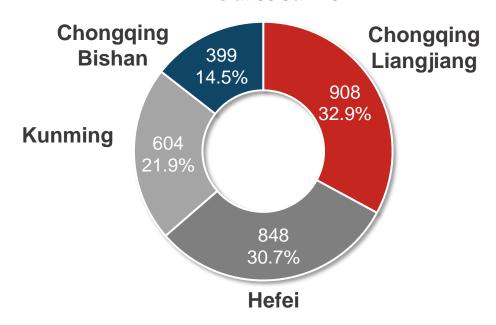


## Number of VIP Members in Portfolio ('000)



- Number of VIP members, as at 30 Jun 2022
  - > ▲ 19.3% YoY, ▲ 3.0% QoQ

# Total VIP Members by Outlets ('000) As at 30 Jun 2022





# Exciting New Brands in 2Q 2022 Curating more lifestyle elements in tenant mix











FILA expansion at Kunming

### New Sports Brands 运动品牌



New Fashion Brands 服饰品牌





#### New F&B Brands 餐饮品牌

Fresh fruit & Chinese tea







## **2Q 2022 Promotional Activities**

Drawing shoppers through vibrant thematic events



## 5.20 Super Promotion 超级品类日 (20 May 2022)











## Mid-Year Sales 年中庆 (10 – 19 Jun 2022)













## **Omni-channel Outreach Events to Engage Shoppers**

Supporting tenants by tapping on latest trends

















**Skechers promotion** across all Outlets via live-streaming

**NIKE** promotional video

Presence on popular lifestyle shopping platform

# Promoting Sustainable Living at Our Outlets Building a community around sustainability



### **Kids-only Flea Market**

#### Sasseur (Kunming) Outlets

Approximately 60 of our VIP members and their children participated as vendors at the flea market where they manned booths at the market; the children peddled their used clothes, toys and other belongings or exchanged them for recyclables at other booths





### "Stay Trendy, Stay Active" Fitness Week



#### Sasseur (Hefei) Outlets

Exclusive collaboration with local sports brand, PEAK, to organise a week of activities to promote an active lifestyle at the outlet







# Slight Expansion in China's Economy in 2Q 2022

Signs of recovery for retail sales in month of Jun 2022





- Muted growth on the back of COVID-19 lockdowns in major cities
  - > GDP¹: 2Q 2022 ▲ 0.4% YoY; 1H 2022 ▲ 2.5% YoY
  - > The World Bank has projected China's real GDP growth to slow to 4.3% in 2022<sup>1</sup>



- Signs of recovery for retail sales in Jun 2022, amidst easing COVID restrictions and macroeconomic policy support
  - > Retail sales of consumer goods<sup>2,3</sup>
    - > Jun 2022: ▲ 3.1% YoY (versus Apr 2022: ▼11.1% YoY and May 2022: ▼6.7% YoY)
    - > 1H 2022: ▼0.7% YoY



- Disposable incomes up in 1H 2022, despite lockdowns
  - > Disposable income per capita<sup>3</sup>: ▲ 4.7% YoY in 1H 2022

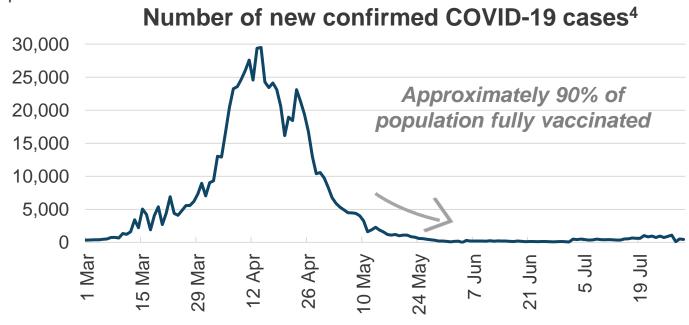
- 1. The World Bank, "China Economic Update, Jun 2022.
- 2. Source: National Bureau of Statistics of China, 15 Jul 2022.
- 3. Source: National Bureau of Statistics of China, 18 Jul 2022.

## **Uncertain Operating Climate in the Short-term**

REIT

Government's zero-COVID strategy presents an uncertainty

- Government reaffirmed its dynamic zero-COVID strategy<sup>1</sup>; risks of further lockdowns remain
- Intensifying policy efforts to boost domestic consumption and investment
  - > Implementing policy package of 33 measures<sup>2</sup> to strengthen development of its 'dual circulation' strategy
  - Economic priorities for the second half of 2022 would be to boost demand and enhance credit support to businesses<sup>1</sup>
  - > Seeking to boost inter-city travel by no longer indicating in digital travel passes whether a person has recently visited cities with high risk of COVID-19 exposure<sup>3</sup>



- 1. China Daily, "China sets out economic priorities for 2nd half", 28 Jul 2022.
- 2. China's State Council, "Policy measure package to stabilize the economy", 31 May 2022.
- 3. South China Morning Post, "China relaxes intercity travel restrictions by removing indication of Covid-19 risk on digital passes", 29 Jun 2022.
- 4. Our World in Data, 26 Jul 2022.

# **Key Management Focus**

Building resilience for next growth phase





# Proactive Asset Management

- Adopt active and flexible approach to optimise tenant mix
- Accelerate digitalisation efforts to capture sales and mindshare
- Recruit more new VIP members and enhance current loyalty benefits
- Continue to roll out interactive and exciting thematic events



# Prudent Capital Management

- Aim to complete debt refinancing exercise by end-2022
- Maintain robust balance sheet and prudent level of aggregate leverage



# Acquisition-led Growth

- Target cities in China with large population base and attractive growth potential
- Acquisition priority: Xi'an and Guiyang Outlets; granted Right of First Refusal (ROFR) from Sponsor

# Gearing Up for Outlets' Biggest Sales Event in Sep

Strategies to boost sales for Mega Anniversary event



- 1 "Super" is the theme for this year's celebration; "Super" is equivalent to quality products with attractive discounts
- 24-hour shopping on 1st day of Anniversary sales with exclusive discounts for VIP members
- 3 Creating a party-like atmosphere with events like TikTok dance competition, fashion shows, kids activities, flash-sales and atrium sales activities

#### 2021 Anniversary Sales (Event photos & media teasers)













Poster (Liangjiang [L], Bishan [R])

# Sponsor's Growing Footprint and Brand Reach

Sasseur REIT leveraging full sponsor support



Sasseur Group (57.25% stake in Sasseur REIT¹)

- 30 years' experience focusing on outlet operations in China
- 14 operating outlets in China<sup>2</sup>, with another 5 upcoming outlets



### Sponsor's upcoming outlets

	Fuzhou	Nanjing II	Shijiazhuang	Shanghai	Wulumuqi
Opening Date (Tentative)	Oct 2022	Oct 2022	May 2023	Dec 2023	May 2024
GFA (sqm)	~190,000	~100,000	~83,000	~109,000	~126,000
Car Park Lots	c.2,800	c. 1,100	c. 3,500	c.2,500	c.2,000

## Sasseur REIT's acquisition pipeline

- Acquisition priority: Xi'an and Guiyang Outlets, granted Right of First Refusal (ROFR) from Sponsor
- Assets in the pipeline: 3<sup>rd</sup> party owned assets which Sasseur Group has ROFR to acquire from the owners

<sup>1.</sup> As at 30 Jun 2022.

<sup>2.</sup> Including the 4 outlets owned by Sasseur REIT.





# **Thank You**

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