

TAN PHENG HOCK

Present Directorship

<u>Name of company</u> <u>Public, Private Companies or</u> <u>Subsidiaries of Public Companies</u>	<u>Nature of Interest</u>
1. Learning Gateway Ltd.	Director
2. Lifelong Learning Institute Pte. Ltd.	Director
3. Singapore Technologies Aerospace Ltd	Deputy Chairman Director
4. Singapore Technologies Dynamics Pte Ltd	Deputy Chairman Director
5. Singapore Technologies Electronics Limited	Deputy Chairman Director
6. Singapore Technologies Engineering Ltd	Director
7. Singapore Technologies Kinetics Ltd	Deputy Chairman Director
8. Singapore Technologies Marine Ltd	Deputy Chairman Director
<u>Others</u>	
9. Economic Development Board	Board Member
10. KAZ-ST Engineering Bastau - Supervisory Board	Member
11. Lifelong Learning Endowment Fund Advisory Council	Chairman
12. Singapore Institute of Directors	Fellow
13. Singapore Workforce Development Agency	Board Member Chairman

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Past Directorship (for the last 5 years)

<u>Name of company</u> <u>Public, Private Companies or</u> <u>Subsidiaries of Public Companies</u>	<u>Nature of Interest</u>
1. Cradance Services Pte Ltd	Director
2. Experia Events Pte. Ltd.	Director
	Chairman
3. Nanyang Polytechnic International Private Limited	Director
	Chairman
4. SembCorp Marine Ltd	Director
5. Singapore Airshow & Events Pte. Ltd.	Director
	Chairman
6. Singapore Technologies Engineering (Europe) Ltd	Director
7. ST Aerospace Resources Pte. Ltd.	Director
8. ST Engineering Financial I Ltd.	Director
9. ST Engineering Financial II Pte. Ltd.	Director
10. The International Institute for Strategic Studies (Asia) Ltd	Director
11. Vision Technologies Marine, Inc.	Director
12. Vision Technologies Systems Inc	Director
13. VT Systems International, LLC	Director
14. VT Systems, Inc	Director
