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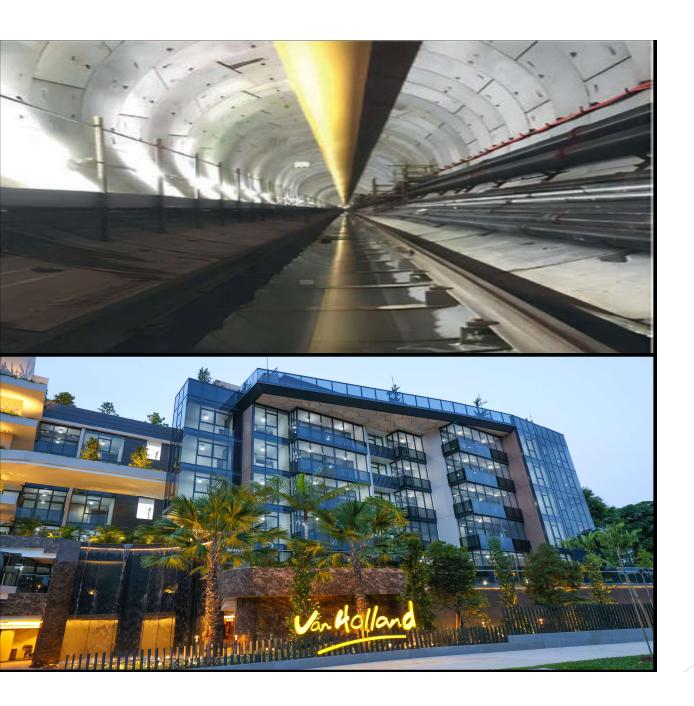


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# FINANCIAL HIGHLIGHTS





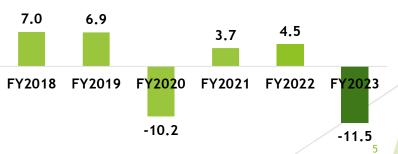
### Financial Highlights

S\$'m	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
Revenue	328.8	290.6	182.3	180.6	211.7	177.0
Gross Profit	14.6	16.3	0.6	11.8	14.5	0.7
Profit / (Loss) Before Tax	7.0	6.9	(10.2)	3.7	4.5	(11.5)
Profit / (Loss) After Tax	5.9	6.2	(11.0)	2.7	3.4	(13.4)
Gross Profit Margin (%)	4.4	5.6	0.3	6.5	6.8	0.4

#### Revenue (S\$'m)

# 328.8 290.6 182.3 180.6 211.7 177.0 FY2018 FY2019 FY2020 FY2021 FY2022 FY2023

#### Profit/(Loss) before tax (S\$'m)



## Gearing Ratio & Order Book





S\$'m	31 Dec 2018	31 Dec 2019	31 Dec 2020	31 Dec 2021	31 Dec 2022	31 Dec 2023
Cash and Bank Balances	20.6	47.2	56.2	64.8	55.2	76.3
Net Debt	27.0	42.7	29.1	9.9	3.8	*
Shareholders' Equity	90.4	104.5	103.8	143.0	145.5	128.9
Gearing Ratio (x)	0.29	0.41	0.28	0.07	0.03	*
Order Book	682.8	857.1	676.3	775.0	684.6	583.3

<sup>\*</sup> Net cash position

## **Balance Sheet & Key Ratios**





S\$'m	31 Dec 2018	31 Dec 2019	31 Dec 2020	31 Dec 2021	31 Dec 2022	31 Dec 2023
<b>Current Assets</b>	184.0	232.0	209.2	225.4	205.0	199.0
Current Liabilities	149.7	178.2	143.6	117.8	123.5	135.0
Net Current Assets	34.3	53.9	65.6	107.6	81.5	64.0
Cash and Bank Balances	20.6	47.2	56.2	64.8	55.2	76.3
Total Assets	250.1	314.8	277.7	283.4	291.0	285.4
Net Debt	27.0	42.7	29.1	9.9	3.8	*
Net Assets	93.5	107.0	106.0	145.2	151.0	135.4
NAV per share (cents)	5.78	5.92	5.19	5.07	5.16	4.58
Current Ratio (x)	1.2	1.3	1.5	1.9	1.6	1.5

\* Net cash position







# ONGOING PROJECTS UPDATE

#### **ONGOING PROJECTS UPDATE**





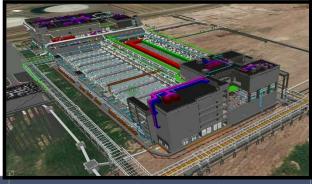


	Deep Tunnel Sewerage System (Phase 2)	Circle Line 6
Contract Value	S\$520.0m	S\$225.4m
Client	PUB	LTA
	<ul> <li>Section from South Tunnel at Tuas Road and Industrial Tunnel at Pioneer Road to the Tuas Water Reclamation Plant (10km)</li> <li>Design and construction of the tunnels, shafts and other features</li> </ul>	All civil, structural, architectural, electrical & mechanical and system works relating to the construction of cut-and-cover tunnels and other structures from the east of the planned Prince Edward Station to the existing Marina Bay Station

#### **ONGOING PROJECTS UPDATE**









	Tuas Water Reclamation Plant Contract 3B1 - Industrial Liquids Module 1 MEICA Part 1 & 2	Tuas Water Reclamation Plant Contract 2A - Influent Pumping Solutions		
Contract Value	S\$200.7m	S\$668.2m		
Client	PUB	PUB		
	<ul> <li>To carry out mechanical, electrical and instrumentation control and automation works for Industrial Liquids Module 1 at Tuas Reclamation Plant</li> <li>World largest industrial used water treatment facility using ceramic membrane technology to reclaim industrial used water</li> <li>Treatment capacity of 75,000 m³</li> </ul>	<ul> <li>Provision of Influent Pumping Stations, Coarse Screen Shafts</li> <li>66/22kV Electrical Main Substation A and B</li> </ul>		

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#### **ONGOING PROJECTS UPDATE**

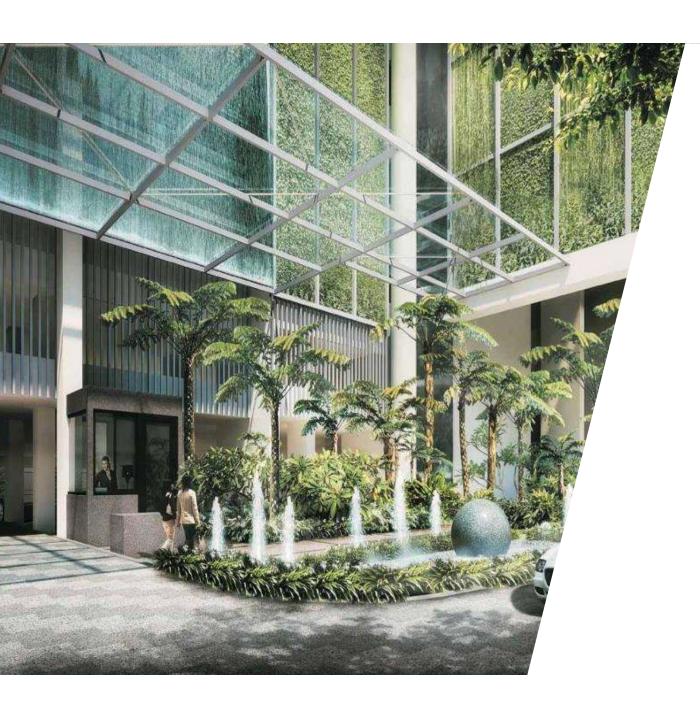








	Van Holland Luxury Residence	Building of Kallang Integrated Development		
Contract Value	S\$29.4m	S\$186.0 million		
Client	KBD Holland	НДВ		
	<ul> <li>Construction of freehold residential development at Holland Village</li> <li>69-unit residential development comprising one block of 4-storey and two blocks of 5-storey residential units, 26-metre infinity lap pool and clubhouse</li> </ul>	Contract involves construction of public housing, bus interchange, related linkway, road expansion and landscape works		









#### MARKET REVIEW





GDP growth rate of construction industry in 2024 estimated to be 4.9%, and proportionally higher than overall GDP growth rate of 2.4%<sup>1</sup>



Singapore attracts higher foreign investments, especially from high-tech industries including AI, Semiconductor, Biomedical, e-Commerce, Renewable Energy, Logistics. Singapore has agreed with Johor State Government and Malaysia to share opportunities of foreign investments. Nusajaya Iskandar will be Southern Corridor Malaysia, and RTS between Singapore and Johor will be connected in 2026



Construction demand will be increased to \$\$30 - \$\$35 billion<sup>2</sup>



Public clients practice more Design and Build tenders with Price-Quality-Measurement method



The market remains competitive

#### Sources:

1 - Ministry of Trade and Industry 2 - Building and Construction Authority







CORPORATE
STRATEGIES

#### **CORPORATE STRATEGIES**







#### **Corporate Organisation**

- Streamline construction operation to 3 Business Units (Infrastructure, Building and MEICA)
- > Performance driven corporate structure
- > More knowledge and skill driven programmes



#### Strategic Plan

- ☐ Strengthen direct operation including financial investment
- Extend strategic partnership with stakeholders
- ☐ Open satellite office in Johor Bahru
- Optimise design and engineering







# **THANK YOU**