USP GROUP LIMITED
(Under Judicial Management)
(Incorporated in Singapore)
(Company Registration Number: 200409104W)

EXTENSION OF JUDICIAL MANAGEMENT

We refer to the announcement made by USP Group Limited (Under Judicial Management) ("**Company**") dated 14 October 2025, 31 October 2025 and 14 November 2025 (the "**Announcements**"). Unless defined otherwise, all capitalised terms used but not defined in this announcement shall have the meanings ascribed to them in the Announcements.

Further to the Announcements, the Company wishes to update the High Court has on 4 December 2025 ordered an extension of the judicial management of the Company, and of the Judicial Managers' appointment as judicial managers of the Company, from 5 December 2025 to 5 June 2026.

The Company will release further announcements as and when there are material developments in relation to the above.

The Trading Suspension in respect of the shares of the Company called on 23 February 2024 continues.

BY ORDER OF THE JUDICIAL MANAGERS

Tan Wei Cheong
Joint and Several Judicial Manager
5 December 2025