

AMCORP GLOBAL LIMITED
(Company Registration No.: 201230851R)
(Incorporated in the Republic of Singapore)
(the “Company”)

MINUTES OF ANNUAL GENERAL MEETING

PLACE : One Farrer Hotel
Ballroom 2, Level 6
1 Farrer Park Station Road
Singapore 217562

DATE : 22 July 2026

TIME : 2.00 p.m.

PRESENT : **Board of Directors**
Ms. Shalina Azman (Non-Independent Non-Executive Chairman)
Mr. Kamil Ahmad Merican (Lead Independent Non-Executive Director)
Mr. Quah Ban Huat (Independent Non-Executive Director)
Mr. Tay Beng Chai (Independent Non-Executive Director)
Mr. Khoo Swee Peng (Independent Non-Executive Director)
Mr. Shahman Azman (Non-Independent Non-Executive Director)
Mr. Lum Sing Fai (Non-Independent Non-Executive Director)

: **In attendance by invitation**
As per attendance list maintained by the Company

: **Shareholders, Proxies and Observers**
As per attendance list maintained by the Company

CHAIRMAN OF THE MEETING : Ms. Shalina Azman

QUORUM

The Chairman welcomed the shareholders who had joined the Meeting. As advised by the Company Secretary that a quorum was present, the Chairman declared the Annual General Meeting (“AGM” or “Meeting”) open at 2.00 p.m.

INTRODUCTION

The Chairman introduced the Directors present at the AGM who were seated on the stage. Subsequently, she introduced the senior management seated on the right of the stage including Mr. Kevin Chan, a member of the Company's Group Executive Committee (“EXCO”), Mr. Raymond Wong as the Chief Operating Officer and Ms. Ting Siew Yong as the Financial Controller and Joint Company Secretary. The representative from Baker Tilly TFW LLP, the Independent Auditor, Mr. Hu Weisheng was also present at the Meeting.

NOTICE

The Notice of the AGM dated 7 July 2026 was taken as read.

PRESENTATION

Mr. Kevin Chan gave a brief presentation covering the Company's financial results for the financial year ended 31 March 2026, its current project developments and business operations.

QUESTION-AND-ANSWER (“Q&A”) SESSION

It was noted that no question was received from shareholders during the notice period. The Chairman invited questions from the shareholders and their duly appointed proxies present, on the business and the resolutions tabled for approval at the AGM. No questions were raised at the Meeting.

The Chairman informed that all resolutions tabled at the AGM would be voted by way of poll in accordance with Rule 730(A)(2) of the Singapore Exchange Securities Trading Limited (“SGX-ST”) Listing Manual (“SGX-ST Listing Manual”) and Regulation 57 of the Company’s Constitution. All the resolutions put forth at the AGM would be proposed, to be followed by voting after all proposals were made. The Chairman further informed the Meeting that she had been appointed by certain shareholders as their proxies and would vote on all the resolutions in accordance with their specific instructions.

ORDINARY BUSINESS:

DIRECTORS’ STATEMENT AND AUDITED FINANCIAL STATEMENTS OF THE COMPANY FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026 TOGETHER WITH THE AUDITOR’S REPORT – RESOLUTION 1

The Meeting proceeded to receive and adopt the Directors’ Statement and the Audited Financial Statements of the Company for the financial year ended 31 March 2026 together with the Auditor’s Report thereon.

The Chairman proposed:

“That the Directors’ Statement and Audited Financial Statements of the Company for the financial year ended 31 March 2026 and the Auditor’s Report thereon be received and adopted.”

RE-ELECTION OF DIRECTORS PURSUANT TO REGULATION 89 OF THE COMPANY’S CONSTITUTION – RESOLUTIONS 2 AND 3

Shareholders were informed that Resolutions 2 and 3 pertained to the re-election of the Chairman and Mr. Khoo Swee Peng, who were retiring by rotation as Directors of the Company pursuant to Regulation 89 of the Company’s Constitution. Both the Chairman and Mr. Khoo Swee Peng had given their respective consent to continue in office.

The Chairman handed the Chair over to Mr. Kamil Ahmad Merican, the Lead Independent Non-Executive Director, as the proceedings for Resolution 2 was related to her own re-election.

Re-election of Ms. Shalina Azman – Resolution 2

Mr. Kamil took over the proceedings and proposed:

“That Ms. Shalina Azman be re-elected as a Director of the Company.”

It was noted that Ms. Shalina Azman, if re-elected, would remain as the Non-Independent Non-Executive Chairman.

Following the proposal of Resolution 2, Mr. Kamil handed the conduct of the meeting back to Ms. Shalina.

Re-election of Mr. Khoo Swee Peng – Resolution 3

The Chairman proposed:

“That Mr. Khoo Swee Peng be re-elected as a Director of the Company.”

It was noted that Mr. Khoo Swee Peng, if re-elected, would remain as the Independent Non-Executive Director and a member of the Nominating and Remuneration Committee.

RE-ELECTION OF DIRECTOR PURSUANT TO REGULATION 88 OF THE COMPANY'S CONSTITUTION – RESOLUTION 4

The Chairman informed the Meeting that Mr. Lum Sing Fai was retiring pursuant to Regulation 88 of the Company's Constitution. Mr. Lum Sing Fai, being eligible for re-election, had given his consent to continue in office.

The Chairman proposed:

“That Mr. Lum Sing Fai be re-elected as a Director of the Company.”

It was noted that Mr. Lum Sing Fai, if re-elected, would remain as the Non-Independent Non-Executive Director, a member of the Audit Committee and a member of the Employee Share Scheme Committee.

APPROVAL OF DIRECTORS' EMOLUMENTS FOR THE FINANCIAL YEAR ENDING 31 MARCH 2027 – RESOLUTION 5

Subject to shareholders' approval, the Board had recommended the payment of Directors' emoluments of up to S\$343,000/- for the financial year ending 31 March 2027, to be paid quarterly in arrears.

The Chairman proposed:

“That the payment of Directors' emoluments of up to S\$343,000/- payable by the Company quarterly in arrears for the financial year ending 31 March 2027, be approved.”

RE-APPOINTMENT OF AUDITORS – RESOLUTION 6

Shareholders were informed that the retiring auditors, Baker Tilly TFW LLP, had expressed their willingness to continue in office.

The Chairman proposed:

“That Baker Tilly TFW LLP be re-appointed auditors of the Company to hold office until the conclusion of the next AGM of the Company at a remuneration to be determined by the Directors.”

ANY OTHER BUSINESS

As no notice of any other ordinary business had been received by the Company Secretaries, the Chairman proceeded to deal with the special business of the Meeting.

SPECIAL BUSINESS:

AUTHORITY TO ALLOT AND ISSUE SHARES – RESOLUTION 7

Resolution 7 dealt with an Ordinary Resolution to authorise the Directors to allot and issue shares pursuant to Section 161 of the Companies Act 1967 and Rule 806 of the SGX-ST Listing Manual.

It was noted that Resolution 7, if passed, will empower the Directors, effective until the conclusion of the next AGM of the Company, or the date by which the next AGM of the Company is required by law to be held or such authority is varied or revoked by the Company in a general meeting, whichever is the earlier, to allot and issue shares in the capital of the Company, and/or make or grant instruments such as, options, warrants, debentures or other instruments convertible into shares, and to issue shares in pursuance of such instruments, up to a limit of 50% (excluding treasury shares and subsidiary holdings) in the capital of the Company, with a sub-limit of 20% for issues other than on a

pro rata basis to shareholders.

The shareholders were informed that the Company had allotted and issued a total of 500,000 ordinary shares pursuant to the Employee Share Award Scheme during the twelve (12) months following the conclusion of the last AGM.

The text of the resolution was set out under item 7 of the Notice of the AGM on pages 140 and 141 of the Annual Report and the Chairman proceeded to propose the said resolution.

PROPOSED RENEWAL OF THE SHARE BUY-BACK MANDATE – RESOLUTION 8

Resolution 8 dealt with an Ordinary Resolution to approve the proposed renewal of the Share Buy-Back Mandate and to authorise the Directors to purchase or otherwise acquire issued ordinary shares not exceeding ten per cent. (10%) of the total number of issued ordinary shares (excluding treasury shares and subsidiary holdings) of the Company.

It was noted that Resolution 8, if passed, would empower the Directors, from the date of this AGM until the next AGM, to purchase or acquire issued ordinary shares of the Company by way of on-market share buy-back or off market share buy-back.

The shareholders were informed that the Company had not undertaken any share buy-backs during the twelve (12) months following the conclusion of the last AGM.

Details of the proposed renewal of the Share Buy-Back Mandate were set out in Appendix A to the Notice of the AGM dated 7 July 2026, and the text of the resolution was set out under item 8 of the Notice of the AGM on pages 141 and 142 of the Annual Report. The Chairman then proceeded to propose the said resolution.

POLL VOTING

As all resolutions of the AGM had been proposed, the Chairman proceeded with the conduct of the electronic poll voting.

The Chairman informed the shareholders that the Company had appointed CACS Corporate Advisory Pte. Ltd. and B.A.C.S. Private Limited as the independent scrutineer and the polling agent, respectively. The validity of the proxy forms submitted by the shareholders by the submission deadline of 2.00 pm on 19 July 2026 had been reviewed and verified.

The scrutineer was requested to bring the shareholders through the electronic poll voting process, following which the Chairman put all resolutions to vote. Voting on all the resolutions were opened for five minutes and the poll voting results, duly verified, were set out below:

ORDINARY BUSINESS

Resolution 1 - Directors' Statement and Audited Financial Statements for the financial year ended 31 March 2026 together with the Auditor's Report thereon

It was resolved with 100% of votes by poll that the Directors' Statement and the Audited Financial Statements for the financial year ended 31 March 2026 and the Auditor's Report be received and adopted.

Resolution 2 – Re-election of Ms. Shalina Azman as a Director

It was resolved with 100% of votes by poll that Ms. Shalina Azman, who was retiring by rotation pursuant to Regulation 89 of the Company's Constitution, be re-elected as a Director of the Company.

Resolution 3 – Re-election of Mr. Khoo Swee Peng as a Director

It was resolved with 100% of votes by poll that Mr. Khoo Swee Peng, who was retiring by rotation pursuant to Regulation 89 of the Company's Constitution, be re-elected as a Director of the Company.

Resolution 4 – Re-election of Mr. Lum Sing Fai as a Director

It was resolved with 100% of votes by poll that Mr. Lum Sing Fai, who was retiring pursuant to Regulation 88 of the Company's Constitution, be re-elected as a Director of the Company.

Resolution 5 – Approval of Directors' emoluments for the financial year ending 31 March 2027

It was resolved with 100% of votes by poll that Directors' emoluments of up to S\$343,000/- payable by the Company quarterly in arrears for the financial year ending 31 March 2027, be approved.

Resolution 6 – Re-appointment of Baker Tilly TFW LLP as Auditors

It was resolved with 100% of votes by poll that Baker Tilly TFW LLP be re-appointed as auditors of the Company to hold office until the conclusion of the next AGM of the Company at a remuneration to be determined by the Directors.

SPECIAL BUSINESS

Resolution 7 – Authority to allot and issue shares

It was resolved with 100% of votes by poll that, pursuant to Section 161 of the Companies Act 1967 and Rule 806 of the SGX-ST Listing Manual, the Directors of the Company be authorised and empowered to:

- (a) (i) allot and issue shares in the capital of the Company ("Shares") whether by way of rights, bonus or otherwise; and/or
- (ii) make or grant offers, agreements or options (collectively, "Instruments") that might or would require Shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) options, warrants, debentures or other instruments convertible into Shares,

at any time and upon such terms and conditions and for such purposes and to such persons as the Directors of the Company may in their absolute discretion deem fit; and

- (b) (notwithstanding the authority conferred by this Resolution may have ceased to be in force) issue Shares in pursuance of any Instruments made or granted by the Directors of the Company while this Resolution was in force,

provided that:

- (1) the aggregate number of Shares to be issued pursuant to this Resolution (including Shares to be issued in pursuance of the Instruments, made or granted pursuant to this Resolution) shall not exceed 50% of the total number of issued Shares (excluding treasury shares and subsidiary holdings, if any) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below), of which the aggregate number of Shares to be issued other than on a pro rata basis to shareholders of the Company (including Shares to be issued in pursuance of the Instruments, made or granted pursuant to this Resolution) shall not exceed 20% of the total number of issued Shares (excluding treasury shares and subsidiary holdings, if any) (as calculated in accordance with sub-paragraph (2) below);
- (2) (subject to such manner of calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of Shares that may be issued under sub-paragraph (1)

above, the total number of issued Shares (excluding treasury shares and subsidiary holdings, if any) shall be based on the total number of issued Shares (excluding treasury shares and subsidiary holdings, if any) in the capital of the Company at the time of the passing of this Resolution, after adjusting for:

- (a) new Shares arising from the conversion or exercise of any convertible securities;
 - (b) new Shares arising from exercising share options or vesting of share awards which are outstanding or subsisting at the time of the passing of this Resolution; and
 - (c) any subsequent bonus issue, consolidation or subdivision of Shares;
- (3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the SGX-ST Listing Manual for the time being in force (unless such compliance has been waived by the SGX-ST) and the Constitution of the Company for the time being; and
- (4) unless revoked or varied by the Company in a general meeting, such authority conferred by this Resolution shall continue in force until the conclusion of the next AGM of the Company or the date by which the next AGM of the Company is required by law to be held, whichever is earlier.

Resolution 8 – Proposed Renewal of the Share Buy-Back Mandate

It was resolved with 100% of votes by poll that:

- (a) for the purposes of Sections 76C and 76E of the Companies Act 1967 (the “Act”), the exercise by the Directors of the Company of all the powers of the Company to purchase or otherwise acquire issued ordinary shares in the capital of the Company not exceeding in aggregate the Maximum Limit (as hereafter defined), at such price or prices as may be determined by the Directors of the Company from time to time up to the Maximum Price (as hereafter defined), whether by way of:
- (i) on-market purchases through the SGX-ST’s ready market or, as the case may be, any other stock exchange on which the Shares may for the time being be listed and quoted, through one or more duly licensed stockbrokers appointed by the Company for the purpose (“On-Market Share Buy-Back”); and/or
 - (ii) off-market purchases (if effected otherwise than on the SGX-ST) in accordance with any equal access scheme(s) as defined in Section 76C of the Act as may be determined or formulated by the Directors as they may consider fit and in the best interests of the Company, which scheme(s) shall satisfy all the conditions prescribed by the Act and the SGX-ST Listing Manual (“Off-Market Share Buy-Back”),
- and otherwise in accordance with all other laws, regulations and rules of the SGX-ST, as may for the time being be applicable, be and is hereby authorised and approved generally and unconditionally (the “Share Buy-Back Mandate”);
- (b) unless varied or revoked by the Company in a general meeting, the authority conferred on the Directors of the Company pursuant to the Share Buy-Back Mandate may be exercised by the Directors of the Company at any time and from time to time during the period commencing from the passing of this Resolution and expiring on the earliest of:
- (i) the date on which the next AGM of the Company is held or required by law to be held;
 - (ii) the date on which the Share Buy-Backs are carried out to the full extent mandated; or
 - (iii) the date on which the authority contained by the Share Buy-Back Mandate is revoked or varied by shareholders in a general meeting;

(c) in this Resolution:

“Maximum Limit” means the number of Shares representing not more than ten per cent. (10%) of the total issued ordinary shares of the Company ascertained as at the date of the passing of this Resolution unless the Company has effected a reduction of the share capital of the Company in accordance with the applicable provisions of the Act at any time during the Relevant Period (as defined hereinafter), in which event the total number of Shares shall be taken to be the amount of the total number of Shares as altered (excluding any treasury shares and subsidiary holdings);

“Relevant Period” means the period commencing from the date on which the last AGM of the Company was held and expiring on the date the next AGM of the Company is held or is required by law to be held, whichever is earlier, or until it is varied or revoked by the Company in a general meeting, after the date of the passing of this Resolution; and

“Maximum Price” in relation to a Share to be purchased, means the purchase price (excluding brokerage, stamp duties, commission, applicable goods and services tax and other related expenses) not exceeding:

- (i) in the case of an On-Market Share Buy-Back, 105% of the Average Closing Price of the Shares; and
- (ii) in the case of an Off-Market Share Buy-Back, 120% of the Average Closing Price of the Shares,

where:

“Average Closing Price” means the average of the closing market prices of the Shares over the last five (5) Market Days on which the Shares were transacted on the SGX-ST immediately preceding the day of the On-Market Share Buy-Back or, as the case may be, the day of the making of the offer pursuant to an Off-Market Share Buy-Back, and as deemed to be adjusted for any corporate action that occurs after the relevant 5-Market Day period;

“Market Day” means a day on which the SGX-ST is open for trading in securities; and

- (d) the Directors of the Company and/or any of them be and are hereby authorised to complete and do all such acts and things (including executing such documents as may be required) as they, he or she may consider expedient or necessary or in the interests of the Company to give effect to the transactions contemplated and/or authorised by this Resolution.

The Chairman further informed that the detailed results of the votes cast on all the resolutions would be posted on SGXNet and the Company’s corporate website.

CONCLUSION

There being no other business to transact, the Chairman declared the AGM of the Company closed at 2.35 p.m..

Confirmed as True Record of Proceedings held

Shalina Azman
Chairman