



# 5th Annual General Meeting

18 July 2018







# **Important Notice**



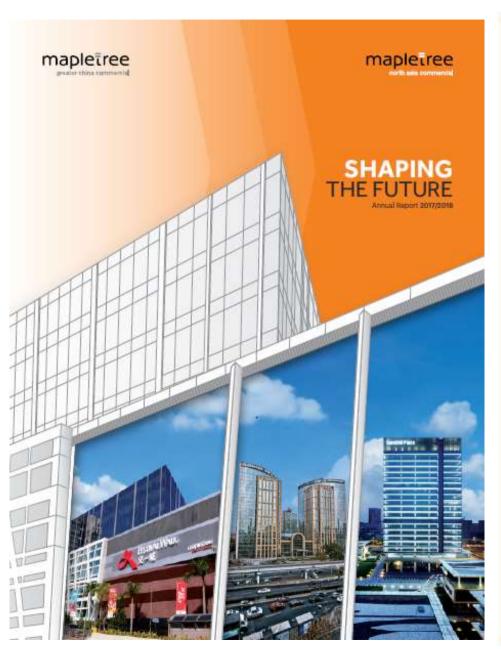
This presentation shall be read in conjunction with Mapletree North Asia Commercial Trust's ("MNACT") financial results for the period from 1 April 2017 to 31 March 2018 in the SGXNET announcement dated 25 April 2018.

This presentation is for information only and does not constitute an invitation or offer to acquire, purchase or subscribe for units in MNACT ("Units"). The value of Units and the income derived from them may fall as well as rise. Units are not obligations of, deposits in, or guaranteed by, the Manager or any of its affiliates. An investment in Units is subject to investment risks, including the possible loss of the principal amount invested. Investors have no right to request the Manager to redeem their Units while the Units are listed. It is intended that Unitholders of MNACT may only deal in their Units through trading on the Singapore Exchange Securities Trading Limited ("SGX-ST"). Listing of the Units on the SGX-ST does not guarantee a liquid market for the Units. The past performance of MNACT is not necessarily indicative of its future performance.

This release may contain forward-looking statements that involve risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, competition from similar developments, shifts in expected levels of property rental income, changes in operating expenses, including employees' wages, benefits and training, property expenses and governmental and public policy changes and the continued availability of financing in the amounts and the terms necessary to support future business. You are cautioned not to place undue reliance on these forward looking statements, which are based on current view of management on future events.

## **Notice of AGM**





## mapletree

(Constituted in the Republic of Singapore pursuant to a Trust Deed dated 14 February 2013 (as amended))

#### NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the 5<sup>th</sup> Annual General Meeting of the holders of units of Mapitere North Asia Commercial Frust ("MMAD", and the holders of units of MNAC", "unitabilities" will be held on its July 2018 (Wednesday) et 220 p.m. at 16 Pasir Panjing Road, Maphetree Susiness Cky, Town Hall - Auditorium, Singapore 1174 61th transactifier following business Cky, Town Hall - Auditorium,

- (A) AS ORDINARY BUSINESS s opportunities of the state of
- To re-appoint PricewaterhouseCoopers LLP as the Auditor of MNACT to hold office until the conclusion of the next Annual General Meeting of MNACT, and to authorise the Manager to fix their remuneration.
- (R) AS SPECIAL BUSINESS

As SPECIAL BUSINESS.
To consider and, if thoughtfit, to pass the relianding resolution as an Ordinary Resolution, with or without any modifications.

3. That approve be and is hereby given to the Manager, to

(a) It issue units in MMACT ("Units") whether by way of rights, bonus or themses, and/or

- - (ii) make or grant offers, agreements or options (collectively, "Instruments") that night or would require Units to be issued, including but not limbed to the creation and issue of (as well as adjustments to) securities, warrants, debentures or other instruments convertible into Units, at any time and upon such terms and conditions and for such purposes

and to such persons as the Manager may in its absolute discretion

- (b) Issue Units in pursuance of any instruments made or granted by the Manager while this Resolution was in force (notwithstanding that the authority conferred by this Resolution may have ceased to be in force at the time such Units are Issued). provided that
  - provided that:
    If the aggregate number of Units to be issued pursuant to this Resolution (including/Units/to-beissuedin/pursuance of instruments made or greating pursuant to this Resolution) that not exceed this per cert. Critical of the total number of issued Units (as the aggregate number of Units to be issued other than one pre-rate basis to Units (as is the aggregate number of Units to be issued other than one pre-rate basis to Units (as is not under the aggregate number of Units to be issued other than one pre-rate basis to Units/olicate/including/Units to be issued importance of Instruments and see granted pursuant/total fix Resolution shall not exceed it wently per cert. (2014) of the that number of issued Units (as actived in the contract were without progregate Problems).
  - Until as calculated in accordance with sub-paragraph (2) belowing [2] subject to such manner of calculation as may be prescribed by Shinspore Eachange Securities Trading Limited the "SGK-ST" for the quoyase of determination be aggregate make of units that may be issued under sub-paragraph (1) above, the total number of its used Units shall be based on the total number of its used Units at the time this Resolution is passed, after adjusting for.
    - is any new full starting from the conversion or exercise of any instruments which are outstanding or substiting at the time this Resolution is passed; and (b) any subsequent bonus issue, consolidation or subdivision or Units;

  - COMES,

    13) In exercising the authorty conterved by this Resolution, the Manager shall comply with the provisions of the Listing Manual of the SCA-ST for the time being introcecurass such compliance has been waived by the SCA-ST) and the trust deed constituting MMACT (as smeaded (the Trust Ceeder') for the dime being in fonce (unless otherwise exempted or waived by the Monetary.
  - Authority of Singapore); (4) [unless revoked or varied by Unitholders in a general meeting
  - (4) Inness revokad or varied by Unitholders in a general meeting in eautherly contineed by this Recould make combused in court (1) the conclusion of the next Annua General Meeting of MALCS or (1) the sact by which never a hered Annual Semenal Meeting of MALCS or (1) the sact by which never a level than 10 the sact which could be a sact that the sact which the sact which the sact was the sact which the sact which the sact which the sact was the sact which the sact was the sact which the sact was such adjustment notwithstanding that the authority conferred by this Resolution may have ceased to be in force at the time the instruments or Units are issued; and
  - me navoureus or units are issues, and is the Marager and the Trustee be and are hereby severally authorised to complete and doell such acts and things flockuling executing allouch documents assmylere quirel as the Marager or, as the case may be, the Trustee may consider expedient or necessary or in the interest of MACCT to give effect to the authority conferred by this Resolution.

(Please see Explanatory Note) (Ordinary Resolution 3)

BY ORDER OF THE BOARD Mapletree North Asia Commercial Trust Management Ltd. (Company Registration No. 2012/83/28) As Manager of Mapletree North Asia Commercial Trust

Wan Kwong Weng Joint Company Secretary

Singapore 29 June 2019

1 MNACT is formerly known as Mapletree Greater China Commercial Trust ("MGCCT"). Please refer to MGCCT's SGX-ST Announcement dated 25 May 2018. Utbed "Change of Name of Mapletree Greater China Commercial Trust and the

- 1. A Unitholder who is not a Relevant Intermediary (as defined herein) entitled to Actual out of the Annual Contrarial Meeting is useful direful student or topol role or topol roles or the Annual Contrarial Meeting is entitled to appoint one or topol roles to attend and vote in higher stand. A proxymed in table a Unitrol dist. Where a Unitrol dist. Where a Unitrol dist. Where a Unitrol dist. The appoint meeting the appoints meeting the appoints meeting the appoint meeting the appoint meeting the appoint meeting the appoint of higher holding (expressed as a particulated with the whole) to be represented by a such proxy.
- A Unitholder who is a Relevant intermediary entitled to attend and vote at the Annual General Meeting is entitled to appoint more than one proxy to attend and vote instead of the Unitholder, but each proxy must be appointed to exercise the rights attached to a different Unit or Units held by such Unitholder. Where such Unith der appoints morethan one proxy, the appointments shall be invalid unless the Unitholder specifies the number of Units in relation to which each proxy has been appointed in the Proxy Form (defined below).

#### "Relevant intermediary" means:

- a banking corporation licensed under the Banking Act, Chapter 19 of Singapore, or a wholly-owned subsidiary of such a banking corporation, whose business includes the provision of nominee services and who holds
- a person holding a capital market services licence to provide custodial services for securities under the Securities and Futures Act, Chapter 289 of Singapore, and who holds Units in that capacity; or
- (c) the Central Provident Fund Board ("CPF Board") established by the Central are central provious cause occurs for season assessment on the provious from the provious from the subsidiary legislation nade under that Act providing for the making of investment show the contributions and interest standing to the credit of members of the Central Provident Fund, if the CPF Board holds have been considered to the contribution of the contribution with that subsidiary legislation.
- The instrument appointing a prixty or prodes (the "Prixty Ferm") must be deposited at the office of MMACTS link Registrar, Beardroom Corporate & Advistory Sentices Pize. 10., 50 Ramiles Piace, 22-23 Singapore Land Tower, Singapore Ov8623 not later than 2.30 p.m. on 15 July 2018 being 72 hours before the time fixed for the Annual General Magting

Personal data privacy:

By submitting an instrument appointing a proxylesi and/or representativels) to attend, speak and vote at the Annual General Meeting suddor any adjournment hereot, a lutholoter (i) consents to the collection, use and disclosure of the Unitholder's personal data by the Manager and the Trustee (or their agents) for the purpose of the processing, administration and analysis by the Manager and the Trustee (or their agents) or provise and representatives appointed for the Annual General Meeting (including any adjournment thereof) and the representative and other documents relating to the Annual General Meeting (including any adjournment thereof) and the gradit of the think and the summer of the Manager and the Trustee (or their agents) to comply with any applicable of the summer of the Manager and the William of the State of the Crustee (or their agents), the Unitholder disclosure the personal data of the Unitholder's group/lesi and/or representatives) for the collection, use and disclosure by the Manager and the Trustee (or their agents), the Unitholder disclosure on sent as the present approximation proxylesi and/or representatives) for the collection, use and disclosure by the Manager and the Trustee (or their agents) of the personal data of such proxylesi and/or representatives) for the collection, use and disclosure by the Manager and the Trustee (or their agents) of the personal data of such proxylesi and/or representatives) or the personal data of such proxylesis and the Trustee (or their agents) of the personal data of such proxylesis and/or representatives) or the personal data of such proxylesis and/or representatives or the personal data of such proxylesis and/or representatives or the personal data of such proxylesis and/or representatives or the personal data of such proxylesis and/or representatives or the personal data of such proxylesis and/or representatives. and the Trustee (or their agents) of the personal data of such proxyles) and/ or representative(s) for the Purposes, and till) agrees that the Unitholder will indemnity the Manager and the Trustee in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the Unitholder's breach of warranty.

#### Emilanatory Note:

#### Ordinary Resolution 2

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Issue Units during the Mandated Period, as either full or partial payment of fees which the Manager is entitled to receive for its own account pursuant to the Trust

For elemining the aggregate number of units that may be issued, the percentage of issued units with the calculated used on the total number of issued units at the time the originary Resolution 3 above is passed, after adjusting for new units rating from the conversion or exercise of any instruments which are outstanding or substanding or substanding or substanding or substanding or substanding or substanding on substanding one substanding or substandin

Fund raising by issuance of new Units may be required in instances of properly acquisitions or debt repayments. In any event, if the approval of bithholders is required under the Using Namual of the SSX-ST and the Trust Dead or any applicable lews and regulations, in such instances, the Manager will then obtain the approval of Unithholders accordingly.

## **AGM Resolutions**



## **ORDINARY BUSINESS**

## **Resolution 1**

To receive and adopt the Trustee's Report, the Manager's Statement, the Audited Financial Statements of MNACT for the financial year ended 31 March 2018 and the Auditor's Report thereon.

## **Resolution 2**

To re-appoint PricewaterhouseCoopers LLP as Auditor and to authorise the Manager to fix the Auditor's remuneration.

## SPECIAL BUSINESS

## **Resolution 3**

To authorise the Manager to issue Units and to make or grant instruments convertible into units.

# **Agenda**



- FY17/18 Financial & Capital Management Highlights
- FY17/18 Portfolio Highlights
- Committed to Sustainability
- Five-Year Review
- Shaping the Future
- Outlook for FY18/19





# FY17/18 Financial Highlights<sup>1</sup>



## Maintaining Steady Financial Performance

FY17/18 Gross Revenue	FY17/18 Net Property Income	FY17/18 Distributable Income	FY17/18 Distribution Per Unit <sup>2</sup> (Paid)	FY17/18 Distribution Yield (closing unit price: S\$1.15)
S\$355.0	S\$287.2	S\$210.9	7.481	6.5%
million	million	million	cents	

## Prudent Capital Management

Average Term to Maturity for Debt (as at 31/3/18)	FY17/18 Effective Interest Rate	% of Debt with Fixed Interest Cost (as at 31/3/18)	Corporate Rating by Moody's	Expected 1H FY18/19 <sup>3</sup> DI Hedged into SGD (as at 31/3/18)
3.43 years	2.72% per annum	78%	Baa1 (Stable)	73%

- 1. Excludes the financial performance of the Japan Portfolio as completion of the acquisition was in May 2018 (not within FY17/18).
- 2. Available DPU for FY17/18 is the sum of the first-half DPU paid and second-half DPU paid to the Unitholders based on the number of issued units as at the end of the respective half-year periods.
- 3. For the period from 1 April 2018 to 30 September 2018.

# **FY17/18 Financial Highlights**



	Change vs FY16/17	FY17/18
Gross Revenue	<b>▲</b> 1.3%	S\$355.0m
Net Property Income (NPI)	▲ 0.5%	S\$287.2m
NPI Margin	▼ 0.5ppts	80.9%
Distributable Income (DI)	▲ 3.1%	S\$210.9m
Distribution per Unit (DPU) <sup>1</sup> Paid	▲1.9%	7.481 cents
Distribution Yield	▼0.7ppts	6.5%
Year-end Closing Unit Price	<b>▲</b> 12.7%	S\$1.15

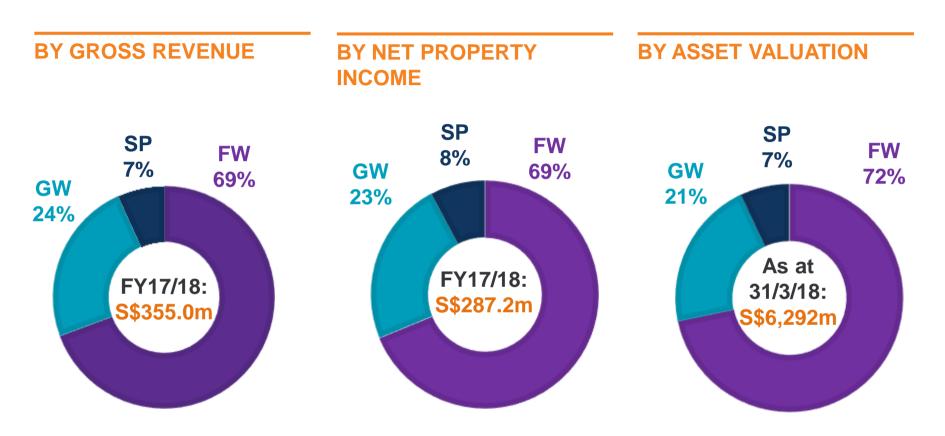
## Increase in DI and DPU due to

- Higher average rental rates at FW and GW
- Lower translated average cost of debt (post re-financing)
- Realised exchange gains
- Partially offset by:
  - Higher property tax<sup>2</sup> incurred at GW
  - Lower average rates of HKD and RMB against SGD

- 1. Available DPU for the full year is the sum of the first-half DPU paid and second-half DPU paid to the Unitholders based on the number of issued units as at the end of the respective half-year periods.
- 2. The revised property tax is assessed at a tax rate of 12% of revenue with effect from 1 July 2016 while it was previously assessed at a tax rate of 1.2% of 70% of the cost of property.

# **FY17/18 Portfolio Composition**

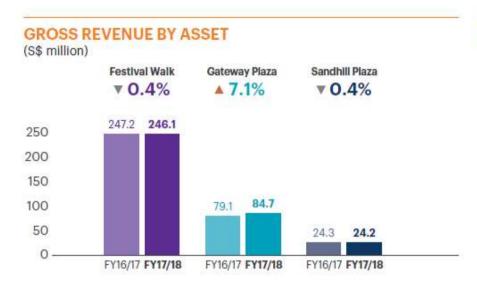


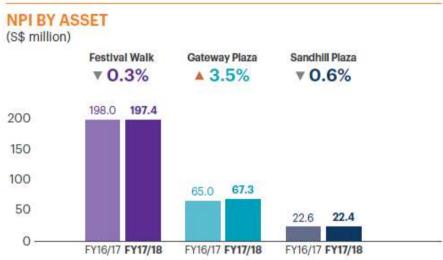


Hong Kong and China contributed ~70% and ~30% to NPI respectively

# Contribution by Assets to Portfolio FY17/18 Gross Revenue & NPI







- Slightly lower NPI for FW mainly due to a lower average rate of HKD against SGD, partially offset by higher average rental rate
- Higher NPI for GW mainly due to higher average rental rate and higher average occupancy level, partially offset by a lower average rate of RMB against SGD
- Slightly lower NPI for SP mainly due to a lower average occupancy rate for the full year and a weaker average rate of RMB against SGD, partially offset by a higher average rental rate

# **Healthy Balance Sheet**



(S\$'million)	As at 31 Mar 2018	As at 31 Mar 2017	Variance %
Investment Properties	6,292.0	6,226.3	▲ 1.1
Total Assets	6,522.7	6,528.9	▼ 0.1
Borrowings	2,361.1	2,556.2	<b>▼</b> 7.6
Total Liabilities	2,634.0	2,892.6	▼ 8.9
Net Assets	3,888.8	3,636.3	<b>▲</b> 6.9
Net Asset Value per Unit (S\$) ("NAV")	1.376	1.301	▲ 5.8

- Decrease in total liabilities was mainly due to decrease in borrowings arising from the weaker HKD against SGD and net repayment of bank loans.
- NAV per Unit as at 31 March 2018, after taking into account the payment of distributions to Unitholders, would be reduced to S\$1.338.

# **Prudent Capital Management**



	As at 31 Mar 2018	As at 31 Mar 2017
Gearing Ratio <sup>1</sup> (%)	36.2	39.2
Average Term to Maturity for Debt (years)	3.43	3.73
Corporate Rating by Moody's	Baa1 Stable <sup>2</sup>	Baa1 Stable

	FY17/18	FY16/17
Interest Cover Ratio <sup>3</sup> (times)	3.9	3.6
Effective Interest Rate (% p.a.)	2.72	2.72

- 1. Gearing ratio is calculated based on total debt outstanding over total assets
- 2. Reaffirmed with a Baa1 issuer rating (Stable) on 2 April 2018 by Moody's.
- 3. Interest cover ratio is calculated based on net income before net finance costs, foreign exchange gain and depreciation over net finance costs.

# Well-Staggered Debt Maturity Profile





- Entered into five loan facility agreements during FY17/18
  - About HK\$500 million of debt due in March 2018
  - HK\$1,576 million and RMB235.2 million of the debt due in March 2019, and HK\$225 million of debt maturing in FY20/21 were refinanced during FY17/18, ahead of their maturities
- Debt due in March 2019: HK\$496 million remaining
- No more than 24% of debt due in any year

# Interest Rate & Forex Risk Management mapletree



Interest Rate Risk Management

	As at 31 Mar 2018	As at 31 Mar 2017
Total Debt Outstanding (Denomination: ~98% HKD <sup>1</sup> , ~2% RMB <sup>2</sup> )	HK\$13,998 m	HK\$14,133 m
Percentage of Debt with Fixed Interest Cost	~78%	~71%

For FY17/18, it is estimated that an increase of 50 basis points in interest rate is expected to result in a reduction in DPU by about 0.082 cents.

## **Forex Risk Management**

Portfolio Level (as at 31 Mar 2018)	1H FY18/19 <sup>3</sup>
% of Distributable Income (comprising HKD & RMB) that has been hedged into SGD	~ 73%

- 1. Cross currency interest rate swaps entered into to swap SGD denominated medium-term notes and USD denominated bank loans to HKD.
- 2. Based on exchange rate of S\$1: RMB4.8065 and S\$1: HK\$5.9457 as at 31 March 2018. Relates to onshore debt from Sandhill Plaza acquisition.
- 3. For the period 1 April 2018 to 30 September 2018



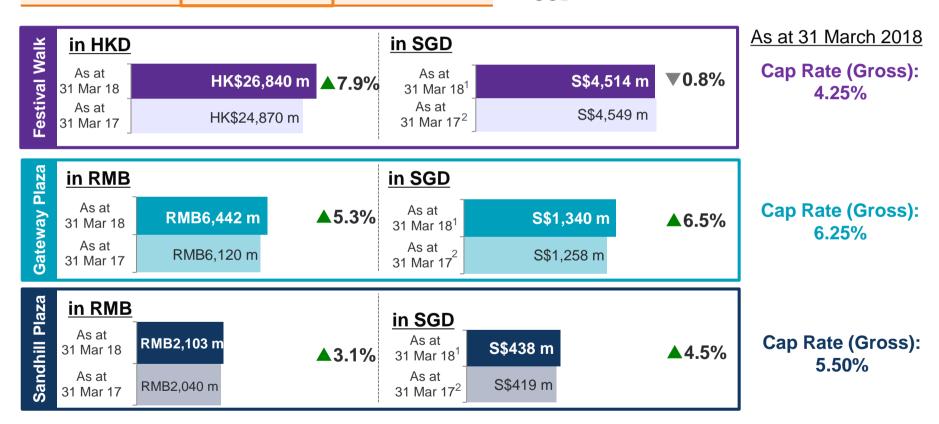
## **Appreciation in Portfolio Valuation**



As at 31 Mar 2017 S\$6,226.3 m

As at 31 Mar 2018 S\$6,292.0 m

▲ 1.1% y-o-y Increase mainly due to higher revenue from the properties and cap rate compression, offset by the depreciation of HKD against SGD



Note: Valuation methodologies used as at 31 March 2018 by CBRE Limited include: Income Capitalisation Analysis, Discounted Cash Flow Analysis and Direct Comparison Analysis (for Gateway Plaza and Sandhill Plaza).

- 1. Based on exchange rates S\$1 = HK\$5.9457 and S\$1 = RMB4.8065.
- 2. Based on exchange rates S\$1 = HK\$5.4669 and S\$1 = RMB4.8655.

# **Portfolio Occupancy**



## High occupancy rate of 98.5% at portfolio level

	As at 31 Mar 2018	As at 31 Mar 2017	As at 31 Mar 2016	As at 31 Mar 2015	As at 31 Mar 2014
Festival Walk	100.0%	100.0%	100.0%	100.0%	100.0%
Gateway Plaza	96.5%	96.9%	96.8%	98.0%	97.5%
Sandhill Plaza <sup>1</sup>	100.0%	100.0%	100.0% <sup>2</sup>	n.a.	n.a.
Portfolio	98.5%	98.6%	98.6%	98.8%	98.5%

<sup>1.</sup> Sandhill Plaza was acquired on 17 June 2015

<sup>2.</sup> Sandhill Plaza's committed occupancy rate of 96.2% as at 31 March 2015 was disclosed in the Acquisition announcement on 15 June 2015.

## **Rental Reversion**



## Positive Rental Reversions across all three assets

Rental Reversion <sup>1</sup>	FY17/18	FY16/17	FY15/16	FY14/15	FY13/14
Festival Walk					
- Retail	11%	12%	37%	22%	20%
- Office	11%	7%	n.a. <sup>2</sup>	12%	22%
Gateway Plaza	8%	10%	25%	30%	79%
Sandhill Plaza	15%	16%	n.a. <sup>3</sup>	n.a.	n.a.

<sup>1.</sup> Rental reversion is computed based on the weighted average effective base rental rate of the contracted leases that were renewed or re-let vs. the weighted average effective base rental rate for expired leases over the lease term.

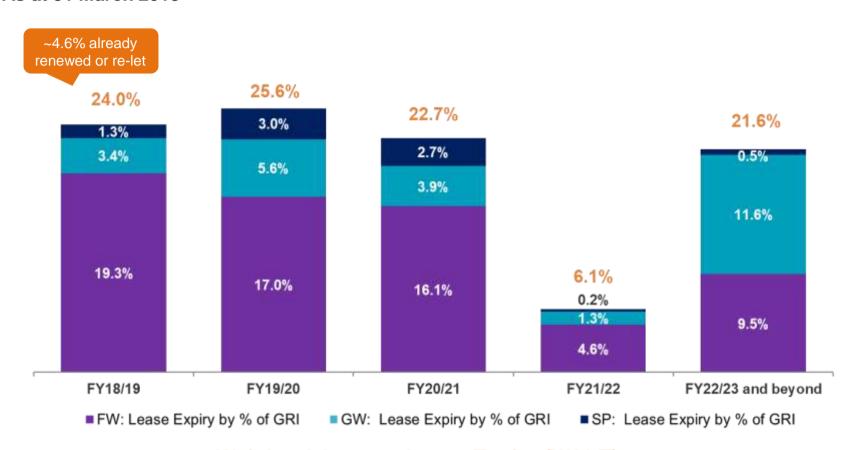
- 2. There was no office lease expiry at FW in FY15/16.
- 3. Sandhill Plaza was acquired on 17 June 2015. Thereafter, there were only two leases that were renewed or re-let in FY15/16 at 33%.

# Well-Staggered Lease Expiry Profile



(by Gross Rental Income)

As at 31 March 2018



# Weighted Average Lease Expiry (WALE) by Gross Rental Income (GRI)

Portfolio:

Control

# Portfolio Tenant Mix & Top 10 Tenants

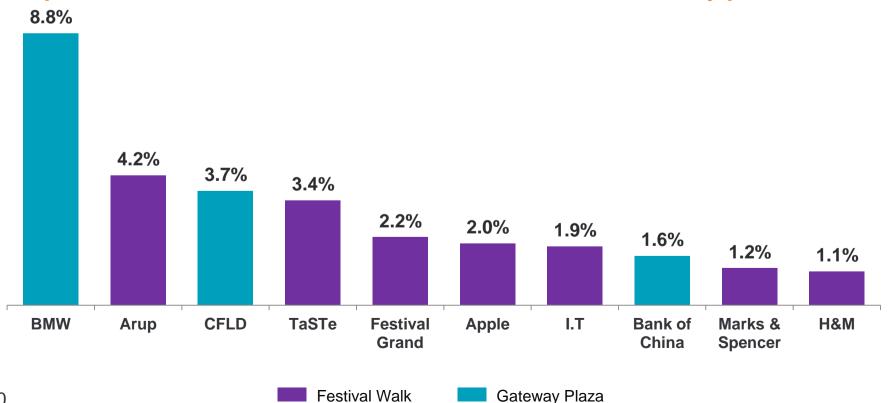


(As at 31 March 2018)

## **Top 5 Trade Sectors contributing to Portfolio's Monthly GRI**



## Top 10 tenants accounted for not more than 30.1% of monthly portfolio GRI







## **FESTIVAL WALK**

HONG KONG

Comprises a four-storey office tower atop a seven-storey territorial retail mall and three underground car park levels

Address: 80 Tat Chee Avenue, Kowloon Tong

## Over 200 Brands and more than 30 F&B Outlets:























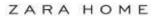








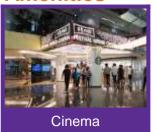




LOG-ON

# Dynasty Heights Beacon Heights Cornwall St City University of Hong Kong Rd Walk Somerset Rd Suffolk Rd Suffolk Rd Vork Rd Hereford Rd Festival Walk Somerset Rd Suffolk Rd Vork Rd Vork Rd To Tsim Sha Tsui Residential Wull Vork Rd To Tsim Sha Tsui

## **Amenities**





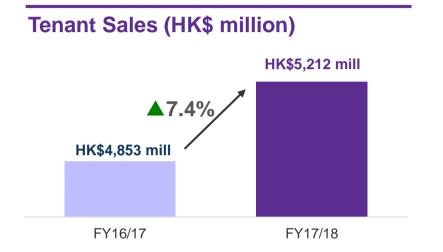


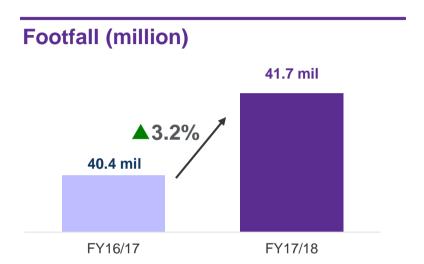




# Festival Walk – Retail Sales & Footfall FY17/18







 Retail sales and footfall were up 7.4% and 3.2% respectively year-on-year in FY17/18, mainly due to resilient domestic demand on the back of favourable labour market conditions and improving retail sentiments.

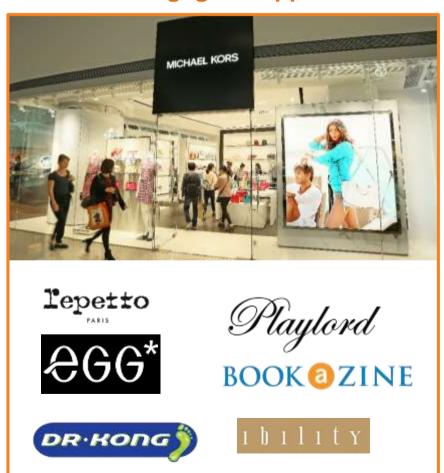
#### Note:

• Festival Walk's retail sales do not include figures from the Apple Store.

# Festival Walk – New Concepts & Brands



# More Apparel & Lifestyle Concepts to Engage Shoppers



# **Expanding Dining Options to Complement Existing Trade Mix**



# Festival Walk – Exciting Events and Promotions



**Movie Premieres, Events & Exhibitions to Attract Shoppers** 









# Festival Walk – Awards & Accolades in FY17/18

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## International Award Winning Mall in Hong Kong







# Ten Awards at 2017 International Business Awards by Stevie ® Awards

 Comprising four Gold, four Silver and two Bronze awards

# Ten Awards at 2017 Asia Pacific Stevie ® Awards

 Comprising Innovation in Consumer Events (Gold), three Silver and six Bronze awards

## **Marketing Events Awards 2017**

Best Exhibition Event (Gold)

## **Smart Parents' Choice - Brand Awards 2017**

 Mall's Cartoon Character Themed Events Award



## **Key Tenants**















## **Amenities**











# Next to embassies & hotels

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## **GATEWAY PLAZA**

**BEIJING** 

office premier **Grade-A** building, consisting of two 25-storey towers connected by a three-storey podium area and three underground floors

Address: 18 Xiaguangli, East 3rd Ring Road North, **Lufthansa Area** 







## **SANDHILL PLAZA**

**SHANGHAI** 

premium business park development comprising one 20-storey tower, seven blocks of 3-storey buildings1 and two basement levels of car park

Address: 2290 Zuchongzhi Road, Zhangjiang Hitech Park, Pudong New Area

## **Key Tenants**



















## **Amenities**









There are eight blocks of low-rise (three-storey) buildings within the subject premises, of which one block is separately owned by a third party and does not form part of the acquisition.



# **Committed to Sustainability**



# Second sustainability report in accordance to Global Reporting Initiative's 2016 Standards

SUSTAINABILITY CATEGORIES		GRI MATERIAL FACTORS
Economic		1. Economic Performance <sup>1</sup>
Environment	(A)	2. Energy
	CA	3. Water
Social		4. Health and Safety
	808	5. Employment and Talent Retention
		6. Local Communities
Governance		7. Anti-corruption
	5	8. Compliance with Laws and Regulations

- MNACT remains committed in contributing towards a sustainable future through incorporating environmental, social and governance practices
- Incorporated targets for each material factor for FY18/19 in accordance to SGX-ST's sustainability reporting requirements
- 1. Please refer to Financial Review and Capital Management on pages 16-21, and Financial Statements on pages 101-155 of MNACT's FY17/18 Annual Report.

# **Enhancing Stakeholder Engagement**



## Shoppers



Surveys, online/mobile communications, events

## **Tenants**



Partnerships, events, regular meetings

## **Investors**

(including Unitholders, analysts, media)



AGMs, announcements, investor meetings

## **Trustee**



Regular reporting, dialogues and feedback

## **Employees**



Surveys, employee events, appraisals, staff communication, training

## Business Partners

(Including Governments, regulators, suppliers and third-party service providers)



Dialogue sessions, presentations, networking events

# Local Communities



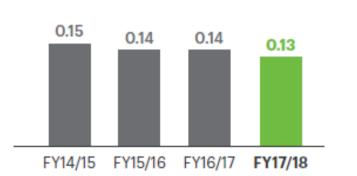
Corporate philanthropy, environmentally & socially responsible practices

# **Energy**



# AVERAGE ELECTRICTY INTENSITY

(MWh/m<sup>2</sup>)





The solar film layer applied to Festival Walk's skylight helps to reduce energy demand for cooling the mall.



Sandhill Plaza's overhauled chillers improve efficiency of the air-conditioning system.



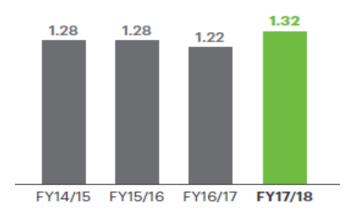
Gateway Plaza's downsized chiller reduces energy consumption.

FY18/19 Target Maintain or improve electricity intensity by up to 1% (assuming the same number of assets, using FY17/18 as baseline)

## Water



## AVERAGE WATER INTENSITY (m³/m²)



Increase in water consumption in FY17/18 due to testing and installation of landscape irrigation system at Sandhill Plaza which is expected to reduce water consumption in subsequent years, as well as higher consumption for amenities due to increased footfall at Festival Walk.



In the process of implementing a sprinkler irrigation system with water-saving features at Sandhill Plaza



Bleed-off water from the cooling towers is recycled and used for flushing at Festival Walk.

FY18/19 Target Maintain or improve water intensity by up to 3% (assuming the same number of assets, using FY17/18 as baseline)

# **Health and Safety**

# maple tree

## FY17/18

- Safeguarding health and safety is a key priority
- Reported zero incidents resulting in employee permanent disability



Tenants at Gateway Plaza were taught the proper usage of fire extinguishers at the annual fire drill.



Refresher training on manual lifting procedure for the operations employees at Festival Walk.



Safety training at Sandhill Plaza also extends to third party service providers.

FY18/19 Target Zero incidents resulting in employee permanent disability (leading to loss of personal earning capacity) or fatality

# **Employment & Talent Retention**



## Mapletree Group's key human resource strategies

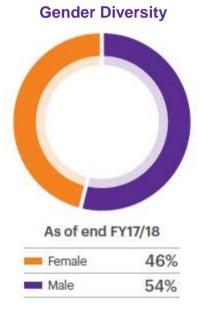
Talent Acquisition & Management

Competitive Compensation & Benefits

3 Employment Engagement

Employee Well-being







Family members of employees were invited to join in Festival Walk's Chinese New Year celebrations.

FY18/19 Target

30–50 years old 55%

23%

> 50 years old

- Continue to commit to fair employment practices
  - Maintain diverse and relevant learning and development programme

## **Local Communities**





The elderly from Shek Kip Mei Community Centre were at Festival Walk's Christmas celebrations.



Residents of St Andrew's Nursing Home and the Manager's employees were engaged in a fun game of Bingo.



Festival Walk's employees and family members visited the elderly at their homes during a visit organised by St. Patrick's Parish.



Coaching beneficiaries from Hong Kong Sports Association for Persons with Intellectual Disability.



Employees & family members at Festival Walk raising funds from St. James' Settlement 'Valentine's Rose Charity Sale'

FY18/19 Targets  Six CSR events participated by staff from Singapore, Hong Kong, Beijing and/or Shanghai



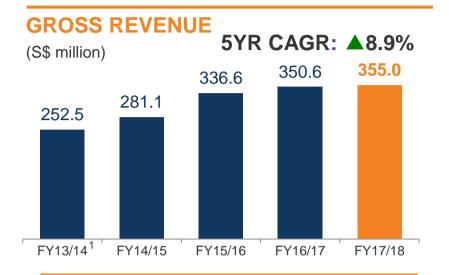


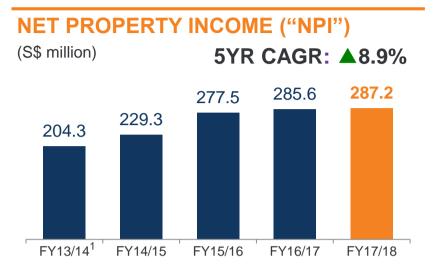
	Initiatives in FY17/18	FY18/19 Targets
Anti-corruption  Zero incident of corruption	<ul> <li>Continue to maintain high standard of corporate governance and transparency and zero-tolerance towards unethical &amp; corrupt practices</li> <li>Whistleblowing policy in place</li> </ul>	<ul> <li>Maintain zero confirmed incidents of corruption</li> </ul>
Compliance with Laws and Regulations  No material breach of relevant local laws & regulations	<ul> <li>Clear policies and procedures are in place</li> <li>Incidents involving threatened or pending litigation reported immediately to CEO and Group Chief Corporate Officer</li> </ul>	<ul> <li>Maintain zero incidence of material non-compliance of laws and/or regulations</li> </ul>



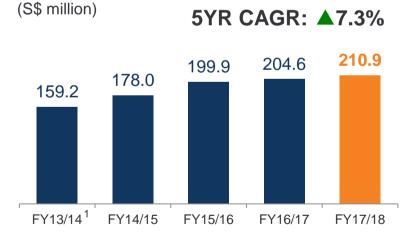
## **Financial Highlights**



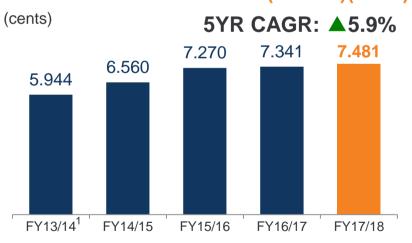




#### **DISTRIBUTABLE INCOME ("DI")**



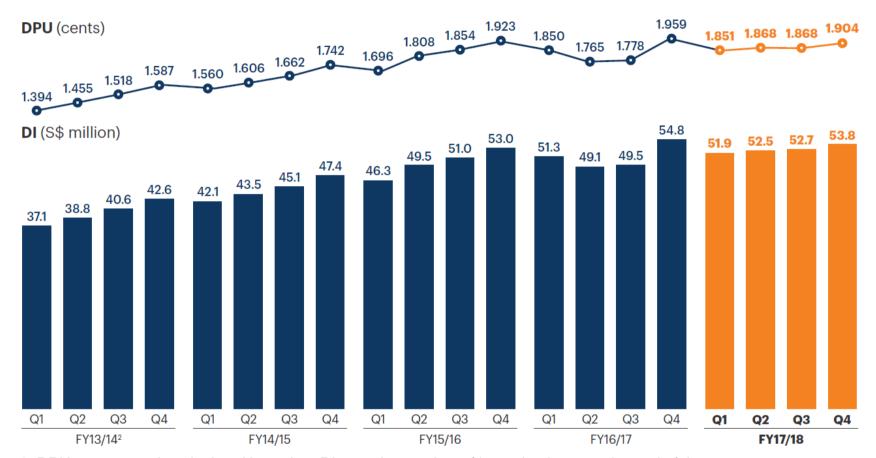
#### **DISTRIBUTION PER UNIT ("DPU")(PAID)**<sup>2</sup>



- 1. MNACT was listed on SGX-ST on 7 March 2013. For a more meaningful comparison, stub period from 7 to 31 March 2013 has been excluded.
- 2. Full-year DPU is the sum of the first-half and second-half DPU paid to the Unitholders for the financial year based on the number of issued units as at the end of the respective half-year periods. Full-year DPU, as shown in the full-year results announcements (FY16/17: 7.320 cents, FY15/16: 7.248 cents, FY14/15: 6.543 cents, FY13/14: 5.929 cents), was calculated based on the income available for distribution for the year over the number of issued units as at the end of the year.

### Quarterly DI and DPU<sup>1</sup> Since IPO

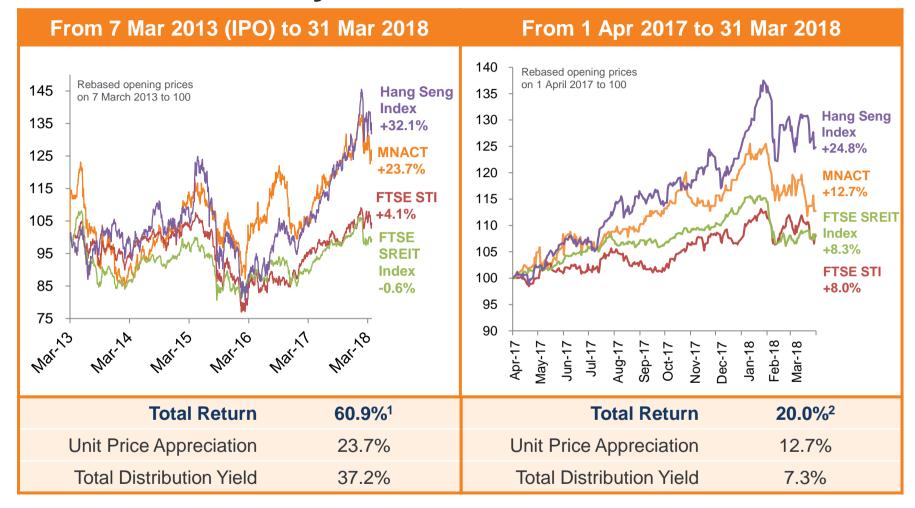




- 1. DPU per quarter is calculated based on DI over the number of issued units as at the end of the quarter. The reported number of units in issue as at the end of the first quarter and the third quarter does not include the payment of Manager's Base Fee and the Property Manager's Management Fees ("Fees") in units for the quarter. The payment of Fees in units are issued in the months of August and February for the first quarter and the third quarter respectively. These units issued in August and February are included in the computation of the DPU payable (on a semi-annual basis) for the first-half and second-half of the financial year respectively.
- 2. 1Q FY13/14 excludes the stub period from 7 to 31 March 2013. For the period from 7 March 2013 to 30 June 2013, DI = \$\$46.1m and DPU = 1.7337 cents.

## Delivered Healthy Returns to Unitholders maple tree

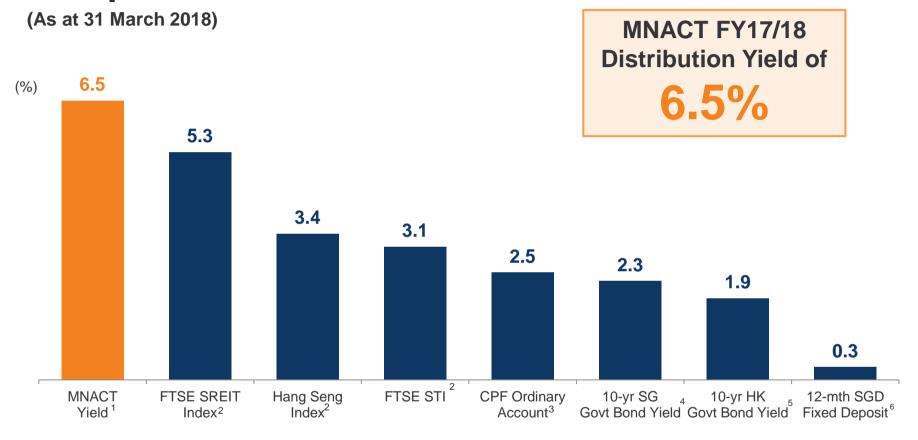




- 1. Sum of unit price appreciation and total distribution yield for the period. Unit price appreciation is based on the opening IPO price of S\$0.930 on 7 March 2013 and the closing unit price of S\$1.150 on 29 March 2018, and total distribution yield is based on the sum of first-half and second-half DPU paid for the period from FY13/14 (excluding the stub period) to FY17/18 of 34.596 cents over the opening IPO price.
- 2. Sum of unit price appreciation and total distribution yield for FY17/18. Unit price appreciation is based on the opening unit price of S\$1.020 on 1 April 2017 and the closing unit price of S\$1.150 on 29 March 2018, and total distribution yield is based on the sum of first-half and second-half DPU paid for FY17/18 of 7.481 cents over the opening unit price.

# MNACT Offers Higher Return vs Comparable Instruments





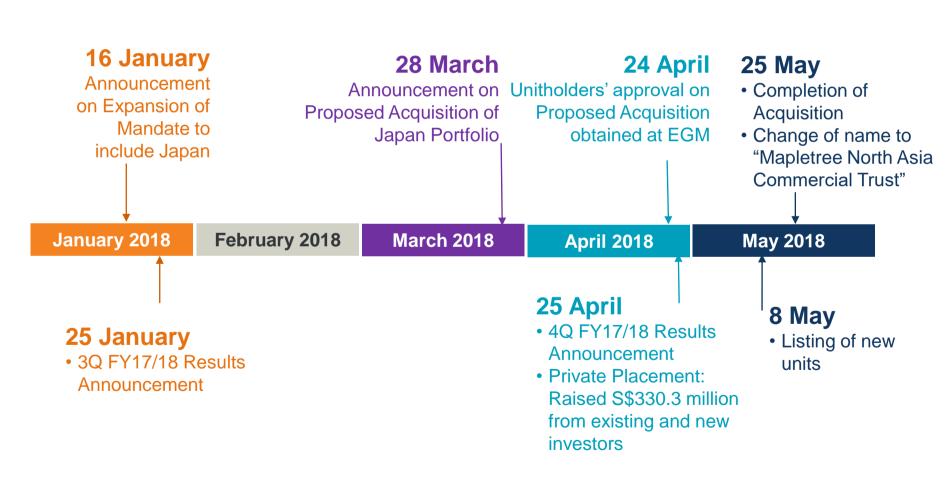
- 1. Based on actual DPU paid to Unitholders of 7.481 cents (sum of first-half and second-half DPU) for FY17/18 over closing unit price of \$1.150 on 29 March 2018.
- 2. Trailing 12-month gross dividend yield of FTSE SREIT Index, Hang Seng Index and FTSE STI as at 29 March 2018, Bloomberg.
- 3. Prevailing interest rate on Central Providend Fund ("CPF") Ordinary Account Savings from CPF Board, January to March 2018.
- 4. Singapore Government Bond Yield from Monetary Authority of Singapore as at 31 March 2018.
- 5. Hong Kong Government Bond Yield from Hong Kong Government Bond Programme website as at 31 March 2018.
- 6. 12-month SGD fixed deposit savings rate from Monetary Authority of Singapore as at 31 March 2018.



## **Shaping the Future**



#### **Expansion of Investment Mandate and Acquisition of Japan Portfolio**



## **Acquisition of Japan Portfolio**



#### **Completion of Acquisition on 25 May 2018**

#### **Key Benefits of Acquisition**

- Expansion to Greater Tokyo Office Market, which provides attractive opportunities presently not available in existing markets
- 2 High Quality Freehold Portfolio
- Stable and Quality Cashflows
- Attractive Yield Spread and Discount to Independent Valuations
- 5 DPU Accretive Acquisition, Enhances Geographical and Income Diversification
- 6 Experienced and Dedicated Management Team in Japan

The Portfolio

Net Lettable Area
Total Acquisition
Cost

Aggregate Consideration

**Funding** 

Six Freehold Office Properties in Tokyo, Chiba & Yokohama

1.60 million square feet

Approximately JPY60,464.4 million (~ S\$735.8 million)<sup>1</sup>

~ JPY59,076.4 million (~ S\$718.9 million)<sup>1</sup>

Overnight private placement of 311.6 million new units at S\$1.06 per unit, 2.4x covered.

Remaining consideration financed by borrowings.



Expansion of MGCCT's portfolio with the addition of six assets in Tokyo, Yokohama and Chiba (from left to right): IXINAL Monzen-nakacho Building, Higashi-nihonbashi 1-chome Building, TS Ikebukuro Building, ABAS Shin-Yokohama Building, SII Makuhari Building and Fujitsu Makuhari Building.

1. The Japanese Yen amounts in this slide have been translated into Singapore Dollars based on the exchange rate of JPY82.18 = S\$1.00.



## **MNACT – Post Acquisition**

	<b>Existing Portfolio</b>	<b>Enlarged Portfolio</b>	% Change
GFA (sq ft)	3,256,667	4,902,584	▲ 50.5
NLA (sq ft)	2,625,438	4,223,400	<b>▲</b> 60.9
Valuation (S\$ million) <sup>1</sup>	6,292	7,075 <sup>2</sup>	<b>▲</b> 12.4
Number of Tenants <sup>1</sup>	355	376	<b>▲</b> 5.9
Aggregate Leverage <sup>1</sup> (%)	36.2 (Actual)	38.6 <sup>3</sup> (Pro-forma)	▲ 240bps
	As at 31 Mar 2018	As at 25 May 2018	% Change
Market Capitalisation (S\$ million)	3,250 (@unit price S\$1.15)	3,649 <sup>4</sup> (@unit price S\$1.16)	<b>▲</b> 12.3

Please refer to MNACT's SGX-ST Announcement dated 16 January 2018 titled "Expansion of Investment Mandate" and Announcement dated 28 March 2018 titled "Proposed Acquisition of a Portfolio of Six Freehold Office Properties in Greater Tokyo, Japan". Following the completion of the Proposed Acquisition on 25 May 2018, the REIT was renamed "Mapletree North Asia Commercial Trust" and the Manager was renamed "Mapletree North Asia Commercial Trust Management Ltd."

- 1. As at 31 March 2018.
- 2. Based on Agreed Portfolio Value of the Japan Portfolio.
- 3. Pro-forma Aggregate Leverage of Enlarged Portfolio as at 31 March 2018.
- 4. Market capitalisation as at 25 May 2018 includes 311.6 million new units listed on 8 May 2018 in relation to the private placement and 8.1 million units issued to the Manager and Property Manager for payment of base fee, performance fee and property management fee by way of issue of new units on 25 May 2018.

#### **Vision**



## To be a leading commercial REIT, by portfolio value and returns, comprising quality assets in North Asia

#### **Mission**

- To deliver regular and stable returns to Unitholders and to achieve long-term sustainable growth in DPU
- To be the landlord of choice for our tenants and be committed to the delivery of quality products and services
- To acquire high-quality assets that are yield accretive

#### **Strategy**

Active Asset Active Asset Value-creating Proactive & Prudent

Management Enhancement Acquisition Growth Capital and Risk

Management





## **Outlook**

#### FY18/19 Outlook



#### **Festival Walk**

 Gross revenue in HKD is expected to grow moderately. Rental reversion rate for leases expiring in FY18/19 is expected to grow at a moderate pace

# Gateway Plaza & Sandhill Plaza

- Gateway Plaza: Average rental reversion for FY18/19 leases expected to grow modestly
- Sandhill Plaza: Expected to continue to benefit from healthy rental reversion for FY18/19

#### Japan Portfolio

Revenue contribution from the portfolio is expected to remain stable

#### **MNACT**

#### The Manager will

- stay focused on proactive lease management to enhance and add to the value of the portfolio, and pursue accretive acquisitions in Greater China and Japan; and
- continue to actively monitor and manage interest rate and foreign exchange exposure

to deliver long term, sustainable returns to Unitholders.











Thank you