

## Full Year Financial Statement And Dividend Announcement For The Year Ended 31-12-2020

PART I - INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF-YEAR AND FULL YEAR RESULTS

1 (a) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year.

### CONSOLIDATED INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2020

			Group			
		2020	2019	Change		
	Note	S\$'000	S\$'000	%		
Revenue		49,152	52,299	(6.02%)		
Cost of sales		(36,138)	(40,193)	(10.09%)		
Gross profit		13,014	12,106	7.50%		
Other operating income Distribution expenses Administrative expenses		2,181 (1,295) (9,321)	5,092 (1,209) (9,531)	(57.17%) 7.11% (2.20%)		
Impairment losses on financial assets Other operating expenses Share of result of associates Finance costs		(365) (930) 226 (1,307)	(158) (1,696) 956 (1,418)	131.01% (45.17%) (76.36%) (7.83%)		
Profit before income tax		2,203	4,142	(46.81%)		
Income tax expense		(207)	(665)	(68.87%)		
Profit for the year	(i)	1,996	3,477	(42.59%)		
Attributable to: Owners of the Company Non-controlling interests		346 1,650	2,147 1,330	(83.88%) 24.06%		
		1,996	3,477	(42.59%)		

### CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2020

		Group			
	2020	2019	Change		
	S\$'000	S\$'000	%		
Profit for the year	1,996	3,477	(42.59%)		
Other comprehensive profit, after tax:					
Exchange differences on translation of foreign operations	2,022	(1,005)	NM		
Other comprehensive (loss) for the year, net of tax	2,022	(1,005)	NM		
Total comprehensive profit / (loss) for the year	4,018	2,472	NM		
Total comprehensive profit / (loss) attributable to:					
Owners of the Company	1,814	1,413	28%		
Non-controlling interests	2,204	1,059	108.12%		
	4,018	2,472	62.54%		

NM: Not meaningful

## Full Year Financial Statement And Dividend Announcement For The Year Ended 31-12-2020

### CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2020 (cont'd)

#### Note

(i) Profit for the year is arrived at after charging/(crediting) the following:

		Group	
	2020	2019	Change
	S\$'000	S\$'000	%
(Reversal of write down)/write down of inventories to net realisable value	(146)	50	NM
Amortisation of intangible assets	1,808	1,296	40%
Amortisation of government grant	(71)	(67)	6%
Depreciation of right-of-use assets	304	198	54%
Depreciation of property, plant and equipment	1,189	1,315	(10%)
Impairment losses on financial assets - trade receivables	(365)	(158)	131%
Finance costs	1,307	1,418	(8%)
Written off Intangible assets	298	118	153%
Gain on bargain purchase - net	-	(1,718)	NM
Impairment loss on goodwill	-	842	NM
Interest income	(32)	(37)	(14%)
Gain on disposal of property, plant and equipment	(82)	(1,493)	(95%)
Written off property, plant and equipment	2	4	(50%)
Allowance/(reversal of allowance) for slow moving inventories	142	(42)	ÌNM
Bad debts written off	23	42 <sup>´</sup>	(45%)
Foreign currency exchange adjustment loss	326	49	565%
Fair value gain on derivative of financial assets (unrealised)	4	7	(43%)
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## Full Year Financial Statement And Dividend Announcement For The Year Ended 31-12-2020

# 1 (b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

### STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2020

31/12/2010         31/12/2		Gro	Group		any
ASSETS         Current assets         15,048         10,989         1,318         2, 1,318         2, 2,0412           Cash and back balances         15,048         10,989         1,318         2, 1,4997         12,493         501           Prepayments         6,450         6,708         501         7         14,897         12,493         5           Amound due from subsidiaries         1         7,742         17,742         -         11,850         12, 20,412         17,742         -         12, 17,745         48,116         13,696         15, 5,7,745         48,116         13,696         15, 4,035         3,713         24,342         5         5         7,745         48,791         13,696         15, 5,7,745         48,791         13,696         15, 4,035         3,919         -         2,3,73         24,342         5         5         7,745         48,791         13,696         15, 4,035         14,97         497         -         2,3,73         24,342         5         5         7,745         48,791         10,96,84         -         2,3,73         24,342         5         10,97         10,97         11,99         10,99         190         190         190         190         190         190         190					31/12/2019
Current assets:         15,048         10,989         1,318         2, 15,048         10,989         1,318         2, 15,048         10,989         1,318         2, 14,997         12,493         11,850         12, 12,493         11,850         12, 12,17,742         13,696         15, 13,696         13,696         15, 13,696         13,696         15, 13,696         14,977         14,850         15, 12,17,745         46,781         13,696         15, 14,17,12         14,180         11,850         12, 12,17,742         14,180         14,180         14,180         14,180         14,180         14,180         14,180         14,123         14,		S\$'000	S\$'000	S\$'000	S\$'000
Current assets:         15,048         10,989         1,318         2, 7,048           Trade receivables         15,048         10,989         1,318         2, 7,019           Other receivables         6,459         6,708         501           Prepayments         6,459         6,708         501           Anound due from subsidiaries Inventories         11,850         12, 7,745         11,850         12, 7,745           Assets classified as held for sale         57,745         46,781         13,696         15, 7,745         46,781         13,696         2, 1,733         24,342         5, 7,745         5,7,745         46,781         13,696         2, 1,733         24,342         5, 7,745         46,781         13,696         2, 1,733         1,966         2, 1,733         1,966         2, 1,733         1,966         2, 1,733         1,966         2, 1,733         1,966         2, 2,733         1,966         2, 1,734					
Cash and bank balances         15,048         10,989         1,318         2,           Trade receivables         14,997         12,403         5,01           Other receivables         6,450         6,708         5,01           Prepayments         187         184         2.7           Amount due from subsidiaries         1,742         -         11,850         12,           Inventories         20,412         17,742         -         13,696         15,           Assatis classified as hold for sale         6,51         6,55         -         -           Total current assets         57,745         48,781         13,696         15,           Mon-current assets         57,745         48,781         13,696         15,           Orderivity lant and equipment         23,173         24,342         5         Right-of-use assets         13,34         10,654         -         -           Cub membership         190         190         190         190         190         190         190         190         190         190         190         190         190         190         190         190         11,343         25,767         31,         16,465         -         - <t< td=""><td></td><td></td><td></td><td></td><td></td></t<>					
Trade receivables       14.997       12.433       -         Other receivables       6.450       6.708       501         Prepayments       187       184       27         Amount due from subsidiaries       -       11.850       12.         Inventories       20.412       17.742       -       12.         Total current assets       57.094       48.116       13.696       15.         Assets classified as held for sale       651       665       -       -         Total current assets       57.745       48.781       13.696       15.         Non-current assets       3.319       -       -       23.836       29.         Intragible assets       34.112       33.374       1.696       2.       2.         Investment in ausociates       11.394       100.664       -       -       23.836       29.         Unvestment in associates       74.296       73.832       25.767       31.         Total assets       74.296       73.832       25.767       31.         Total assets       74.296       7.641       5.41       1.         Government tassets       7.512       7.641       5.41       1.         G		15.040	10.000	1.010	o 404
Other receivables         6.450         6.708         501           Prapayments         187         187         187         187           Inventories         20.412         17.742         -         11.850         12.           Total current assets         57.094         48.116         13.696         15.           Assets classified as held for sale         651         665         -         -           Total current assets         57.745         48.781         13.696         15.           Non-current assets         4.035         3.919         -		,		1,318	2,421
Propayments Amount due forn subsidiaries         187         184         27           Amount due forn subsidiaries         -         11.850         12, 20.412         -         11.850         12, -           Total current assets         57.094         48,116         13,696         15, -           Assets classified as held for sale         651         665         -         -           Total current assets         57.745         48,771         13,696         15, -           Non-current assets         57.745         48,771         13,696         15, -           Non-current assets         57.745         48,771         13,696         2, -           Intrangible assets         3,173         24,342         5         -         -         2,3.896         29, -         -         -         2,3.896         29, -         -         -         2,3.896         29, -         -         -         2,3.896         29, -         -         -         -         2,3.896         29, -         <				-	-
Amount due from subsidiaries Inventories         -         -         11.850         12.           Inventories         57.094         48.116         13.696         15.           Assets classified as held for sale         57.745         48.781         13.696         15.           Non-current assets:         57.745         48.781         13.696         15.           Property, plant and equipment Right-of-use assets         4.035         3.919         -         661         662         -         -         23.696         29.           Intrangible assets         14.33         3.74         1.696         2.         -         -         23.966         29.           Investment in associates         11.394         10.664         -         -         -         23.96         29.           Investment in associates         13.2041         122.613         39.483         46.           Club embership         190         190         190         190         190         -         11.344         10.654         -         -         11.344         10.62         11.344         10.2.         12.613         39.483         46.           LiABilITIES AND EQUITY         Covernment Liabilities         -         10 <t< td=""><td></td><td></td><td>,</td><td></td><td>185</td></t<>			,		185
Inventories       20.412       17.742       -         Total current assets       57.094       48.116       13.696       15.         Assets classified as held for sale       661       665       -       -         Total current assets       57.745       48.781       13.696       15.         Non-current assets       77.745       48.781       13.696       15.         Right-0-use assets       4.035       3.819       -       -         Goodwill       4.97       4.03       3.819       -       -         Investment in subsidiaries       -       -       23.896       29.         Investment in associates       11.394       10.654       -       -       23.896       29.         Investment in associates       13.0       190       190       180       190       180       190       180       190       180       190       180       190       180       10.0       10.0       10.742       -       -       10.14       10.2685       -       -       10.10       10.00       10.00       10.00       10.00       10.00       11.00       10.000       11.00       10.000       11.00       10.000       10.000       11.000 <td></td> <td>187</td> <td>184</td> <td></td> <td>36</td>		187	184		36
Total current assets       57,094       48,116       13,696       15,         Assets classified as held for sale       651       665       -       -         Total current assets       77,745       48,781       13,696       15,         Non-current assets       77,745       48,781       13,696       15,         Property, plant and equipment       23,173       24,342       5       -         Right-of-use assets       4,035       3,919       -       -       -       23,896       29,97       -       -       -       23,896       29,97       -       -       -       23,896       29,97       -       -       -       -       -       -       -       23,896       29,97       -		-	-	11,850	12,968
Assets classified as held for sale         651         665         -           Total current assets         57,745         48,781         13,696         15,           Non-current assets         77,745         48,781         13,696         15,           Right-d-use assets         4,035         3,919         -         -           GoodWill         4497         497         -         -         23,872         5,           Intrangible assets         3,112         33,374         1,666         2,         -         -         23,896         29,           Investment in associates         11,394         10,664         -         -         23,896         29,           Investment in associates         11,394         10,664         -         -         23,896         29,           Investment in associates         11,394         10,665         -         -         23,896         29,         3         -         -         10,900         190         190         190         190         190         190         190         190         190         190         190         190         190         190         190         190         190         190         10,93         11,93				-	-
Total current assets       57.745       48,781       13,696       15,         Non-current assets:       23,173       24,342       5       5         Right-0-use assets       4,035       3,919       -       -       23,173       24,342       5       5       7,166       497       497       -       -       23,173       24,342       5       7,166       497       497       -       -       -       23,173       24,342       5       7,1745       48,781       11,094       -       -       -       23,173       24,342       5       7,1745       48,781       10,654       -       -       -       23,173       24,342       5       7,1745       48,781       10,654       -       -       -       23,173       24,342       5       7,1745       48,781       10,104       -       -       20,173       24,342       5       7,174       -       -       10,134       -       -       10,134       -       -       10,134       -       -       10,134       -       -       10,146       -       -       -       -       -       -       -       -       -       -       -       -       -       -	rotal current assets	57,094	48,110	13,090	15,610
Non-current assets:         2         0         0           Property, plant and equipment         4,035         3,919         -           Right-of-use assets         4,035         3,919         -           Goodwill         497         497         -           Intangible assets         34,112         33,374         1,666         2,           Investment in subsidiaries         -         -         23,886         29,           Investment in subsidiaries         11,394         10,654         -         -           Club membership         892         893         -         -         -         -         23,883         -         -         -         -         23,882         25,787         31,           Deferred tax assets         74,296         73,832         25,787         31,         -         <	Assets classified as held for sale			-	-
Property, plant and equipment Right-of-use assets         23,173         24,342         5           Right-of-use assets         4,035         3,919         -           Intangible assets         34,112         33,374         1,696         2,           Investment in subsidiaries         -         -         23,896         29,           Investment in subsidiaries         11,394         10,654         -         -           Club membership         190         190         190         190         190           Refundable deposits         892         853         -         -         -           Total non-current assets         74,296         73,882         25,787         31,           Total assets         132,041         122,613         39,463         466           LIABILITIES AND EQUITY         -         10         -         -           Current Liabilities:         205         128         -         -           Bank loans         5,125         7,641         541         1,           Government loan         -         10         -         -         -           Total accruals         11,304         10,009         7111         -         - <t< td=""><td>Total current assets</td><td>57,745</td><td>48,781</td><td>13,696</td><td>15,610</td></t<>	Total current assets	57,745	48,781	13,696	15,610
Property, plant and equipment Right-of-use assets         23,173         24,342         5           Right-of-use assets         4,035         3,919         -           Intangible assets         34,112         33,374         1,696         2,           Investment in subsidiaries         -         -         23,896         29,           Investment in subsidiaries         11,394         10,654         -         -           Club membership         190         190         190         190         190           Refundable deposits         892         853         -         -         -           Total non-current assets         74,296         73,882         25,787         31,           Total assets         132,041         122,613         39,463         466           LIABILITIES AND EQUITY         -         10         -         -           Current Liabilities:         205         128         -         -           Bank loans         5,125         7,641         541         1,           Government loan         -         10         -         -         -           Total accruals         11,304         10,009         7111         -         - <t< td=""><td>Non-current assets:</td><td></td><td></td><td></td><td></td></t<>	Non-current assets:				
Right-of-use assets         4.035         3.919         -           Goodwill         497         497         -         -           Inangible assets         34,112         33,374         1,696         2,9           Investment in subsidiaries         -         -         23,996         29,9           Investment in associates         11,134         10,654         -         -           Club membership         190         190         190         190           Refundable deposits         33         -         -         -         -         23,948         26,787         31,           Total non-current assets         74,296         73,832         25,787         31,         -		23 173	24 342	5	-
Goodwill Intragible assets         497         -         -         23,896         29, -           Investment in subsidiaries         -         -         23,896         29, -         -         23,896         29, -           Investment in subsidiaries         -         -         23,896         29, -         -         23,876         31,         -         -         23,896         29, -         -         23,876         31,         -         -         23,876         31,         -         -         -         -         23,876         31,         -         -         -         10,876         -         -         -         -         -         -         10,876         - <td></td> <td><i>'</i></td> <td></td> <td>-</td> <td>-</td>		<i>'</i>		-	-
Inragible assets         34,112         33,374         1,696         2           Investment in subsidiaries         -         23,896         29,           Investment in associates         11,394         10,654         -         23,896         29,           Club membership         190         130         130         130         100         100         100         100         100         100         100         100         100         11, 304	5			_	-
Investment in subsidiaries         -         -         23,896         29,           Investment in associates         11,394         10,654         -         -           Club membership         190         190         190         190         190           Refundable deposits         3         3         -         <				1 696	2,036
Investment in associates       11.394       10.654       -         Club membership       190       190       190         Refundable deposits       822       853       -         Deferred tax assets       74.296       73.832       25,787       31,         Total non-current assets       74.296       73.832       25,787       31,         Total non-current assets       132,041       122,613       39,483       46,         LIABILITIES AND EQUITY       122,041       39,483       46,         Current Liabilities:       205       128       -       -         Bank loans       5,125       7,641       541       1,         Government loan       205       128       -       -         Leases liabilities       11.304       10,009       711       -         Provision for income tax       477       947       -       -         Amount due to subsidiaries and an associate       1,284       259       398       -         Financial derivative liabilities       -       4       -       -         Total current liabilities       2,825       2,817       -       -         Cotar urrent liabilities       2,825       2,817<	5	-	-		29,025
Club membership         190         190         190           Refundable deposits         3         3         -           Deferred tax assets         3         3         -           Total non-current assets         74.296         73.832         25.787         31.           Total assets         132,041         122,613         39,483         46,           LIABILITIES AND EQUITY		11,394	10.654	-	-
Refundable deposits         892         853         -           Deferred tax assets         3         3         -         -           Total non-current assets         74.296         73.832         25.787         31.           Total non-current assets         132,041         122,613         39,483         46,           LIABILITIES AND EQUITY         -         -         10         -         -           Current Liabilities:         -         10         -         -         -         10         -				190	190
3         3         -           Total non-current assets         74,296         73,832         25,787         31,           Total assets         132,041         122,613         39,483         46,           LIABILITIES AND EQUITY         132,041         122,613         39,483         46,           Current Liabilities:         5,125         7,641         541         1,           Government loan         -         10         -         10         -           Leases liabilities         205         128         -         -         10         -           Trade payables         7,511         7,577         -				-	-
Total assets         132,041         122,613         39,483         46,           LIABILITIES AND EQUITY         Current Liabilities:         5,125         7,641         541         1,           Government loan         -         10         -         10         -           Leases liabilities         205         128         -         -         10         -           Bills payables         7,511         7,577         -<				-	-
LIABILITIES AND EQUITY Current Liabilities:         Image: Constraint of the constraint	Total non-current assets	74,296	73,832	25,787	31,251
Current Liabilities:         5,125         7,641         541         1, Government loan         1, -         10         -         10         -         10         -         10         -         10         -         10         -         10         -         10         -         10         -         10         -         10         -         10         -         10         -         11         205         128         -         11         304         10,009         711         Provision for income tax         477         947         -	Total assets	132,041	122,613	39,483	46,861
Current Liabilities:         5,125         7,641         541         1, Government loan         5,125         7,641         541         1, Government loan         10         -         10         -         10         -         10         -         10         -         10         -         10         -         10         -         10         -         10         -         10         -         11         205         128         -         11         304         10,009         711         Provision for income tax         477         947         -         <					
Bank loans         5,125         7,641         541         1,           Government loan         -         10         -         10         -           Leases liabilities         205         128         -         -         10         -           Bills payables         7,511         7,577         -					
Government loan         -         10         -           Leases liabilities         205         128         -           Bills payables         7,511         7,577         -           Trade payables and accruals         3,457         3,115         -           Other payables and accruals         11,304         10,009         711           Provision for income tax         477         947         -           Amount due to subsidiaries and an associate         1,284         259         398           Financial derivative liabilities         -         4         -           Total current liabilities         29,363         29,690         1,650         2           Non-current liabilities         22,407         15,269         1,000         601         574         -           Leases liabilities         2,825         2,817         -         -         -         -           Other payables and accruals         635         631         -					
Leases liabilities       205       128       -         Bills payables       7,511       7,577       -         Trade payables and accruals       11,304       10,009       711         Provision for income tax       477       947       -         Amount due to subsidiaries and an associate       1,284       259       398         Financial derivative liabilities       -       4       -         Total current liabilities       29,363       29,690       1,650       2,         Non-current liabilities       22,407       15,269       1,000         Government loan       601       574       -         Leases liabilities       2,825       2,817       -         Other payables and accruals       635       631       -         Government loan       1,597       1,591       -         Leases liabilities       1,167       1,205       -         Total non-current liabilities       29,232       22,087       1,000         Capital, reserves and non-controlling interests       3,8,776       38,776       38,776       38,776         Share capital       3,8,776       38,776       38,776       38,83       44,         Non-controlling interests <td></td> <td>5,125</td> <td>,</td> <td>541</td> <td>1,477</td>		5,125	,	541	1,477
Bills payables       7,511       7,577       -         Trade payables       3,457       3,115       -         Other payables and accruals       11,304       10,009       711         Provision for income tax       477       947       -         Amount due to subsidiaries and an associate       1,284       259       398         Financial derivative liabilities       -       4       -         Total current liabilities       29,363       29,690       1,650       2,         Non-current liabilities       -       4       -       -       -         Bank loans       22,407       15,269       1,000       601       574       -         Cher payables and accruals       635       631       -		-	-	-	-
Trade payables       3,457       3,115       -         Other payables and accruals       11,304       10,009       711         Provision for income tax       477       947       -         Amount due to subsidiaries and an associate       1,284       259       398         Financial derivative liabilities       -       4       -         Total current liabilities       29,363       29,690       1,650       2,         Non-current liabilities       22,407       15,269       1,000       601       574       -         Bank loans       22,2407       15,269       1,000       601       574       -         Cases liabilities       2,825       2,817       -       -       -         Other payables and accruals       635       631       -       -         Government grants       1,597       1,591       -       -         Deferred tax liabilities       1,167       1,205       -       -         Total non-current liabilities       29,232       22,087       1,000       -         Capital, reserves and non-controlling interests       38,776       38,776       38,776       38,776       38,776       38,776       38,776       38,83			-	-	-
Other payables and accruals         11,304         10,009         711           Provision for income tax         477         947         -           Amount due to subsidiaries and an associate         1,284         259         398           Financial derivative liabilities         -         4         -           Total current liabilities         29,363         29,690         1,650         2,           Non-current liabilities         22,407         15,269         1,000         601         574         -           Bank loans         2,825         2,817         -         -         -         -           Other payables and accruals         635         631         - </td <td></td> <td></td> <td></td> <td>-</td> <td>-</td>				-	-
Provision for income tax       477       947       -         Amount due to subsidiaries and an associate       1,284       259       398         Financial derivative liabilities       -       4       -         Total current liabilities       29,363       29,690       1,650       2,         Non-current liabilities       29,363       29,690       1,650       2,         Non-current liabilities       29,363       29,690       1,650       2,         Non-current liabilities       22,407       15,269       1,000       601       574       -         Leases liabilities       2,825       2,817       -       -       -       -         Other payables and accruals       635       631       -       -       -       -         Government grants       1,597       1,591       -       -       -       -       -         Deferred tax liabilities       29,232       22,087       1,000       - </td <td></td> <td></td> <td></td> <td>-</td> <td>-</td>				-	-
Amount due to subsidiaries and an associate       1,284       259       398         Financial derivative liabilities       -       4       -         Total current liabilities       29,363       29,690       1,650       2,         Non-current liabilities       29,363       29,690       1,650       2,         Non-current liabilities       29,363       29,690       1,650       2,         Bank loans       601       574       -       -         Government loan       601       574       -       -         Leases liabilities       2,825       2,817       -       -         Other payables and accruals       635       631       -       -       -         Government grants       1,597       1,591       -       -       -       -       -         Deferred tax liabilities       1,167       1,205       -		,	- ,	711	994
Financial derivative liabilities       -       4       -         Total current liabilities       29,363       29,690       1,650       2,         Non-current liabilities       22,407       15,269       1,000         Bank loans       601       574       -         Government loan       601       574       -         Leases liabilities       2,825       2,817       -         Other payables and accruals       635       631       -         Government grants       1,597       1,591       -         Deferred tax liabilities       1,167       1,205       -         Total non-current liabilities       29,232       22,087       1,000         Capital, reserves and non-controlling interests       38,776       38,776       38,776       38,776         Share capital       38,776       38,776       38,776       38,776       38,776       38,776         Treasury Shares       (470)       (470)       (1,473)       5,         Equity attributable to owners of the Company       60,294       59,346       36,833       44,         Non-controlling interests       13,152       11,490       -       -         Total equity       73,446       70,8			-	-	-
Total current liabilities       29,363       29,690       1,650       2,         Non-current liabilities       22,407       15,269       1,000       601       574       -         Bank loans       22,407       15,269       1,000       601       574       -         Leases liabilities       2,825       2,817       -       -       -         Other payables and accruals       635       631       -       -       -         Government grants       1,597       1,591       -       -       -         Deferred tax liabilities       1,167       1,205       -       -       -         Total non-current liabilities       29,232       22,087       1,000       -       -         Capital, reserves and non-controlling interests       38,776       38,38,776       38,3776       3		1,284		398	120
Non-current liabilities         22,407         15,269         1,000           Government loan         601         574         -           Leases liabilities         2,825         2,817         -           Other payables and accruals         635         631         -           Government grants         1,597         1,591         -           Deferred tax liabilities         1,167         1,205         -           Total non-current liabilities         29,232         22,087         1,000           Capital, reserves and non-controlling interests         38,776         38,776         38,776           Share capital         38,776         38,776         38,776         38,776           Treasury Shares         (470)         (470)         (470)         (470)           Reserves         21,988         21,040         (1,473)         5           Equity attributable to owners of the Company         60,294         59,346         36,833         44,           Non-controlling interests         13,152         11,490         -           Total equity         73,446         70,836         36,833         44,		- 20.363		- 1 650	- 2,591
Bank loans       22,407       15,269       1,000         Government loan       601       574       -         Leases liabilities       2,825       2,817       -         Other payables and accruals       635       631       -         Government grants       1,597       1,591       -         Deferred tax liabilities       1,167       1,205       -         Total non-current liabilities       29,232       22,087       1,000         Capital, reserves and non-controlling interests       38,776       38,776       38,776       38,776         Share capital       38,776       38,776       38,776       38,776       38,776       38,776         Treasury Shares       (470)       (470)       (470)       (1,473)       5,         Equity attributable to owners of the Company       60,294       59,346       36,833       44,         Non-controlling interests       13,152       11,490       -       -         Total equity       73,446       70,836       36,833       44,		29,303	29,090	1,030	2,591
Government loan       601       574       -         Leases liabilities       2,825       2,817       -         Other payables and accruals       635       631       -         Government grants       1,597       1,591       -         Deferred tax liabilities       1,167       1,205       -         Total non-current liabilities       29,232       22,087       1,000         Capital, reserves and non-controlling interests       38,776       38,776       38,776       38,776         Share capital       38,776       38,776       38,776       38,776       38,776       38,776         Treasury Shares       (470)       (470)       (470)       (1,473)       5,         Equity attributable to owners of the Company       60,294       59,346       36,833       44,         Non-controlling interests       73,446       70,836       36,833       44,					
Leases liabilities       2,825       2,817       -         Other payables and accruals       635       631       -         Government grants       1,597       1,591       -         Deferred tax liabilities       1,167       1,205       -         Total non-current liabilities       29,232       22,087       1,000         Capital, reserves and non-controlling interests       38,776       38,776       38,776         Share capital       38,776       38,776       38,776       38,776         Treasury Shares       (470)       (470)       (470)       (470)         Reserves       21,988       21,040       (1,473)       5,         Equity attributable to owners of the Company       60,294       59,346       36,833       44,         Non-controlling interests       13,152       11,490       -       -         Total equity       73,446       70,836       36,833       44,				1,000	171
Other payables and accruals       635       631       -         Government grants       1,597       1,591       -         Deferred tax liabilities       1,167       1,205       -         Total non-current liabilities       29,232       22,087       1,000         Capital, reserves and non-controlling interests       38,776       38,776       38,776       38,776         Share capital       38,776       38,776       38,776       38,776       38,776       38,776         Treasury Shares       (470)       (470)       (470)       (470)       (470)       (1,473)       5,         Equity attributable to owners of the Company       60,294       59,346       36,833       44,         Non-controlling interests       13,152       11,490       -       -         Total equity       73,446       70,836       36,833       44,				-	-
Government grants       1,597       1,591       -         Deferred tax liabilities       1,167       1,205       -         Total non-current liabilities       29,232       22,087       1,000         Capital, reserves and non-controlling interests       38,776       38,776       38,776       38,776         Share capital       38,776       38,776       38,776       38,776       38,776       38,776         Treasury Shares       (470)       (470)       (470)       (470)       (470)       (470)         Reserves       21,988       21,040       (1,473)       5,         Equity attributable to owners of the Company       60,294       59,346       36,833       44,         Non-controlling interests       13,152       11,490       -       -         Total equity       73,446       70,836       36,833       44,				-	-
Deferred tax liabilities         1,167         1,205         -           Total non-current liabilities         29,232         22,087         1,000           Capital, reserves and non-controlling interests         38,776				-	-
Total non-current liabilities       29,232       22,087       1,000         Capital, reserves and non-controlling interests       38,776       38,776       38,776       38,776         Share capital       38,776       38,776       38,776       38,776       38,776       38,776         Treasury Shares       (470)       (470)       (470)       (470)       (470)       (470)         Reserves       21,988       21,040       (1,473)       5,         Equity attributable to owners of the Company       60,294       59,346       36,833       44,         Non-controlling interests       13,152       11,490       -       -         Total equity       73,446       70,836       36,833       44,				-	-
Capital, reserves and non-controlling interests         38,776				-	-
Share capital         38,776	Total non-current liabilities	29,232	22,087	1,000	171
Share capital         38,776	Capital, reserves and non-controlling interests				
Treasury Shares         (470)         (173)         5,           Equity attributable to owners of the Company Non-controlling interests         60,294         59,346         36,833         44,           Total equity         73,446         70,836         36,833         44,	· · ·	38.776	38.776	38.776	38,776
Reserves         21,988         21,040         (1,473)         5,           Equity attributable to owners of the Company Non-controlling interests         60,294         59,346         36,833         44,           Total equity         73,446         70,836         36,833         44,					(470)
Equity attributable to owners of the Company         60,294         59,346         36,833         44,           Non-controlling interests         13,152         11,490         -         -           Total equity         73,446         70,836         36,833         44,		· · ·		`` '	5,793
Non-controlling interests         13,152         11,490         -           Total equity         73,446         70,836         36,833         44,					44,099
Total equity 73,446 70,836 36,833 44,				,	-
Total liabilities and equity 122.612 20.492 46				36,833	44,099
	Total liabilities and equity	400.044	400.040	00,400	40.004
	Total liabilities and equity	132,041	122,613	39,483	46,861

## Full Year Financial Statement And Dividend Announcement For The Year Ended 31-12-2020

1 (b)(ii) Aggregate amount of group's borrowings and debt securities.

	Gi	oup
	A	s At
	31-Dec-20	31-Dec-19
	S\$'000	S\$'000
Amount repayable in one year or less, or on demand:-		
Secured	12.300	13,869
Unsecured	541	1,477
Sub-Total	12,841	
Amount repayable after one year		
Secured	24,232	17,915
Unsecured	1,000	171
Sub-Total	25,232	18,086
Total borrowings and debt securities	38,073	33,432

Details of any collateral

At 31 December 2020 and 31 December 2019, the Group's secured borrowings consist of bank overdrafts, bank loans, leases liabilities and bills payable.

At 31 December 2020, bank loans of S\$9.61 million (31 December 2019: S\$10.39 million) was secured by a charge over a property of a subsidiary. In addition, bank loans of S\$6.48 million (31 December 2019: S\$6.95 million) was secured by a charge over three pieces of vacant land, a property and machineries and equipments of a subsidiary and corporate guarantee from holding company.

At 31 December 2020 and 31 December 2019, bank overdrafts, bills payable and remaining bank loans were secured by corporate guarantee of the Company. The leases liabilities were secured by the leased assets.

## Full Year Financial Statement And Dividend Announcement For The Year Ended 31-12-2020

1 (c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

## CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2020

		Grou	ıp
		2020	2019
	Note	S\$'000	S\$'000
Cash flows from operating activities:			
Profit before income tax:		2,203	4,142
Adjustments for:		0.05	450
Impairment losses on financial assets - trade receivables		365	158
Amortisation of intangible assets		1,808	1,296
Amortisation of government grant		(71)	(67)
Depreciation of right-of-use assets		304	198
Depreciation of property, plant and equipment		1,189	1,315
Finance costs		1,307	1,418
Fair value gain on derivative instrument (unrealised)		(4)	(7)
Gain on disposal of property, plant and equipment		(82)	(1,493)
Gain on disposal on investment in a subsidiary		-	(7)
Impairment loss on investment in associates		-	15
Bad debts written off		23	42
Interest income		32	(37)
Written off intangible assets		298	118
Unrealised foreign exchange loss - net		326	49
Written off property plant and equipment		2	4
Share of result of associates		(226)	(956)
Gain on bargain purchase - net		-	(1,718)
Allowance/(reversal of allowance) for slow moving inventories		142	(42)
Impairment loss on goodwill		-	842
(Reversal of write down)/write down of inventories to net realisable value		(146)	50
Operating cash flow before working capital changes		7,470	5,320
Trade receivables		(2,892)	(310)
Other receivables		216	1,666
Inventories		(2,666)	1,797
Trade payables		342	403
Other payables		1,299	2,077
Repayment of bills payables, net		(66)	(1,119)
Cash flows generated from operations		3,703	9,834
Interest paid		(1,307)	(1,418)
Interest income received		(32)	37
Income taxes paid		(715)	(462)
Net cash flows generated from operating activities		1,649	7,991
Cash flows from investing activities:			
Proceeds on disposal of property, plant and equipment	1	132	3,163
Additions to intangible assets		(1,330)	(5,026)
Purchase of property, plant and equipment		(273)	(137)
Additions to right-of-use assets	1	(314)	(493)
Proceeds from disposal of investment in subsidiary		-	(25)
Proceed from disposal of subsidiary		-	4
Net cash flows used in investing activities		(1,785)	(2,514)

# Full Year Financial Statement And Dividend Announcement For The Year Ended 31-12-2020

## CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2020 (cont'd)

		Gro	up
		2020	2019
	Note	S\$'000	S\$'000
Cash flows from financing activities:			
Net proceeds from share issue		-	2,645
Proceeds from loans and borrowings		4,628	47
Increase in investment in subsidiary		(316)	-
Increase/(decrease) in amount due from associates		1,025	(2,387)
Proceed/(repayment) of obligations under leases liabilities		85	(116)
Dividend paid		(1,092)	-
Net cash flows generated from financing activities		4,330	189
Net increase in cash and cash equivalents		4,194	5,666
Cash and cash equivalents at the beginning of the year		10,989	5,468
Effect of exchange rate changes on the balance of cash held in foreign currencies		(135)	(145)
Cash and cash equivalents at the end of the year	(1)	15,048	10,989

(1) Cash and cash equivalents at the end of year includes the following:

	2020	2019
	S\$'000	S\$'000
Cash and bank balances	15,048	10,989
	15,048	10,989

## Full Year Financial Statement And Dividend Announcement For The Year Ended 31-12-2020

1 (d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

#### STATEMENT OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

Capital	Treasury shares	Currency Translation Reserve	Reserve Fund	Share Options Reserve	Retained Earnings	Attributable To Owners Of The Company	Non- Controlling Interests	Total Equity
S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
36,131	(470)	(299)	1,070	580	18,276	55,288	6,046	61,334
-	-	-	1,028	-	(1,028)	-	-	-
-	-	(734)	-	-	2,147	1,413	1,059	2,472
-	-	-	-	(57)	57	-	-	-
2,844	-	-	-	-	-	2,844	-	2,844
(199)	-	-	-	-	-	(199)	-	(199)
-	-	-	-	-	-	-	(220)	(220)
-	-	-	-	-	-	-	4,605	4,605
38,776	(470)	(1,033)	2,098	523	19,452	59,346	11,490	70,836
38,776	(470)	(1,033)	2,098	523	19,452	59,346	11,490	70,836
-	-	-	511	-	(511)	-	-	-
-	-	1,470	-	-	344	1,814	2,204	4,018
-	-	-	-	(6)	6	-	-	-
-	-	-	-	-	(866)	(866)	(226)	(1,092)
-	-	-	-	-	-	-	(316)	(316)
38,776	(470)	437	2,609	517	18,425	60,294	13,152	73,446
	36,131 - - 2,844 (199) - - - 38,776 - - - - - - - - - - - - - - - - - -	36,131       (470)         -       -         -       -         2,844       -         (199)       -         -       -         38,776       (470)         38,776       (470)         -       -<	36,131         (470)         (299)           -         -         -           -         -         (734)           -         -         (734)           -         -         -           2,844         -         -           (199)         -         -           -         -         -           (199)         -         -           -         -         -           38,776         (470)         (1,033)           38,776         (470)         1,470           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         - <tr< td=""><td>36,131         (470)         (299)         1,070           -         -         -         1,028           -         -         (734)         -           2,844         -         -         -           2,844         -         -         -           (199)         -         -         -           -         -         -         -           38,776         (470)         (1,033)         2,098           38,776         (470)         1,033)         2,098           38,776         -         -         511           -         -         -         -         -           -         -         -         -         -           -         -         -         -         -           -         -         -         -         511           -         -         -         -         -           -         -         -         -         -           -         -         -         -         -           -         -         -         -         -           -         -         -         -         -&lt;</td><td>36,131         (470)         (299)         1,070         580           -         -         -         1,028         -           -         -         (734)         -         -           -         -         -         (57)         .           2,844         -         -         -         .           (199)         -         -         -         .           -         -         -         -         .         .           (199)         -         -         -         .         .           -         -         -         -         .         .         .           38,776         (470)         (1,033)         2,098         523         .           38,776         .         -         .         .         .         .         .           -         -         1,470         .         .         .         .         .           -         -         -         .         .         .         .         .           -         -         -         .         .         .         .         .           -         -</td><td>36,131 <math>(470)</math> <math>(299)</math> <math>1,070</math> <math>580</math> <math>18,276</math>           .</td><td>S\$'000         S\$'000         S\$'000&lt;</td><td>S§'000         S§'000         S§'010         S§'010         S§'010         S§'010         S§'010         S\$'010         S\$'010&lt;</td></tr<>	36,131         (470)         (299)         1,070           -         -         -         1,028           -         -         (734)         -           2,844         -         -         -           2,844         -         -         -           (199)         -         -         -           -         -         -         -           38,776         (470)         (1,033)         2,098           38,776         (470)         1,033)         2,098           38,776         -         -         511           -         -         -         -         -           -         -         -         -         -           -         -         -         -         -           -         -         -         -         511           -         -         -         -         -           -         -         -         -         -           -         -         -         -         -           -         -         -         -         -           -         -         -         -         -<	36,131         (470)         (299)         1,070         580           -         -         -         1,028         -           -         -         (734)         -         -           -         -         -         (57)         .           2,844         -         -         -         .           (199)         -         -         -         .           -         -         -         -         .         .           (199)         -         -         -         .         .           -         -         -         -         .         .         .           38,776         (470)         (1,033)         2,098         523         .           38,776         .         -         .         .         .         .         .           -         -         1,470         .         .         .         .         .           -         -         -         .         .         .         .         .           -         -         -         .         .         .         .         .           -         -	36,131 $(470)$ $(299)$ $1,070$ $580$ $18,276$ .         .	S\$'000         S\$'000<	S§'000         S§'010         S§'010         S§'010         S§'010         S§'010         S\$'010         S\$'010<

# Full Year Financial Statement And Dividend Announcement For The Year Ended 31-12-2020

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2020 (cont'd)

	Share Capital	Treasury shares	Share Options Reserve	Retained Earnings	Total Equity
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Company					
Balance as at 1 January 2019	36,131	(470)	580	6,638	42,879
Expiry of share options	-	-	(57)	57	-
Issuance of ordinary shares	2,844	-	-	-	2,844
Share issuance expenses	(199)	-	-	-	(199)
Total comprehensive income for the year	-	-	-	(1,425)	(1,425)
Balance as at 31 December 2019	38,776	(470)	523	5,270	44,099
Balance as at 1 January 2020	38,776	(470)	523	5,270	44,099
Expiry of share options	-	-	(6)	6	-
Dividend paid	-	-	-	(866)	(866)
Total comprehensive income for the year	-	-	-	(6,400)	(6,400)
Balance as at 31 December 2020	38,776	(470)	517	(1,990)	36,833

#### Full Year Financial Statement And Dividend Announcement For The Year Ended 31-12-2020

1 (d)(ii) Details of any changes in the company's share capital arising from right issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous year reported on. State the number of shares that may be issued on conversion of all the outstanding convertibles, if any, against the total number of issued shares excluding treasury shares and subsidiary holdings of the issuer, as at the end of the current financial year reported on and as at the end of the corresponding period of the immediately preceding financial year.

State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding in a class that is listed as at the end of the current financial year reported on and as at the end of the corresponding period of the immediately preceding financial year.

#### SHARE CAPITAL

	Number of Shares	Share Capital
	'000	S\$'000
Balance as at 1 January 2020	292,733	38,776
Less: Treasury share	(4,202)	(470)
Balance as at 31 December 2020	288,531	38,306

Company has treasury shares of 4,202,100 shares at \$\$470,376 as at 31 December 2020 (31 December 2019: 4,202,100 shares at \$\$470,376). The number of shares that may be issued on conversion of all share options outstanding as at 31 December 2020 was 11,850,000 (as at 31 December 2019: 11,977,500).

Company has nil subsidiary holdings as at 31 December 2020 (31 December 2019: Nil).

1 (d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

Please refer to item 1(d)(ii) above.

# 1 (d)(iv) A statement showing all sales, transfers, cancellation and/or use of treasury shares as at the end of the current financial year reported on.

Not applicable.

1 (d)(v) A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial year reported on.

Not applicable.

2 Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.

The figures have not been audited nor reviewed by our auditors.

3 Whether the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter).

Not applicable.

3A Where the latest financial statements are subject to an adverse opinion or disclaimer of opinion:-

(a) Updates on the efforts taken to resolve each outstanding audit issue.

The latest financial statements are not subject to an adverse opinion or disclaimer of opinion.

(b) Confirmation from the Board that the impact of all outstanding audit issues on the financial statements have been adequately disclosed.

Not applicable.

### Full Year Financial Statement And Dividend Announcement For The Year Ended 31-12-2020

4 Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

Except as disclosed in paragraph 5 below, the Group and Company have adopted the same accounting policies and methods of computation for the current financial year as those applied in the financial year ended 31 December 2019.

5 If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

NA

6 Earnings per ordinary share of the group for the current financial year reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.

#### EARNING PER ORDINARY SHARE

		Group		
	2020	2019	Change	
Earnings per ordinary share (EPS) for the financial year based on net profit	2020	2019	%	
attributable to the equity holders of the Company				
<ul><li>(i) Based on weighted average number of ordinary shares (in cents)</li><li>Weighted average number of shares</li></ul>	0.12 288,530,874	0.84 254,721,798	(85.71%) 13.27%	
<ul> <li>(ii) On a fully diluted basis (in cents)</li> <li>Adjusted weighted average number of shares</li> </ul>	0.12 288,530,874	0.84 254,721,798	(85.71%) 13.27%	

Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the: (a) current financial year reported on; and

(b) immediately preceding financial year

	Group						
	As At			As At			
	31/12/2020	31/12/2019	Change	31/12/2020	31/12/2019	Change	
	Cents	Cents	%	Cents	Cents	%	
Net asset backing per ordinary share based on the existing issued share capital as at the end of the financial year	20.90	20.57	1.59%	12.77	15.28	(16.43%)	

The net asset value per ordinary share is based on 288,530,874 (2019: 288,530,874) shares at the end of each period.

#### Full Year Financial Statement And Dividend Announcement For The Year Ended 31-12-2020

- 8 A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-
  - (a) any significant factors that affected the turnover, costs and earnings of the group for the current financial year reported on, including (where applicable) seasonal or cyclical factors; and

# (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial year reported on.

The Group's profit after tax for the year ended 31 December 2020 was S\$2.00 million as compared to S\$3.48 million recorded in the prior year. The dip in results was mainly due to a one-off gain on bargain purchase from fair value exercise for the strategic step-up acquisition of 20% in HuZhou ShuangLin amounting to S\$1.72 million and gain from disposal of property, plant and equipment in Lin Xing Water Supply of S\$1.47 million offset with impairment loss on goodwill amounting to S\$0.84 million recognised as other income in FY2019. After excluding these one-off incomes in FY2019, the Group's profit after tax for current year showed an improvement of S\$0.87 million from S\$1.13 million in FY2019 to S\$2.00 million in FY2020.

The improvement of the operating results was mainly due to the improved gross profit contributed from its industrial cum municipal wastewater treatment division and hazardous wastewater treatment division under the environmental business as well as other income recognised in relation to the subsidies given by the government during the COVID-19 pandemic . The Group's profit atributable to owners of the company for the year ended 31 December 2020 was \$\$0.35 million after taking into account the allocation of profit to minority shareholders of non-fully owned subsidiaries especially from the environmental business and the full share of weakened results from the distribution of steel products and other business units.

The Group's revenue for the year ended 31 December 2020 decreased 6.02% from \$\$52.30 million in FY2019 to \$\$49.15 million. The decrease in group revenue of \$\$3.15 million was mainly attributable to lower revenue derived from distribution of steel piping division in Singapore and manufacturing of steel flanges business in Malaysia amounting to \$\$2.65 million and \$\$1.60 million respectively. This was due to the negative impact of the Circuit Breaker measures imposed by the Singapore government and the Movement Control Order imposed by the Malaysia government to curb the spread of COVID-19 since March of 2020. There was lower revenue generated from its industrial cum municipal wastewater treatment division as compared to prior year due mainly to lower construction revenue recognised under SFRS(1) INT 12 as the two main expansion projects in ChangXing AngWei and ChangXing Linyi were mostly completed at the end of 2019. In addition, lower revenue derived from hazardous wastewater treatment division was mainly due to lesser Engineering Procurement and Construction ("EPC") projects secured during the year. However, the overall decrease in Group's revenue was partially offset by higher revenue form treating of steel products division along with fulfilment of contract deliveries secured previously.

Gross profit increased by \$\$0.91 million or 7.50% for the year ended 31 December 2020. The increase in gross profit margin from 23.15% for FY2019 to 26.48% for FY2020 were due to higher margin generated in the hazardous wastewater treatment division following project completion and better operating results derived from the industrial cum municipal wastewater treatment division. These were aided by improved utilisation rate and economies of scale for its newly set up plants, coupled with higher water tariff and government offtake guarantee according to the Build-Own-Transfer ("BOT") agreement. However, the increase was partly offset by lower gross profit derived from the distribution of steel piping division and manufacturing of steel flanges business which were in tandem with the decreased turnover during the year.

The significant decrease in other operating income by S\$2.91 million or 57.17% was mainly attributed to recognition of one-off gain on bargain purchase amounting to S\$1.72 million and gain from disposal of property, plant and equipment amounting to S\$1.47 million in prior year. The decrease was partially offset by the jobs support scheme, foreign worker levy rebate and subsidy in manpower costs amounting to S\$0.48 million provided by the Singapore government to support business operations.

Distribution expenses increased by \$\$0.09 million or 7.11% and was mainly attributed to additional freight and related costs incurred for the fulfilment of committed sales under the trading of steel product division in Korea. Finance costs decreased by \$\$0.11 million from \$\$1.42 million in FY2019 to \$\$1.31 million in FY2020 which was attributed to reduction in funding costs. Increased impairment losses on financial assets by 131.01% was due to additional provision made for its receivables during the year. Higher amortisation of intangible assets of \$\$0.51 million resulted from the additional amortisation charged for the newly completed and acquired plants during the year.

The reduction of other operating expenses by \$0.77 million from S\$1.7 million in FY2019 to S\$0.93 million in FY2020 was mainly attributed to recognition of impairment loss on goodwill in prior year.

As a result of lesser EPC projects secured and delivered during the lock down period in the People's Republic of China ("PRC"), share of results of associate mainly from the rural wastewater treatment division decreased from \$\$0.96 million in FY2019 to \$\$0.23 million in in FY2020.

The total liabilities of the Group increased by \$\$6.81 million from \$\$51.78 million as at 31 December 2019 to \$\$58.59 million as at 31 December 2020. The increase was mainly due to additional bank loans amounting to \$\$4.62 million drawn down for working capital purposes and higher other payables balances amounting to \$\$1.30 million mainly for the advances received from customers in the trading business. Moreover, the increase in amount due to associate of \$\$1.03 million was a result of the expansion of wastewater treatment projects undertaken by our associate. However, the increase in total liabilities was partially offset by scheduled repayment made for bill payables and payment for income tax amounting to \$\$0.07 million and \$\$0.47 million respectively. The Group's net gearing ratio remained constant at 0.38 times for the last two years.

The current assets of the Group increased by \$\$8.97 million from \$\$48.78 million as at 31 December 2019 to \$\$57.75 million as at 31 December 2020. The increase was mainly attributed to the rise in trade receivables amounting to \$\$2.50 million as extended credit was given to the local government in the PRC and more invoices issued to customers towards the end of the year for jobs completed under our environmental business. The increase in inventory amounting to \$\$2.67 million was due to fulfilment of project sales delivery and replenishment of stock requirement. In addition, a higher cash and bank balances of \$\$4.06 million was driven by management's conscious effort to preserve cash, advance collection from customers and additional drawdown of bank loans pending for deployment during the crisis period. However, the increase in current assets was partially offset by repayment of other receivables. Debtor turnover increased from 96 days as at 31 December 2019 to 114 days as at 31 December 2020.

The Group maintained a healthy and positive working capital of S\$28.38 million or current ratio of 1.97 times with current assets of S\$57.75 million and current liabilities of S\$29.36 million as at 31 December 2020.

The non-current assets of the Group increased by \$\$0.47 million from \$\$73.83 million as at 31 December 2019 to \$\$74.30 million as at 31 December 2020. The increase was mainly attributed to acquisition of intangible assets and right-of-use assets amounting to \$\$0.74 million and \$\$0.12 million respectively. In addition, the increase in investment in associates was due to additional profit coupled with foreign exchange gain recognised during the year. The increase in non-current assets was partially offset by a decrease in property, plant and equipment due to additional depreciation charge of \$\$1.19 million.

The cash and cash equivalents as at 31 December 2020 increased by S\$4.06 million to S\$15.05 million. The increase was mainly due to positive net cash flows amounting to S\$1.65 million generated from operating activities.

Moreover, proceeds from loans and borrowings of \$\$4.63 million and increase in amount due to associates amounting to \$\$1.02 million net off against the dividend payment made of \$\$1.09 million led to a net \$\$4.33 million cash generated from financing activities.

As a result of prudence in cash and cost management adopted in 2020, our net cash outflows for investing activities was S\$1.79 million resulting mainly from the additions to intangible assets, rights-to-use assets and purchase of property, plant and equipment.

Group's net asset per share as at 31 December 2020 was 20.90 cents and weighted average profit per share was 0.12 cents.

For disclosure in relation to acquisitions and disposals pursuant to Catalist Rule 706A for FY2020, please refer to the announcement on 14 July 2020 for the acquisition of 6% of the shares of Angwei Environmental Ecological & Engineering (Shanghai) Co., Ltd (上海昂为环境生态工程有限公司) and 6% of the shares of Changxing Angwei Environmental & Ecological Engineering co., Itd. (长兴昂为环境生态工程有限公司) by Anxon Environmental Pte Ltd.

#### Full Year Financial Statement And Dividend Announcement For The Year Ended 31-12-2020

9 Whether a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and actual results.

Not applicable.

10 A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

Singapore, an open and trade-dependent economy, has been hit hard by global uncertainties resulting from the unprecedented pandemic that started in early 2020. With the surge in infected cases globally and tightening up of border control by countries, our local economy will only be able to depend on its smaller domestic consumption.

The recent roll out of COVID-19 vaccines will help our economy to recover and improve business activities in 2021. As a result, the Ministry of Trade and Industry ("MTI") is maintaining Singapore's Gross Domestic Product ("GDP") growth forecast at 4 to 6 per cent for 2021. However, a new normal in business operations is unavoidable. We will continue to be vigilant and flexible, adapt to new operating approach under this new business environment and be prudent in our cost and cash management in 2021.

Our steel distribution and manufacturing businesses have seen a recovery especially in the last quarter of 2020. We believe the momentum of recovery will be sustainable in 2021 with our focus in industries such as cleanroom and IT infrastructure together with traditional segments in shipbuilding, petrochemical and utilities. By continuing building up our order book in the steel business, the Group, as a major stockist and distributor locally and regionally will monitor the economic and demand trends so as to manage its product mix, pricing and inventory.

As PRC progress especially in the area of environmental control, we are expecting a few more upgrading projects of existing industrial cum municipal wastewater treatment plants under the BOT or Build-Own-Operate ("BOO") business model in 2021. These investment opportunities will generate a respectable yield in the long term and contribute positive cash flows to the group. In addition, we expect new EPC projects opportunities will also arise from hazardous wastewater treatment division in Singapore and the PRC as we actively participate in bids and tenders, tapping on our established track record since 2013.

The Group is working hard to look for new avenues of growth while cautiously navigating through the uncertainties in the market which is expected to persist for some time. We are committed to build a resilient team both in Singapore and overseas markets and carry out intensive marketing to promote our core competencies in both the steel distribution and water treatment businesses.

#### 11 Dividend.

#### (a) Whether an interim (final) dividend has been declared (recommended); and

The Director are pleased to propose a first and final one tier tax exempt of 0.1 Singapore cent per share for the year ended 31 December 2020, subject to shareholders' approval at the forthcoming Annual General Meeting.

#### (b)(i) Amount per share in cents.

0.1 Singapore cent per share.

#### (b)(ii) Previous corresponding period in cents.

NA

(c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated).

One - tier tax exempt.

(d) The date the dividend is payable.

To be announced later.

(e) The date on which Registrable Transfers received by the company (up to 5.00pm) will be registered before entitlements to the dividend are determined.

To be announced later.

#### 12 If no dividend has been declared/recommended, a statement to that effect.

NA

#### Full Year Financial Statement And Dividend Announcement For The Year Ended 31-12-2020

13 Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding y

#### SEGMENT ANALYSIS

#### Primary reporting segment - business segments (The Group)

The segmental information for each business segment is based on the nature of the principal activities of the Company and its subsidiaries. They are set three reporting segments; distribution of steel products business; manufacturing of steel flanges business and environmental business.

BUSINESS SEGMENT - 2019	Distribution of Steel Products Business	Manufacturing of Steel Flanges Business	Environmental Business	Elimination	Group
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
REVENUE					
External revenue	29,980	2,845	19,474	-	52,299
Inter-segment revenue	1,041	3,149	1,380	(5,570)	-
Total revenue	31,021	5,994	20,854	(5,570)	52,299
RESULTS Segment result Gain on Bargain Purchase - net Share of results of associate Interest income Finance costs Profit before income tax Income tax expenses Profit for the year	(2,025) 	145 - -	4,448 1,718 956	281 - -	2,849 1,718 956 37 (1,418) 4,142 (665) 3,477

BUSINESS SEGMENT - 2020	Distribution of Steel Products Business	Manufacturing of Steel Flanges Business	Environmental Business	Elimination	Group
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
REVENUE					
External revenue	30,942	1,353	16,857	-	49,152
Inter-segment revenue	1,264	3,045	797	(5,106)	-
Total revenue	32,206	4,398	17,654	(5,106)	49,152
RESULTS Segment result Impairment loss on investment of subsidiary Share of results of associate Interest income Finance costs Profit before income tax Income tax expenses Profit for the year	(2,026) (3,724) -		6,710 - 226	(1,526) 3,724 -	3,252 - 226 32 (1,307) 2,203 (207) 1,996

## Full Year Financial Statement And Dividend Announcement For The Year Ended 31-12-2020

#### **GEOGRAPHICAL SEGMENT**

The geographical locations of the Group's customers comprise of below list.

#### Revenue by location of customers

	Re	venue
	FY 2020	FY 2019
	S\$'000	S\$'000
Singapore	15,221	16,592
China	14,906	16,859
Malaysia	3,150	5,214
India	5,535	4,101
Korea	6,745	3,063
Indonesia	1,682	2,257
Vietnam	389	1,245
Australia	508	1,039
Others	279	911
New Zealand	354	488
USA	-	332
Thailand	341	117
Philippines	9	81
Hong Kong	33	-
	49,152	52,299

Non-current assets by geographical areas in which the assets are located as follows:

	Non-curr	ent Assets
	FY 2020	FY 2019
	S\$'000	S\$'000
Singapore	18,605	19,625
PRC	45,460	43,419
Korea	28	53
Malaysia	10,203	10,735
	74,296	73,832

# 14 In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by business or geographical segments.

Please refer to No. 8 page 11.

### 15 A breakdown of sales

	Group		
	FY 2020 S\$'000	FY 2019 S\$'000	Change %
(a) Sales reported for first half of year	24,304	21,971	11%
(b) Profit after income tax reported for first half year	639	244	162%
(c) Sales reported for second half of year	24,848	30,328	(18%)
(d) Profit after income tax reported for second half year	1,357	3,233	(58%)

#### Full Year Financial Statement And Dividend Announcement For The Year Ended 31-12-2020

# 16 A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

Total Annual Dividend Paid

	FY 2020	FY 2019	
	S\$'000	S\$'000	
Ordinary Preference	866	-	
Total	866	-	

17 If the Group has obtained a general mandate from shareholders for Interested Person Transactions ("IPT"), the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

No IPT Mandate has been obtained from shareholders.

18 Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704 (10). in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

Name	Age	Family relationship with any director and/or substantial shareholder	Current position and duties, and the year the position was held	Details of changes in duties and position held, if any, during the year
Low Kheng		Wife of Mr Ow Chin Seng (Executive Chairman cum CEO) and mother of Mr Ow Eei Meng, Benjamin (Deputy CEO cum Executive Director).	Mdm. Low is responsible for the marketing and sales of the Group's distribution products in Singapore. She has over 40 years of experience in the hardware and steel industry.	-
Peh Choon Chieh		Nephew of Mr Ow Chin Seng (Executive Chairman cum CEO) and cousin of Mr Ow Eei Meng, Benjamin (Deputy CEO cum Executive Director).	Commercial Manager in AnnAik Limited's subsidiary (Ichinose Emico Valves (S) Pte Ltd) since 1 Jan 2017. Responsible for daily operations of the Company.	Commercial Manager in AnnAik Limited's subsidiary (AnnAik Pte Ltd) since 1 April 2020. Responsible for development of sales in distribution products
Ow Eei Phurn Benedict	41	Son of Mr Ow Chin Seng (Executive Chairman cum CEO) and brother of Mr Ow Eei Meng, Benjamin (Deputy CEO cum Executive Director).	Project Sales Manager since July 2013. Responsible for development of the project sales department in distribution products.	Sales Director since March 2020. Responsible for development of the project sales department in distribution products.

#### 19 General- Disclosure of the status on the use of proceeds raised from The Rights cum Warrants issue. to Chapter 8.

	Allocation S\$'000	Utilization S\$'000	Balance S\$'000
Undertake potential investment in distribution and environmental business	1,680	-949	731
Working capital requirement	701	-500	201
Repayment of bank borrowings	265	-265	-
Total	<b>2,646</b> (1)	-1,714	932

The Board wish to provide an update that the Company has during the period from 15 October 2019 to the date of this announcement utilised approximately \$\$0.265 million for repayment of bank borrowings, \$\$0.500 million for general working capital (settlement of Trust Receipts for purchase of inventories) and \$\$0.949 million for investment in environmental business from the net proceeds.

The above allocation basis used are based on average of Net Proceeds from Maximum Subscription and Minimum Subscription Scenario (before exercise of the Warrants). As of the date of this announcement, no warrants have been exercised.

The above utilisation of the Net Proceeds from the Rights cum Warrants Issue is consistent with the intended uses as disclosed in the Company's Circular dated 11 July 2019.

<sup>(1)</sup>The actual Net Proceeds after taking into account expenses related to Rights cum Warrants issue.

# 20 Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1).

The Company has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1).

On behalf of the Board of Directors

Ow Chin SengNg Kim KeangExecutive ChairmanExecutive Director

26-02-2021