















# **Ascott Residence Trust**

CapitaLand Group Corporate Day, Bangkok 14 August 2019

# **Important Notice**



The value of units in Ascott Residence Trust ("Ascott REIT") (the "Units") and the income derived from them may fall as well as rise. The Units are not obligations of, deposits in, or guaranteed by Ascott Residence Trust Management Limited, the Manager of Ascott REIT (the "Manager") or any of its affiliates. An investment in the Units is subject to investment risks, including the possible loss of the principal amount invested. The past performance of Ascott REIT is not necessarily indicative of its future performance.

This presentation may contain forward-looking statements that involve risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, competition from similar developments, shifts in expected levels of property rental income, changes in operating expenses, including employee wages, benefits and training, property expenses and governmental and public policy changes and the continued availability of financing in the amounts and the terms necessary to support future business. Prospective investors and Unitholders are cautioned not to place undue reliance on these forward-looking statements, which are based on the current view of the Manager on future events.

Unitholders of Ascott REIT (the "Unitholders") have no right to request the Manager to redeem their units in Ascott REIT while the units in Ascott REIT are listed. It is intended that Unitholders may only deal in their Units through trading on Singapore Exchange Securities Trading Limited (the "SGX-ST"). Listing of the Units on the SGX-ST does not guarantee a liquid market for the Units.

# Content



- Overview of Ascott Residence Trust
- Value Creation Strategies
- Key Highlights of 2Q 2019
- Key Country Updates
- Looking Ahead
- Appendix
  - Proposed Combination with Ascendas Hospitality Trust (as announced on 3 July 2019)

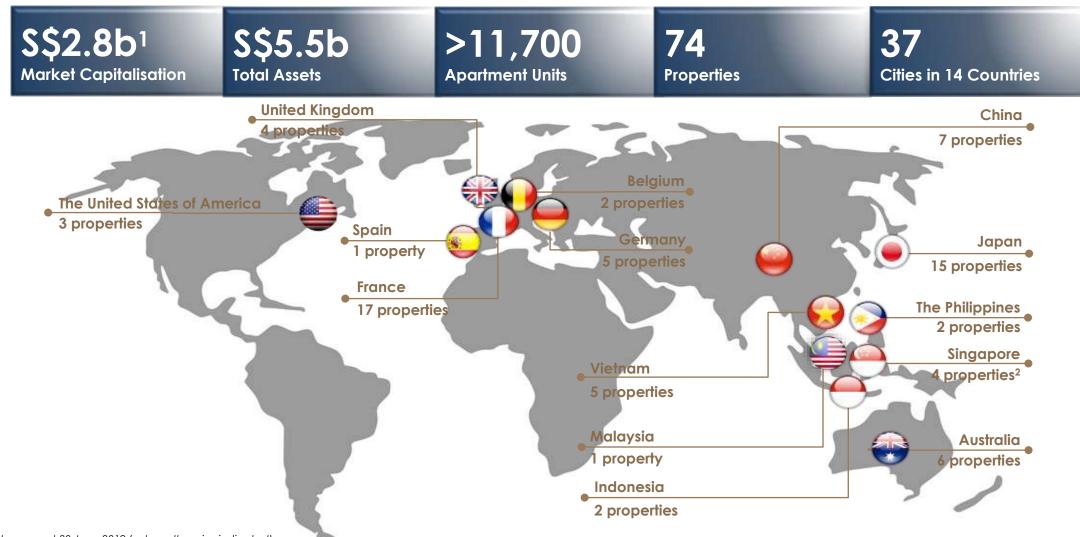
# Overview of Ascott Residence Trust



# Ascott Reit – A Leading Global Hospitality REIT



Well-diversified portfolio of quality hospitality assets located in major gateway cities



Figures above as at 30 June 2019 (unless otherwise indicated)

- 1. Based on closing share price of \$\$1.31 as at 5 August 2019
- Including lyf one-north Singapore (currently under development)

# Ascott Reit's Well-Diversified and Resilient Portfolio





Geographical diversification

~ 60% : 40%

Asia Pacific Europe/US

**Diversified** income streams



Stable Growth Income Income Range of product offering include



serviced residences, rental housing and coliving properties

## Properties catering to

long- and short-stay, business and leisure guests



Valuable portfolio of properties with

>50% freehold



Awardwinning properties

operating under established brands







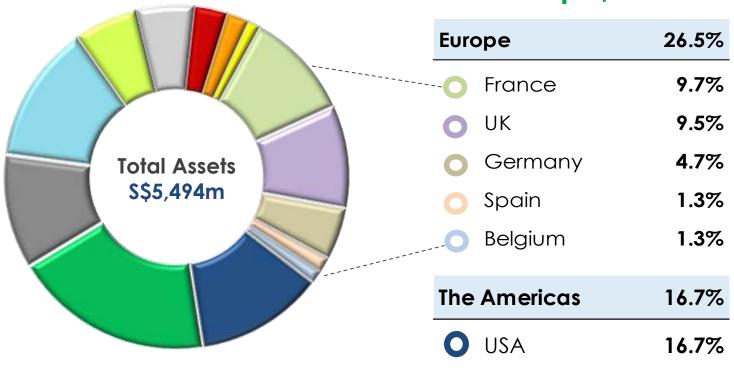
# Geographically Diversified Portfolio



# **57%** Asia Pacific

Asic	a Pacific	56.8%
0	Singapore	15.8%
0	Japan	13.0%
0	China	10.0%
0	Australia	6.4%
	Vietnam	5.4%
0	Philippines	3.2%
Ŏ	Indonesia	2.0%
	Malaysia	1.0%

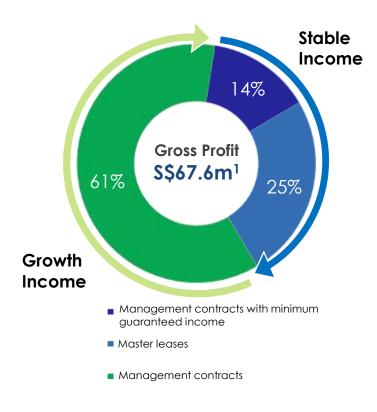
# 43% Europe/Americas



# **Resilient Portfolio**

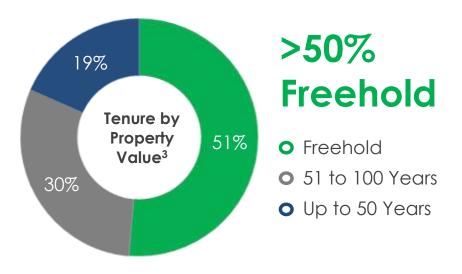


# Mix of stable and growth income sources targeting both long and short-stay segments...



- Approx. 40% of gross profit generated from stable income contracts<sup>2</sup>
- Decline due to re-constitution of portfolio: divestment of Ascott Raffles Place in Singapore (Master Lease) and acquisition of Citadines Connect Sydney Airport (Management Contract)
- Weighted average tenure of stable income contracts of approx. 5 years

# ...with a valuable property portfolio ...



# ...which generated net surplus on revaluation of \$\$5.6 million<sup>1</sup>

<sup>1.</sup> For the period 2Q 2019

<sup>2.</sup> Refers to master leases and management contracts with minimum guaranteed income

<sup>3.</sup> Proportion based on valuation as at 30 June 2019



# **Value Creation**

# ASCOTT RESIDENCE TRUST A Member of CapitaLand

### Five pronged approach to deliver value



### 1. Growth

- Total assets grew sevenfold since IPO to \$\$5.5b
- Maiden development project for first coliving property

## 2. Asset Management

- RevPAU optimisation & yield management
- Asset Enhancement Initiatives
- Portfolio diversification: geographical spread; product offering; contract types; etc

## 3. Unlocking Value

 Generated \$\$0.4b net divestment gains and reinvested into higheryielding assets

# 4. Capital & Risk Management

 "BBB" (stable outlook) rating by Fitch Ratings

### 5. Leveraging Sponsor

- Strong brand recognition and global footprint
- RoFR and pipeline assets
- Alignment of Unitholder interests with ~45% stake

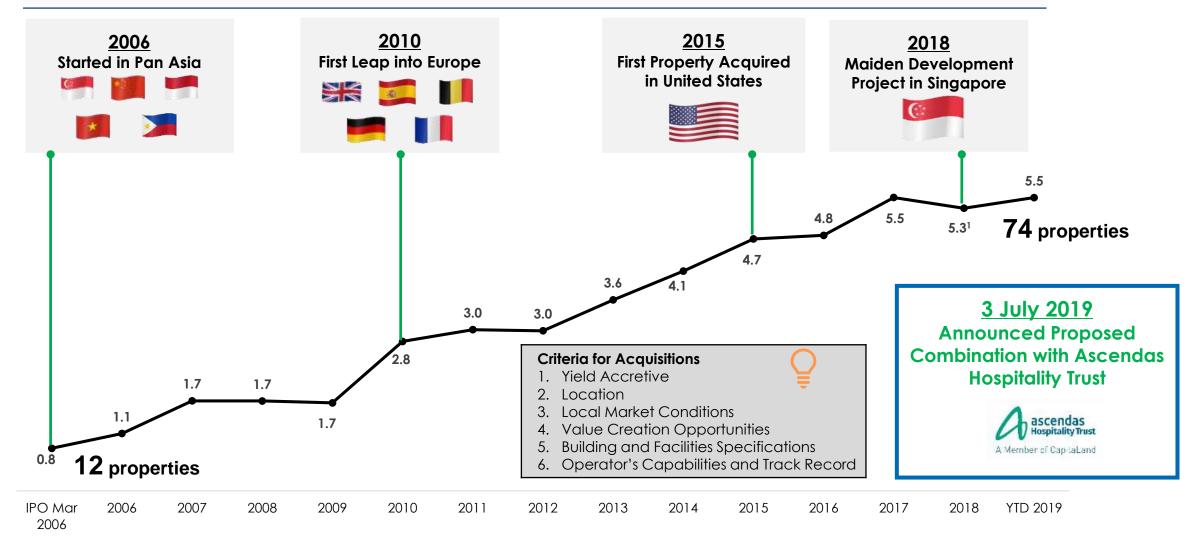
10



# **Key Milestone Acquisitions since IPO**



### Total assets since listing (S\$b)



<sup>1.</sup> The decrease in total assets was due to the utilisation of the proceeds from the divestment of Citadines Biyun Shanghai and Citadines Gaoxin Xi'an on 5 January 2018 to repay bank loans



# Embarked on Maiden Development Project to Build New Coliving Product



lyf one-north Singapore, located in a prime developing district with limited lodging supply

Coliving a rising trend in today's sharing economy amongst the rising millennial-minded business traveller market

lyf one-north Singapore incorporates 324 efficiently designed studio and loft units<sup>1</sup> and social spaces









one-north: home to 400 companies, 800 startups and 50,000 professionals<sup>2</sup>

Attracting over \$\$7b worth of investments<sup>2</sup> and to be developed into a cluster of world class facilities and business parks

#### Notas:

- . Subject to change
- 2. Source: JTC (2018)



# Development Progress of lyf one-north Singapore





- Groundbreaking ceremony was held on 3 June 2019
- Site hoarding completed, main contract awarded and permit to commence work obtained
- Piling works in progress, property on schedule to open in 2021









# **Asset Enhancement Initiatives**



Enjoy ADR uplift upon completion of Asset Enhancement Initiatives

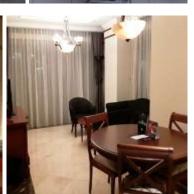
## **Before**



York Times
Square West
The United States
of America















Somerset
Grand Citra
Jakarta
Indonesia



### **Criteria for Asset Enhancement Initiatives**

- 1. Age of the Property
- 2. Market Outlook
- 3. Yield Accretion







# Generated ...

**Total Net Divestment Gains** 

S\$0.4 billion

**Total Divestment Proceeds** 

S\$1.6 billion



### **Criteria for Divestment**

- 1. Property Life Cycle
- 2. Market Conditions
- Requirement for additional capital outlay

Opportunistic Divestments



# Capital & Risk Management





## **Strong Balance Sheet**

Comfortable target gearing of approximately 40%



# **Effective Capital Management**

Diversified funding sources & proactive interest rate management

'BBB' long-term rating by Fitch Ratings with stable outlook and low effective borrowing cost



# **Balance Sheet Hedging**

Natural hedging and swaps through foreign borrowings to match capital value of assets on a portfolio basis



# **Income Hedging**

Hedging foreign currencies through forward contracts to protect distribution



## **Considerations for Hedging**

- 1. Natural Hedge Proportion
- 2. Portfolio Diversification
- 3. Cost of Hedging
  - 4. Need for Certainty



# Stronger Balance Sheet and Active Risk Management



Lower gearing and higher interest cover compared to previous quarter

Gearing remained low at

32.8%

(debt headroom<sup>2</sup> of ~\$\$1.1b) (vs 35.7%)

Low effective borrowing cost<sup>3</sup> of

2.1% per annum (vs 2.1% p.a.)

**3.9** years

Weighted average debt to maturity

(vs 3.6 years)

Interest cover<sup>3</sup>

5.2X

(vs 4.5X)

~88%

Total debt on fixed rates

(vs ~80%)

~48%

Total Assets in Foreign Currency Hedged

-0.2%

Impact of foreign exchange after hedges on gross profit for 1H2019

**'BBB'** (stable outlook)
Long-term rating by Fitch

**NAV Per Unit** 

**S\$1.27⁴** 

(vs S\$1.25)

#### Notes:

Figures above as at/for the period ending 30 June 2019, with 31 March 2019 comparable in brackets

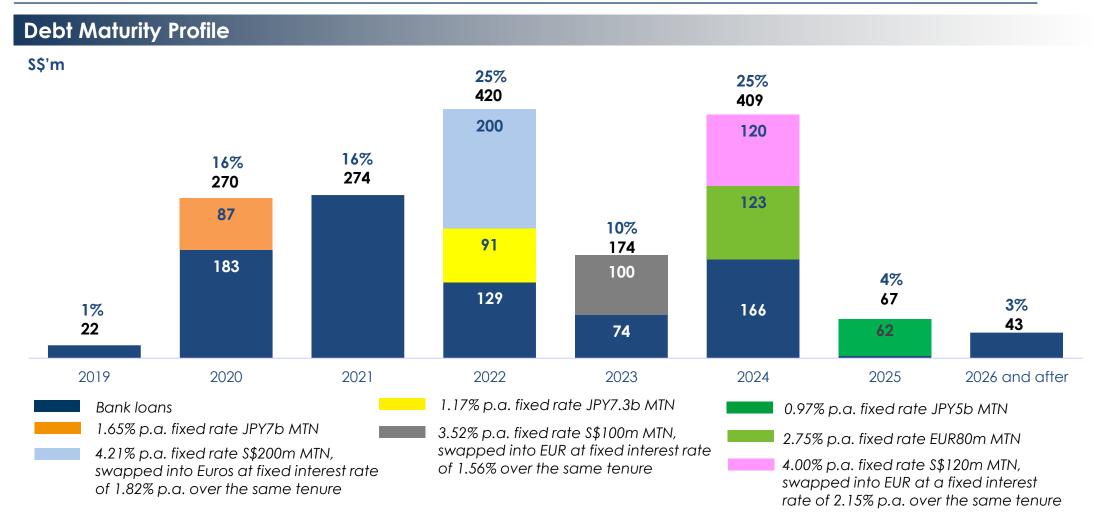
- . Computation of gearing excludes lease liabilities recognised by virtue of FRS 116 as these operating leases were entered into in the ordinary course of business and were in effect before 1 January 2019
- . Refers to the amount of additional debt before reaching aggregate leverage limit of 45% set by MAS
- Excluding the effect of FRS 116 Leases which was effective 1 January 2019
   Adjusted NAV per unit, excluding the distributable income to Unitholders, is \$\$1.23



# Diversified Funding Sources Well Spread-out Debt Maturity



Debt due in 2019 has been refinanced in July 2019 Well-diversified funding sources of 53% Bank Loans: 47% MTN





# **Strong Sponsor – The Ascott Limited**



One of the leading international lodging owner-operators



>110,000

Serviced residence & hotel units

Includes units under development

>700
Properties



>170

**Cities** 

>30

**Countries** 

>30 year track record

Award-winning brands with worldwide recognition

Strong alignment of interests –
CapitaLand owns ~45% of
Ascott Residence Trust









# **Working with Sponsor**





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### Owner

Ascott Residence Trust

#### What we do:

Invest in serviced residences, rental housing properties and other hospitality assets around the world

#### **Value Creation:**

Deliver stable and sustainable returns to Unitholders through the ownership and enhancement of the assets

# **Sponsor & Operator** *The Ascott Limited*

#### What we do:

Experienced operator of serviced residence & lodging product

**Value Creation:** Experience, global presence and economies of scale, suite of brands

### **Guests**

### Description:

A good mix of corporate and leisure guests; varying lengths of stay and preferences

engages service of to manage the property and provide hospitality services to

## **Awards and Accolades**



### Highly coveted accolades awarded in past 2 years

### **World Travel Awards 2019**

Accorded seven accolades, including Europe's Leading Serviced Apartment Brand for the fourth year running

Belgium's Leading Serviced Apartments 2019: Citadines Sainte-Catherine Brussels

Europe's Leading Serviced Apartment Brand 2019: Citadines Apart'hotel

Germany's Leading Serviced Apartment Brand 2019: Citadines Apart'hotel

Germany's Leading Serviced Apartments 2019: Citadines Arnulfpark Munich

Spain's Leading Serviced Apartments 2019: Citadines Ramblas Barcelona



### TripAdvisor Awards 2019

59 properties<sup>1</sup> conferred the Certificate of Excellence Award 2019



## Business Traveller Asia-Pacific Awards 2018

Best Serviced Residence Brand in Asia Pacific for the 15<sup>th</sup> consecutive year





Best Hospitality REIT (Platinum award)

SINGAPORE GOVERNANCE AND TRANSPARENCY INDEX (SGTI)

## Singapore Governance and Transparency Index 2018

Ranked 3<sup>rd</sup> out of 43 Trusts



# Key Takeaways – 2Q 2019





- **Higher RevPAU / operating performance** from United Kingdom, Belgium, Spain, China, Japan, Vietnam and Singapore
- 18% increase in RevPAU in the Philippines<sup>2</sup> due to completion of refurbishment at Ascott Makati
- Excluding FRS 116 adjustments, gross profit decreased 1% mainly due to the divestment of Ascott Raffles Place Singapore. On a same-store basis<sup>3</sup>, gross profit was higher

# Completion of ...





Divestment of Ascott Raffles Place Singapore; received \$\$300.3m of balance proceeds





Acquisition of Citadines Connect Sydney Airport





AEI<sup>4</sup> of Element New York Times Square West & Somerset Grand Citra Jakarta

#### Notes.

Includes FRS 116 adjustments and contribution from (i) Ascott Raffles Place Singapore before it was divested in May 2019 and (ii) acquisition of Citadines Connect Sydney Airport which was completed in May 2019.

In local currency terms

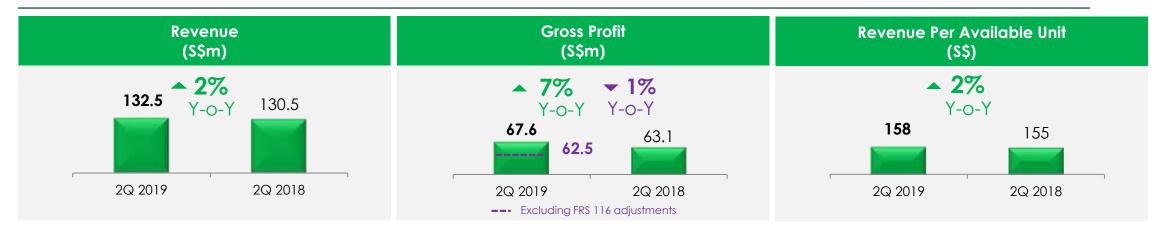
<sup>8.</sup> Excluding FR\$ 116 adjustments, contribution from Ascott Raffles Place Singapore and Citadines Connect Sydney Airport

<sup>4.</sup> Refers to Asset Enhancement Initiative

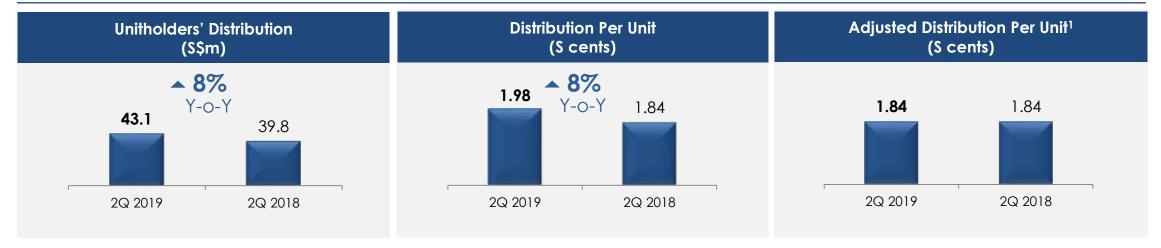
# Financial Highlights (2Q 2019 vs 2Q 2018)



### Stronger operating performance from properties in key markets



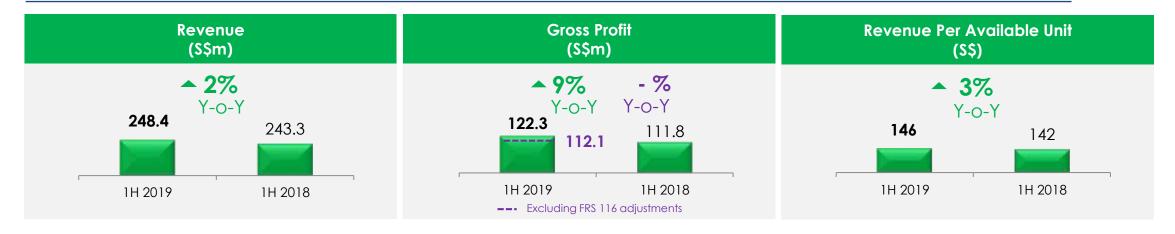
Increase in Unitholders' distribution due to stronger portfolio performance, lower finance costs and one-off realised exchange gain



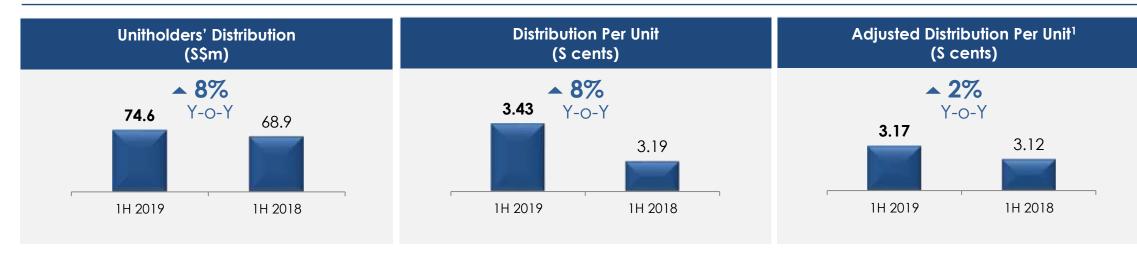
# Financial Highlights (1H 2019 vs 1H 2018)



### Stronger operating performance from properties in key markets



Increase in Unitholders' distribution due to stronger portfolio performance, lower finance costs and one-off realised exchange gain



<sup>1.</sup> Excludes one-off realised exchange gains arising from the repayment of foreign currency bank loans

# Revenue and Gross Profit by Contract Type (2Q 2019 vs 2Q 2018)



### Higher contribution from MCMGIs and Management Contracts

		Revenue (\$\$'mil)			Gross Profit (\$\$'mil)			RevPAU (S\$)		
		2Q 2019	2Q 2018	% Change	2Q 2019	2Q 2018	% Change	2Q 2019	2Q 2018	% Change
Stable Income	Master Leases <sup>1</sup>	18.5	20.2	(8)	16.6	18.7	(11)	n.a.	n.a.	n.a.
Sta	MCMGI <sup>2</sup>	21.7	20.0	9	9.8	8.8	11	209	192	9
Growth	Management Contracts <sup>3</sup>	92.3	90.3	2	41.2	35.6	16	149	149	-
	<b>Total</b> 73 Properties <sup>4</sup>	132.5	130.5	2	67.6	63.1	7	158	155	2

- Master Leases: Lower revenue and gross profit due to divestment of Ascott Raffles Place Singapore in May 2019, and lower rent upon renewal
  of certain master leases in France, mitigated by higher contribution from Germany and Singapore
- o MCMGI: Higher revenue and gross profit across Belgium, Spain and UK mainly due to stronger corporate and leisure demand
- Management Contracts: Higher gross profit mainly due to properties in Philippines and Vietnam. Revenue from Philippines was higher due to the refurbished apartments at Ascott Makati, while revenue from Vietnam was higher mainly due to stronger market demand

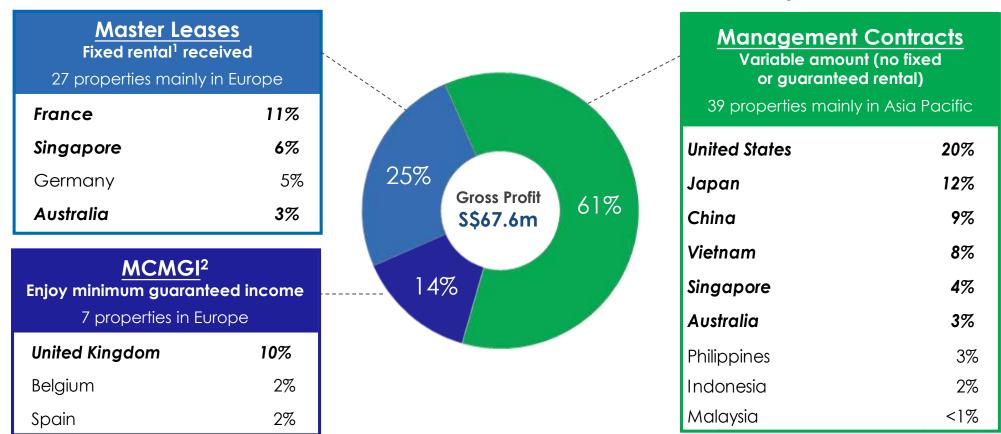
- Excludes contribution from Infini Garden in 2Q 2018, which was reclassified from Master Lease to Management Contracts after the master lease arrangement expired on 30 June 2018, and includes contribution from Ascott Raffles Place Singapore before it was divested in May 2019.
- 2. MGMGI refers to Management Contracts with Minimum Guaranteed Income.
- 3. Includes (i) contribution from Infini Garden in 2Q 2018, which was reclassified from Master Lease to Management Contracts after the master lease arrangement expired on 30 June 2018, (ii) contribution from Citadines Connect Sydney Airport, which was acquired in May 2019 and (iii) FRS 116 adjustments.
- 4. Relates to operating properties only and excludes lyf one-north Singapore (under development).

# Balanced Portfolio of Stable and Growth Income No Concentration in Any Single Market



39% Stable

61% Growth



8 Key Markets: Australia (6%), China (9%), France (11%), Japan (12%), Singapore (10%), United Kingdom (10%), United States (20%) and Vietnam (8%) contribute ~86% of Total Gross Profit

Notes: Above based on 2Q 2019 Gross Profit, excluding lyf one-north Singapore which is under development

<sup>1.</sup> Rental received under master leases is generally fixed. However, some contracts provide for annual rental revisions pegged to indices and some contracts include a variable rental above fixed rental if certain conditions are met

<sup>2.</sup> Management Contracts with Minimum Guaranteed Income

# Majority of Key Markets Posted Higher Gross Profit or RevPAU



		Gro	ss Profit (LC	c'mil)	RevPAU (LC)			RESIDENCE TRUST  A Member of Capital and		
		2Q 2019	2Q 2018	% Change	2Q 2019	2Q 2018	% Change	Key Reason for Change		
Stable Income	Australia (AUD)	1.8	1.7	6	n.a.	n.a.	n.a.	Lower operation and maintenance expense		
	France (EUR)	4.9	5.6	(13)	n.a.	n.a.	n.a.	Lower rent upon renewal of master lease and absence of one-off adjustments		
	Singapore (SGD) <sup>1</sup>	3.8	4.6	(17)	n.a.	n.a.	n.a.	Divestment of Ascott Raffles Place Singapore		
	United Kingdom (GBP)	3.8	3.4	12	144	130	11	Higher corporate and leisure demand		
Growth Income	Australia (AUD)²	2.3	2.5	(8)	120	134	(10)	<ul> <li>Lower RevPAU due to the acquisition of Citadines Connect Sydney Airport, which has a lower ADR, and weaker demand in Melbourne</li> <li>On a same-store basis, RevPAU change was -4%</li> </ul>		
	China (RMB)	29.1	25.8	13	455	473	(4)	<ul> <li>Lower costs mitigated fall in revenue due to softer corporate demand in the second-tier cities</li> <li>FRS 116 adjustments</li> </ul>		
	Japan (JPY)³	661.3	663.6	-	13,238	12,203	8	Stronger leisure demand offset by higher costs		
	Singapore (SGD)	2.5	2.5	-	194	190	2	Higher market demand offset by higher marketing expense		
	United States (USD)	10.1	6.9	46	240	243	(1)	FRS 116 adjustments		
	Vietnam (VND)⁴	93.2	86.8	7	1,583	1,528	4	Stronger market demand and lower operating costs		

Notes: All figures above are stated in local currency

<sup>1.</sup> Includes contribution from Ascott Raffles Place Singapore, before it was divested in May 2019.

<sup>2.</sup> Includes contribution from Citadines Connect Sydney Airport, which was acquired in May 2019.

<sup>3.</sup> Includes contribution from Infini Garden in 2Q 2018, which was reclassified from Master Lease to Management Contracts after the master lease arrangement expired on 30 June 2018. RevPAU for Japan refers to serviced residences and excludes rental housing.

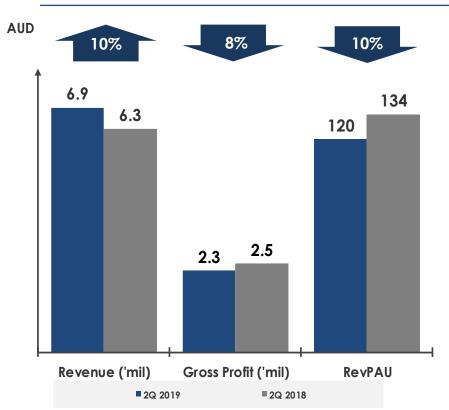
<sup>4.</sup> Gross profit figures for VND are stated in billions. RevPAU figures are stated in thousands.



# **Australia**

Contributed 6% to Gross Profit<sup>1</sup>

Additional revenue from Citadines Connect Sydney Airport offset by softer leisure and corporate demand in Melbourne



### relates to properties under Management Contracts only

#### Notes:

- 3 properties under Master Lease contracts contributed to 3% of gross profit, and 3 properties under Management Contracts contributed to 3% of gross profit in 2Q 2019
- Source: International Monetary Fund (2019)
- Source: CBRE (2019)
- Source: JLL (2019) Source: Deloitte (2019)

Master Lease



3 Quest **Properties** 

Citadines Connect Sydney Airport



**Management Contracts** 

Citadines on Bourke Melbourne St Georges Terrace Perth



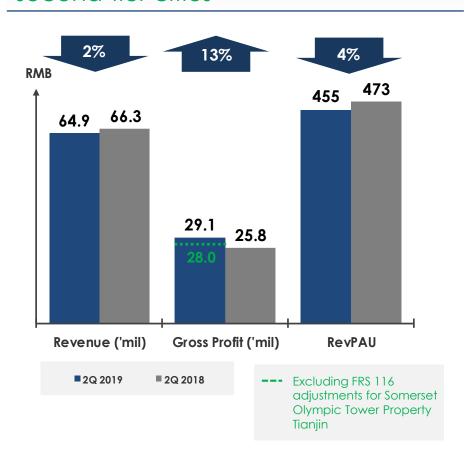
A Member of CapitaLand

- As a result of the acquisition of Citadines Connect Sydney Airport, revenue was higher but RevPAU was lower as the property has a lower ADR. On a same-store basis, revenue and gross profit were lower mainly due to softer leisure and corporate demand in Melbourne, and RevPAU change was -4%
- Since the completion of acquisition of Citadines Connect Sydney Airport in May 2019, efforts were focused on rebranding and building the property's corporate base and distribution network
- IMF forecasted GDP growth of 2.1% for 2019 and a decline in unemployment rate from 5.3% to 4.8% for 2019<sup>2</sup>
- Despite the addition of ~7,000 rooms to be completed over the next 4 years<sup>3</sup>, Melbourne is expected to ultimately absorb the supply and return to historic levels over the longer term, as the city is a major corporate and leisure market in Australia<sup>4</sup>
- The Australian dollar is forecast to remain low over the medium term. providing support to the growth of international and domestic travel<sup>5</sup>

# China

### Contributed 9% to Gross Profit

## First-tier demand remained resilient; Competition from new supply in second-tier cities



#### Management Contracts















Somerset Xu Hui Shanghai

Ascott Guangzhou

Citadines Xinghai Suzhou

Somerset
Olympic Tower
Property
Tianiin

Somerset Grand Central Dalian

Citadines Zhuankou Wuhan

Somerset Heping Shenyang

### Performance Highlights and Market Outlook

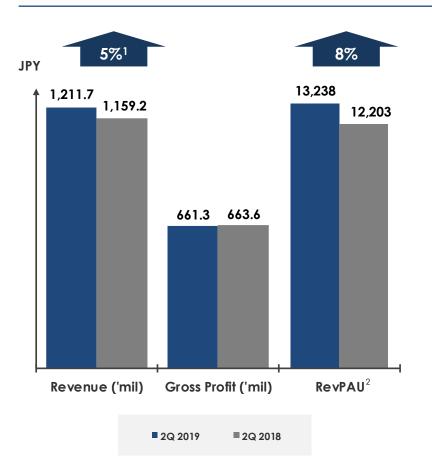
- Revenue decreased slightly due to competition arising from an increase in new supply in the second-tier cities. Demand in first-tier cities remained resilient
- Despite lower revenue, gross profit increased 9% (excluding FRS 116 adjustments) due to lower staff costs, marketing expense and depreciation expense
- IMF revised its GDP forecast from 6.3% to 6.2% for 2019 and maintained its forecast for unemployment rate at 3.8%<sup>1</sup>
- In the near term, economic uncertainty and ongoing trade tensions may affect business sentiment<sup>2</sup>
- Nonetheless, major initiatives such as the Belt and Road Initiative will bring demand for hotel accommodation. China's tourism industry continues to grow fast on the back of rising incomes and middle-class consumption<sup>3</sup>

- . Source: International Monetary Fund (2019)
- 2. Savills Research, Hotels (2019)
- 3. South China Morning Post, Knight Frank (2019)

# Japan

### Contributed 12% to Gross Profit

### Stronger leisure demand







Citadines Shinjuku Tokyo



**Management Contracts** 

Citadines Karasuma-Gojo Kyoto



Somerset 11 ren Azabu East pro Tokyo in



11 rental housing properties in Japan

### Performance Highlights and Market Outlook

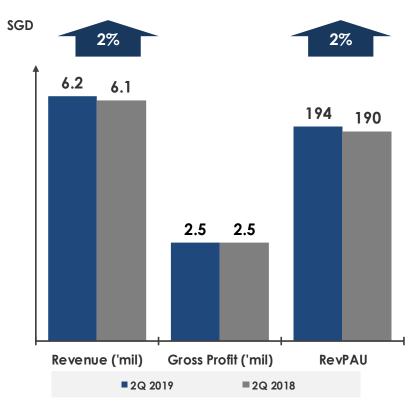
- Revenue increased due to stronger demand for all serviced residences
- Gross profit remained relatively stable despite higher revenue, mainly due to higher marketing expense and operation & maintenance expense
- IMF forecasted GDP growth of 0.9% for 2019 and unemployment rate remain unchanged at 2.4% for 2019<sup>3</sup>
- Japan on track to achieve target of 40 million visitor arrivals by 2020, as it plays host to the 2019 Rugby World Cup and 2020 Tokyo Olympics. The longer term target is to welcome 60 million inbound tourists by 2030<sup>4</sup> Hotels in Tokyo are expected to benefit from the increase in demand from higher visitor arrivals<sup>5</sup>

- . Including Infini Garden, which was reclassified from Master Lease to Management Contracts after the master lease arrangement expired on 30 June 2018
- 2. RevPAU relates to serviced residences and excludes rental housing properties
- 3. Source: International Monetary Fund (2019)
- 4. Source: Colliers (2019)
- 5. Source: JLL (2019)

# Singapore

Contributed 10% to Gross Profit<sup>1</sup>

### Higher market demand



relates to properties under Management Contracts only

#### Master Lease



Ascott Orchard Singapore

#### Management Contracts



Somerset Liang Court Property Singapore



ASCOΠ

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Citadines Mount Sophia Property Singapore

### Performance Highlights and Market Outlook

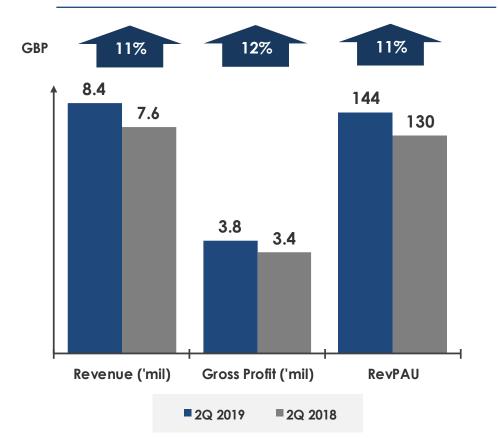
- Revenue increased 2% due to higher market demand. Gross profit remained stable due to higher revenue, offset by higher marketing expense
- IMF cut its GDP growth forecast from 2.3% to 2.0% for 2019 and maintained its forecast for unemployment rate at 2.0%²
- For the first five months of 2019, international visitor arrivals are on track to meet the target growth of 1% to 4% for the full year<sup>3</sup>
- Supply is expected to be limited, increasing by 2.0% in 2019, with most of the new rooms located in the Sentosa region<sup>4</sup>
- In the shorter term, market RevPAU growth is expected to remain positive, although at a more moderate pace compared to 2018 due to the absence of one-off events in 2019<sup>4</sup>
- Singapore's hotel market performance will likely continue on its growth trajectory with rising visitor arrivals, new attractions such as Jewel Changi Airport, and tight supply in the next few years<sup>5</sup>

- 1. 2 properties under Master Leases (Ascott Raffles Place Singapore, which was divested in May 2019, and Ascott Orchard Singapore) contributed to 6% of gross profit, and 2 properties under Management Contracts contributed to 4% of gross profit in 2Q 2019
- 2. Source: International Monetary Fund (2019)
- 3. Source: Singapore Tourism Board International Visitor Arrivals Statistics (2019)
- 4. Source: JLL (2019)
- 5. Source: HVS (2019)

# **United Kingdom**

Contributed 10% to Gross Profit

# Higher corporate and leisure demand



#### Management Contracts with Minimum Guaranteed Income











Citadines Trafalgar Square London

Citadines Holborn-Covent Garden London

Citadines Barbican London

Citadines South Kensington London

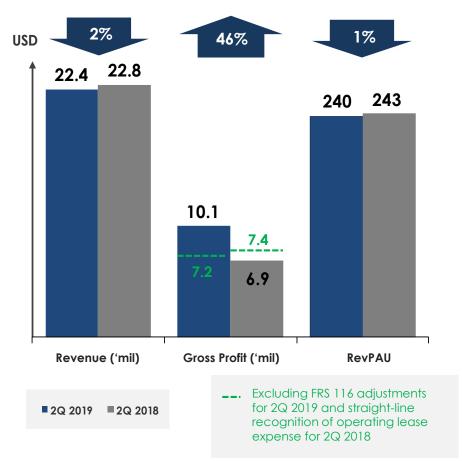
- Gross profit increased 12% due to higher revenue driven by corporate and leisure demand, with uplift from events such as the RHS Chelsea Flower Show, Royal Ascot and ICC Cricket World Cup
- IMF forecasted GDP growth of 1.3% for 2019 and a slight increase in unemployment rate from 4.1% to 4.2% for 2019<sup>1</sup>
- The weak GBP continues to support tourism and demand for accommodation. In 3Q 2019, events such as the Wimbledon and the biennial Defense and Security Conference are expected to provide an uplift to performance
- While uncertainty over Brexit remains, and supply continues to grow in London and its surrounding regions at 4%<sup>2</sup>, the performance of the UK portfolio remains resilient as the properties are under management contracts with minimum guaranteed income

- 1. Source: International Monetary Fund (2019)
- 2. Source: PWC UK (2019)

# **United States**

Contributed 20% to Gross Profit

### New York market remains stable



#### Notes:

- . Source: STR Research (2019)
- 2. Source: International Monetary Fund (2019)
- 3. Source: HVS (2019)

#### **Management Contracts**









Element New York Times Square West

DoubleTree by Hilton Hotel New York

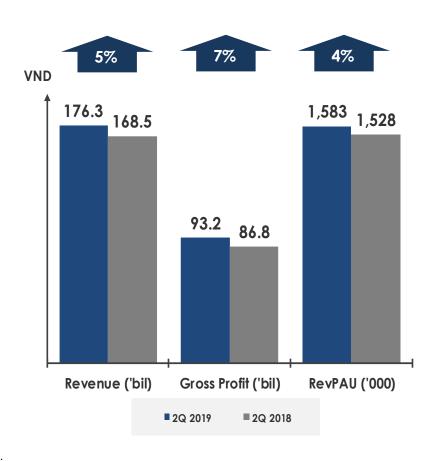
Sheraton Tribeca New York Hotel

- In 2Q 2019, New York market RevPAU registered a slight decline of 1.8%, partly due to the absence of a one-off conference which took place last year<sup>1</sup>. Coupled with the refurbishment of Element New York Times Square West, revenue of the US properties was lower by 2%
- Excluding FRS 116 and straight-line adjustments, gross profit decreased 3% due to lower revenue and higher staff costs, mitigated by lower marketing expense
- IMF forecasted GDP growth of 2.6% for 2019 and a slight decline in unemployment rate from 3.9% to 3.8% for 2019<sup>2</sup>
- Developments within New York which are expected to drive demand include the opening of Hudson Yards, the largest private real estate project in the US, and the expansion of Jacob K. Javits Center, which would cater to larger conventions
- In the longer term, hotel supply in New York is expected to be limited, as hotel permit applications have slowed and local laws prohibit hotel development<sup>3</sup>

# **Vietnam**

### Contributed 8% to Gross Profit

### Stronger market demand



#### Notes:

- Source: International Monetary Fund (2019)
- Source: Foreign Investment Agency (2019)
- Source: Vietnam Tourism Board Tourism Statistics (2019)

Source: Savills (2019)

#### **Management Contracts**













Somerset Grand Hanoi

Somerset Hoa Binh Hanoi

Somerset West Lake Hanoi

Somerset Ho Chi Minh City

Somerset Chancellor Court Ho Chi Minh City

- Gross profit increased 7% due to higher revenue and lower staff costs, partially offset by higher operation & maintenance expense
- IMF forecasted GDP growth of 6.5% for 2019 and unemployment rate remain unchanged at 2.2% for 20191
- Vietnam continues to attract record foreign direct investment (FDI). For the first five months of 2019, FDI commitments hit a 4 year-high of US\$16.74 billion<sup>2</sup>
- Government initiatives remain supportive of the tourism and hospitality sectors. For the first six months of 2019, international visitors to Vietnam rose about 7.5% year-on-year<sup>3</sup>
- The operating environment remains competitive, on the back of new supply and growth in condotels. Key destinations such as Ho Chi Minh City, due to limited future supply, are expected to maintain good levels of stability in performance<sup>4</sup>



## **Looking Ahead**

#### **Market Outlook**







#### **Tapering Economic Growth**

Global economy remains delicate as trade tensions continue to weigh on business confidence



#### **Low Interest Rates**

US Federal Reserve hints at possible rate cuts



#### Flourishing Global Tourism Industry

Forecasted to surpass \$11 trillion by 2025; International arrivals to exceed 1.8 billion by 2030<sup>1</sup>

Middle class forecasted to increase to 4.9 billion by 2030, fueled by Asia Pacific<sup>2</sup>



#### **Increase in Lodging Supply**

To meet growing tourism demand



#### Portfolio Diversification & Income Resilience

- Global presence and no concentration risk
- ~60% in Asia Pacific where growth remains robust
- ~40% of income contribution from master leases and management contracts with minimum guaranteed income



#### Capital & Risk Management

- ~88% of total debt on fixed rates, with debt maturity of 3.9 years
- Interest cover ratio of 5.2x
- Maintained "BBB" rating with Stable Outlook by Fitch Ratings; enables Ascott Reit to raise funds at attractive rates and terms



#### **Support of Strong Sponsor**

- Leveraging The Ascott Limited, one of the leading international lodging owner-operators
- Pipeline of approximately 20 assets under a right-offirst-refusal arrangement
- Alignment of interests with ~45% stake<sup>3</sup> in Ascott Reit

Diversified portfolio, disciplined investment and capital management to deliver stable income for Unitholders

#### Notes:

- . UNWTO
- 2. OECD
- 3. Held through CapitaLand Group



#### **Important Notice**



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For the purposes of this presentation, the following terms have been used interchangeably and to mean the same thing: "Stapled Units" and "Stapled Securities"; "Unitholders" and "Securityholders"; "Distribution per Unit" and "Distribution per Security".

## **Table of Contents**



- 1 Overview of the Transaction
- 2 Rationale and Benefits of the Proposed Combination
- 3 Unitholders' Approvals Required
- 4 Indicative Timeline
- 5 Conclusion
- 6 Appendix



# **Key Highlights**



#### Proposed S\$1.9 billion<sup>1</sup> deal to combine Ascott Residence Trust and Ascendas Hospitality Trust

Ascott Reit to acquire all A-HTRUST Stapled Units via a Trust Scheme, with a gross exchange ratio of 0.836x, based on the respective audited NAV per Unit<sup>2</sup> of Ascott Reit and A-HTRUST

Consolidate position as the largest hospitality Trust in Asia Pacific with total assets of \$\$7.6 billion<sup>3</sup>



Facilitate inclusion into FTSE EPRA Nareit Developed Index

# DPU accretion to Unitholders



+2.5%
FY 2018 pro forma
DPU

Strengthen position for future growth



Stronger financial position for growth to capture rising hospitality market

<sup>2.</sup> Based on A-HTRUST's audited Net Asset Value ("NAV") per Stapled Unit as at 31 March 2019 of \$\$1.02 divided by Ascott Reit's audited NAV per Unit as at 31 December 2018 of \$\$1.22.

#### **Scheme Consideration**



#### Total Scheme Consideration of \$\$1.2 billion<sup>1</sup> comprises:

\$\$1.0868

S\$1.0868

S\$0.0543 in cash<sup>2</sup>

Per A-HTRUST Stapled Unit

95% Consideration Units

0.7942 new Ascott Reit-BT Stapled Units<sup>2</sup> issued at \$\$1.30

The Scheme Consideration is based on a gross exchange ratio of **0.836X**, which is derived from the audited NAV per Stapled Unit of A-HTRUST of \$\$1.02 as at 31 March 2019 divided by the audited NAV per Unit of Ascott Reit of \$\$1.22 as at 31 December 2018

By way of illustration, for every 1,000 A-HTRUST Stapled Units, a cash consideration of \$\$54.30 per Stapled Unit will be paid and consideration units of 794 new Ascott Reit-BT Stapled Units will be issued

Permitted Distributions<sup>3</sup>

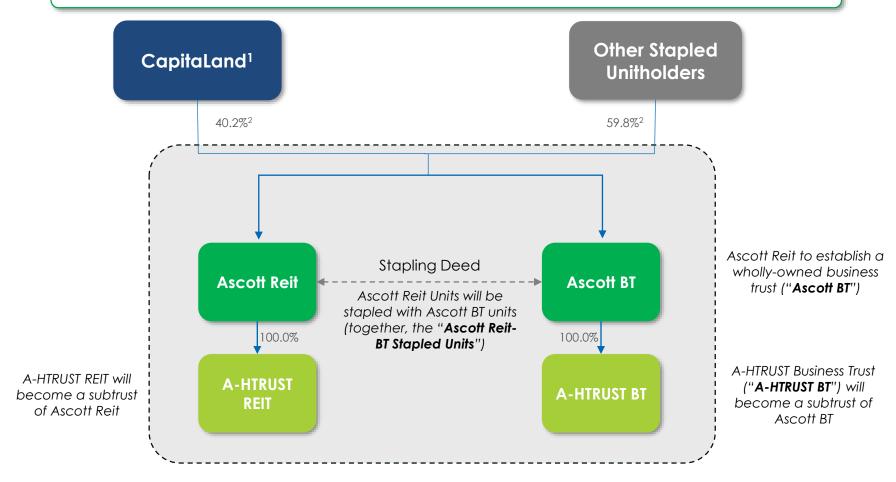
Unitholders can continue to receive normal distribution and distribution from net divestment gains until completion of the Combination

# **Combined Entity Structure**



#### Investment Mandate:

Global mandate for investments in serviced residences, rental housing and other hospitality assets in any country in the world





## Rationale and Benefits of the Proposed Combination









- Proxy Hospitality Trust in Asia Pacific
- Potential positive re-rating, wider investor base and higher trading liquidity
- Increase ability to drive growth with stronger financial position and larger debt headroom

- 2 Enhanced Portfolio
- Enhance portfolio diversification and resilience
- Strengthen presence in Asia Pacific where business and leisure travel demand remains robust

DPU Accretive to Unitholders

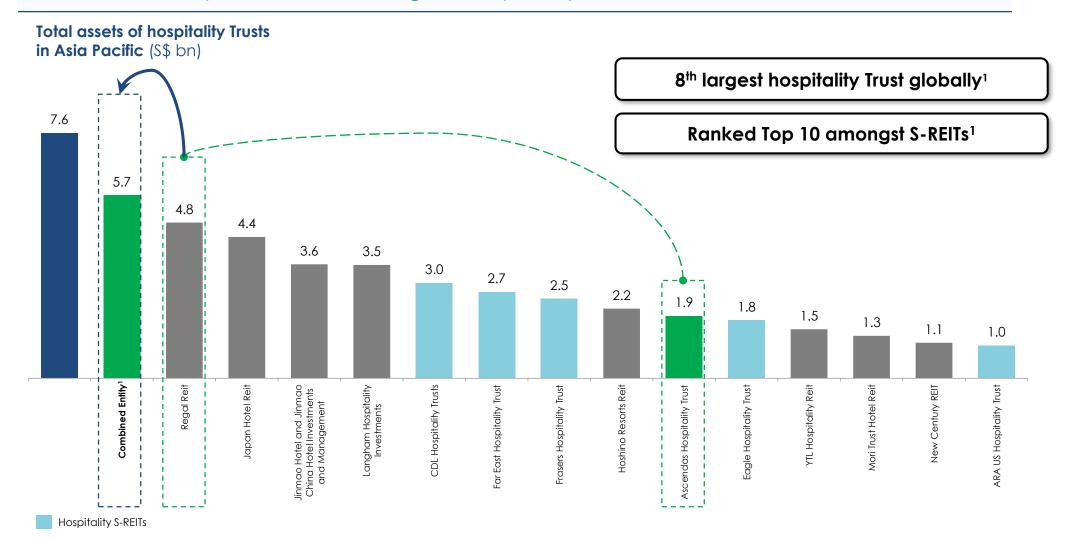
- 2.5% DPU accretion to Ascott Reit Unitholders<sup>1</sup>
- Neutral to NAV per Unit<sup>2</sup>



## Proxy Hospitality Trust in Asia Pacific



Consolidate position as the largest hospitality Trust in Asia Pacific



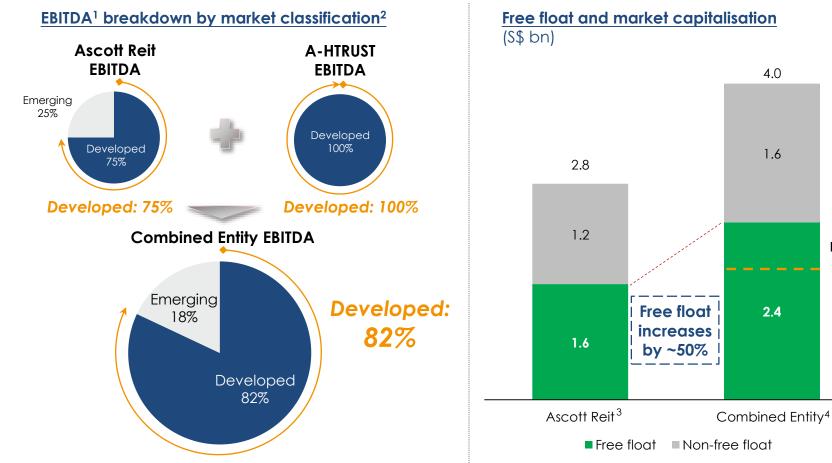


# Proxy Hospitality Trust in Asia Pacific



Index inclusion threshold \$\$1.7bn<sup>5</sup>

- Facilitate inclusion into FTSE EPRA Nareit Developed Index
- Potential positive re-rating, wider investor base and higher trading liquidity





<sup>2.</sup> Developed markets based on FTSE EPRA Nareit classification include Australia, Belgium, France, Germany, Japan, Korea, Singapore, Spain, The United Kingdom and The United States of America; emerging markets include China, Indonesia, Malaysia, The Philippines and Vietnam.

Notes: 1. Based on Ascott Reit's and A-HTRUST's financial statements for FY 2018 and FY 2018/2019 respectively.

<sup>3.</sup> Based on 2,174.8 million Ascott Reit Units at \$\$1.30 for each Ascott Reit Unit and a free float of 1,197.0 million Ascott Reit Units.

<sup>4.</sup> Based on 3,086.3 million Ascott Reit-BT Stapled Units (including Consideration Units), at \$\$1.30 for each Ascott Reit-BT Stapled Unit and a free float of approximately 1,846.6 million Ascott Reit-BT Stapled Units.

<sup>5.</sup> Based on the threshold of US\$1.3 billion in June 2019.



## Proxy Hospitality Trust in Asia Pacific



Stronger financial position with increased capacity to drive growth



Greater access to growth opportunities



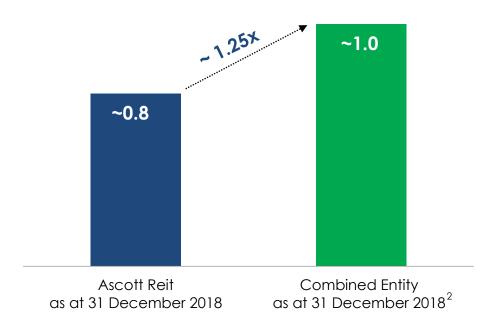
Increased capacity to undertake more development/ conversion projects



Higher debt headroom, enhancing **financial flexibility** to fund future growth

#### Debt headroom<sup>1</sup> (\$\$ bn)

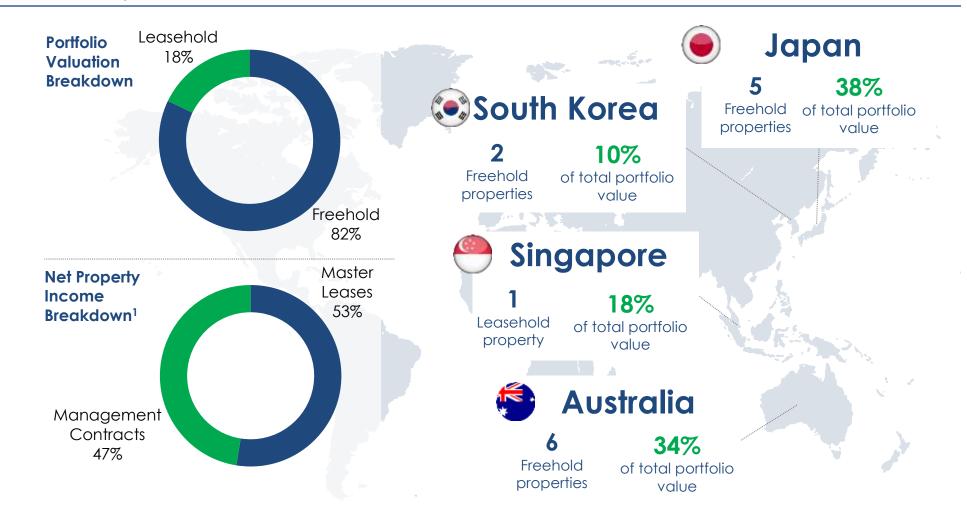
Pro forma aggregate leverage of **36.9%** represents an available debt headroom of **~\$\$1.0 billion** 







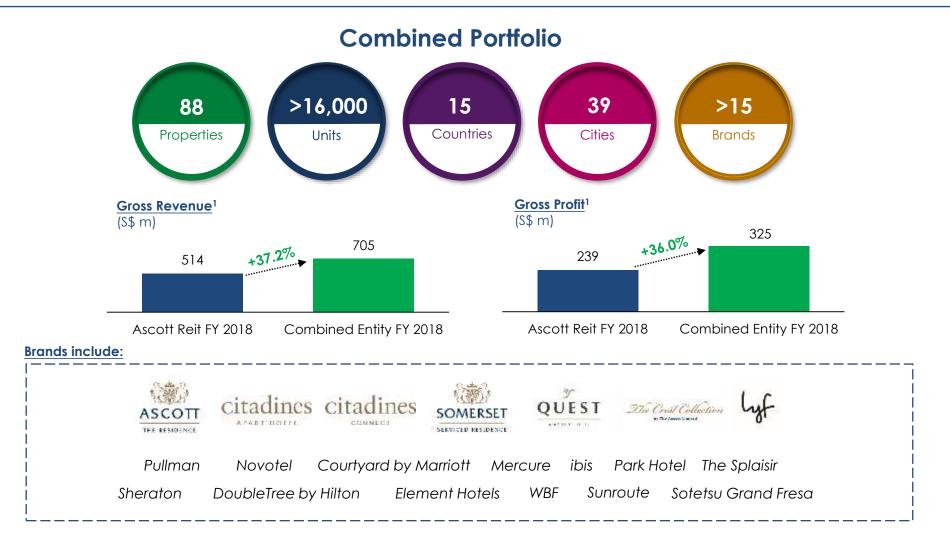
 Addition of a portfolio comprising 14 quality, predominantly freehold properties in developed markets







Building a bigger hospitality portfolio

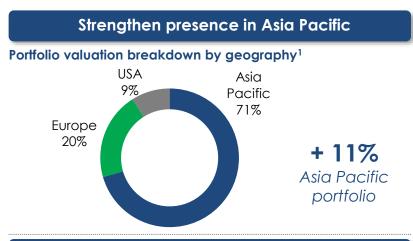


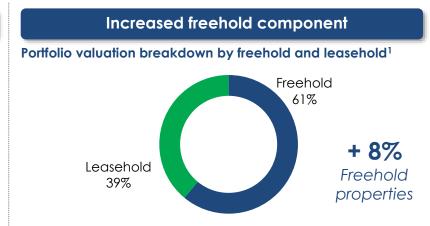


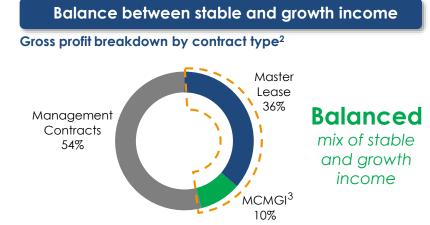


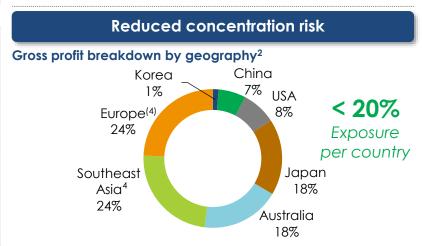
Enhances portfolio diversification and resilience

#### **Combined Portfolio**









Notes: 1. Breakdown of the combined portfolio valuation of \$\$6.7 billion, based on the financial position of Ascott Reit and A-HTRUST as at 31 December 2018 and 31 March 2019 respectively.

- 3. MCMGI refers to Management Contracts with Minimum Guaranteed Income.
- 4. Europe comprises Belgium (1%), France (10%), Germany (5%), Spain (1%), and The United Kingdom (7%); Southeast Asia comprises Indonesia (2%), Malaysia (<1%), The Philippines (2%), Singapore (13%), and Vietnam (7%);

<sup>2.</sup> Breakdown of the combined gross profit of \$\$325 million, based on Ascott Reit's and A-HTRUST's financial statements for FY 2018 and FY 2018/2019 respectively, excluding contributions from the divested China properties. For A-HTRUST, gross profit refers to net property income.





Strengthen presence in Asia Pacific where the demand for business and leisure travel remains robust



Asia Pacific is the fastest growing economic region...







...and experiencing a boom in tourism...

#### 5.5% annual growth

of international tourist arrivals from 2018 to 2023<sup>3</sup>



>70% China's outbound travel



Low cost carriers and rail networks

make travel more accessible



🗱 ...underpinned by an expanding middle-class

66%

of global middle-class population will be represented by Asia<sup>5</sup>

3.9% disposable income CAGR

in Asia Pacific for period 2017 to 2022 (rest of the world 1.6% to 2.3% CAGR)<sup>6</sup>

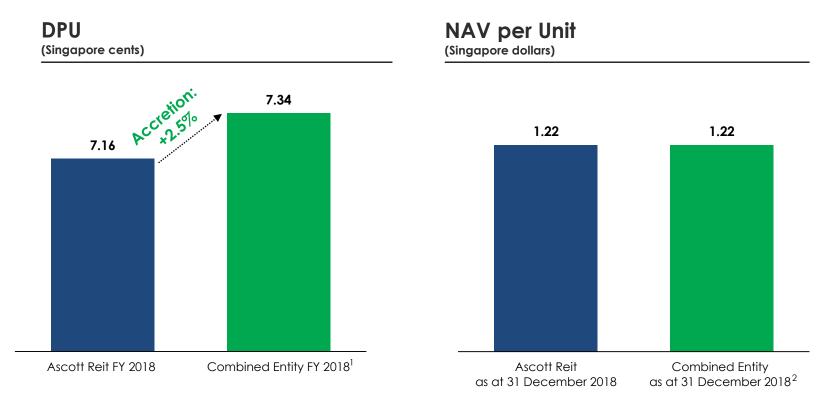
Enlarged portfolio will serve a broad spectrum of market segments, and is well-positioned to capture the fast-growing hospitality market in Asia Pacific



#### **DPU Accretive to Unitholders**



- 2.5% DPU accretion to Ascott Reit Unitholders, on a FY 2018 pro forma basis
- Neutral to NAV per Unit



Notes: For illustration only – Not forward looking projections

<sup>1.</sup> This figure: (a) assumes that additional \$\$85.1 million debt was drawn down on 1 January 2018 to fund the cash component of the estimated total transaction costs at an effective interest rate of 3.3% per annum; (b) assumes that 100% of A-HTRUST's distributable income for FY 2018/2019 (including the \$\$5.1 million A-HTRUST's distributable income for FY 2018/2019, which A-HTRUST had retained for working capital purposes) was distributed in full; and assumes that the \$\$5.1 million was funded by the existing cash balances of Ascott Reit; (c) reflects the issuance of: (i) 902.8 million new Ascott Reit-BT Stapled Units issued at an issue price of \$\$1.30 per Ascott Reit-BT Stapled Units; and (ii) 7.7 million new Ascott Reit-BT Stapled Units issued at an issue price of \$\$1.22 per Ascott Reit-BT Stapled Unit as the Acquisition Fee on 1 January 2018 (being the closing price of an Ascott Reit Unit on 31 December 2017).

<sup>2.</sup> This figure refers to the adjusted NAV per Unit assuming write-off of premium over NAV and excluding transaction costs and: (a) assumes that additional \$\$85.1 million was drawn down on 31 December 2018 to fund the cash component of the estimated total transaction costs at an effective interest rate of 3.3% per annum; (b) reflects the issuance of: (i) 902.8 million new Ascott Reit-BT Stapled Units issued at an issue price of \$\$1.30 per Ascott Reit-BT Stapled Unit as Consideration Units; and (ii) 8.7 million new Ascott Reit-BT Stapled Units issued at an issue price of \$\$1.08 per Ascott Reit-BT Stapled Unit as the Acquisition Fee on 31 December 2018 (being the closing price of an Ascott Reit Unit on 31 December 2018). Pro forma NAV per Unit assuming write-off of premium over NAV and including transaction costs is \$\$1.21.



# **Ascott Reit Unitholders' Approvals for the Combination**



No.	Resolutions	Voting Majority		
1.	To amend Ascott Reit trust deed to incorporate provisions:  • to facilitate Ascott Reit stapling scheme;  • customary to stapled trusts; and  • relating to issue of new units as consideration	• ≥75% votes		
2.	<ul> <li>To approve Ascott Reit stapling scheme, including:</li> <li>the distribution in specie of the units in Ascott BT to the unitholders of Ascott Reit on a one-for-one basis; and</li> <li>the entry into of the Ascott Reit stapling deed</li> </ul>	<ul><li>≥75% votes; and</li><li>50%+1 majority in number</li></ul>		
3.	To approve A-HTRUST acquisition	50%+1 votes     CL Entities <sup>(1)</sup> will abstain from voting		
4.	To approve issue of new Ascott Reit-BT stapled units in consideration of A-HTRUST acquisition	50%+1 votes     CL Entities <sup>1</sup> will abstain from voting		

# A-HTRUST Stapled Unitholders' **Approvals for the Combination**

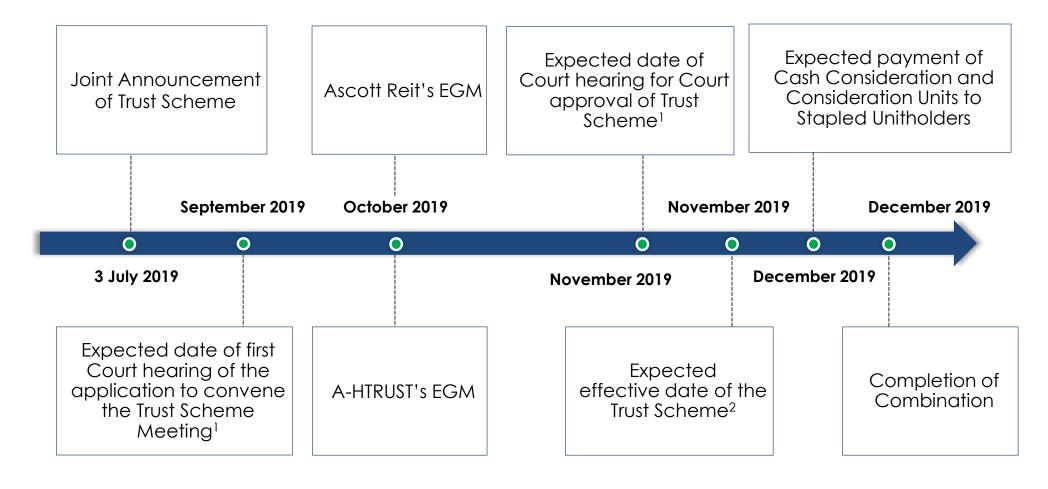


No. **Resolutions Voting Majority** To amend A-HTRUST BT trust deed, A-HTRUST REIT trust • ≥75% votes deed and A-HTRUST Stapling Deed to facilitate the implementation of the A-HTRUST Scheme • ≥75% votes; and • 50%+1 majority in number To approve the A-HTRUST Scheme ALI<sup>1</sup> will abstain from voting



#### **Indicative Timeline**





The timeline above is indicative only and subject to change.

Notes: 1. The dates of the Court hearings of the application to (a) convene the Trust Scheme Meeting and (b) approve the Trust Scheme will depend on the dates that are allocated by the Court.

<sup>2.</sup> The Trust Scheme will become effective upon the lodgment of the order of the Trust Scheme Court Order with the MAS or the notification to the MAS of the grant of the Trust Scheme Court Order, as the case may be, which shall be effected within 10 Business Days from the date the last Scheme Condition has been satisfied or waived, as the case may be, in accordance with the terms of the Implementation Agreement.



# Recap of Transaction Benefits





# Proxy hospitality Trust in Asia Pacific

Consolidates position as the largest hospitality Trust in Asia Pacific with total assets of \$\$7.6 bn<sup>1</sup>

# Facilitate Index inclusion



with potential positive re-rating and wider investor base

# Portfolio enhancement



Addition of 14 quality and predominantly freehold properties, enhancing portfolio diversification and resilience

# DPU accretion to Unitholders



+2.5%
FY 2018 pro forma
DPU



Increased flexibility to drive future growth

Strong financial position for growth and to capture rising hospitality market



## **A-HTRUST Portfolio Overview**



#### **Overview of Properties**

			The date of the second				
Name	Pullman Sydney Hyde Park	Novotel Sydney Central	Novotel Sydney Parramatta	Courtyard by Marriott Sydney – North Ryde	Pullman and Mercure Melbourne Albert Park	Pullman and Mercure Brisbane King George Square	Hotel Sunroute Ariake
Location	Sydney, Australia	Sydney, Australia	Sydney, Australia	Sydney, Australia	Melbourne, Australia	Brisbane, Australia	Tokyo, Japan
Land Title	Freehold	Freehold	Freehold	Freehold	Freehold	Freehold	Freehold
No. of Rooms	241	255	194	196	378	438	912
Valuation <sup>1</sup> (\$\$ m)	156.4	161.2	43.7	52.3	109.4	89.2	325.0

## **A-HTRUST Portfolio Overview**



#### **Overview of Properties**

Name	Sotetsu Grand Fresa Osaka-Namba <sup>(2)</sup>	Hotel WBF Kitasemba West	Hotel WBF Kitasemba East	Hotel WBF Honmachi	Park Hotel Clarke Quay	The Splaisir Seoul Dongdaemun	ibis Ambassador Seoul Insadong
Location	Osaka, Japan	Osaka, Japan	Osaka, Japan	Osaka, Japan	Singapore	Seoul, Korea	Seoul, Korea
Land Title	Freehold	Freehold	Freehold	Freehold	Leasehold, expiring November 2105	Freehold	Freehold
No. of Rooms	698	168	168	182	336	215	363
Valuation <sup>1</sup> (\$\$ m)	239.8	43.2	43.1	43.3	325.0	93.8	96.9















# Thank you

