

## CapitaLand Limited

# Macquarie ASEAN Conference 2017

22 August 2017



This presentation may contain forward-looking statements that involve risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, availability of real estate properties, competition from other companies and venues for the sale/distribution of goods and services, shifts in customer demands, customers and partners, changes in operating expenses, including employee wages, benefits and training, governmental and public policy changes and the continued availability of financing in the amounts and the terms necessary to support future business. You are cautioned not to place undue reliance on these forward looking statements, which are based on current view of management on future events.





- Key Highlights
  - Financial Highlights
  - Summary Of Business Strategy Execution
- Business Update
- Financials & Capital Management
- Conclusion



# Financial Highlights

Six Battery Road, Singapore







Note:

1. Operating PATMI 1H 2017 includes a gain of \$\$160.9 million from the sale of 45 units of The Nassim. Operating PATMI 1H 2016 Includes a \$\$30.5 million fair value gain arising from the change in use of a development project from construction for sale to leasing as an investment property (Raffles City Changning Tower 2)



Financial Highlights

## **Overview – 2Q 2017**

## Strong Operating Performance

- Higher operating PATMI of \$\$206.8 million in 2Q 2017 (vs. \$\$171.6 million in 2Q 2016)
  - Higher handover from development projects in China
  - Contributions from newly acquired investment properties

Healthy Balance Sheet Strength

- Balance sheet and key coverage ratios remain robust
  - Net Debt/Equity at 0.39x (compared to 0.41x in FY2016)
  - Interest servicing ratio at 10.1x<sup>1</sup> (compared to 10.3x in FY2016)
  - Interest coverage ratio 8.6x<sup>1</sup> (compared to 6.5x in FY2016)



Note

1. On a run rate basis

Capital Tower, Singapore

## Divested Assets To Reconstitute Portfolio & Recycle Capital

Divestments	SBU/ Entity	Consideration S\$ Million
50% stake in One George Street, Singapore	CCT	591.6
Ascott Orchard Singapore, Citadines Michel Hamburg and Citadines City Centre Frankfurd		502.2 1
Wilkie Edge, Singapore	CCT	280.0 2
Innov Tower, Shanghai	CLC	271.0
CapitaMall Anzhen	CRCT	232.0
Citadines Biyun Shanghai and Citadines Gaoxin Xi'an	ART	174.5 <sup>3</sup>
Golden Shoe Car Park, Singapore	CCT	161.1 <sup>4</sup>
Eighteen Japan rental housing properties	ART	153.6
	-	2,366.0

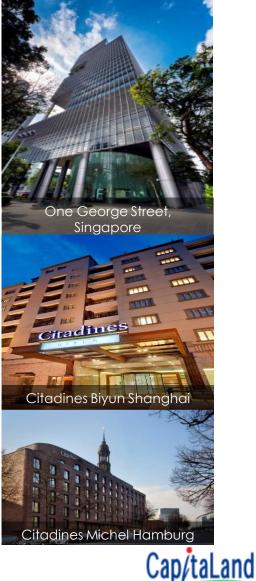
Note:

The table includes assets divested to unrelated parties and CapitaLand REITs.

1. Divestment of Ascott Orchard Singapore is expected to be completed in 4Q 2017.

- 2. Announced on 3 July 2017 and to be completed in September 2017.
- 3. Announced on 3 July 2017 and to be completed in 2H 2017.

4. Announced on 13 July 2017. Golden Shoe Car Park was sold by CapitaLand Commercial Trust (CCT) to a joint venture for redevelopment.





## 2 Active Capital Deployment

1. Acquisition of Ascott Orchard Singapore is expected to be completed in 4Q 2017.

Including the cost of renovation for rebranding into Citadines Fifth Avenue New York.

Based on CapitaLand and CCT's 90% share of the \$\$1.82 billion estimated total project cost.

2. Announced on 31 May 2017 and to be competed in August 2017.

Investments	SBU/ Entity	Consideration S\$ Million
Office and retail assets in Greater Tokyo	СМА	636.3
Ascott Orchard Singapore, Citadines Michel Hamburg and Citadines City Centre Frankfurt	ART	502.2 1
Innov Center (formerly known as Guozheng Center), Shanghai	CLC	424.1
Quest Cannon Hill and 60% interest in Quest Apartment Hotels	Ascott	216.0
DoubleTree by Hilton Hotel New York – Times Square South	ART	148.4 <sup>2</sup>
Hotel Central Fifth Avenue New York	Ascott	68.0 <sup>3</sup>
80% interest in Synergy Global Housing LLC	Ascott	46.7
	-	2,041.7
<u>Future deployment</u>		
Redevelopment of Golden Shoe Car Park	CL, CCT	1,638.0 4
Note: The table includes assets acquired by - CapitaLand from unrelated parties, and - CapitaLand REITs from CapitaLand	-	3,679.7



Kokugikan Front Building Tokyo

Yokohama Blue Avenue, Yokohama



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3.

4.

## **3** Growing Operating Platforms In Shopping Malls And Serviced Residences

- CMA Expands Network Through
   Management Contracts
- Year-To-Date: 5 In China, 1 In Singapore



- Ascott Expands Global Network Through Acquisitions, Management & Franchise Agreements
- Acquired Significant Stakes In Quest & Synergy
- Added 35 New Properties YTD July 2017





# A Recurring Income Further Strengthened As More Properties Turn Operational



## Stabilised Investment Properties Increased From 68% To 74%

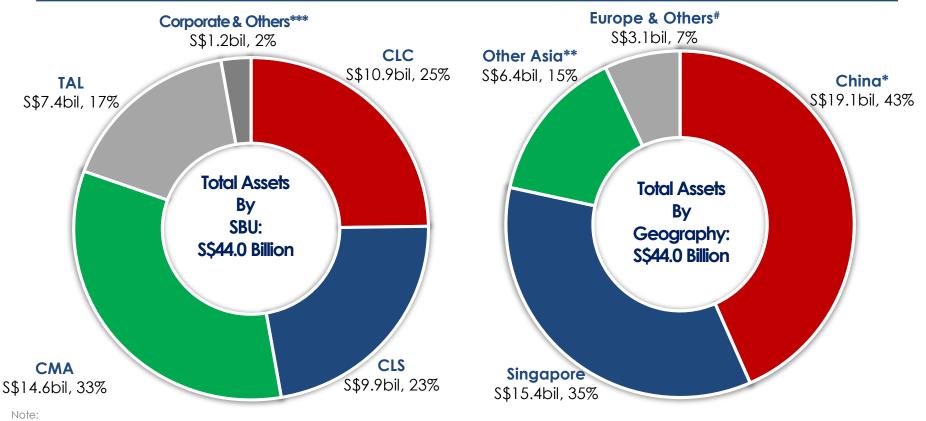
Note:

- 1. Value of properties held by subsidiaries are reported based on 100%, value of properties held through associates/JV are reported based on CapitaLand's effective share.
- 2. Non-stabilised assets comprised properties opened/completed in the last 3 years



Summary Of Business Strategy Execution **Deepening Presence In Core Markets,** While Building A Pan-Asia Portfolio

- Total RE AUM Of S\$80.2 Billion<sup>1</sup> And Total Assets Of S\$44.0 Billion<sup>2</sup> As Of Jun 2017
- 78% Of Total Assets Are In Core Markets Of Singapore & China



- 1. Refers to the total value of all real estate managed by CL Group entities stated at 100% of property carrying value
- 2. Defined as total assets owned by CL Group at book value and excludes treasury cash held by CL and its treasury vehicles
- \* China includes Hong Kong
- \*\* Excludes Singapore and China. Includes projects in GCC
- \*\*\* Includes business in Vietnam

# Includes Australia and USA

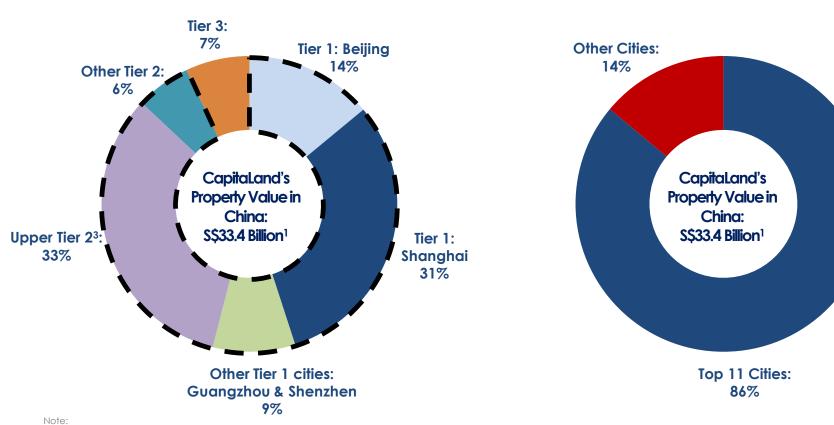
Cap<u>/taLand</u>

## In China: Remain Focused On Tier 1 & Tier 2 Cities

~86% of CapitaLand's Property Value In

China Are In Top 11 Chinese Cities<sup>2</sup>

~93% Of CapitaLand's Property Value In China Are In Tier 1 & Tier 2 Cities



- 1 As of 30 Jun 2017. On a 100% basis. Includes assets held by CapitaLand China, CapitaLand Mall Asia and Ascott in China (both operational and non-operational). Excludes properties that are under management contract. Excludes properties in Hong Kong.
- 2 China's top 11 cities (across CapitaLand's five city clusters) in terms of GDP per capita include: Beijing, Shanghai, Guangzhou, Shenzhen, Tianjin, Hangzhou, Ningbo, Chengdu, Chongqing, Wuhan, Suzhou
- 3 Upper Tier 2 cities include Chengdu, Chongqing, Hangzhou, Shenyang, Suzhou Tianjin, Wuhan and Xi'an
- 4 Tiering of cities are based on JLL report

Cap/taLand

## Enhance Value Of Existing Singapore Asset Portfolio

## Redevelopment Of Golden Shoe Car Park



An Integrated Development Comprising Grade A Office, 299-Unit Serviced Residences, Ancillary Retail & Food Centre<sup>1</sup>

Gross floor area: 1,005,000 sq ft Height: 280 metres Storey: 51 Total project development estimate: \$\$1.82 billion Projected yield-on-cost: ~5% p.a. Target completion: 1H 2021 Joint venture parties: CapitaLand (45%), CCT (45%), Mitsubishi Estate (10%)



Photos for reference only and are not representatives of final spaces



Food centre to be owned by Ministry of Environment and Water Resources
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### Summary Of Business Strategy Execution **Expanding Presence In Vietnam – First Venture Into Commercial Building**

To Develop An International Grade A Office Tower In Central Ho Chi Minh City

- 106,000 square meters in gross floor area
- Obtained Land Use Rights Certificate in February 2017
- Plan to start construction in 3Q 2017 and complete in 2020, about the same time the metro line is expected to begin operation





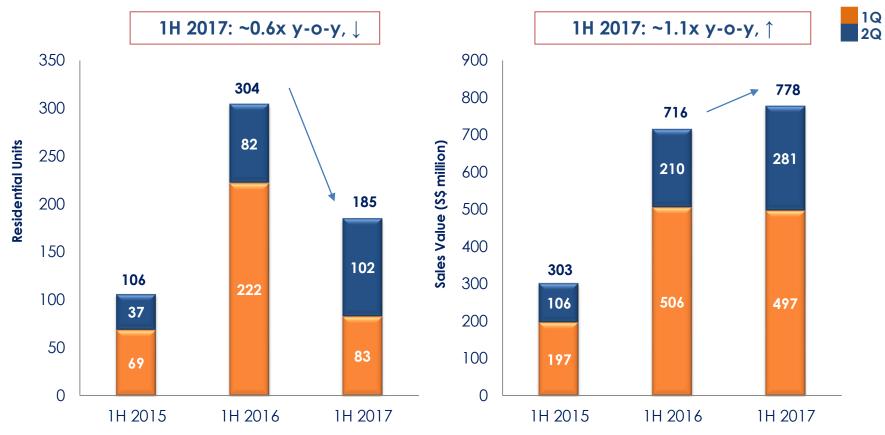
# Business Update - Residential

ION Orchard, Singapore

Residential - Singapore

## Singapore Residential Sales Remain Stable

### Sold 185 Units<sup>1</sup> Worth S\$778 Million



#### Note:

1. Includes the sale of 45 units in The Nassim (worth ~S\$407.2 million) in 1Q 2017

2. Based on options exercised



Residential - Singapore

## Launched Projects Substantially Sold<sup>1</sup>

### ~95% Of Launched Units Sold As At 31 July 2017

Project	Total Units	Units Sold As Of 31 July 2017	% Of Launched Units Sold	% Completed As Of 31 July 2017
Bedok Residences	583	575	99%	100%
Cairnhill Nine	268	268	100%	100%
d'Leedon	1,715	1,685	98%	100%
Marine Blue	124	71	57%	100%
Sky Habitat	509	410	81%	100%
Sky Vue	694	694	100%	100%
The Interlace	1,040	1,016	98%	100%
Victoria Park Villas	109	64	59%	80%
The Orchard Residences <sup>2</sup>	175	171	98%	100%

#### Singapore Inventory At S\$1.0 billion Is ~2% Of CapitaLand's Total Assets<sup>3</sup>

Notes:

- 1. Figures might not correspond with income recognition.
- 2. The sales value and volume for The Orchard Residences are excluded from CLS' finances.
- 3. Excluding treasury cash held by CapitaLand and its treasury vehicles.
- 4. Sales figures of respective projects also include units where options are issued as at 31 July 2017.

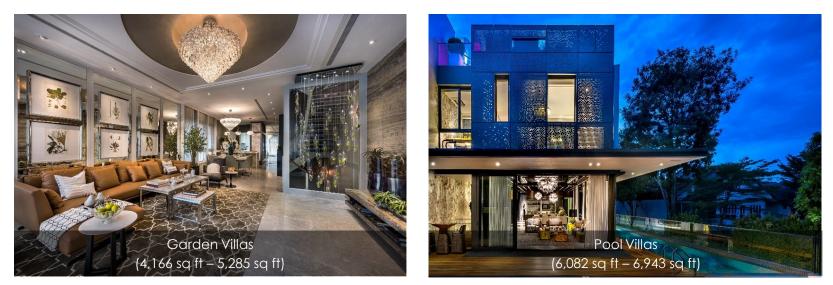


Residential - Singapore

## Victoria Park Villas

Built On The Only Prime Landed Residential Site Awarded Under The Government Land Sales Programme Since 1996

- 64 units or ~60% of 109 units taken up as at 31 July  $2017^{1}$
- ~80% of units sold are priced S\$4.0 million and above
- Ready for occupation by 1H 2018
- Prestigious District 10 address draws keen interest to the project



Note:

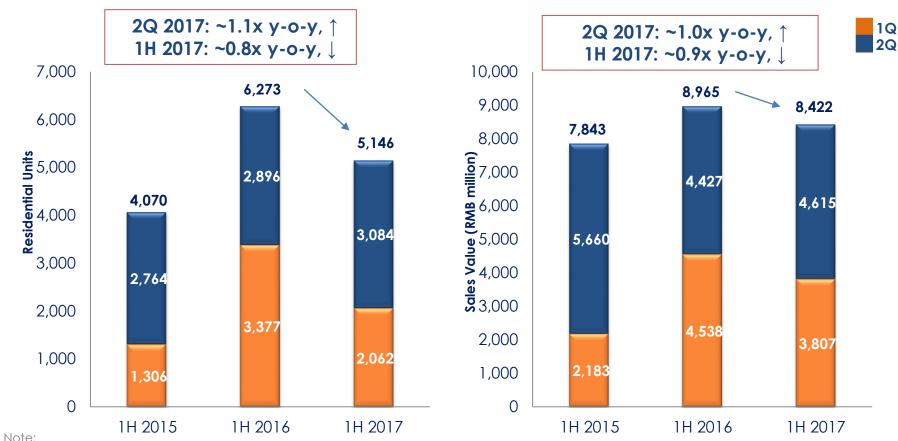
1. Victoria Park Villas was officially launched in Sep 2016.



Residential - China

## Lower Sales Due to Less Units Available For Sale

~94% Of Launched Units Sold As At 30 June 2017



1. Units sold includes options issued as of 30 Jun 2017.

2. Above data is on a 100% basis and includes Raffles City strata/trading. It also includes remaining inventory sold through the divestment of Central Park City Wuxi (108 residential units with a total value RMB192 million<sup>3</sup>) and The Botanica Chengdu in 1Q 2017 (total value RMB105 million<sup>3</sup>).

3. Value includes carpark, commercial and value added tax.



Residential - China

# Healthy Response To Launches In 2Q 2017

### The Lakeside, Wuhan

## Lake Botanica, Shenyang

### La Botanica, Xi'an



- Launched 94 units in Apr 2017
- 100% sold with ASP ~RMB 6.5k psm
- Sales value ~RMB 53.7m

- Launched 144 units in Apr 2017
- 95% sold with ASP ~RMB 4.7k psm
- Sales value ~RMB
   62.8m



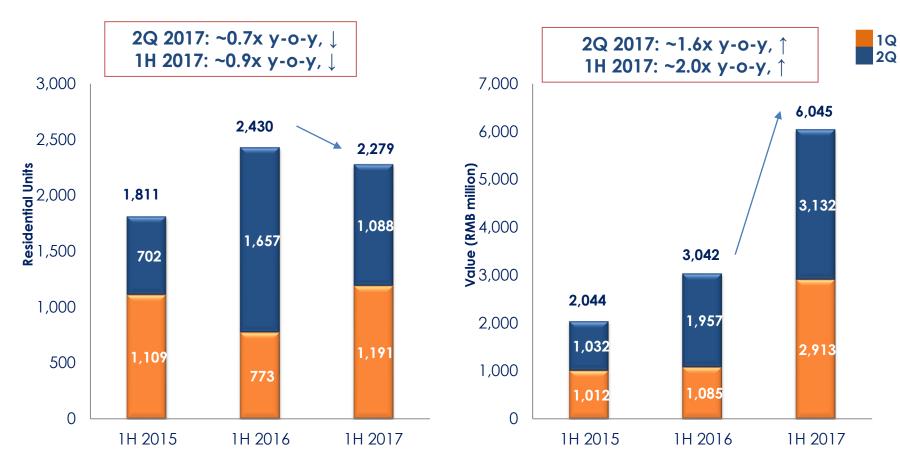
- Launched 2,041 units in 2Q 2017
- 75% sold with ASP ~RMB 8.2k psm
- Sales value ~RMB 1,290.8m



Note: Sales value includes value added tax.

# Residential - China Higher Handover Value Achieved Y-o-Y

### Handed Over Completed Projects With Higher Average Selling Price



Note:

- 1. Above data is on a 100% basis and includes Raffles City strata/trading. Also includes remaining inventory considered as soldarising from the divestment of Central Park City Wuxi (108 residential units with a Total Value RMB183m<sup>3</sup>) and The Botanica Chengdu in 1Q 2017 (Total Value RMB100m<sup>3</sup>).
- 2. Value includes carpark and commercial.

# Residential - China On-Time Completion And Handover

### Beaufort, Beijing

## Sky Habitat, Raffles City Hangzhou

## Dolce Vita, Guangzhou



- Completed 1 block (Blk 4)/ 40 units
- 100% sold with ASP of RMB 95.6k psm (Sales value: ~RMB564.7m)
- 80% of the units sold have been handed over



- Completed 102 units
- 87% sold with ASP of RMB 34.8k psm (Sales value: ~RMB1,021.5m)
- 64% of the units sold have been handed over



- Completed 1 block (Blk B2-4)/ 96 units
- 100% sold with ASP of RMB 22.2k psm (Sales value: ~RMB286.9m)
- 99% of the units sold have been handed over



Note: Sales value includes value added tax.

# Residential - China Future Revenue Recognition

- Over 8,000 Units Sold<sup>1</sup> With A Value Of ~RMB 11.7 billion<sup>2</sup> Expected To Be Handed Over From 3Q 2017 Onwards
- ~20% Of Value Expected To Be Recognised In The Second Half Of 2017 And ~70% In 2018



Note:

- 1. Units sold include options issued as of 30 Jun 2017.
- 2. Value refers to value of residential units sold including value added tax.

Above data is on a 100% basis and includes Raffles City strata/trading.



Residential - China

# ~3,000 Launch-Ready Units For Second Half of 2017

Project	City	Units
Tier 1 Cities		
Città di Mare	Guangzhou	189
Datansha	Guangzhou	50
Sub-Total		239
Other Cities		
Century Park (East)	Chengdu	648
Raffles City Residences	Chongqing	286
The Metropolis	Kunshan	1,111
Lake Botanica	Shenyang	90
Lakeside	Wuhan	488
Parc Botanica	Chengdu	182
Sub-Total		2,805
Grand Total		( 3,044 )

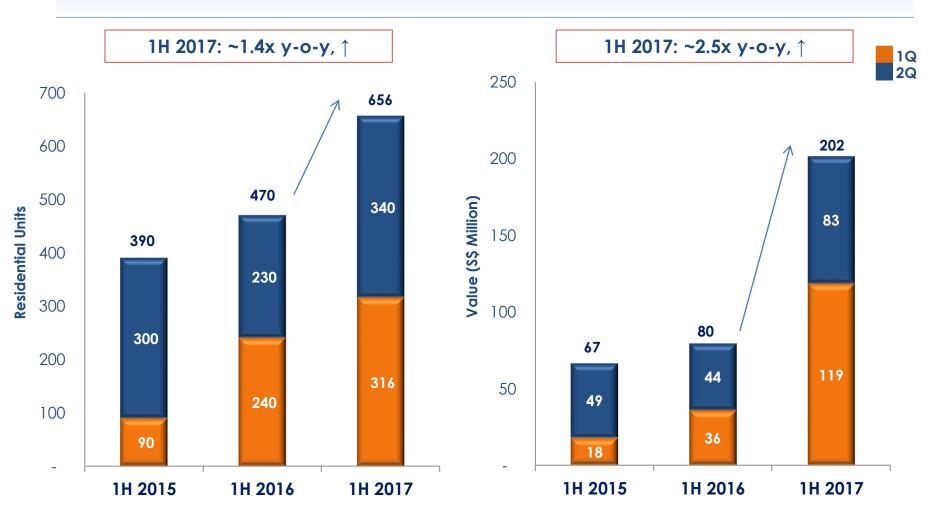
Note: These launch-ready units will be released for sale according to market conditions and subject to regulatory approval.



Residential - Vietnam

## Higher Sales Volume & Value In 1H 2017

Strong Sales Growth In Both Volume And Value





Residential - Vietnam

# Strong Demand For Launched Projects

### 86% Of Launched Units Sold As At 30 June 2017

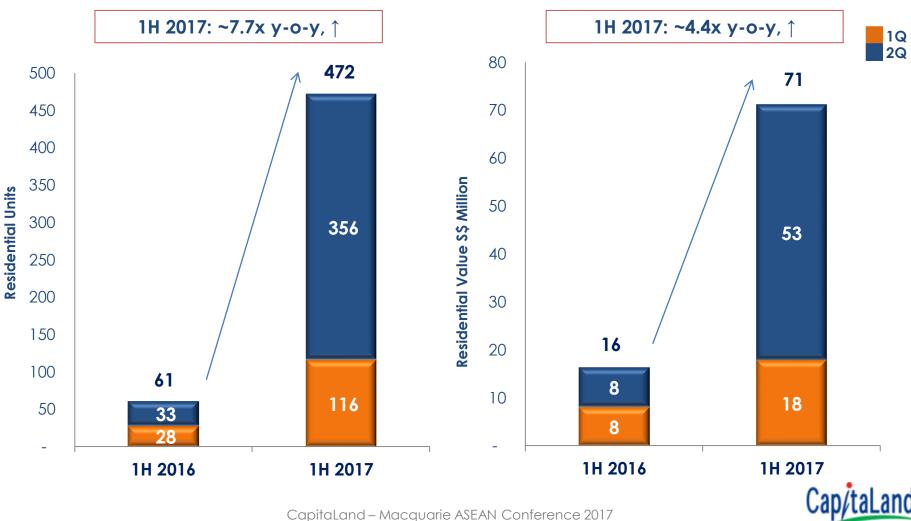
Project	Total Units	Units Launched	Units Sold As Of 30 Jun 2017	% of Launched Units Sold	% Completed As Of 30 Jun 2017
The Vista	750	750	735	98%	100%
Mulberry Lane	1,478	1,478	1,157	78%	100%
PARCSpring	402	402	402	100%	100%
The Krista	344	344	332	97%	100%
Vista Verde	1,152	1,152	1,027	89%	95%
Kris Vue	128	128	121	95%	72%
Seasons Avenue	1,300	1,300	943	73%	75%
Feliz en Vista	1,127	873	851	97%	9%
DIMENSION	302	50	23	46%	31%



Residential - Vietnam

**Higher Handover To Owners** 

Vista Verde Commenced Handover, With 237 Units Handed Over In 2Q 2017



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Business Update - Commercial Properties & Integrated Developments

Raffles City Beijing, China

Commercial - Singapore

## **Resilient Office Portfolio**

### Achieved Above Market Committed Occupancy

CCT portfolio committed occupancy as at 30 Jun 2017



Core CBD market occupancy



### Negative Rental Reversions Flowing Into CCT's Average Office Portfolio Rent

Committed rents are generally lower than expiring rents

7.53 7.64 7.83 7.96 8.03 8.13 8.22 8.23 8.42 8.61 8.78 8.88 8.89 8.90 8.96 8.98 9.22 9.20 9.18 **9.18** 



Average gross rent per month for office portfolio (S\$ psf)<sup>(1)</sup>

Committed area of office per month

Note:

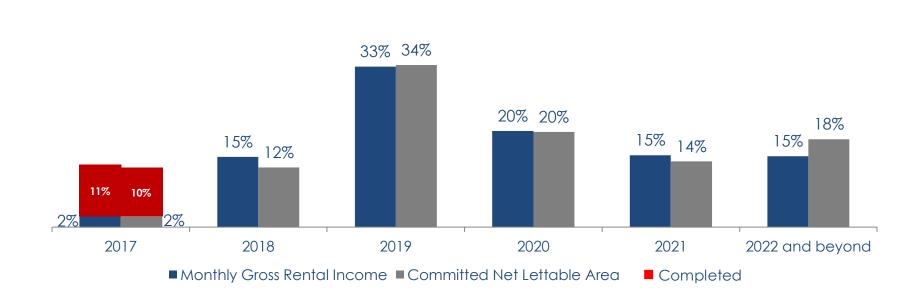
Average gross rent per month for office portfolio (\$\$ psf) = <u>Total committed gross rent for office per month</u>



Commercial - Singapore

## 2017 Lease Renewals Largely Completed

### Mitigating Office Leasing Risk By Tenant Retention And Forward Renewals



#### Note:

- 1. Office lease expiry profile as at 30 Jun 2017
- 2. CCT's interest in One George Street was 100.0% from 1 Jan 2017 to 19 Jun 2017 and 50.0% with effect from 20 Jun 2017



Raffles City China Portfolio

## **Robust NPI For Operational Assets**

Raffles City Opening		Total GFA <sup>1</sup> (sqm)	I Stake I	Net Property Income <sup>2</sup> (RMB Million) (100% basis)		NPI Y-o-Y	NPI Yield On Valuation <sup>3</sup> (%)	
	(•4)	1H 2017		1H 2016	Growth (%)	(100% basis)		
Shanghai	2003	~140,000	30.7	284	270	5.2	~5 to 6%	
Beijing	2009	~111,000	55.0	133	139	(4.3) <sup>4</sup>	510078	
Chengdu	2012	~209,000	55.0	86	76	13.2	A 07	
Ningbo	2012	~82,000	55.0	47	40	17.5	~4 %	

Note:

1. Relates to Gross Floor Area of leasing components excluding carparks

2. Excludes strata/trading components

3. On an annualised basis

4. The property tax assessment basis in Beijing was changed from cost to revenue w.e.f 3Q 2016. If property tax basis remained unchanged, RCB's NPI YoY growth would have been ~5%



Raffles City Portfolio

# Strong Committed Occupancy At Raffles City Developments

Raffles City	Commence Operations <sup>1</sup>	2012	2013	2014	2015	2016	1H 2017
Shanghai							
- Retail	0000	100%	100%	100%	100%	100%	100%
- Office	2003	100%	98%	100%	100%	95%	100%
Beijing							
- Retail	0000	100%	100%	100%	100%	100%	99%
- Office	2009	98%	100%	98%	99%	95%	99%
Chengdu							
- Retail		98%	98%	98%	99%	98%	96%
- Office Tower 1	2012		4%	47%	69%	81%	96%
- Office Tower 2		42%	61%	79%	90%	91%	96%
Ningbo							
- Retail	2012	82%	97%	94%	98%	100%	100%
- Office	2012	21%	78%	96%	92%	87%	93%
Changning							
- Retail							97%
- Office Tower 3	2015				82%	97%	93%
- Office Tower 2						60%	82%
Shenzhen							
- Retail	2016						99%
- Office	2010					20%	38%
Hangzhou							
- Retail	2016						99%
- Office	2010					8%	52%

Note:

1. Relates to the year of opening of the first component of the Raffles City project.

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### Raffles City Portfolio

## Malls At Three Raffles City Developments Opened

### Close to 100% Committed Occupancy For Mall Operations

Raffles City Hangzhou Retail Tenants: Uniqlo, Hotwind, Yan Ji You Bookshop

Office Tenants: JLL , KUIKO



#### Total GFA ~298k sqm, of which:

- 40% retail
- 13% office
- 24% serviced residence/hotel
- 23% strata sales

### Raffles City Changning

**Retail Tenants:** Forever 21, H&M, ESPIRIT, CitySuper

### Office Tenants: NEC, JustOffice



Total GFA ~260k sqm, of which:

- 48% retail
- 52% office

### **Raffles City Shenzhen**

**Retail Tenants:** PUTIEN, Pandora, TASTE, Palace Cinema

Office Tenants: Amazon, Aedas



### Total GFA ~122k sqm, of which:

- 51% retail
- 26% office
- 23% serviced residence



### Raffles City Portfolio

## Raffles City Chongqing To Open From 2H 2018 Onwards

- Tower 3 (South) Topped Out
- Raffles City Residences
  - Tower 2 Achieved Sales Value Of RMB823.3 Million As At 30 Jun 2017
  - Tower 6 To Be Launched In 2H 2017 ^



Construction Progressing Well



Bird's Eye View Of Site



Topping Out Of Tower 3 (South)



Residential Show Suite @ Tower 2

Note: Sales value includes value added tax.

^ These launch-ready units will be released for sale according to market conditions and subject to regulatory approval.



# Business Update – Shopping Malls

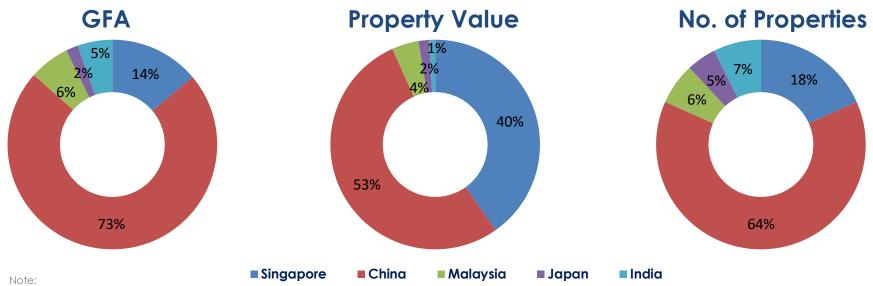
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ALC: NOT THE REAL PROPERTY OF

Plaza Singapura, Singapore

## Singapore & China Remain Core Markets

	Singapore	China	Malaysia	Japan	India	Total
GFA (mil. sq ft)	14.2	74.4	6.4	1.9	5.5	102.4
Property Value (S\$ bil.)	17.4	23.0	1.8	0.7	0.4	43.3
Number of Properties	20	69	7	5	8	109



1. The above figures include properties owned/ managed by CMA as at 30 June 2017. The Property Value includes only those properties that CMA owns.

 The number of properties has increased from 106 (31 Mar 2017) to 109 due to the inclusion of three new retail assets that will be managed by CMA (i.e. Capital Square in Shanghai, CapitaMall Leshijie in Chengdu and Hehua International Commercial Plaza in Foshan). The GFA has also been revised accordingly.



## **Operational Highlights For 1H 2017**

Portfolio <sup>1</sup> (1H 2017 vs 1H 2016)	Singapore	China
Tenants' sales growth	+0.9%	+16.8%

	11	H 2017	1H 2017 vs 1H 2016			
Same-mall <sup>2</sup>	NPI Yield on Valuation <sup>3</sup>	Committed Occupancy Rate <sup>4</sup>	Shopper Traffic Growth <sup>5</sup>	Tenants' Sales Growth (per sq ft/m) <sup>5</sup>		
Singapore	5.7%	97.7%	+0.9%	+0.9%		
China	5.5%	95.4%	+3.1%	+6.2%		
Malaysia	6.3%	96.6%	+1.6%	+7.1%		
Japan	5.6%	97.2%	+7.5%	+11.1%		
India	10.9%	92.3%	+13.5%	+22.7%		

The above metrics only relate to properties that CMA has a stake in.

Note:

- 1. Portfolio includes properties that CMA owns and are operational as at 30 June 2017
- 2. Same-mall compares the performance of the same set of property components opened/acquired prior to 1 Jan 2016
- 3. NPI Yield on valuation is based on valuations as at 30 June 2017
- 4. Committed occupancy rates as at 30 June 2017 for retail components only
- 5. China: Excludes three master-leased malls. Tenants' sales from supermarkets and department stores are excluded Japan: Excludes two master-leased malls



## Same-Mall NPI Growth (100% Basis)

Country	Local Currency (mil)	1H 2017	1H 2016	Change (%)	
Singapore <sup>1</sup>	SGD	456	457	-0.2	
China <sup>2,3</sup>	RMB	2,000	1,872	+6.8	Plaza Singapura, Singapore
Malaysia	MYR	155	155	-	
Japan <sup>4</sup>	JPY	1,319	1,160	+13.7	
India	INR	632	489	+29.3	CapitaMall Xizhimen, Beijing

The above figures are on 100% basis, with the NPI of each property that CMA owns taken in its entirety regardless of effective interest. This analysis compares the Note: performance of the same set of property components opened/acquired prior to 1 Jan 2016

Excludes Funan which has closed in 2H 2016 for redevelopment 1.

China's same-mall NPI growth for 1H 2017 would have been at 9.6% if not for higher property tax due to change in basis of assessment in Beijing which took effect 2. from 1 Jul 2016

Excludes CapitaMall Kunshan 3.

Includes one-off pre-termination income in 1H 2016, Japan's same-mall NPI growth for 1H 2017 would have been at -4.8%. CapitaLand – Macquarie ASEAN Conference 2017 4.

## China – Majority Of Malls In Tier 1 & Tier 2 Cities

### NPI Yield Improvement Remains Healthy in 1H 2017

Number City Tier of Operating Malls		<b>Cost</b> (100%		on Cost (%) & basis)	Yield Improvement	<b>Tenants' Sales</b> (psm) <b>Growth</b>	
	-	basis) (RMB bil.)	1H 2017	1H 2016	1H 2017 vs. 1H 2016	1H 2017 vs. 1H 2016	
Tier 1 cities <sup>1</sup>	14	30.0	8.2	7.9	+3.8%	+3.7%	
Tier 2 cities <sup>2</sup>	21	19.2	6.5	5.6	+16.1%	+8.2%	
Tier 3 & other cities <sup>3</sup>	17	4.9	4.9 6.6		+4.8%	+5.2%	
1H 2017			NPI Yield	on Cost	Gross Re	venue on Cost	
China	China Portfolio			%		11.4%	

Note: The above figures are on 100% basis and compares the performance of the same set of property components that CMA owns that are opened/acquired prior to 1 Jan 2016

1. Tier 1: Beijing, Shanghai, Guangzhou and Shenzhen. Yield improvement for 1H 2017 would have been at 5.1% if not for higher property tax due to change in basis of assessment in Beijing which took effect from 1 Jul 2016

- 2. Tier 2: Provincial capital and city enjoying provincial-level status.
- 3. Excludes CapitaMall Kunshan

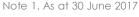
Data for Tenants' Sales exclude three master-leased malls. Tenants' sales from supermarkets and department stores are excluded.



## Opening Of CapitaMall Westgate On 28 April 2017

- Committed Occupancy Of 93%<sup>1</sup>
- Encouraging Shopper Traffic, > 435,000 Visitors During Labour Day Weekend From 28 April To 1 May







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## Soft Opening Of Melawati Mall On 26 July 2017

- Joint Venture With Sime Darby Property Berhad
- Committed Occupancy Of 71%<sup>1</sup>







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#### **Committed Tenants**



### Village Grocer





PADINI CONCEPT STORE

Enrichment Beyond Knowledge

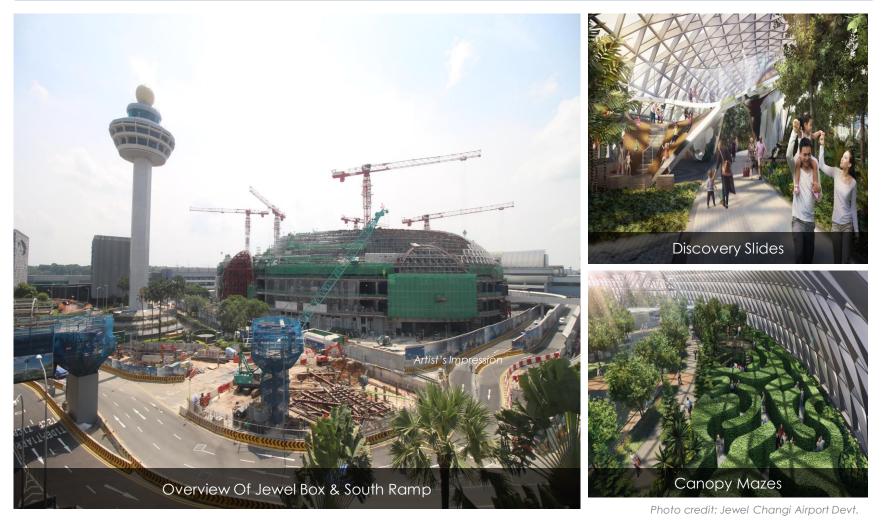




43 Note 1. As at 27 July 2017

## **Construction Of Jewel Changi Airport On Track**

### To Open In 2019 With World-Class Attractions





## Redevelopment Of Funan On Track

- Attracting Strong Interest, ~30%<sup>1</sup> Of Retail NLA Already Pre-leased
- To Open In 4Q 2019





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## **Pipeline Of Properties Opening**

	Number of Properties							
Country	Opened <sup>1</sup>	Opened <sup>1</sup> Target <sup>2</sup> to be opened in 2017		Total				
Singapore	17	1	2	20				
China	60 <sup>3</sup>	2	7	69				
Malaysia	6	] 4	-	7				
Japan	5	-	_	5				
India	4	1	3	8				
Total	92	5	12	109				

Note:

1. As at 30 June 2017

2. The above opening targets relate to the retail components of integrated developments and properties that are owned/managed by CMA

3. Divestment of CapitaMall Anzhen was announced on 27 Jul 2017

4. Melawati Mall has opened on 26 Jul 2017 CapitaLand – Macquarie ASEAN Conference 2017



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# Business Update - Serviced Residences

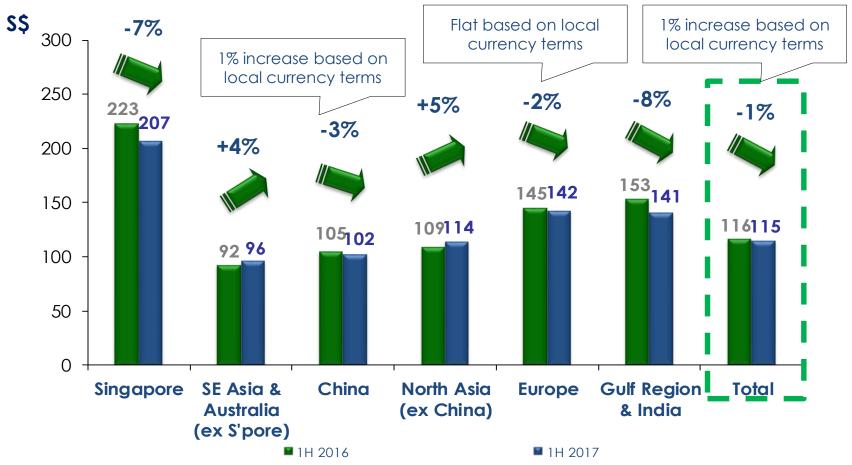
ASCOTI

# ASCOT

#### Serviced Residences

## **Resilient Operational Performance**

### Overall 1H 2017 RevPAU Remained Fairly Stable



Note:

- 1. Same store. Include all serviced residences owned, leased and managed. Foreign currencies are converted to SGD at average rates for the period.
- 2. RevPAU Revenue per available unit

### Serviced Residences Continue To Build & Grow In Scale

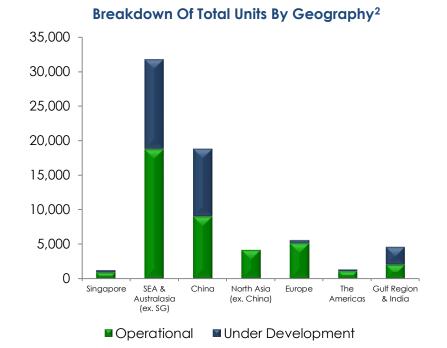
#### Expanded Global Portfolio YTD 2017

- Ascott added 35 properties<sup>1</sup> to its portfolio across China, Southeast Asia, Gulf Region, Europe and South America
- This includes the first three properties under the latest brand, lyf, in Singapore and China
- China has also surpassed the 100<sup>th</sup> property milestone with the latest additions



### Expects ~2,900 Units To Open In 2017

#### Over ~2,000 Units Opened In 2Q 2017



Operational Units Contributed S\$77.7 Million<sup>3</sup> To Fee Income In YTD June 2017

Note:

- 1. For full list of properties added to date, please refer to the supplementary slides
- 2. Exclude the number of properties under the Synergy corporate housing portfolio
- 3. Fee income includes fee based and service fee income.



#### Serviced Residences

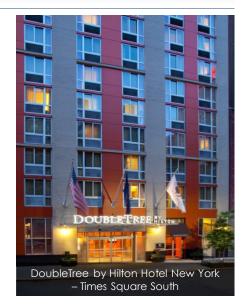
## **Accelerate Growth Through Acquisitions**

#### Ascott Acquired Prime Property On New York's Fifth Avenue

- Purchase consideration of US\$50 million (S\$68 million)<sup>1</sup>
- The operating 125-unit Hotel Central Fifth Avenue New York will undergo renovation in phases to prepare for its rebranding to Citadines Fifth Avenue New York in 2018

#### Third Accretive Acquisition By ART In Manhattan New York Within 2 Years

- The freehold property, DoubleTree by Hilton Hotel New York – Times Square South, is accretive at an EBITDA yield of 6.0%
- Demonstrates Ascott REIT's strong ability to seize market opportunities and execute third-party transactions to increase scale in the U.S.
- Expected to complete in August 2017





1. Including the cost of renovation



Serviced Residences

## **Expanding Global Network Through Acquisitions**

Acquired Majority Stake In Quest Apartment Hotels ("Quest")



- Ascott bought an additional 60% stake in Quest for A\$180 million (\$\$191 million)<sup>1</sup>
- Ascott also acquired a 100-unit freehold serviced residence, Quest Cannon Hill, which will be developed on a turnkey basis, for A\$24 million (\$\$25 million)
- A majority stake in Quest will propel Ascott to become the leading serviced residence provider in Australasia and provide Ascott with another engine of growth outside of its existing market through Quest's highly scalable business format franchise platform

Acquired 80% Stake In Synergy Global Housing ("Synergy") In U.S.

- The acquisition will triple Ascott's portfolio from >1,000 units to ~3,000 units in the U.S. and strengthen its extensive range of international-class residences for corporate customers worldwide
- Synergy is the leading corporate housing provider in the U.S. with close to 2,000 units located predominantly in the U.S. West Coast
- The acquisition will expand Ascott's footprint in the U.S. by leveraging Synergy's platform for significant cross selling opportunities and synergies through complementary geographical reach, target segments and strengths

Note:

1. Post completion, Ascott's interest in Quest increased to 80%.



Synergy

GLOBAL HOUSING

# Serviced Residences Propelling Ascott's Expansion Plan

Ascott Is Well On Track To Achieve Target Of 80,000 Units Under Management By 2020



The Two Acquisitions Present Opportunities For Ascott To Access The Growth In The Global And National Cross-Selling Networks, Potential Pipeline For Turnkey Delivery New-Build Projects And Ready-Operating Properties



# Financials & Capital Management

One George Street, Singapore

Financials

## Financial Performance For 2Q 2017

(S\$'million)	2Q 2016	2Q 2017	Change
Revenue	1,131.7	992.4	12%
EBIT	591.1	987.8	<b>67%</b>
ΡΑΤΜΙ	294.0	579.3	<b>97%</b>
Operating PATMI	171.6	206.8	<b>1 2</b> 1%
Portfolio Gains	6.0	97.6	N.M.
Revaluation Gains /(Impairments)	116.4	274.9	<b>136%</b>

### 21% Increase In Operating PATMI

N.M. = Not Meaningful



**Financials** 

## Financial Performance For 1H 2017

(S\$'million)	1H 2016	1H 2017	Change
Revenue	2,025.8	1,889.9	• 7%
EBIT	1,049.3	1,606.5	<b>1</b> 53%
ΡΑΤΜΙ	512.3	966.1	<b>1</b> 89%
Operating PATMI <sup>1</sup>	324.4	544.6	<b>68</b> %
Portfolio Gains	8.8	115.3	N.M.
Revaluation Gains /(Impairments)	179.1	306.2	<b>1</b> 71%

### 68% Increase In Operating PATMI

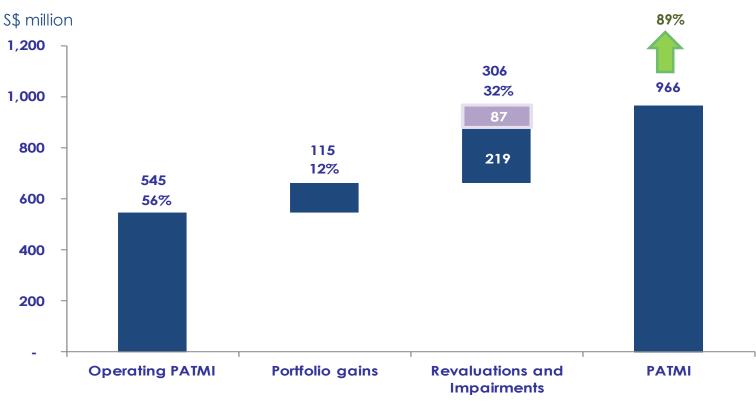
N.M. = Not Meaningful

Note:

 Operating PATMI 1H 2017 includes a gain of \$\$160.9 million from the sale of 45 units of The Nassim. Operating PATMI 1H 2016 includes a \$\$30.5 million fair value gain arising from the change in use of a development project from construction for sale to leasing as an investment property (Raffles City Changning Tower 2)



Financials 1H 2017 PATMI Composition Analysis



Realised revaluation gains from divestment of Citadines Frankfurt, Citadines Hamburg, One George Street and Wilkie Edge

#### Cash PATMI made up 74% of 1H 2016 PATMI

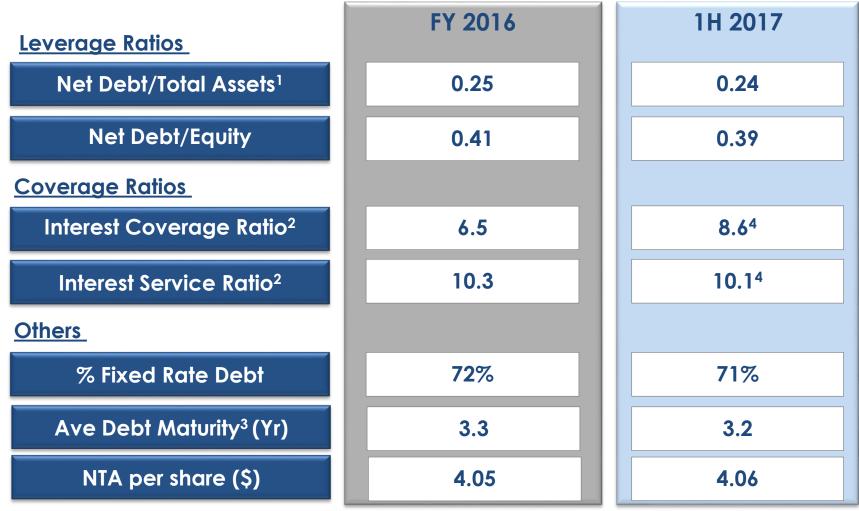
### Cash PATMI Made Up 77% Of Total PATMI

Cash PATMI = Operating Profits, Portfolio Gains/Losses and Realised Revaluation Gains



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## **Balance Sheet & Liquidity Position**



### **Balance Sheet Remains Robust**

Note:

1. Total assets excludes cash

Interest Coverage Ratio = EBITDA/ Net Interest Expenses; Interest Service Ratio = Operating Cashflow/ Net Interest Paid. EBITDA includes revaluation gain
 Based on put dates of Convertible Bond holders





## Debt Maturity Profile (As At 30 Jun 2017)

### Plans In Place For Refinancing / Repayment Of Debt Due In 2017



On Balance Sheet Debt Due In 2017 (Excl. On B/S REITs <sup>(1)</sup> )	S\$' billion
To be refinanced	0.5
To be repaid	0.1
Total	0.6

Debt to be repaid or refinanced as planned

On B/S REIT Level Debt

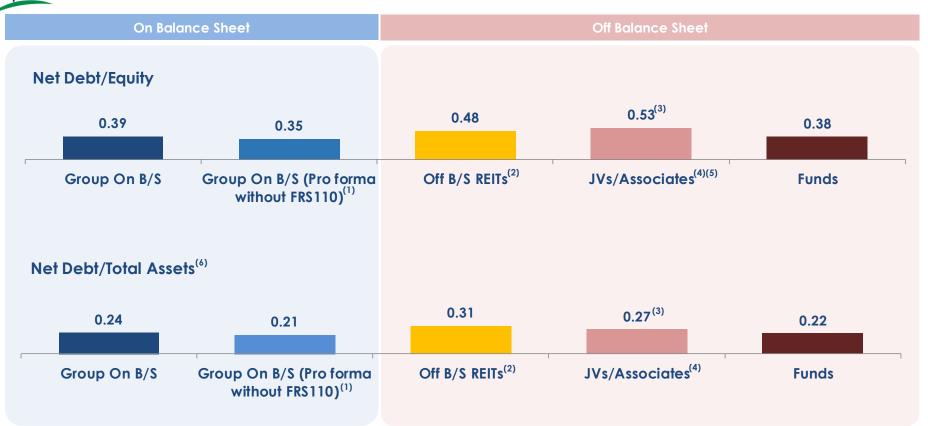
### Well-Managed Maturity Profile<sup>(2)</sup>

Note:

- 1. Ascott Residence Trust (ART), CapitaLand Commercial Trust (CCT) and CapitaLand Malaysia Mall Trust (CMMT).
- 2. Based on the put dates of the convertible bonds.



## Prudent Management Of Look-Through Debt (As At 30 Jun 2017)



### Well-Managed Balance Sheet

- 1. The Group consolidates Ascott Residence Trust, CapitaLand Commercial Trust (CCT) and CapitaLand Malaysia Mall Trust under FRS 110.
- 2. Off B/s REITs are CapitaLand Mall Trust (CMT), CapitaLand Retail China Trust and Raffles City Singapore Trust (Raffles City Singapore an associate of CCT and CMT).
- 3. 59% of the debt in JVs/Associates is from ION Orchard, Raffles City Chongqing and Hongkou Plaza.
- 4. JVs/Associates exclude investments in Central China Real Estate Limited and Lai Fung Holdings Limited.
- 5. JVs/Associates' equity includes shareholders' loans.
- 6. Total assets exclude cash.



Note:

## **Disciplined Interest Cost Management**

### Implied Interest Rates<sup>1</sup> Kept Low at 3.2%



Note:

- 1. Implied interest rate for all currencies = Finance costs before capitalisation/Average debt.
- 2. Implied interest rate for all currencies before restatement was 4.2%.

3. Straight annualisation.

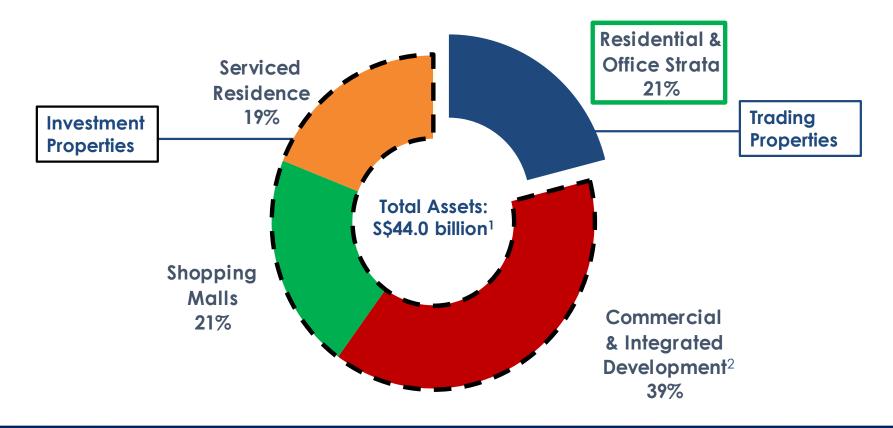
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# Conclusion

Six Battery Road, Singapore

### Conclusion Optimal Asset Mix Continues To Generate Stable Recurring Income (As Of 30 June 2017)



### Majority or ~79% Of Total Assets Contribute To Recurring Income; ~21% Of Total Assets Contribute To Trading Income

Note:

- 1. Refers to total assets, excluding treasury cash held by CapitaLand and its treasury vehicles
- 2. Excludes residential component



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3. Based on number of pipeline units in Ascott's inventory of over 26,000 units that are under development



Conclusion

## Well-Positioned To Capture Growth Opportunities & Real Estate Value In Asia As Well As Globally

### **Asian Platform**

- Continue to deepen presence in our two core markets of Singapore and China
- Expand presence in Vietnam across various asset classes
- Potential to grow assets under management in Japan

### **SR Global Platform**

- Serviced Residence a good platform to tap global investment opportunities
  - Leverage SR Global Systems to add value to real estate
  - More projects to achieve network benefits
  - Ride the real estate cycle of different markets by investing in gateway cities globally

### Resilient Business Model To Ride Through Market Uncertainties





# Thank You

# Supplementary slides

Capital Tower, Singapore

Residential - Singapore

## Projects Subject To "Sell-By Date" In 2H 2017; Insignificant Potential Extension Charges

Project	Sell-By Date	Total Units	Unsold Units As At Sell-By Date	Potential Six-Month Extension Charge In 2H 2017 (S\$' million)
The Interlace	13 Sep 2017	1,040	24 <sup>1</sup>	1.52 <sup>1</sup>
d'Leedon	21 Oct 2017	1,715	30 <sup>1</sup>	1.87 <sup>1</sup>

#### Limited Impact On CapitaLand's Overall Financials

Note:

1. Assuming unsold units as at 31 July 2017 remain unsold on sell-by date and that all options currently issued are exercised



#### Residential - China

## **Residential / Trading Sales & Completion Status**

Projects	Units launched	CL effective stake	% of launched sold <sup>1</sup>	Average Selling Price <sup>2</sup>	Completed in	Expected Completion for launched units		
		%	As at 30 Jun 2017	RMB/Sqm	2Q 2017	2H 2017	2018	2019
SHANGHAI								
The Paragon	178 4	99%	98%	166,079	0	0	0	0
New Horizon Ph 2	765 <sup>3</sup>	95%	79%	20,988	0	0	765	0
KUNSHAN								
The Metropolis Ph 2A – Blk 15 and 18	709 4		99%		0	0	0	0
The Metropolis Ph 6A – Blk 1 to 4	1,118		100%		0	0	1,118	0
The Metropolis Ph 2B – Blk 1	262		100%		0	0	262	0
The Metropolis – Total	2,089	100%	<b>99</b> %	13,517	0	0	1,380	0
HANGZHOU								
Riverfront – Blk 1 to 9	830 <sup>4</sup>	100%	99%	38,859	0	0	0	0
Sky Habitat (RCH)	102	55%	87%	38,967	102	0	0	0
NINGBO								
The Summit Executive Apartments (RCN)	180 <sup>4</sup>	55%	28%	22,231	0	0	0	0
Summit Residences (Plot 1)	38 4	100%	82%	21,943	0	0	0	0
Summit Era (Blk 1 to 6, 11)	666 <sup>4</sup>		98%		0	0	0	0
Summit Era (Blk 7 to 10)	419		74%		328	0	0	0
Summit Era – Total	1,085	100%	89%	18,583	328	0	0	0
BEIJING								
Vermont Hills Ph 1	86 4		97%		0	0	0	0
Vermont Hills Ph 2	88		83%		0	0	88	0
Vermont Hills Ph 3	87 <sup>3</sup>		2%		0	0	0	87
Vermont Hills – Total	261	100%	61%	33,870	0	0	88	87
Beaufort Blk 4	40	100%	100%	99,217	40	0	0	0
TIANJIN								
International Trade Centre	1,305 4	100%	95%	34,445	0	0	0	0
WUHAN								
Lakeside	1,040 <sup>3,4</sup>	100%	100%	6,619	0	0	0	0
GUANGZHOU								
Dolce Vita – Blk B2-3 to B2-4, B1-1 to B1-3	453		100%		96	261	0	0
Dolce Vita – Blk F3-1 to F3-14, F4-1 to F4-4, F5-1 to F5-2	40 4		100%		0	0	0	0
Dolce Vita – Total	493	48%	100%	53,623	96	261	0	0
Vista Garden – Blk A7-2	360 4		99%		0	0	0	0
Vista Garden – Blk D1 to D4 and B1 to B3	722 <sup>4</sup>		99%		0	0	0	0
Vista Garden – Blk D5 to D6	192 4		100%		0	0	0	0
Vista Garden – Total	1,274	100%	99%	12,397	0	0	0	0
Citta di Mare – Blk 3 to 5 & 7 to 8	678 <sup>3</sup>	45%	91%	18,003	0	0	678	0
SHENZHEN								
ONE iPARK	242 <sup>4</sup>	73%	98%	79,367	0	0	0	0
CHENGDU								
Chengdu Century Park - Blk 5 to 8 (West site)	587 <sup>4</sup>		100%		0	0	0	0
Chengdu Century Park - Blk 1, 3, 4 & 14 (West site)	588		99%		0	588	0	0
Chengdu Century Park - Blk 9 to 13 (West site)	828	]	99%		0	0	828	0
Chengdu Century Park (West site) – Total	2,003	60%	99%	18,007	0	588	828	0
Chengdu Century Park (East site)	221	60%	98%	20,050	0	0	221	0
Skyline (RCC)	88 <sup>4</sup>	55%	3%	26,533	0	0	0	0
Parc Botanica - Phase 1 (SOHO)	196 <sup>3, 4</sup>	56%	65%	6,102	0	0	0	0
CHONGQING								
Raffles City Residences (RCCQ)	215	63%	58%	34,454	0	0	0	215
Sub-total	13,323		93%		566	849	3,960	302

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Residential - China

## Residential / Trading Sales & Completion Status (Cont'd)

Projects	Units launched			Average Selling Price <sup>2</sup>	Completed in	Expected Completion for launched units			
		%	As at 30 Jun 2017	RMB/Sqm	2Q 2017	2H 2017	2018	2019	
SHENYANG									
Lake Botanica - Phase 2 (Plot 5)	1,453	4	99%		0	0	0	0	
Lake Botanica - Phase 3 (Plot 6)	2,003	3,4	91%		0	0	0	0	
Lake Botanica - Total	3,456	60%	94%	4,298	0	0	0	0	
XIAN									
La Botanica - Phase 2A (2R8)	432	4	99%		0	0	0	0	
La Botanica - Phase 4 (4R1)	1,997	4	100%		0	0	0	0	
La Botanica - Phase 5 (2R6)	612	4	100%		0	0	0	0	
La Botanica - Phase 6 (2R2)	2,692	4	99%		0	0	0	0	
La Botanica - Phase 7 (2R4)	1,619		100%		0	1,619	0	0	
La Botanica - Phase 8 (3R2)	917	3	100%		0	0	917	0	
La Botanica - Phase 9 (2R5)	1,386	3	63%		0	0	1,386	0	
La Botanica - Total	9,655	38%	95%	8,192	0	1,619	2,303	0	
Sub-total	13,111		95%		0	1,619	2,303	0	
CLC Group	26,434		94%		566	2,468	6,263	302	

Note:

1. % sold: Units sold (Options issued as of 30 Jun 2017) against units launched.

2. Average selling price (RMB) per sqm is derived using the area sold and sales value achieved (including options issued) in the latest transacted quarter.

3. Launches from existing projects in 2Q 2017, namely La Botanica (Xian): 2,041 units, New Horizon Ph 2: 485 units, Parc Botanica (Chengdu): 196 units, Citta Di Mare: 188 units, Lake Botanica (Shenyang): 144 units, Lakeside: 94 units and Vermont Hills: 87 units.

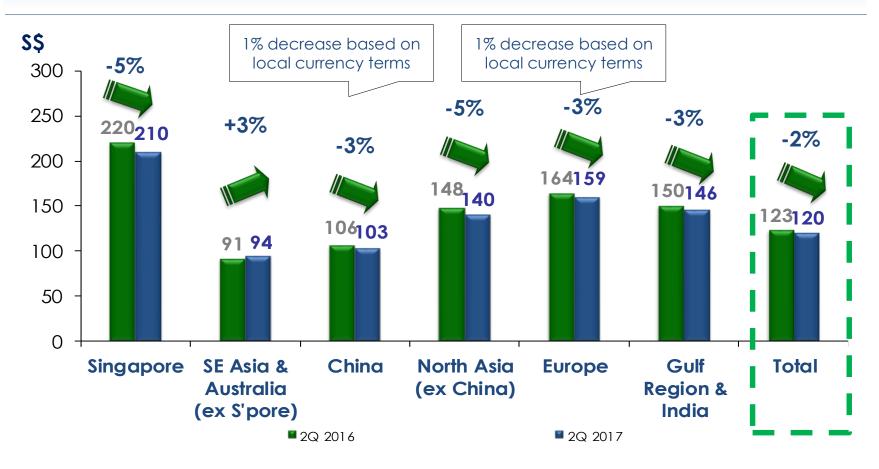
4. Projects/Phases fully completed prior to 2Q 2017.



#### Serviced Residences

## **Resilient Operational Performance**

### Overall 2Q 2017 RevPAU Decreased 2% YoY



Note:

- 1. Same store. Include all serviced residences owned, leased and managed. Foreign currencies are converted to SGD at average rates for the period.
- 2. RevPAU Revenue per available unit

Serviced Residences

## Ascott's Units Under Management<sup>1</sup>

### 43,475 Operational Units And 26,272 Pipeline Units

	ART	ASRCF	ASRGF	Owned	Minority Owned	Franchised	3 <sup>rd</sup> Party Managed	Leased	Total
Singapore	497			220			447	83	1,247
Indonesia	408			185		194	1,715		2,502
Malaysia	205				221		3,713		4,139
Philippines	495						2,933		3,428
Thailand	0				651		2,696		3,347
Vietnam	851			132			3,980		4,963
Myanmar							221		221
Laos							116		116
Cambodia							448		448
SEA Total	2,456	0	0	537	872	194	16,269	83	20,411
China	1,872	496		464		34	15,897	36	18,799
Japan	2,086		55	427			124	130	2,822
South Korea							1,369		1,369
North Asia Total	3,958	496	55	891	0	34	17,390	166	22,990
India				681			984		1,665
South Asia Total	0	0	0	681	0	0	984	0	1,665
Fiji	-	-	-		-	53		-	53
New Zealand						1,567			1,567
Australia	777		221	134		9,721		175	11,028
Australasia Total	777	0	221	134	0	11,341	0	175	12,648
United Kingdom	600	0	108	230	0	11,041	<u> </u>	175	938
Ireland	000		100	136					136
France-Paris	994		70	112			236	516	1,928
France-Outside Paris	677		70	112		237	1	436	1,351
Belgium	323					23/	I	430	323
Germany	721								721
Spain	131								131
	131						11		
Georgia				170			66 303	952	66
Europe Total U.A.E	3,446	0	178	478	0	237		952	5,594
							316		316
Saudi Arabia							1,615		1,615
Bahrain							118		118
Qatar							200		200
Oman							542		542
Turkey							165		165
Gulf Region Total	0	0	0	0	0	0	2,956	0	2,956
Brazil						214			214
South America Total	0	0	0	0	0	214	0	0	214
United States	1,004			125					1,129
North America Total	1,004	0	0	125	0	0	0	0	1,129
Synergy Total								2,140	2,140
Serviced Apartments	10,124	496	454	2,419	872	12,020	37,244	3,483	67,112
CORP LEASING TOTAL	1,517	0	0	427	0	0	658	33	2,635
GRAND TOTAL	11,641	496	454	2,846	872	12,020	37,902	3,516	69,747

Note:

1. As at 21 July 2017

## **Properties Added YTD July 2017<sup>1</sup>**

S/N	Property	Ownership	No. of Units	Target Opening Date
	Ascott Xiangjiang FFC Changsha	Managed	180	2019
2	Citadines Sunhope e-Metro Shenzhen	Managed	479	2017
3	Citadines Qingshan SCPG Centre Wuhan	Managed	110	2018
	Citadines Yunlong Lake Xuzhou	Managed	113	2019
5	Tujia Somerset Jundu Tianjin	Managed	135	2018
6	Tujia Somerset Congtai Handan	Managed	200	2019
7	Citadines VN Jardins Sao Paulo	Franchised	92	2017
8	Citadines VN Faria Lima Sao Paulo	Franchised	122	2020
9	Somerset Jeju Shinhwa World	Managed	342	Operational
10	Hotel Central Fifth Avenue New York	Investment (through TAL)	125	Operational
11	DoubleTree by Hilton Hotel New York – Times Square South	Investment (through ART)	224	2017
12	lyf Farrer Park Singapore	Managed	240	2021
13	lyf Wu Tong Island Shenzhen	Managed	112	2018
14	lyf DDA Dalian	Managed	120	2018
15	Tujia Somerset Garden City Chongqing	Managed	92	Operational
16	Ascott Yulian Plaza Dalian	Managed	161	2018
17	Citadines Gaoke Liangjiang Chongqing	Managed	198	2018
	Citadines Three Gorges Yichang	Managed	192	2018
19	Somerset Q Plex Shenzhen	Managed	244	2018
20	Citadines Dianchi Time Plaza Kunming	Managed	150	2019
21	Tujia Somerset Yunlong Lake Xuzhou	Managed	287	2019
22	Citadines Abha	Managed	140	2020
23	Casa Meridian Residence	Managed	77	2017
24	Golden Palace Suites	Managed	400	2017
25	Ascott Star KLCC Kuala Lumpur	Managed	387	2021
26	Citadines Al Noor Al Khobar	Managed	54	2018
27	Unbranded SR in Dalian	Managed	112	2019
28	Citadines Chinatown Yangon	Managed	68	2020
29	Somerset Sudirman Jakarta	Managed	176	2019
	Citadines Amigo Iloilo	Managed	120	2019
	Citadines Odeon Kuala Lumpur	Managed	240	2023
	Ascott DD Meridian Park Manila	Managed	350	2021
33	Citadines West Strasbourg	Franchised	166	2019
	Citadines Confluent Nantes	Franchised	71	2019
35	Quest Cannon Hill	Franchised under Quest & Investment (through TAL)	100	2018
Tota			6,379	-

Note:

1. As at 21 July 2017

Cap/taLand

### Serviced Residences

## **About Quest**



Quest Is A Leading Player In The Australasian Hospitality Market And Has An Established Track Record Of Close To 30 Years In The Industry.

# Largest serviced apartment provider in Australasia

Close to 30 years of track record

Portfolio of over **11,000** units across **180** properties

Located across Australia, New Zealand and Fiji

Northern Territory 17 Queensland 12 6 Western Australia South 26 Australia North **New South Wales** Island 53 Victoria South Island 2 Tasmania

Quest's Existing Footprint<sup>1</sup> By State

154 operating properties in close to 10,000 units in Australia, New Zealand and Fiji



1. By number of properties and excluding pipeline properties in Quest's portfolio

Cap/taLand

Serviced Residences

## **About Synergy**



Since 1999, Synergy Has Been A Premier Provider Of Corporate Housing In The U.S.

**Leading** corporate housing provider in the U.S.

18 years of track record

Works with over **500 network partners** to provide accommodation solutions

Portfolio of over **2,000 leased units** predominantly located across Northern California, Los Angeles, Orange County, San Diego and Seattle

#### Synergy's Existing Footprint in U.S. West Coast

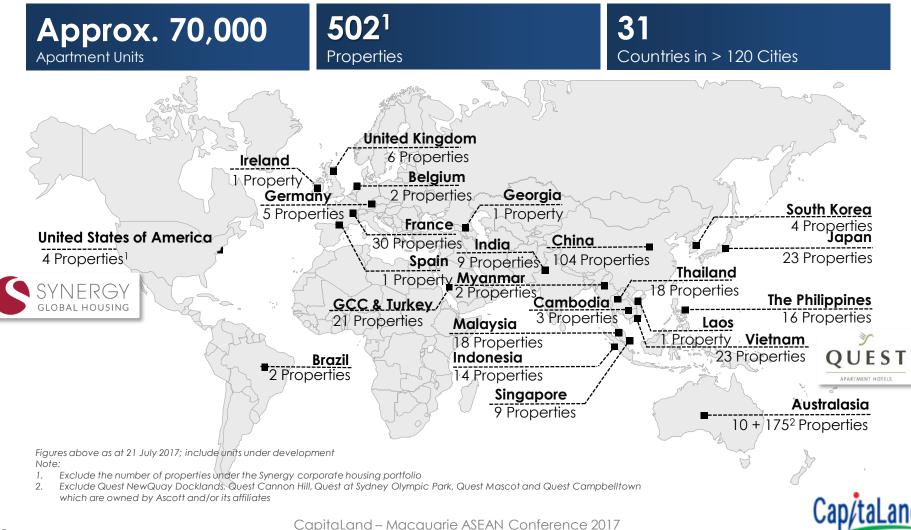


Leased units predominantly located across Northern California, Los Angeles, Orange County, San Diego and Seattle



Serviced Residences
Ascott's Global Presence

The Acquisitions Will Further Solidify Ascott's Leadership Position In The Serviced Residence Industry In The World



# Financials Group's Valuation Gain for 1H 2017 – PATMI Impact

	S\$ mil	Key highlights
CapitaLand Singapore		
- CCT		Mainly driven by lower capitalisation rates and realised fair value gain from divestments.
- Others		Decrease largely due to Westgate facing negative rental reversions and lower market rental forecast.
CapitaLand China		
- Raffles City projects		Mainly a result of the reduction in capitalisation rates in Tier 1 cities and valuation uplift recorded on the completion of Raffles City Shenzhen and Changning.
- Others	3.5 <b>110.7</b>	Mainly from share of Lai Fung's valuation gains.



Financials

### Group's Valuation Gain for 1H 2017 – PATMI Impact (Cont'd)

	S\$ mil	Key highlights
CapitaLand Mall Asia		
- China	59.8	Mainly due to improvement in NPI largely from Shanghai and Beijing malls.
- Singapore	38.9	Mainly due to compression of capitalisation rate from all Singapore malls partially offset by revaluation loss at Westgate.
- Others	3.5	Gain is largely from Malaysia malls due to improvement in _NPI except for Sungei Wang Plaza and Tropicana.

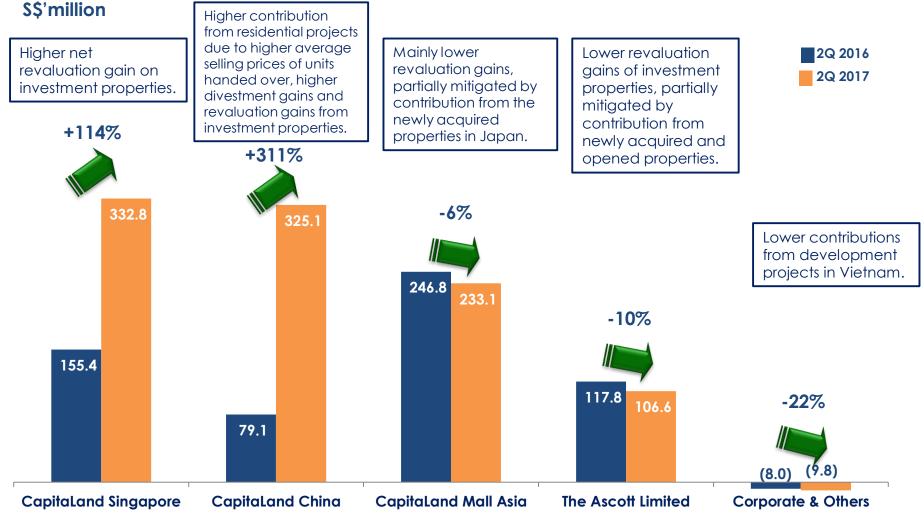


# Financials Group's Valuation Gain for 1H 2017 – PATMI Impact (Cont'd)

	S\$ mil	Key highlights
Ascott - ART		Mainly due to higher valuation of United Kingdom and /ietnam properties resulting from better performance.
- Others	27.6 N 30.6	Mainly realised fair value gain arising from divestments.
Corporate and Others	(1.1)	
Total Revaluation Gain	306.6	







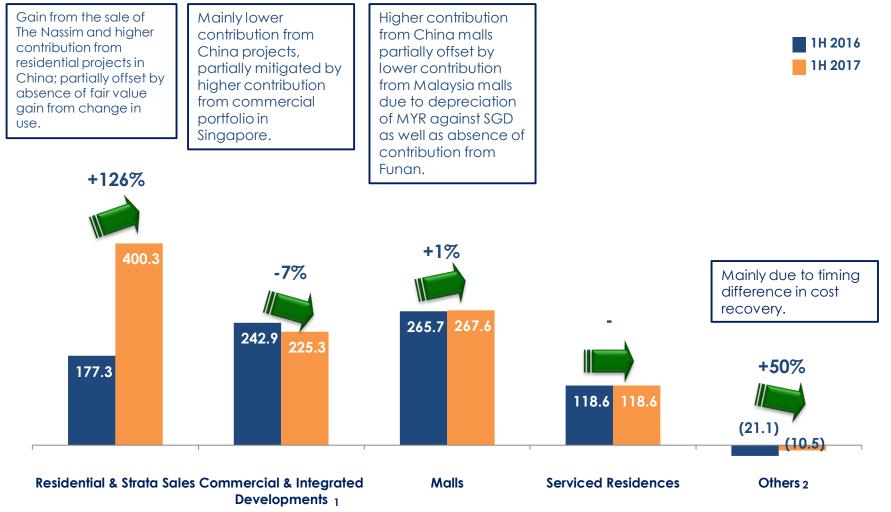
Note:

1. For 2017, Corporate & Others include business in Vietnam. For 2016, Corporate & Others included StorHub and other businesses in Vietnam, Japan and GCC



### Financials Operating EBIT By Asset Classes – 1H 2017

### S\$'million



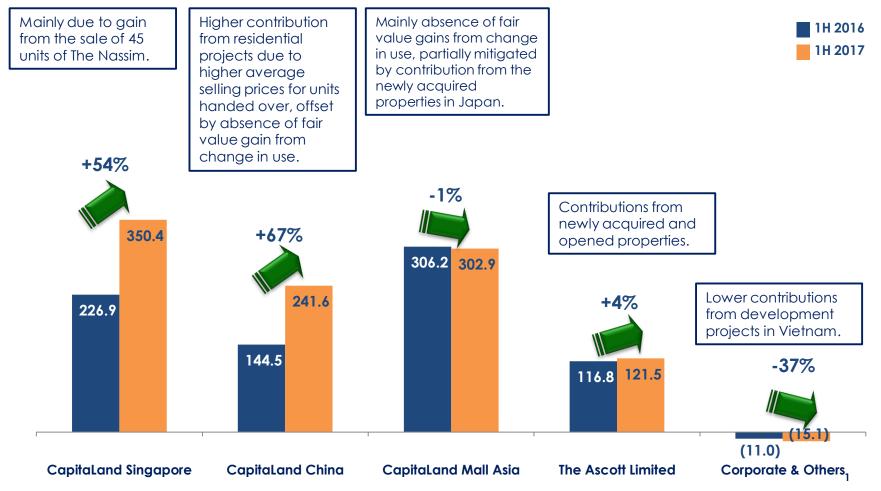
Note:

- 1. Including both retail and office components of Minhang Plaza and Hongkou Plaza
- 2. Mainly relate to corporate and unallocated costs
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# Financials Operating EBIT By SBU – 1H 2017

### S\$'million



Note:

1. For 2017, Corporate & Others include business in Vietnam. For 2016, Corporate & Others included StorHub and other businesses in Vietnam, Japan and GCC



(S\$'million)	Operating EBIT	Portfolio Gain	Revaluation Gain/ Impairment	Total
CapitaLand Singapore <sup>1</sup>	97.7	-	235.1	332.8
CapitaLand China	115.9	100.8	108.4	325.1
CapitaLand Mall Asia	153.6	-	79.5	233.1
Ascott	81.8	23.5	1.3	106.6
Corporate and Others <sup>2</sup>	(11.9)	3.5	(1.4)	(9.8)
Total EBIT	437.1	127.8	422.9	987.8

Note:

1. Includes residential businesses in Malaysia and Indonesia

2. Includes business in Vietnam.



Financials EBIT By Geography – 2Q 2017

(S\$'million)	Operating EBIT	Portfolio Gain	Revaluation Gain/ Impairments	Total
Singapore	172.6	-	248.3	420.9
China <sup>1</sup>	174.9	106.3	167.4	448.6
Other Asia <sup>2</sup>	53.2	21.5	1.9	76.6
Europe & Others <sup>3</sup>	36.4	-	5.3	41.7
Total EBIT	437.1	127.8	422.9	987.8

### Singapore and China Comprise 88% of Total EBIT

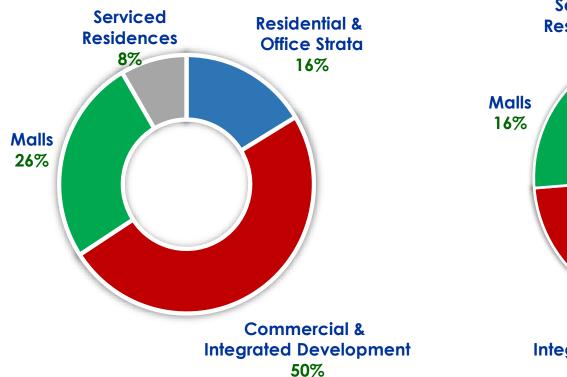
Note:

- 1. China including Hong Kong.
- 2. Excludes Singapore and China and includes projects in GCC.
- 3. Includes Australia & USA

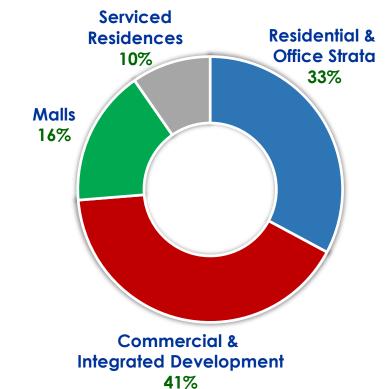


### Financials Well-Diversified Portfolio In Core Markets

Singapore Assets - S\$15.4billion (35% of Group's Total Assets<sup>1</sup>)



### China Assets - S\$19.1billion (43% of Group's Total Assets<sup>1</sup>)



Cap/ta

### Well-Balanced To Ride Through Cycles

Note:

1. Excluding treasury cash held by CapitaLand and its treasury vehicles.

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Financials

### Group Managed Real Estate Assets<sup>1</sup> Of S\$80.2 Billion

Group Managed Real Estate Assets	As at 30 Jun 2017 (S\$ bil)
On Balance Sheet & JVs	18.8
Funds	20.8
REITs <sup>2</sup>	27.4
Others <sup>3</sup>	13.2
Total	80.2

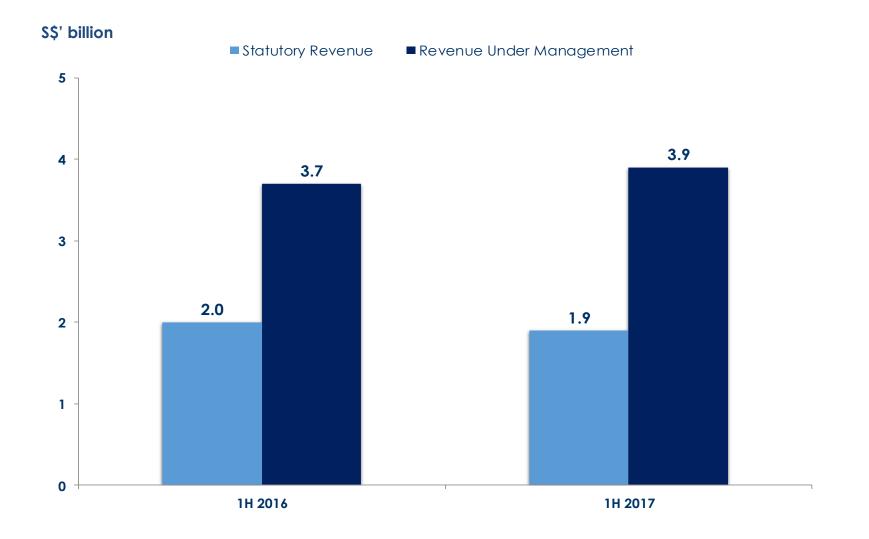
Note:

1. Group Managed Real Estate Assets is the value of all real estate managed by CapitaLand Group entities stated at 100% of the property carrying value.

- 2. Includes CCT, ART and CMMT which have been consolidated with effect from 1 Jan 2014.
- 3. Others include 100% value of properties under management contracts.



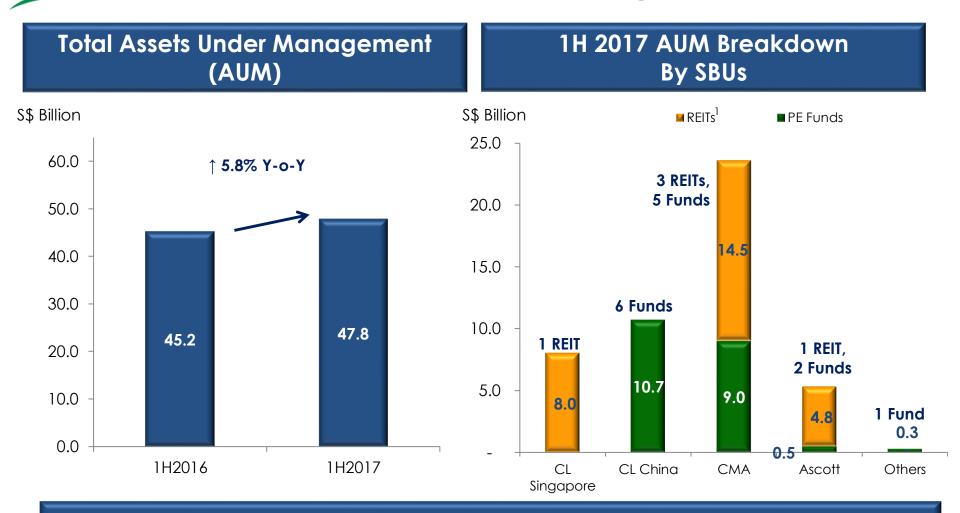
Financials Revenue Under Management





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Funds Business
CapitaLand Investment Management



### Total REITs/Fund Management Fees Earned In 1H 2017 Are \$\$95.9 Million

Note: 1. Denotes total assets managed



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Asset Allocation

### Asset Matrix - Diversified Portfolio Excluding Treasury Cash<sup>1</sup> As At 30 Jun 2017

S\$ mil	S'pore	China <sup>2</sup>	Other Asia <sup>3</sup>	Europe & Others <sup>4</sup>	Total
CapitaLand Singapore	9,642	-	261	-	9,903
CapitaLand China	-	10,865	-	_	10,865
CapitaLand Mall Asia	4,287	6,991	3,336	-	14,614
Ascott	1,097	1,215	1,921	3,148	7,381
Corporate & Others <sup>5</sup>	373	16	874	_	1,263
Total	15,399	19,087	6,392	3,148	44,026

Note:

- 1. Comprises cash held by CL and its treasury vehicles.
- 2. Includes Hong Kong.
- 3. Excludes Singapore and China, includes GCC.
- 4. Includes Australia & USA.
- 5. Includes business in Vietnam.