9R LIMITED
(Incorporated in the Republic of Singapore)
Company Registration No. 199307300M

RECONSTITUTION OF BOARD AND BOARD COMMITTEES

Cessation of Independent Non-Executive Director

The Board of Directors (the "**Board**") of 9R Limited ("**the Company**") wishes to announce the cessation of Mr Tan Tian Wooi ("**Mr Tan**") as an Independent Non-Executive Director of the Company, with effect from 1 November 2026. Mr Tan will also relinquish his position as Chairman of the Nominating Committee ("**NC**") and a member of the Audit and Risk Committee ("**ARC**") and Remuneration Committee ("**RC**") of the Company.

The detailed template announcement pursuant to Rule 704(6) of the Singapore Exchange Securities Trading Limited's Listing Manual Section B: Rules of Catalist ("**Catalist Rules**") in relation to his cessation has been released separately on SGXNET.

Appointment of NC Chairman and Reconstitution of Board and Board Committees

Mr Mark Leong Kei Wei ("**Mr Leong**"), an Independent Non-Executive Director of the Company, has been appointed as Chairman of the NC with effect from 1 November 2026. Following the appointment, Mr Leong will remain as Chairman of the ARC and a member of the RC.

Consequent to the above, the composition of the Board and the Board Committees of the Company will be as follows with effect from 1 November 2026:

Board of Directors

Datuk Low Kim Leng	-	Independent Non-Executive Chairman
Mr Mark Leong Kei Wei	-	Independent Non-Executive Director
Mr Lim Jun Hao	-	Non-Executive Non-Independent Director

Audit and Risk Committee

Mr Mark Leong Kei Wei	-	Chairman
Datuk Low Kim Leng	-	Member
Mr Lim Jun Hao	-	Member

Nominating Committee

Mr Mark Leong Kei Wei	-	Chairman
Datuk Low Kim Leng	-	Member
Mr Lim Jun Hao	-	Member

Remuneration Committee

Datuk Low Kim Leng	-	Chairman
Mr Mark Leong Kei Wei	-	Member
Mr Lim Jun Hao	-	Member

BY ORDER OF THE BOARD

Mr Khoo Kai Yang
Chief Executive Officer

30 October 2026

*This announcement has been reviewed by the Company's sponsor, UOB Kay Hian Private Limited (the "**Sponsor**"). This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "**SGX-ST**") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement. The contact person for the Sponsor is Mr Lance Tan, Senior Vice President, at 83 Clemenceau Avenue #10-01 UE Square, Singapore 239920, telephone (65) 6590 6881.*