

In accordance with the requirements of the Financial Conduct Authority in the United Kingdom, the following notification of share transaction of a person closely associated with a Director has been made on behalf of Jardine Matheson Holdings Limited:-

“JARDINE MATHESON HOLDINGS LIMITED

NOTIFICATION OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM

1 Details of the person discharging managerial responsibilities / person closely associated

- a) Name: Butterfield Trust (Bermuda) Limited, in its capacity as the trustee of family trusts declared as a person closely associated with Adam Keswick, Director (the ‘Director’)

2 Reason for the notification

- a) Position/Status: In the capacity as the trustee of family trusts declared as a person closely associated with the Director
- b) Initial notification/Amendment: Initial Notification

3 Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

- a) Name: Jardine Matheson Holdings Limited
- b) LEI: 2138009KENVUNWOLPK41

4 Details of the transaction(s): *section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted*

- a) Description of the financial instrument: Ordinary shares of US cents 25 each
Identification code: BMG507361001

- b) Nature of the transaction:

Disposal of 5,000 ordinary shares

- c) Price(s) and Volume(s):
- | Price(s) | Volume(s) |
|-------------|-----------|
| US\$67.6105 | 5,000 |
- d) Aggregated price: US\$338,052.5
Aggregated volume: 5,000
- e) Date of the transaction: 16 December 2025
- f) Place of the transaction: Singapore Exchange (XSES)

Jonathan Lloyd, Jardine Matheson Limited
For and on behalf of Jardine Matheson Holdings Limited

18 December 2025”