PROXY FORM

TA CORPORATION LTD.
(Incorporated in the Republic of Singapore)
(Company Registration Number 201105512R)

PROXY FORM

Extraordinary General Meeting

IMPORTANT

This Proxy Form is not valid for use by investors who hold shares in the Company ("**Shares**") through relevant intermediaries (as defined in Section 181 of the Companies Act 1967), including CPF/SRS investors, and shall be ineffective for all intents and purposes if used or purported to be used by them. Such investors (including CPF/SRS investors),

Personal Data Privacy
By submitting an instrument appointing a proxy, the shareholder accepts and agrees to the personal data privacy terms set out in the Notice of EGM dated 14 January 2026.

I/We,_____(Name)_____(*NRIC/Passport/ Company Registration Number) of _____(Address) being a *member/members of **TA CORPORATION LTD.** (the "**Company**") hereby appoint:

Name	**Address**	**NRIC / Passport Number**	**Proportion of Shareholdings**	
			No. of Shares	**%**
*and/or (delete as appropriate)				
Name	**Address**	**NRIC / Passport Number**	**Proportion of Shareholdings**	
			No. of Shares	**%**

or failing*him/her/them, the Chairman of the extraordinary general meeting (the "**EGM**") as my/our proxy/proxies, to vote for me/us on my/our behalf at the EGM of the Company to be held at 101 Seletar Club Road, Heron Room, Level 2, Seletar Country Club, Singapore 798273 on Thursday, 29 January 2026 at 11:00 a.m. and at any adjournment thereof. I/We direct my/our proxy/proxies to vote for or against the resolutions to be proposed at the EGM as indicated with a tick (√) or an "X" in the spaces provided hereunder. If no specified directions as to voting are given, the proxy/proxies will vote or abstain from voting at his/their discretion.

Please indicate all your votes "For" or "Against" or "Abstain" with a tick (√) or cross (x) within the box provided. Alternatively, please indicate the number of votes as appropriate.

No.	**Ordinary Resolution**	**No. of votes or indicate with a tick (√) or an "X"**		
		For	**Against**	**Abstain**
1	The Proposed Ratification of the award of contract to Cornerstone Builders Pte. Ltd. by Matsushita Greatwall Corporation Private Limited for the proposed new erection of a 6-storey single-user industrial building at Sungei Kadut Street 2 worth S$39.7 million as an interested person transaction.			

All resolutions would be put to vote by poll in accordance with the listing rules of the Singapore Exchange Securities Trading Limited.

* Please delete as appropriate.

Dated this _____day of _____2026

Total number of ordinary shares held	

_____
Signature(s) of Member(s) or Common seal

IMPORTANT: PLEASE READ NOTES OVERLEAF BEFORE COMPLETING THIS PROXY FORM.

Notes:

1. This Proxy Form is not valid for use by investors who hold Shares through relevant intermediaries (as defined in Section 181 of the Companies Act 1967), including CPF/SRS investors, and shall be ineffective for all intents and purposes if used or purported to be used by them. Such investors (including CPF/SRS investors), if they wish to vote, should contact their respective relevant intermediaries as soon as possible to specify voting instructions. CPF and/or SRS investors may attend and cast their votes at the EGM in person if appointed as proxy of their CPF and/or SRS Approved Nominees. CPF and SRS Investors who are unable to attend the EGM but would like to vote, may inform their CPF and/or SRS Approved Nominees to appoint the Chairman of the EGM to act as their proxy.

2. A member should insert the total number of shares held. If the member has shares entered against his name in the Depository Register (maintained by The Central Depository (Pte) Limited) he should insert that number of shares. If the member has shares registered in his name in the Register of Members (maintained by or on behalf of the Company), he should insert that number of shares. If the member has shares entered against his name in the Depository Register and shares registered in his name in the Register of Members of the Company, he should insert the aggregate number of shares. If no number of shares is inserted, this form of proxy will be deemed to relate to all the shares held by the member of the Company.

3. This Proxy Form together with the power of attorney or other authority (if any) under which it is signed, or notarially certified copy thereof, must either be (a) deposited at the registered office of the Company at 8 Kaki Bukit Avenue 1, #04-08, Singapore 417941; or (b) submitted by email to egm@tacorp.com.sg (e.g. a clear scanned signed form in PDF) and received by the Company not later than 72 hours before the time set for the Extraordinary General Meeting.

4. This Proxy Form must be under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing a proxy is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised. Where an instrument appointing a proxy is signed on behalf of the appointor by an attorney, the power of attorney (or other authority) or a duly certified copy thereof must (failing previous registration with the Company) be lodged with the instrument of proxy, failing which the instrument may be treated as invalid.

5. The Company shall be entitled to reject this Proxy Form if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or proxies. In addition, in the case of members of the Company whose shares are entered against their names in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if such members are not shown to have shares entered against their names in the Depository Register 72 hours before the time appointed for holding the Extraordinary General Meeting as certified by The Central Depository (Pte) Limited to the Company.

6. Personal data privacy: By submitting this Proxy Form, the member accepts and agrees to the personal data privacy terms set out in the Notice of Extraordinary General Meeting.