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MEMBERS' VOLUNTARY LIQUIDATION OF SUBSIDIARY

Keppel Ltd. (the "**Company**") wishes to announce that its wholly-owned subsidiary, Adfact Pte Ltd, has been placed under members' voluntary liquidation.

The liquidation of the above-named subsidiary is not expected to have any material impact on the net tangible assets or earnings per share of the Company for the financial year ending 31 December 2026.

17 July 2026