

Dyna-Mac Holdings Ltd.
3Q 2018 Results
08-November-2018



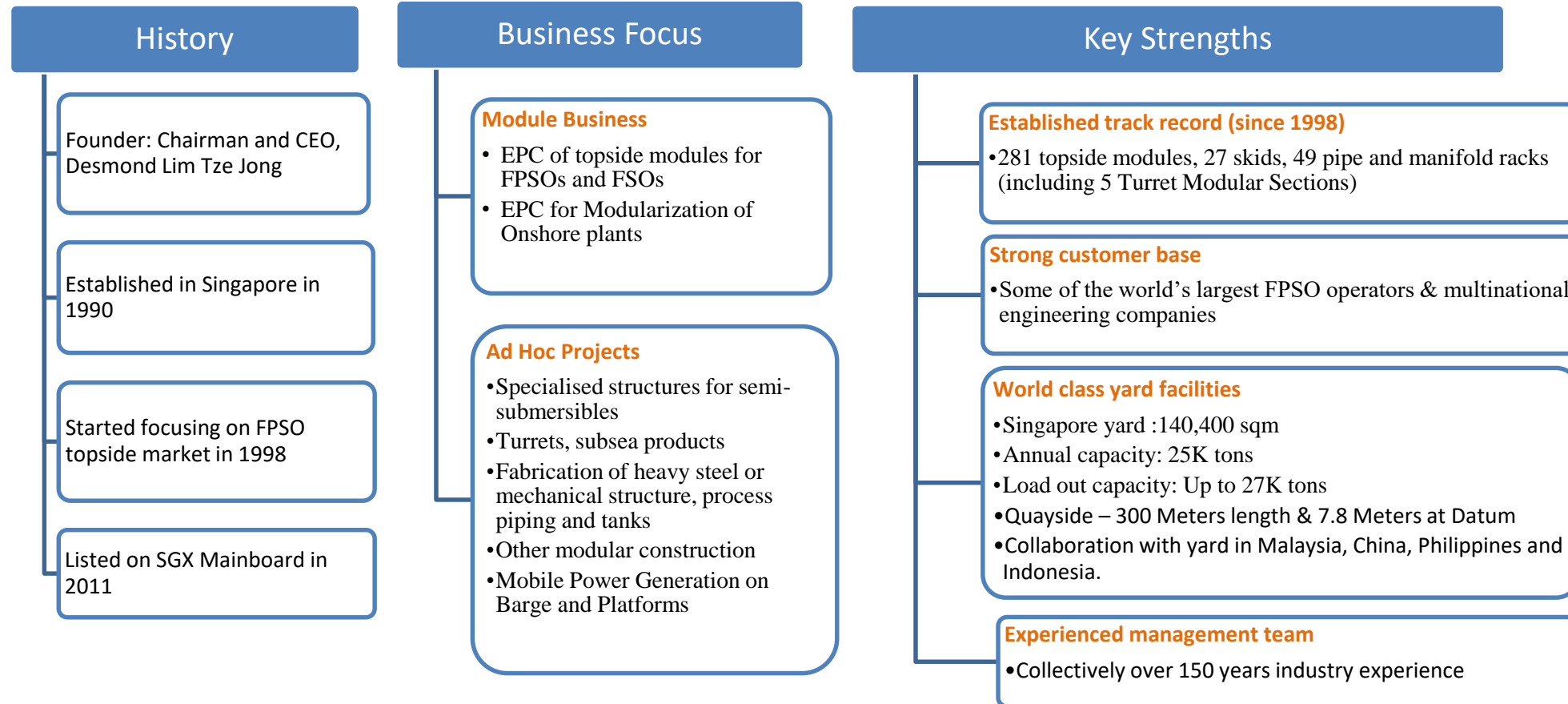
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DYNA-MAC HOLDINGS LTD.



Business Overview

A multi-disciplinary offshore fabrication specialist with core focus in FPSO/FSO topside modules



Summary of Work Experience

- **Total No. of Modules Loaded out by DM:**

281 Modules + 27 Skids + 49 PAR

(INCLUDING 5 TURRET MODULAR SECTIONS)

- **Heaviest Module Loaded out by Lifting:**

FPSO Glen Lyon – Turret Manifold Structure

Total Weight: 2,950 tons

- **Other Projects**

Semi-sub Hull (12,700t), Turret (10,000t),

Flare Tower, Sub-sea Pipe Line etc



Floating Production Storage Offloading (FPSO)s at a glance

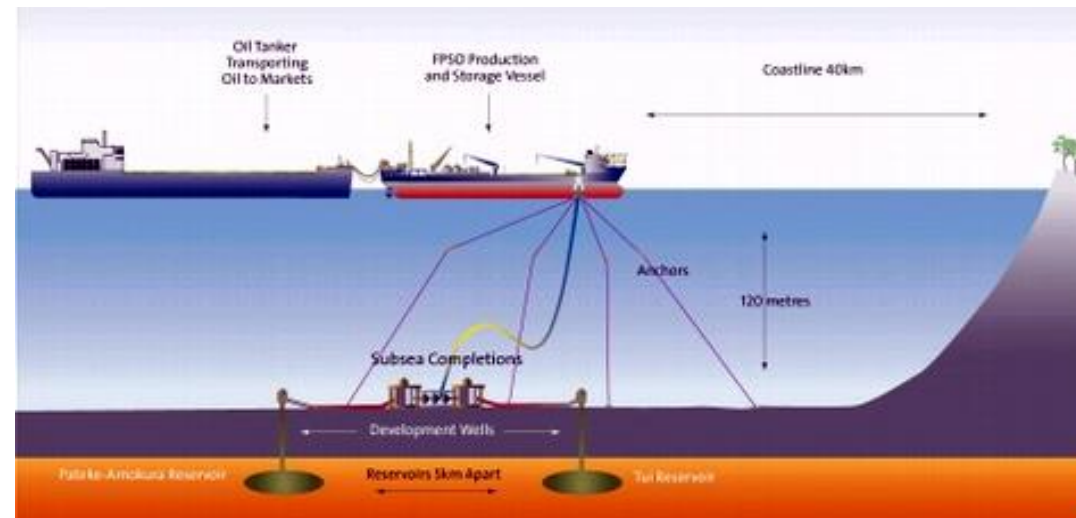
A floating production system receives fluids from a subsea reservoir, processes, stores and offloads. Most FPSOs are ship-shaped and are 'anchored' (moored) by a turret.

Schematics of FPSO



Advantages of FPSO

- Earlier cash flow because they are faster to develop than fixed platforms.
- Reduced upfront investments.
- Retained value because they can be deployed to other fields.
- Abandonment costs are less than fixed platforms.



Our Yards



Yard Capacity

- Total area of Singapore yard is approx. 140,400 sqm, producing output at maximum 25,000 tons.

Strong Relationship with the world's largest FPSO operators

➔ Our customer are among the world's largest owners and operators of FPSOs and FSOs



➔ We also serve multinational engineering companies in the marine and oil and gas industries



Business Strategies



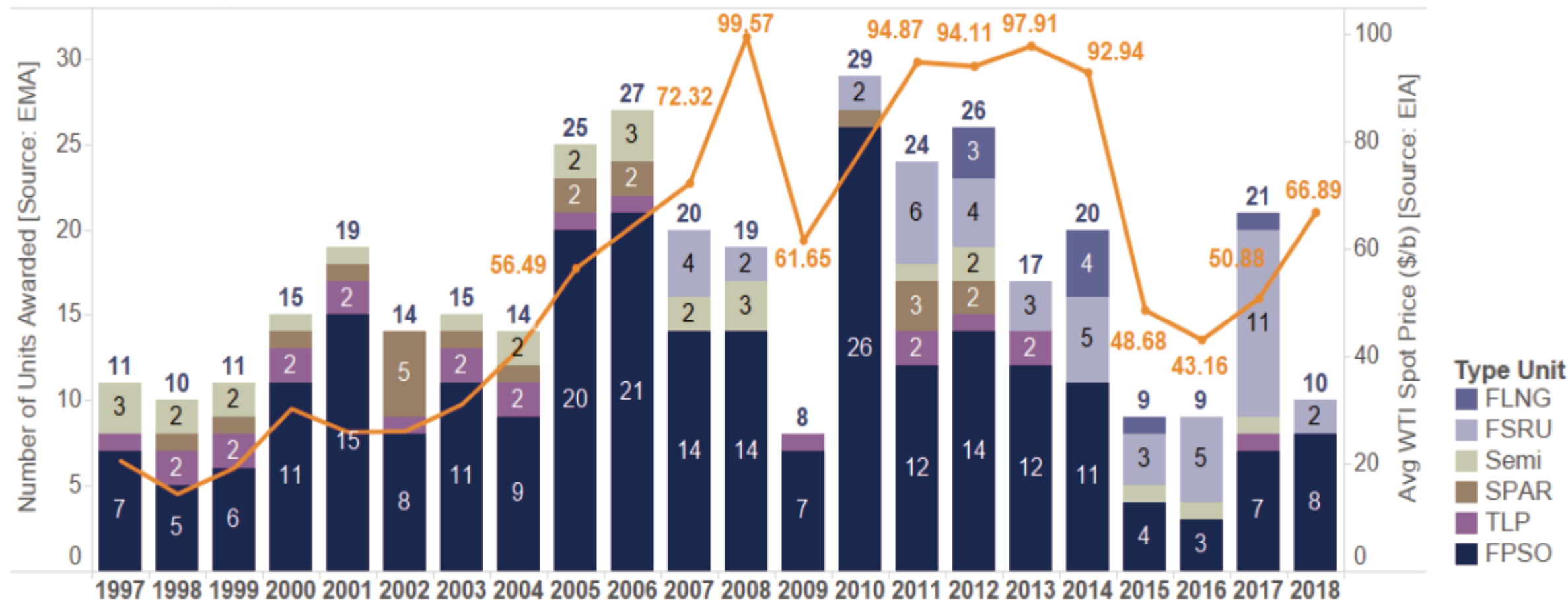


Prospects

Oil Price vs FPS Awards- Historical

Offshore ordering has benefited from the higher oil price, With eight FPSOs already awarded this year, we expect the total number of FPSO orders in 2018 will reach levels not seen since 2014.

Historical FPS Awards vs Average WTI Price by Year
(excludes FSOs & MOPUs)



Source: EMA, 3Q 2018

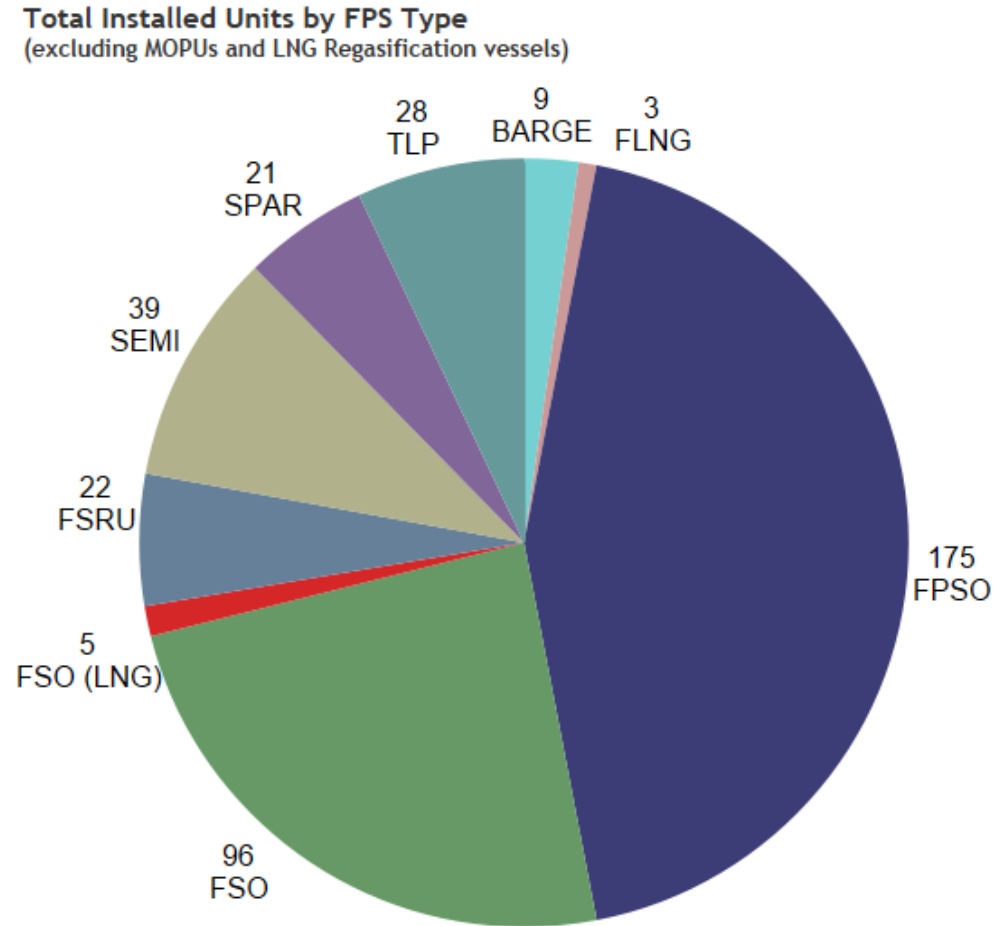
Prospects for O&M

- There are **297** floating production systems (FPS) in service or available worldwide. FPSOs comprise **60** percent/**175** units of the current total.
- Current order backlog consists of **48** production floaters + 4 FSOs + 4 MOPUs.
- **56** FPS units currently under construction – **22 FPSOs**
- Of the **129** planned projects, **68** are in the bidding or final design stage.

Source: EMA, 3Q 2018

Floaters Outlook

There are 297 floating production systems in service or available worldwide. FPSOs comprise 60%/175 units of the current total.



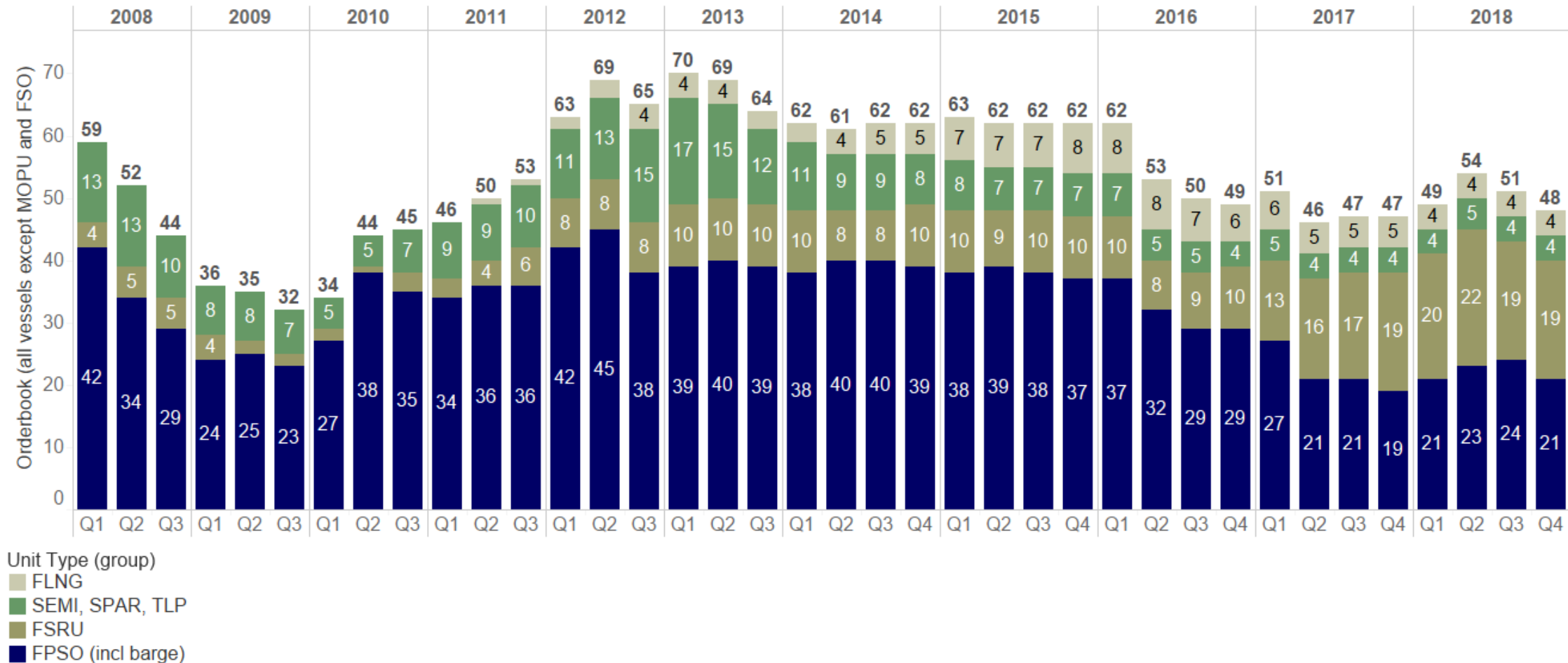
Source: EMA, 3Q 2018

Floaters Outlook

Current order backlog for Floating Production Systems: 48 units, (21 FPSOs)

(includes FPSOs, Semis, Spars, TLP and FSRUs)

Orderbook 2008-2018
(Report Date)



Source: EMA, 3Q 2018

Floaters Outlook

56 FPS units currently under construction

Yard to be awarded:
- Ca Rong Do FPSO* (suspended)
- Taurus & Capricorn FSO (LNG)

Europe

Kvaerner Stord
- Johan Castberg FPSO* (top integ)
- Njord A Semi*
Aker Egersund
- YME MOPU*
Albel Haugesund
- Njord Bravo FSO*

Middle East

Dubai Drydocks
- Johan Castberg FPSO* (turret)
- Lancaster FPSO*
- Chittagong 2 FSRU
- Golar Freeze FSRU*
- Portovaya FSO(LNG)*
Gulf Piping
- WO 16 MOPU

Hyundai

- ETKI FSRU*
- Hoegh Spec 9 FSRU*
- Kaliningrad FSRU
- Swan FSRU*

Korea

Samsung
- Coral FLNG*
- Rotan FLNG
- Gaslog Spec 2 FSRU*
- Golar Power FSRU
- Hoegh Spec 10 FSRU
- Java-Bali 1 FSRU*
- Mad Dog 2 Semi

Daewoo
- BW Spec FSRU
- Maran Spec FSRU*

North America

Air Products
- Coral FLNG module*
- Rotan FLNG module

Brazil

Brasfels
- Sepia FPSO* (top integ)
Jurong
- P68 & 71 FPSO (top integ)
Techint
- P76 FPSO (top integ)

Singapore

Keppel
- Liza FPSO
- Nguljima Yin FPSO (upgrade)
- Yombo FPSO*
- Coral FLNG (turret)
- Golar FLNG 2 & 3
- BW Speculative FSRU*
- Exmar FSRU
- GasLog Spec 1 FSRU
- Golar Spec FSRU*
Sembcorp
- Johan Castberg FPSO* (hull)
- Kaombo 2 FPSO
- Karish FPSO*
- Vito Semi*

India

Pipavav
- B-127 MOPU
- C-24P MOPU

Southeast Asia

PaxOcean (Indonesia)
- Madura FPU Barge*
PTSC (Vietnam)
- Ca Rong Do TLP* (suspended)

China

CIMC-Raffles
- P71 FPSO* (hull)
COOEC
- Hai Yang Shi You 119 FPSO
- P70, P77 FPSOs (top integ)
- Penguins FPSO*
COSCO Dalian
- P77 FPSO (hull)
- Sepia FPSO*
COSCO Qidong
- Tortue FPSO* (hull)
CSIC- Dalian
- Mero 1 FPSO* (hull)
CSSC - Hudong Zhonghua
- Dynagas Spec 1&2 FSRU*
CSSC - SWS
- Liza 2 FPSO* (hull)
HRDD
- Layang FPSO*

Note:
* = 2017 award
* = 2018 award

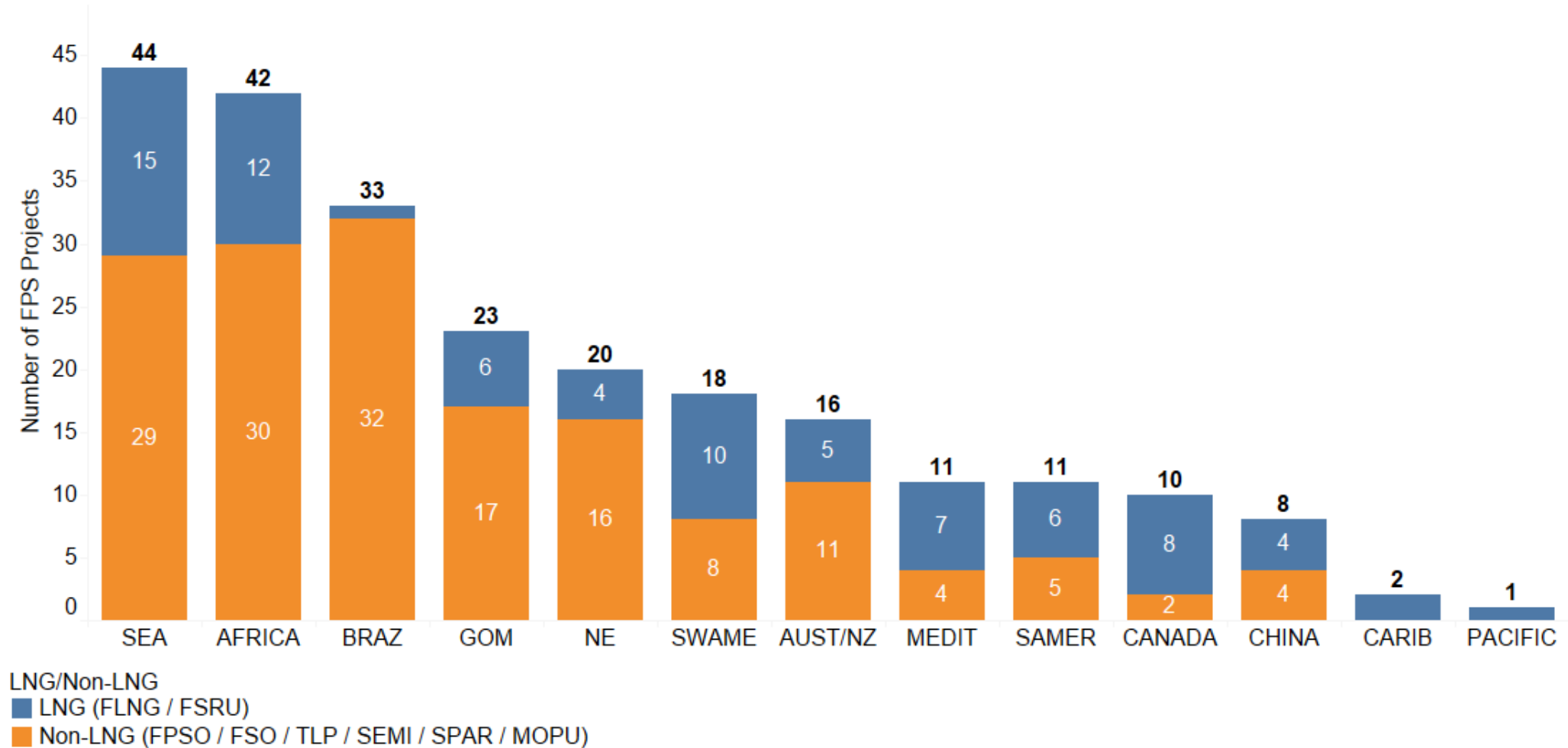
Semi	3	Semi-submersible platform
FPSO	22	Floating Production Storage and Offloading
FSO	3	Floating Storage and Offloading unit
FSRU	17	Floating Storage Regasification Unit
FRU	0	Floating Regasification Unit
TLP	1	Tension-leg platform
FLNG	6	Floating liquefied natural gas
MOPU	4	Mobile Offshore Production Unit
Total	56	

Source: EMA, 3Q 2018

Planning or Study Stage

129 planned projects

Projects in Planning Pipeline (AP, PL, B/FD) by Region

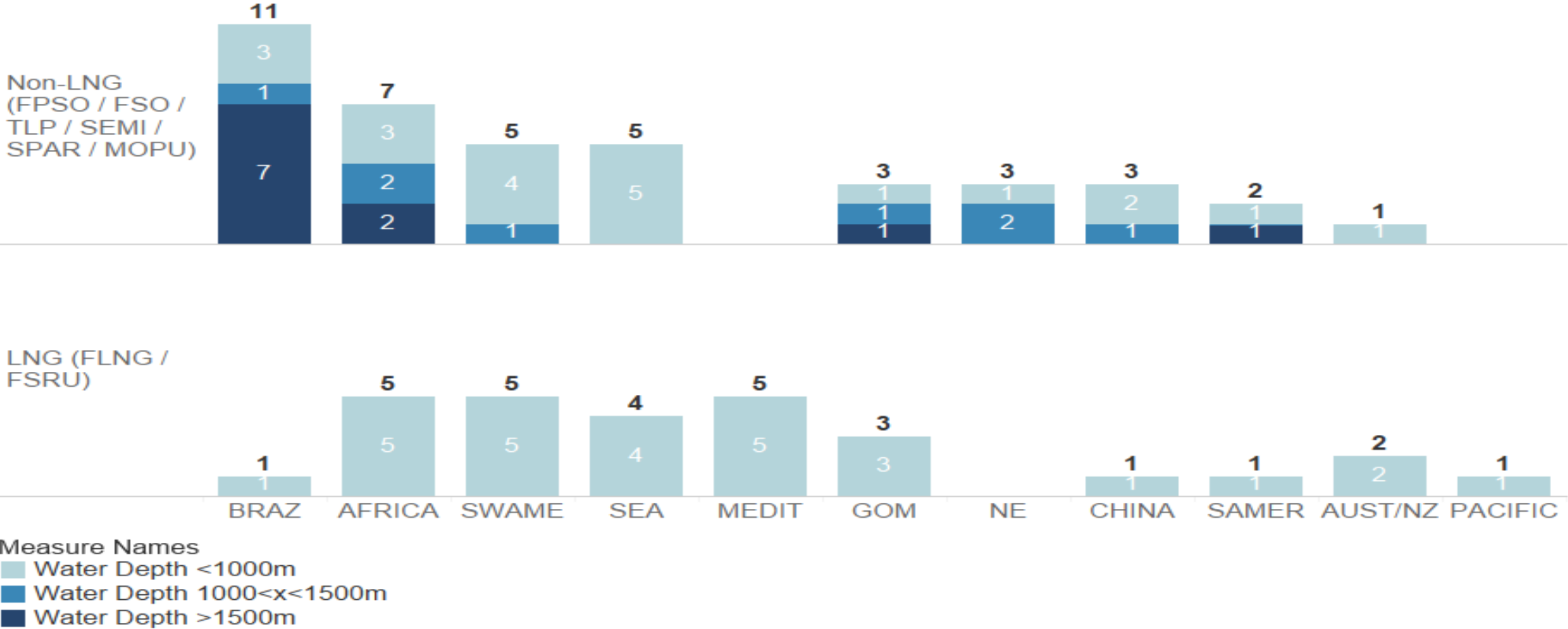


Source: EMA, 3Q2018

Bidding or Final Design Stage

68 are in the bidding or final design stage.

Projects in Bidding and Final Design Stage by Region and Water Depth
LNG/Non-LNG



Source: EMA, 3Q 2018

Deepwater Becoming More Attractive as Break-Evens Decrease





Order Book

Net Order Book & Revenue vs Brent Crude oil Price

	FY Dec 2014	FY Dec 2015	FY Dec 2016	FY Dec 2017	9mths 2018
Net order book S\$(m)	353	175	13	90	8
Revenue S\$(m)	319	270	204	33	99





Financial Review

Financial Highlights

Revenue & Profit	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	(*Restated) FY 2017	9mths 2018
Revenue (S\$'m)	215	270	319	270	204	33	99
Gross profit / (loss) (S\$'m)	57	66	72	50	42	(30)	16
GP margin (%)	26%	25%	23%	19%	21%	-92%	17%
Net profit / (loss) (S\$'m)	28	31	26	(5)	(16)	(58)	1
NP margin (%)	13%	11%	8%	-2%	-8%	N.M	1%
Add back one-off adjustments:-							
1. Impairment of property, plant and equipment	-	-	-	-	11	2	-
2. Inventory write off	-	-	-	-	-	2	-
3. Impairment of Goodwill	-	-	-	-	6	-	-
4. Overseas operations (ceased)	-	-	-	-	-	11	-
5. Bad debts / VO under-recovered	-	-	-	8	11	13	-
6. Excess overheads due to under utilisation	-	-	-	8	18	18	-
Sub-total one-off adjustments	-	-	-	16	46	45	-
Adjusted net profit / (loss) (S\$'m)	28	31	26	11	30	(13)	1
Adjusted net profit margin (%)	13%	11%	8%	4%	15%	N.M	1%
Cash and Bank Balances (S\$'m)	63	61	42	85	70	37	25
Bond Issue/ Early Redemption (S\$'m)	-	-	50	-	(50)	-	-

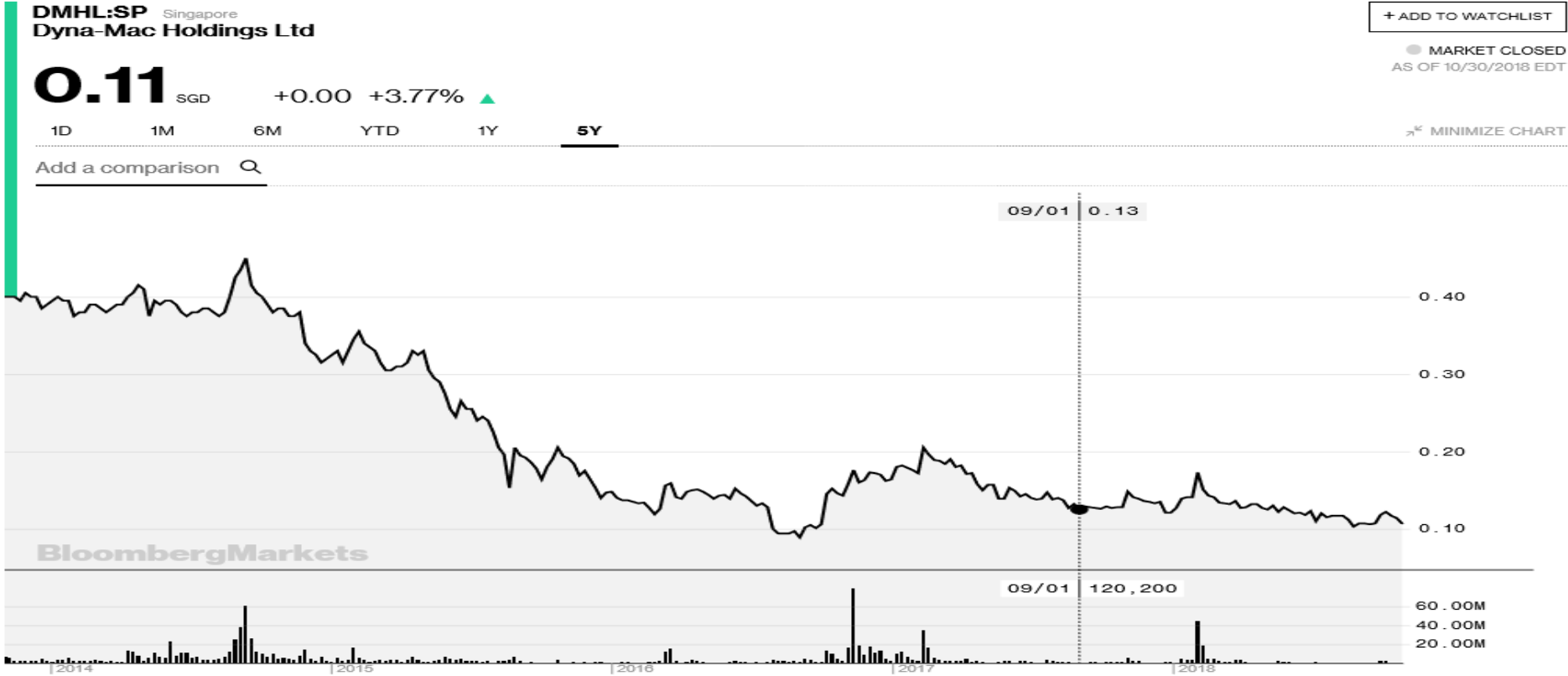
Financial Indicators

Balance Sheet	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	(*Restated) FY 2017	9mths 2018
Total assets (S\$'m)	265	335	404	376	262	145	161
Total liabilities (S\$'m)	81	141	204	195	95	41	56
Net assets (S\$'m)	184	194	200	181	167	104	105
ROE (%)	19%	15%	13%	-3%	-9%	-43%	1%
ROE (%) adjusted for one-off adjustment	19%	16%	13%	6%	17%	-9%	1%
Gearing ratio	0%	19%	25%	32%	22%	7%	19%

Cash Flows (S\$'m)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	9mths 2018
	(12mths)	(12mths)	(12mths)	(12mths)	(12mths)	(12mths)	(9mths)
Net cash used in/from operating activities	10	12	(17)	55	31	(1)	(25)
Net cash used in/from investing activities	(27)	(38)	(8)	19	-	(3)	-
Net cash used in financing activities	41	14	10	(4)	(49)	(29)	13
Cash and bank balances	63	61	42	85	70	37	25

Stock Information

Listing Date	02-Mar-11	IPO Price	S\$0.35
SGX Stock Code	NO4	Shares in issue (subsequent to share placement Oct 2012)	1,023,211,000
Share price as at 30.10.2018	0.11	Market Cap. (S\$'m)	S\$ 130.97mil



Dividend

	Dividend Yield	Dividend Per Share	Dividend Payout %	Dividend Payout date	Share Price	Total Dividend (\$'Mil)
FYE 31 May 2011 (12-mth period)	3.7% (based on share price of S\$0.540 @ 21 July 2011)	S\$0.02	62%	06-10-11	0.54	13
FYE 31 Dec 2011 (7-mth period)	0.9% (based on share price of S\$0.545 @ 16 Feb 2012)	S\$0.005	83%	24-05-12	0.545	5
FYE 31 Dec 2012 (12-mth period)	4.0% (based on share price of S\$0.445 @ 22 Apr 2013)	S\$0.02	72%	23-05-13	0.445	20
FYE 31 Dec 2013 (12-mth period)	4.9% (based on share price of S\$0.41 @ 22 Apr 2014)	S\$0.02	71%	23-05-14	0.41	21
FYE 31 Dec 2014 (12-mth period)	4.6% (based on share price of S\$0.41 @ 22 Apr 2015)	S\$0.015	58%	22-05-15	0.325	15
FYE 31 Dec 2015 (12-mth period)	No dividend	-	0%		0.146	-
FYE 31 Dec 2016 (12-mth period)	No dividend	-	0%		0.164	-
FYE 31 Dec 2017 (12-mth period)	No dividend	-	0%		0.151	-
9mth 30 Sep 2018 (9-mth period)	No dividend	-	0%		0.11	-

Total Payout

74

Thank You
Q&A



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