

## PURSUE SUSTAINABLE GROWTH



## GROUP PROFILE

HOTUNG INVESTMENT HOLDINGS LIMITED and together with its subsidiaries and associate company (the "Group") is a premier venture capital investment group with more than 30 years of investment and fund management experience. The Group is dedicated to uncovering innovation and value. Leveraging investment expertise accumulated over the years and investment experiences in a diverse portfolio, the Group is in a prime position to comprehend and accelerate in a fast moving market, and to invest in novel and blossoming businesses and technologies in Taiwan, China, and Silicon Valley. The Group is poised to deliver value through vision of its investments and profit to its shareholders. The Group has had around 200 successful IPOs listed on major stock exchanges in the world, including Nasdaq / NYSE.

The Group has been listed on the Main Board of SGX-ST since 1997.

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S\$'000

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	2019	2018	2017	2016	2015
Revenue	22,357	19,725	29,756	32,880	38,351
Profit attributable to owners of the Company	13,806	12,047	15,516	14,261	18,042
Dividend amount	Note 1	11,862	14,799	13,978	16,796
Equity attributable to owners of the Company	274,036	273,432	275,166	322,316	332,507

S\$

	2019	2018	2017	2016	2015
Earnings per share	0.143	0.125	0.160	0.144	0.181
Net Asset Value per share	2.846	2.840	2.852	3.309	3.346
Cash Dividend per share	Note 1	0.1232	0.154	0.144	0.169

#### Notes:

<sup>1</sup> The Board's 2019 final dividend recommendation of NT\$2.558 per share is subject to shareholders' approval at 2020 Annual General Meeting. Distribution will be subject to the outstanding shares (excluding treasury shares) as of record date in 2020 and the exchange rate from NT\$ to S\$ will be announced within the cash dividend distribution announcement.

<sup>2</sup> All figures are converted by using the closing exchange rate of each year except for dividend amount and cash dividend per share from 2015 to 2018.

## CHAIRMAN'S **STATEMENT**

Hotung's full year net profit after tax was NT\$307.6 million (S\$13.8 million). Net asset value per share was NT\$63.41. The Board has proposed a dividend of NT\$2.558 per share for the fiscal year ended 31 December 2019.

## CHAIRMAN'S STATEMENT

#### **DEAR SHAREHOLDERS,**

#### **FINANCIAL OVERVIEW**

Hotung's full year net profit after tax attributable to owners of the Company was NT\$307.6 million (S\$13.8 million) in 2019, a year-on-year increase of 13.6% from 2018. Earnings per share was NT\$3.19 (S\$0.143). Hotung generated total revenue of NT\$498.1 million, an increase of 12.3% comparing to 2018's revenue of NT\$443.4 million. Revenue increase is attributed to positive change in investment portfolio's market valuation, returns from divestments, and dividend from fund investments. Net Asset Value per share was NT\$63.41 (2018: NT\$63.84) at the end of 2019 after paid out cash dividends of NT\$2.80 per share in 2018. The Board has proposed a dividend of NT\$2.558 per share for the fiscal year ended 31 December 2019.

#### **BUSINESS OVERVIEW**

Overall speaking, the global IPO market had an up and down year in 2019. Investors entered the year with excitement and anticipation over the prospect of a number of highly touted unicorn IPOs, but confidence waned as many went public with poor results despite major global equity indexes hitting new highs. The subpar IPO performances were mainly led by Lyft and Uber, and finally the broken attempt of WeWork to go public sent investor confidence in the IPO market to a low point. Taiwan was no exception, with an anemic number of 37 companies going public in 2019 – decreased from 51 in the previous year. Meanwhile, private market valuations remain high. Due to the high valuations of private companies, Hotung chose to reduce new investment commitments over the past 12 months, as we intend to maintain sufficient cash reserve for times of better investment value.

Uncertainties over the trade war between China and U.S. over the past year have made corporate decisions to invest in growth and expansions difficult, which led to more conservative forecast from Fortune 500 companies in both revenue and capital expenditure plans.

In the midst of the China and U.S. trade war, Taiwan saw a wave of fund influx, mainly inward transfers from Taiwanese companies based in China to diversify production and supply chain out of China. Taiwan's government also provided strategic incentives, including tax benefits, loan interest subsidies, and support and establishment for additional industrial zones and industrial parks. While no one can predict when or how the China and U.S. trade war will end, one thing for certain is that the world's supply chain will undergo a structural change in the foundation of its current make-up, and Taiwan is trying to come out playing a stronger role when the new world economy ensues.

#### **FUTURE PROSPECTS**

In nowadays, the trend of VC investments has evolved to be industries diversified. Hotung is in a good position in a fast changing time with accumulated partnerships in startups and technology leaders' ecosystem. In the coming year, we will focus on burgeoning opportunities in software, AI enabling, smart healthcare, new material science, and etc.

As of this date, the coronavirus disease (COVID-19) remains unknown how this disease will prolong and how soon the situation will be under control. We will continue to monitor the impact on our portfolio companies and work with them to mitigate operational risk.

Hotung has demonstrated over the past thirty years that our management team, with the experience that we have accumulated, is able to pursue sustainable performance and risk control. We look forward to participating in the evolution of cutting edge technology as well as creating financial value for our investors.

On behalf of our management, we thank you for your continuous support.

**Tsui-Hui Huang** Chairman Taipei, Taiwan 17 March 2020

## HONORARY CHAIRMAN



**MR. CHENG-WANG HUANG** is the founder of the Group. Mr. Huang retired from the position of Chairman since April 2006. Besides the Group, Mr. Huang has established various businesses ranging from motorcycles, car tires manufacturing, beverage and food to financial fields. His extensive knowledge in various industries has enhanced the Group's investment quality. Mr. Huang is the Director and Honorary Chairman of Tai Lung Capital Inc., Tai Ling Motor Co., and Taiwan Tailung Trading Co., Ltd. He is actively involved with industrial association which plays a prominent role in the business community. Presently he is the Honorary Chairman of the Importers and Exporters Association of Taipei and Yakult Company Taiwan. Mr. Huang majored in Economics at National Taiwan University and holds a Master of Arts degree in Economics from University of Washington in Seattle, U.S.A.



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Member of Nominating Committee Date of first appointment as a director: 26 July 1997 Date of last re-election as a director: 28 April 2006

MS. TSUI-HUI HUANG is the Chairman and CEO of the Company and Hotung International Company Ltd. ("HIC"). Ms. Huang started her career in mergers and acquisitions with Bankers Trust Company in 1988. In 1998, she established Hotung Securities ("HSIC"), a subsidiary of Hotung Group. HSIC later merged into Taishin Financial Holding Co. under her guidance. Between 1998 and 2005, she was actively involved in the international securities industry while she was Chairman of the International Business Committee of Taiwan Securities Association. She was also appointed as the Board Director of Taipei Exchange during that period. In June 2005, Ms. Huang was elected as President of HIC, which is the management company of Hotung Group. Ms. Huang became Managing Director of the Company in August 2006 and was elected as Chairman of HIC in April 2009. She was elected as Chairman and CEO of HIHL in July 2010. Ms. Huang has been elected as the Chairman of Taiwan Venture Capital Association since 2014. She was appointed as the Member of Cornell University President Council. She was the founding Vice Chairman of Children Charity Association in Taiwan. Ms. Huang obtained a B.A. degree in Business from National Taiwan University and an M.B.A. degree at Cornell University, U.S.A.

Member of Audit Committee Date of first appointment as a director: 26 July 1997 Date of last re-election as a director: 24 April 2019

**MR. ANDY C.W. CHEN** is a Non-Executive Director. In 1992, he joined China Securities Investment Trust and concentrated in Taiwan industrial research, including computer technology and petrochemical sectors. He was the co-founder/Senior Partner of Financial Management Solutions Taipei branch for six years. He provided financial risk consulting services to local financial institutions, and assisted them to measure financial risk factors in order to meet the new Basel Accords. Mr. Chen graduated from Chinese Culture University with Bachelor of Arts in Economics. He also obtained a Master of Science in Finance from University of Illinois.

## BOARD OF DIRECTORS



Date of first appointment as a director: 26 July 1997 Date of last re-election as a director: 17 April 2018



Member of Audit Committee Independent Director Date of first appointment as a director: 17 April 2018 Date of last re-election as a director: N/A

**MR. CHUN-CHEN TSOU** is the Chairman of Youngmart Group which includes a leading trading company of General Merchandises as well as Computer Related Goods. The group also owns a factory of Store Fixtures and a Ductile Iron foundry. Mr. Tsou graduated from the National Taiwan University with a Bachelor of Arts degree in Economics. He further obtained a Master's degree in Trade Management from the Waseda University, Tokyo, Japan. **DR. PILLAI** served as non-executive director of the Company from 1997 to 2009. He was re-elected as non-executive director of the Company on 17 April 2018.

He graduated in law from the National University of Singapore and earned a master's degree and Doctor of Juridical Science from Harvard Law School. He started his career in law, teaching law at the National University of Singapore, going into private legal practice at Shook Lin & Bok LLP from 1986 to 2009 and serving as a Judicial Commissioner and then Judge of the Supreme Court of Singapore in 2009 until he retired in 2012.

He currently serves as a non-executive director on the boards of Capitaland Limited, SMRT Corporation Ltd and SMRT Trains Ltd.



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Chairman of Audit Committee Member of Nominating Committee Member of Remuneration Committee Lead Independent Director Date of first appointment as a director: 31 August 2009 Date of last re-election as a director: 24 April 2019

DR. NG-CHEE TAN joined the board in August 2009 and is Chairman of the Audit Committee and member of both the Nominating Committee and Remuneration Committee. Dr. Tan had previously worked at JP Morgan's offices in New York, London, Kuala Lumpur, Singapore and Hong Kong where he was the Vice President and Regional Manager in JP Morgan's trust and investment business in Asia. Dr. Tan returned to Singapore in 1989 and became the Executive Vice President of Singapore's Overseas Union Bank, responsible for the bank's treasury division and all its overseas businesses and investments. Concurrently, he was also appointed Chief Executive of International Bank of Singapore Ltd and Chairman of OUB Bullion & Futures Ltd. Until his retirement in March 2018, Dr. Tan had served as an independent director on the board of Prudential Assurance Company Singapore (Pte) Limited (where he was Chairman of the Audit Committee). Previously Dr. Tan had been an Adjunct Professor of Law at the National University of Singapore Law School at which he taught a course in Comparative Corporate Governance to final year LL.B. and LL.M. law students, and was an examiner to Ph.D students in Company Law and Corporate Governance. He taught a similar course to postgraduate LL.M. students at the East China University of Politics and Law (formerly St John's University) in Shanghai, China. Dr. Tan holds a doctorate in law from the University of Oxford, U.K.



Chairman of Nominating Committee Chairman of Remuneration Committee Independent Director Date of first appointment as a director: 23 April 2012 Date of last re-election as a director: 13 April 2017

MR. CHANG-PANG CHANG joined the board in April 2012 and is Chairman of both the Nominating Committee and Remuneration Committee. He is currently the Director of Formosa Petrochemical Corporation, Silitech Technology Corporation, Maxigen Biotech Inc., Inventec Corporation and Powerchip Technology Corporation, and the President of Global Investment Holdings Co., Ltd ("GIH"). Prior to GIH, Mr. Chang has worked in government for more than 30 years, mostly in financial and economic sectors. Mr. Chang served as Political Vice Minister of Economic Affairs from 1996 to 2000. Before that, he served a year and half as Deputy Secretary General of the Executive Yuan, two years as Administrative Vice Minister of Finance and five years as Chairman of the Securities and Exchange Commission. After retiring from the government in 2000, Mr. Chang served as the Chairman of KMT Business Management Committee and was appointed as the Chairman of Fuhwa Financial Holdings. Mr. Chang held an LL.B. degree from Fu-Jen Catholic University and an LL.M. degree from National Chengchi University. He completed advance legal researches at Harvard Law School as a visiting scholar in 1986. Mr. Chang won the Eisenhower Exchange Fellowship in 1992 and became the Eisenhower Fellow in 1993.

## BOARD OF DIRECTORS



Date of first appointment as a director: 11 November 2014 Date of last re-election as a director: 17 April 2018



Member of Remuneration Committee Independent Director Date of first appointment as a director: 13 April 2017 Date of last re-election as a director: N/A

**MR. KAZUYOSHI MIZUKOSHI** joined the Board in November 2014, he is a Non-Executive Director. Mr. Mizukoshi is currently Managing Director and Head of International Investment Department of Daiwa Corporation Investment Co., Ltd. and Daiwa PI Partners Co., Ltd., and responsible for their private equity and venture capital investments primarily in Asia. Prior to this, he was Managing Director and Head of Investment Banking for Asia-Pacific (2008-2011) and Head of Investment Banking for Europe (2004-2006) at Daiwa Capital Markets. Mr. Mizukoshi joined Daiwa Securities in 1984. Since then, he has built up more than 32 years of investment banking experience such as M&A, IPO and corporate finance advisory space as well as private equity investment.

He worked for total 21 years in Singapore, Malaysia, London, and Hong Kong, with 18 years devoted to investment banking in Asia. He has in-depth experience and a wide network in Asia, originated and executed many Asian company IPOs and follow-on equity, debt finance and cross-border M&A advisory, etc. Mr. Mizukoshi was graduated from Nagoya City University Faculty of Economics. **MR. DING** joined the Board in April 2017. He is currently the Chair Professor of Chihlee University of Technology and the Independent Director of Taiwan High Speed Rail Corporation and Energenesis Biomedical Co., Ltd. Before that, Mr. Ding has worked in government for more than 30 years, mostly in securities and economics. Mr. Ding was formerly the Chairman of the Financial Supervisory Commission, and was also the Chairman of each of the Taipei Exchange, the Taiwan Depository & Clearing Corporation, the Securities and Futures Institute and the Securities and Futures Commission of the Ministry of Finance.

Mr. Ding graduated from National Chung Hsing University (Department of Finance and Taxation) and National Chengchi University (Graduate Institute of Public Finance).







Independent Director Date of first appointment as a director: 28 June 2019 Date of last re-election as a director: N/A

Date of first appointment as a director: 8 August 2019 Date of last re-election as a director: N/A

**MS. SHIH-PING CHEN** who joined the board as an independent director in June 2019 had worked as an independent director for an aggregate of 13 years at the boards of National Investment Trust Co., Ltd. and SinoPac Securities Corp. respectively. Before her retirement from the Credit Swiss First Boston Taipei Branch as the Managing Director in 2000, she worked as the Managing Director for Carr Indosuez Securities Taipei Branch for 10 years, and as the Vice President of International Investment Trust Co. for 4 years following her 4-year service with the Security Exchange Commission, Ministry of Finance. In the 1990's, Ms. Chen had been rated as the Best Analyst of the year by the Asiamoney Magazine and awarded by the Taiwan Securities Association to be one of the 10 best securities professionals.

Ms. Chen received her Master degree in International Business from the University of South Carolina, U.S.A. and the Bachelor degree in Business Administration from the National Chengchi University, ROC.

**MS. SU-MEI LIN** is a Non-Executive Director. She graduated from Fu Jen Catholic University and received the bachelor degree of Finance and International Business major.

Ms. Su-Mei Lin has worked as Vice President of Foreign Department in Mega International Commercial Bank from June 2016 to April 2019, and currently is Vice President & General Manager of Foreign Exchange Business Management Department.

## KEY MANAGEMENT

(left to right): **FELICIA HSU TSUI-HUI HUANG** HSIN-CHIEH CHUNG - Company Secretary

- Chief Financial Officer - Chairman and Chief Executive Officer



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#### **TSUI-HUI HUANG**

CHAIRMAN AND CHIEF EXECUTIVE OFFICER

**MS. TSUI-HUI HUANG** is the Chairman and Chief Executive Officer of the Company and Chairman/President of Hotung International Company Ltd. ("HIC"). In 1998, she established Hotung Securities ("HSIC"), a subsidiary of Hotung Group. HSIC later merged into Taishin Financial Holding Co. under her guidance. In June 2005, Ms. Huang was elected as President of HIC, which is the management company of Hotung Group.

Ms. Huang became Managing Director of the Company in August 2006 and was elected as Chairman of HIC in April 2009. She was elected as Chairman of HIHL in June 2010. Under her leadership, the Group has extended its investment base rapidly in China, and established portfolios which mainly focused in domestic demand of China. Ms. Huang started her career in mergers and acquisitions with Bankers Trust Company in 1988. Between 1998 and 2005, she was actively involved in the international securities industry while she was Chairman of the International Business Committee of Taiwan Securities Association. She was also appointed as the Board Director of Gretai Securities Market (also known as Over the Counter Market) during that period. Presently, Ms. Huang is serving the second term of the Chairman of Taiwan Venture Capital Association. She was appointed as the Member of Cornell University President Council.

Ms. Huang obtained a B.A. degree in Business from National Taiwan University and an M.B.A. degree at Cornell University, U.S.A.

#### **FELICIA HSU**

CHIEF FINANCIAL OFFICER

**MS. FELICIA HSU** is the Chief Financial Officer of the Company and the Head of Administration & Finance Department of HIC. Prior to joining HIC, Ms. Hsu was Director of PricewaterhouseCoopers Consulting Company to provide advisory services to those financial industrial clients for relevant performance improvement projects, such as Taiwan IFRS transformation, integration of risk/compliance/system etc. Before that Ms. Hsu used to work in UBS AG for 18 years, including 3 years based in Zurich for Finance/Risk projects that rolled out for international locations. Ms. Hsu was COO/CFO of UBS Taiwan, in charge Finance, Operations and IT department to support UBS various business development in Taiwan from 1991 to 2006. Ms. Hsu has concrete experiences in finance, risk control areas in the financial services industries.

Ms. Hsu obtained a B.A. degree in Business from National Taiwan University.

#### **HSIN-CHIEH CHUNG**

COMPANY SECRETARY

**MS. HSIN-CHIEH CHUNG** is the Company Secretary of the Company and the Head of Legal Department of HIC. Ms. Chung is a Taiwan-practicing lawyer since year 2005. Before joining Hotung Group in year 2010, she was the Attorney-at-Law at Formosa Transnational, which is one of the biggest law firms in Taiwan. Ms. Chung's practice encompasses a range of fields including mergers and acquisitions, general corporate and commercial matters and various kinds of litigation matters. Currently, she is leading a team of three responsible for the corporate secretarial and legal functions within Hotung Group. Ms. Chung obtained a LL.B. degree from National Chengchi University with honors and the Master of Laws and Certificate of Business Administration (LL.M./Kellogg) from Northwestern University School of Law and Kellogg School of Management.

## **INVESTMENT** MANAGERS

(left to right): DAVID TSO VINCENT JANG **TSUI-HUI HUANG STEVEN HUANG** 

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Senior Vice President, Head of China Investments Senior Vice President, Head of Taiwan Investments, department I - Chairman and Chief Executive Officer Senior Vice President, Head of Taiwan Investments, department II -



#### **STEVEN HUANG**

SENIOR VICE PRESIDENT HEAD OF TAIWAN INVESTMENTS, DEPARTMENT II

**MR. STEVEN HUANG** is the Senior Vice President of HIC, in charge of investment projects in Taiwan. Prior to joining HIC, Mr. Huang was a Vice-President and Head of Investment in Global Strategic Investment Management, which managed a fund size of NT\$4.6 billion. Mr. Huang worked in the Ministry of Economic Affairs for more than 6 years and was in charge of technical research and development of various science and technology industries. He was promoted to Acting Senior Specialist of Department of Industrial Technology, Ministry of Economic Affairs in 1997. Mr. Huang was subsequently in charge of venture capital as Senior Manager responsible for investment and evaluation on high-tech industries. He has accumulated extensive experience in investment analysis of technology industries.

Mr. Huang graduated with a Master of Science from the Department of Electronics Engineering, National Chiao Tung University.

#### **VINCENT JANG**

SENIOR VICE PRESIDENT HEAD OF TAIWAN INVESTMENTS, DEPARTMENT I

**MR. VINCENT JANG** is the Senior Vice President of HIC. Prior to joining HIC, Mr. Jang worked at CDIB from 1996 to 2001. During his five years at CDIB as a deputy manager, he assisted the company in achieving third place in Bank Syndication. He also carried out several syndications that amounted to NT\$30 billion. From 1996 to 1998, Mr. Jang successfully solicited over 10 new accounts and supervised operations of on-hand borrowing companies from high-tech to traditional industries. At HIC, Mr. Jang has been proficient in diverse professional operations that include supervising and evaluating over 30 on-hand invested accounts, merging and selling back executions, evaluating new investment projects, and taking charge of the annual capital gains budget.

Mr. Jang holds an MBA degree in Finance from National Sun Yat-Sen University, Taiwan, and graduated from the National Taiwan University of Science and Technology, Taiwan with a B.A. in Business Administration.

DAVID TSO SENIOR VICE PRESIDENT HEAD OF CHINA INVESTMENTS

**MR. DAVID TSO** is the Senior Vice President of HIC, in charge of investment projects in China. Prior to joining HIC, Mr. Tso served as Assistant Vice President of Ninetowns Internet Technology Group Co., Limited, responsible for M&A evaluation and execution in the China software industry. Prior to that, Mr. Tso was the founding manager of FAT Capital Management Co., Ltd. Shanghai Office from 2002 to 2004. Mr. Tso was assistant manager of Industrial Bank of Taiwan and had extensive industry research experiences.

Mr. Tso holds a B.A. and M.A. in Economics from National Taiwan University.

## INVESTMENT ADVISORS



DR. RICK TSAI INVESTMENT ADVISOR INVESTMENT COMMITTEE MEMBER

**DR. LIH SHYNG TSAI (RICK)** currently serves as Chief Executive Officer of MediaTek Incorporated, a global fabless semiconductor company that enables 1.5 billion connected devices a year; a market leader in developing innovative systems-on-chip (SoC) for mobile device, home entertainment, connectivity and IoT products. He served as Chairman and Chief Executive Officer of Chunghwa Telecom Co., Ltd., Taiwan's Largest integrated telecom service provider from January 2014 to December 2016. Under his leadership, Chunghwa telecom launched its 4G mobile broadband services in May 2015, the first in Taiwan, effectively propelling Taiwan's 4G penetration at the fastest rate worldwide. Dr. Tsai also took a lead role in promoting high-speed fiber broadband services and developing new businesses such as ICT, IoT and multimedia convergence as company's future growth drivers. He was elected by FinanceAsia as one of the three best CEOs in Taiwan in 2016.

From August 2011 to January 2014, Dr. Tsai concurrently served as Chairman and Chief Executive Officer of TSMC Solar Ltd., a provider of high-performance solar modules, and TSMC Solid State Lighting Ltd., a company providing integrated LED Lighting solutions, both of which were wholly-owned subsidiaries of Taiwan Semiconductor Manufacturing Company Limited (TSMC).

In December 1989, Dr. Tsai joined TSMC as an engineering manager and rose through the ranks over the following years. He held key executive positions such as Fab Director, EVP of Operations, EVP of Worldwide Sales and Marketing, President and COO. From July 2005 to June 2009 he served as President and CEO of TSMC. Then he became President of New Businesses till July 2011. During this period, Dr. Tsai also assumed the position of President of Vanguard International Semiconductor, a TSMC affiliate, from late 1998 to early 2000. Dr. Tsai received his B.S. in Physics from National Taiwan University and Ph.D. degree in Material Science and Engineering from Cornell University, USA.





XIAO-PING XU INVESTMENT ADVISOR INVESTMENT COMMITTEE MEMBER

**MR. XU, XIAO-PING** is the Founding Partner of ZhenFund (真格基金). He is also known as one of China's pioneering angel investors with the following distinctions including "2010 Most Respected Angel Investor" from The Founder Magazine, "2013 Best Angel Investor" from The Founder Magazine, "2014 Best Angel Investor" from CV Source, "2014 Chinese Business Leaders Award" from Phoenix TV.

Prior to founding ZhenFund, Mr. Xu was a Co-Founder of New Oriental Education & Technology Group (NYSE: EDU), the largest provider of private education in China. Besides, China Southern People's Weekly voted Mr. Xu to be one of China's "50 Most Charismatic People" in 2006 and Forbes Magazine listed Mr. Xu as one of China's "Top 100 Celebrities" in 2004.

Mr. Xu has a bachelor's degree from China Central Conservatory of Music and holds a Master degree of University of Saskatchewan, Canada. He is currently the president of China Angel Club, China's top angel investor organization, President of China Angel Committee by CSRC (China Securities Regulatory Committee).



DR. MIN-SHYONG LIN

INVESTMENT ADVISOR INVESTMENT COMMITTEE MEMBER

**DR. LIN**, a former ITRI Executive Vice President, served nearly 20 years in ITRI pioneering and promoting optoelectronic infrastructure, computer peripherals and MEMS technologies. He founded and co-founded Opto-Electronics & System Lab and Materials Research Lab during his service in ITRI. In 2001, after early retired from ITRI, Dr. Lin founded Asia Pacific Microsystems, Inc. ("APM") and since then appointed as an Honorary Chairman & Founder of APM. APM is one of the largest MEMS companies in Taiwan providing competent MEMS foundry and state-of-the-art technology to fulfill the niche feature IDM and Fabrication. Before the experience in ITRI, Dr. Lin started out with his teaching position in National Cheng Kung University as a Visiting Associate professor in 1976 and in 1977, he started his tenure at Department of Electrical Engineering, National Tsing Hua University where he worked for 10 years as associate professor, professor and head of the department.

Dr. Lin's achievement is acknowledged in many significant awards received throughout the years of 90's. Dr. Lin received his Bachelor and Master degrees in Electrical Engineering from National Cheng Kung University in Taiwan and Ph.D. in Electrical Engineering from Osaka University in Japan and has more than 100 papers published.

## OPERATING AND FINANCIAL REVIEW

Uncertainties over the long-running trade war between China and the United States of America over the past year have invariably weighed on the global economy. With the Group's investment focus in China traditionally, the management of Hotung, in its ongoing review of the Group's portfolio risk management strategy, widened the scope of their investment mandate into new geographical areas and industries.

In line with the Hotung investment strategy, investments in sectors such as semiconductor, cloud services, automotive components and education continued to feature prominently in 2019. Along with such sectors that Hotung has traditionally performed well, 2019 witnessed greater exposure to green technology and health care, with increased investments made in clean-energy and advanced agriculture technology to pharmaceutical and life sciences.

In recent years, private market valuations have seemingly exceeded public market perception and expectation. Through thorough due diligence and careful selection, the Group's new long term investments in 2019 totalled NT\$329.6 million, a decrease of 53.3% from the new investments made in 2018, as the Group maintained opportunistic yet principled.

At the end of 2019, the Group's total investment portfolio amounted to NT\$5,236 million (2018: NT\$5,208.7 million), comprising quoted investments of NT\$860 million, representing 16.4% of total portfolio. The remaining portfolio of unquoted investments of NT\$4,376 million were valued by various valuation techniques, such as transaction price,

market multiples of comparable trading companies and net asset value for fund investments. The Group maintained the same level of cash balance of NT\$1.1 billion after the payout of 2018 cash dividends of NT\$269. 6 million.

With net profit attributable to shareholders of NT\$307.6 million in 2019 (2018: NT\$270.8 million), earnings per share increased to NT\$3.19 (2018: NT\$2.81). Total Revenue was NT\$498.1 million, which increased by 12.3% from 2018 revenue of NT\$443.4 million, attributable mainly to favorable change in fair value of the investment portfolio, gains on divestments and distribution proceeds from fund investments. The operating expenses increased by 5.3% to NT\$143 million in 2019.

The Group's other comprehensive losses of NT\$79.2 million arose mainly from exchange differences on translation of foreign operations due to the depreciation of US dollar against NT dollar.

Net asset value ("NAV") per share was NT\$63.41 (2018: NT\$63.84), equivalent of S\$2.85 (2018: S\$2.84), as at the end of 2019. Contribution to the Group's NAV from profits of NT\$3.19 during the year was offset by the annual dividend payout of NT\$2.80 per share for 2018 and the negative currency translation reserve from foreign operation.

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### INVESTMENT MANAGER REPORT



## **Orystalvue**

#### JIANGSU CNANO TECHNOLOGY CO., LTD.

Jiangsu Cnano Technology Co., Ltd. (Cnano) is a world-leader in the manufacturing, R&D and commercialization of high quality multi-wall carbon nanotubes ("CNTs") and graphene products for the energy storage, structural and electronics industries, especially lithium-ion battery, conductive plastic and anti-static paint.

Cnano was founded in 2011 and has begun mass production since 2012. By 2018, Plant phase 2 was already set up. The total annual capacity has been extending for the customers demand. Now its headquarters is located at Zhenjiang city of Jiangsu Province in PRC.

Cnano has its own intellectual property to ensure a continuous technology development, total patents about CNTs filed granted in China, USA, Japan and Europe.

CNTs have a large specific surface area and excellent electrical conductivity due to their unique hollow structure and nanometer size. When CNTs are used in the electrode material of activated carbon in the capacitor, they will help improving the charge storage, increasing the capacity and reducing the internal resistance of the capacitor. Because of their very good electrical conductivity, CNTs will provide the larger power output under the high-power current demand.

CNTs could also be used in electronics such as hard disks and semi-conductors, automotive fuel systems and electrostatic paint, structural composites for aerospace and sporting good uses, as well as other product with high demand for thermal management and flame retardant.

Cnano is listed on the Shanghai Stock Exchange STAR market on 25 September 2019.

#### **CRYSTALVUE MEDICAL CORPORATION**

Crystalvue Medical Corporation (Crystalvue) was founded in 2009 and has shipped its very first ophthalmic product to customer in April of 2010. Now it is located at Taoyuan City of Taiwan (ROC).

With leading technology and professional experienced R&D, Crystalvue has developed its own product, such as Fundus Camera (the model names of which are FundusVue and NFC-700) and Automatic non-contact Tonometer (the model name of which is TonoVue). Fundus Camera is the most essential diagnosis instrument for ophthalmologists to inspect and record the patients' retina. With both FundusVue's and NFC-700's non-mydriatic nature, the patients' un-comfortableness can be minimized during diagnosis process. FundusVue provides vivid color retina image as an aid to clinicians for diagnosis of eye. TonoVue is the most essential diagnosis instrument to measure IOP of the patient. With fully automated 3D eye-tracking and soft air puff, patient feels that the IOP measurement is comfortable and fast. These products have been promoted and sold in several countries in the world.

Crystalvue is also the sole distributor representing a wellknown brand of gastrointestinal endoscopic disposable devices. Crystalvue also provides ODM/OEM manufacturing, design, and production of medical devices. The production of Crystalvue has been widely applauded and recognized by customer. Crystalvue establishes a complete quality management system and has been certified by ISO 9001, ISO 13485, CMDCAS, and GMP. All Crystalvue products including OCT, Fundus Camera, chin rest, digital microscope camera, tonometer, gastrointestinal endoscopic disposable devices, and etc., comply with all national and international quality standards.

Indie

# **SAUL**TECH

#### INDIE MICROELECTRONICS (WUXI) CO., LTD.

Indie Microelectronics (Wuxi) Co., Ltd. (Indie) was founded in 2018 for developing China market for its parent company, Indie Semiconductor, which is founded in 2007 and specialized in ASIC design for automotive market with US\$ 30M in 2018.

Indie transfers several key technologies from its parent company and carry forward to develop its own product in the year to come. Indie is specialized in bringing the benefits of custom design to the users of microcontrollers in order to build chips that are perfectly optimized for each individual application. Indie is focusing on automotive, medical and Internet of things, through their highly integrated SOC chips and solutions to help customers to achieve top-ranking products and services. Indie has already shipped their Glucose SOC to major players in China in 2018 and ambient light SOC to tier 1 in automotive in 2019.

Indie is located in Wuxi, China. It has full operation with R&D, product testing, application & technical support, sales and marketing. It is targeting to be listed on Sci-Tech innovation board in few years.

#### SAULTECH TECHNOLOGY

Saultech Technology (Saultech) was founded in 2010, the company is devoted to the research and development, manufacture, sale, and servicing of precision semiconductor equipment, with a focus on technology and die attach pick-and-place technology. Saultech continues to expand its cooperation with clients, distributors, and other enterprises in the same field, with the goal of becoming the industry leader and top provider of world-class pick-and-place technology and equipment.

Saultech's operating plan is to provide its clients with high-efficiency equipment, including the fastest and most accurate IC/LED sorting equipment, packaging equipment, and automated optical inspection equipment in the world.

Up until today, Saultech's patented LED mapping sorter has sold more than 5,000 units in the market. The company's LED sorting technology will play one of the key technologies of the future generation. Saultech will launch the total solution for Mini LED back-end process equipment which is expected to reduce the current production cost and make a significant contribution again.

## DRIVENETS

#### DRIVENETS

DriveNets was founded by Ido Susan and Hillel Kobrinsky, two successful Telco entrepreneurs in 2015. DriveNets helps Communications Service Providers (CSPs) such as AT&T, Verizon, and so on take advantage of the greatest demand surge in Telco history, substantially growing their profitability by changing their technological and economic models. DriveNets' solution--Network Cloud changes the traditional networking architecture that has been in place for the past twenty years by adapting the architectural model of hyperscalers to Telco-grade networking. Network Cloud is a cloud-native software that runs over standard white-boxes, radically simplifying the network's operational model, offering Telco-scale performance at a much lower cost.

In 2019, the company finished a \$110 million financing round, one of the largest first financing rounds ever in Israel, from two venture capital funds: Pitango Venture Capital and Bessemer Venture Partners.

### 2019 NEW INVESTMENT STATISTICS



BY INDUSTRY	INV. AMT. (NT\$ million)	%	
Software	104.6	31.7	
Investment	98.0	29.7	
Cloud Services	34.2	10.4	
Automotive Components	34.2	10.4	
Semiconductor	29.3	8.9	
Agriculture	19.6	5.9	
Pharmaceutical Industry	5.2	1.6	
Media	3.6	1.1	
E-Commerce	0.9	0.3	
Total	329.6	100.0	



BY STAGE	INV. AMT. (NT\$ million)	%
Start-up	118.2	35.9
Expansion	211.4	64.1
Mature	-	_
Total	329.6	100.0



BY AREA	INV.AMT. (NT\$ million)	%
Taiwan	117.4	35.6
China	50.3	15.3
Others	161.9	49.1
Total	329.6	100.0

\* The area is classified by the principal operation location of invested company.

LONG-TERM INVESTMENTS AS OF 31 DECEMBER 2019

**BY INDUSTRY** 







\* The area is classified by the principal operation location of invested company.

CORPORATE GOVERNANCE REPORT SUSTAINABILITY REPORT DIRECTORS' STATEMENT FINANCIAL REPORT

Hotung Investment Holdings Limited ("Company") and its subsidiaries (together, "Group") believe that good corporate governance practices are the foundation for a well-managed and efficient organization. The Board of Directors ("Board") remains committed to the principles of good corporate governance and to achieving a high standard of business integrity in compliance with the Code of Corporate Governance of 6 August 2018 ("Code") in managing the business and affairs of the Company, to protect shareholders' interests and to improve shareholders' value as well as corporate transparency. The Board will continue its efforts and invest further resources as would be appropriate to enhance its corporate governance. This report sets out the practices and activities of the Group during the financial year ended 31 December 2019, with specific references made to the Code.

#### 1. BOARD MATTERS

## The Board's Conduct of Affairs Principle 1:

#### Principal Duties of the Board

The primary role of the Board is to set the overall strategy and direction to the Group, and to enhance the long-term shareholder value. The Board has put in place ethics policies with the Group, which set out a code of conduct and ethical standards for the Group's employees to adhere to.

The Board's principal functions are as follow:

- (a) Guiding the Group's business strategies;
- (b) Approving annual budgets and targets;
- (c) Monitoring the performance and proper conduct of the Group's business;
- (d) Establishing and maintaining a sound risk management framework to effectively monitor and manage risks, and to achieve an appropriate balance between risks and Group's performance;
- (e) Identifying the key stakeholder groups and ensure transparency and accountability to key stakeholder groups;
- (f) Setting the Group's values and standards (including ethical standards);
- (g) Overseeing the processes for evaluating the adequacy of internal control, risk management, financial reporting and compliance;
- (h) Considering sustainability issues; and
- (i) Appointing directors ("Directors") to Nominating, Audit and Remuneration Committees and senior management and receiving reports of these Committees.

All Directors are expected to objectively discharge their duties and responsibilities at all times as fiduciaries in the interests of the Group.

#### Delegation of Duties by the Board

In order to assist in the execution of the Board's responsibilities, the Board has established 3 Board Committees, namely, Audit Committee ("AC"), Nominating Committee ("NC") and Remuneration Committee ("RC"), which would submit their recommendations or decisions to the Board. These 3 Board Committees function within clearly defined terms of reference setting out their compositions, authorities and duties, which are reviewed on a regular basis. The matrix of the Directors' appointments on the Board and their participation in various Board Committees is as follows:

	Board Committee Membership		
Board Members	AC	NC	RC
Tsui-Hui Huang		М	
Andy C.W. Chen	М		
Chun-Chen Tsou			
Ng-Chee Tan	С	М	М
Chang-Pang Chang		С	С
Kazuyoshi Mizukoshi			
Kung-Wha Ding			М
Philip N. Pillai	м		
Shih-Ping Chen			
Su-Mei Lin			

#### Note(s):

"M" : Member of the relevant Board Committee

Details for further information on the activities of the AC, NC and RC are set out below:

- 1. Nominating Committee (Principle 4)
- 2. Remuneration Committee (Principle 6)
- 3. Audit Committee (Principle 10)

<sup>&</sup>quot;C" : Chairman of the relevant Board Committee

#### Attendance at Board and Board Committee Meetings

The Board meets at least four times a year. In accordance with the Bye-laws of the Company, Directors may participate in any meeting of the Board by means of such telephone, electronic or other communications facilities as permit all persons participating in the meeting to communicate with each other simultaneously and instantaneously. Details of Directors' attendance at the Board and Board Committee meetings held in year 2019 are summarized as follows:

Directors	В	oard	Audit Committee		Nominating Committee		Remuneration Committee	
	No. Held	No. Attended	No. Held	No. Attended	No. Held	No. Attended	No. Held	No. Attended
Tsui-Hui Huang	4	4	-	-	4	4	-	-
Andy C.W. Chen	4	4	4	4	-	-	-	-
Chun-Chen Tsou	4	4	-	-	-	-	-	-
Ng-Chee Tan	4	4	4	4	4	4	3	3
Chang-Pang Chang	4	4	-	-	4	4	3	3
Kazuyoshi Mizukoshi	4	3	-	-	-	-	-	-
Kung-Wha Ding	4	4	-	-	-	-	3	3
Philip N. Pillai	4	4	4	4	-	-	-	-
Shih-Ping Chen <sup>1</sup>	4	2	-	-	-	-	-	-
Su-Mei Lin²	4	1	-	-	-	-	-	-
Yi-Sing Chan <sup>3</sup>	4	1	-	-	-	_	-	_
Ta-Sheng Chen⁴	4	0	-	-	-	-	_	_

#### Note(s):

1. Ms. Shih-Ping Chen is newly-appointed Director effective from 28 June 2019.

2. Ms. Su-Mei Lin is newly-appointed Director effective from 8 August 2019.

3. Mr. Yi-Sing Chan was Director effective from 24 April 2013.

He tendered his resignation as Director with effect from 20 June 2019 due to his other personal business commitments.

 Mr. Ta-Sheng Chen was Director effective from 14 August 2018. He tendered his resignation as Director with effect from 7 August 2019 due to rotation of nominee director of Mega International Commercial Bank Co., Ltd., the substantial shareholder of the Company.

#### Matters Requiring Board Approval

Matters requiring the Board's decision and approval include the following:

- (a) The annual and quarterly financial reports;
- (b) Matters in relation to the share buy-backs undertaken by the Company;
- (c) Matters in relation to the declaration of dividends;
- (d) Matters in relation to the holding of the Company's annual general meeting ("AGM"), including its related agenda;

- (e) Matters in relation to major corporate actions (e.g. share consolidation);
- (f) The annual budgets and targets of the Group;
- (g) The appointment and re-appointment of Directors, including remuneration packages;
- (h) Matters in relation to the Directors' and Officers' Insurance;
- (i) Matters in relation to the appointment of Company Secretary;
- (j) The appointment and re-appointment of external auditors and its remuneration;
- (k) Matters in relation to the Board's opinion on the adequacy and effectiveness of the Group's risk management and internal controls; and
- (I) The receipt of the announcements released to the Singapore Exchange Securities Trading Limited ("SGX-ST").

Pursuant to the Bye-laws of the Company, where a Director is in any way, whether directly or indirectly, interested in a contract or arrangement or proposed contract or arrangement with the Company, he/she shall declare the nature of his/her interest at the meeting of the Board setting out the details of his/her interest and conflict, and recuse himself/herself from voting on this matter.

#### **Board Orientation and Training**

A formal letter is sent to newly-appointed Directors upon their appointments comprising director's roles and responsibilities. In addition, the new Directors who have no prior experience as a director of an issuer listed on the SGX-ST must undergo mandatory training run by Singapore Institute of Directors within one year from the date of his/her appointment to the Board at the Company's expense as prescribed by the SGX-ST to ensure that they are familiar with the duties and roles as being a Director.

When there are significant and important changes to laws, regulations, policies and accounting standards in areas concerning director's duties and responsibilities, Directors are provided with briefings and updates from outside professionals. In the event of any major developments in areas of accounting and governance standards, relevant sessions are conducted by external auditors of the Company to assist Directors in performing their duties and responsibilities. In addition, Directors are encouraged to attend other appropriate courses, conferences and seminars at the Company's expense, such as programs run by the Singapore Institute of Directors.

#### Access to Complete, Adequate and Timely Information

To ensure that the Board would fulfill its responsibilities, the Directors are provided with complete, adequate and timely information quarterly including financial position and performance of the Company and the Group prior to the Board meetings and as and when the need arises. Board papers are circulated to the Board as early as practicable so that members of the Board may better understand and discussions could be focused on the questions set out in the agenda. Any additional material or information requested by the Directors is promptly furnished. Information provided to the Board includes Board papers and related materials, background or explanatory information relating to matters to be brought before the Board, and copies of disclosure documents, budgets, forecasts and quarterly financial statements. In respect of budgets, any material variances between the projections and actual results are disclosed and explained. The yearly and quarterly financial statements of the Company are reviewed and discussed at the AC and thereafter recommended to the Board for its approval.

In addition, the management of the Group ("Management") is required to attend meetings of the Board to provide insight in relation to the matters being discussed and to respond to any questions that the Directors may have. Directors also have unrestricted access to the Company Secretary and Management at all times. Directors are entitled to request from Management and provided with such additional information as needed to make informed and timely decisions.

#### Independent Professional Advice

In furtherance of the discharge of their duties, the Directors may take independent professional advice, where necessary, at the Company's expense.

#### **Company Secretary**

Each Director has separate and independent access to the Company Secretary. The Company Secretary is responsible for ensuring that Board procedures are observed and the applicable rules and regulations are complied with. The Company Secretary assists the Chairman in ensuring good information flows within the Board and Board Committees and between the Management. The Company Secretary attends all Board and Board Committees meetings. The appointment and the removal of the Company Secretary are subject to the Board's approval.

## Board Composition and Guidance Principle 2:

#### **Board Size and Board Composition**

The Board comprises 10 Directors, of whom 9 are non-executive. Of these non-executive Directors, 5 are considered by the NC to be independent of the Company's management and substantial shareholders. Notwithstanding the requirement in the Code 2.2 that the independent Directors should make up a majority of the Board where the Chairman is not independent when, among others, the Chairman is also the Chief Executive Officer ("CEO"), the Board is of the view that as half of the Board comprises independent Directors, there is presently an appropriate level of independence and diversity of thought and background in the Board composition to enable the Board to make decisions in the best interests of the Company.

The NC constantly examines the size of the Board and Board Committees, with a view to determine their impact of the number upon their effectiveness, decided what are considered appropriate size for the Board and Board Committees, which facilitates effective decision-making and ensures a strong and independent element on the Board. The NC, in concurrence of the Board, is of the view that, given the scope and nature of the Group's operations, the current Board and Board Committees are of appropriate size; provided however that, the NC may make recommendations to the Board on the appointment of additional independent Directors as and when it deems necessary and appropriate so as to fully comply with the Code's requirement that the independent Directors should make up a majority of the Board.

All Board Committees are chaired by independent Directors.

The lead independent Director or other independent director may, as and when he deems necessary and appropriate, call and lead meetings without the presence of Management, and the chairman of such meetings would provide feedback to the Board and/or Chairman as appropriate.

#### **Board Independence**

The NC determines, on an annual basis, whether or not a Director is independent by taking into account the definition of "independent Director" under the Code 2.1 and Rule  $210(5)(d)(i) \cdot (ii)$  of the Listing Manual of the SGX-ST ("Listing Manual") which came into effect from 1 January 2019. The Directors complete an annual declaration of independence, whereby they are required to assess their independence considering the aforesaid requirements, which is then put to the NC for review. The Directors, who are determined to be independent by the NC, do not have such relationships or circumstances as set forth in the Code 2.1 and Rule  $210(5)(d)(i) \cdot (ii)$  of Listing Manual which may affect the independence of a Director.

Save for Dr. Ng-Chee Tan, all of the other independent Directors have not served on the Board beyond nine years from the date of his/her first appointment. The independence of Dr. Ng-Chee Tan had been subjected to a rigorous review by the NC and the Board, and Dr. Ng-Chee Tan had abstained from all deliberations and discussion on the matter. The Board, in concurrence with the NC, having reviewed Dr. Ng-Chee Tan's continued active engagement, challenges and contributions to the deliberations of the AC and the Board, regard him to be an independent director, notwithstanding that he has been on the Board for more than nine years, as he has continued to demonstrate strong independence in character and judgement in the discharge of his responsibilities as a Director and has contributed effectively as lead independent Director by providing impartial and autonomous views. Further, in arriving at their decision, the Board and NC had also considered that Dr. Ng-Chee Tan and/or his associates have not entered into any interested person transactions with the Group during the course of the past nine years, which reflects that the Board as a whole has undergone a healthy gradual refresh of its members during the aforesaid period.

Please refer to the "Board of Directors" section in the Annual Report for the independence of each Director.

#### **Board Diversity**

The Company recognizes the benefits of diversity on the Board, and views diversity and independence of thought and background in the composition of the Board as an essential element in ensuring it to make decisions in the best interests of the Company.

The terms of reference of NC provides that, in reviewing Board composition and appointments and re-appointments to the Board, the NC will take into account all aspects of diversity, including skills, knowledge, experience, educational background, core competencies, gender, age and other relevant factors, so as to avoid groupthink and foster constructive debate. The Board, taking into account the views of the NC, will consider whether Directors meet the criteria of diversity under the terms of reference of NC.

#### Chairman and CEO Principle 3:

#### Chairman and CEO

The Chairman and CEO of the Company is the same person, Ms. Tsui-Hui Huang. The principal roles and responsibilities of Ms. Tsui-Hui Huang include but not limited to the following:

- (a) Leading the Board to ensure its effectiveness on all aspects of its role;
- (b) Setting the agenda and ensuring that adequate time is available for discussion of all agenda items, in particular strategic issues;
- (c) Ensuring that the Directors receive complete, adequate and timely information;

- (d) Encouraging constructive relationships within the Board and between the Board and the Management; and
- (e) Promoting high standards of corporate governance.

#### Lead Independent Director

Having regard to the nature of business and the structure of the Board and the Management, Dr. Ng-Chee Tan was appointed the lead independent Director on 11 November 2010. Please refer to Principle 2 in this report on the basis of the Board's and the NC's determination on the continuing independence of Dr. Ng-Chee Tan. The shareholders are welcomed to contact the lead independent Director where they have concerns and for which contact through the normal channels of the Management are inappropriate or inadequate. The lead independent Director also assists the Chairman and the Board to assure effective corporate governance in managing the affairs of the Board and the Company.

#### Board Membership Principle 4:

#### Nominating Committee

The NC was established in 2002. The majority of the NC members, including the Chairman, are independent Directors. The members of NC are as follows:

Mr. Chang-Pang Chang (Chairman) Ms. Tsui-Hui Huang Dr. Ng-Chee Tan

The NC meets at least once a year. The NC's roles and responsibilities are set out in its written terms of reference. The NC reviews and makes recommendations to the Board on the appointment, re-appointment and/or replacement of Directors as well as members of Board Committees, develops the process and criteria for evaluation of the performance of the Board, Board Committees and Directors, and reviews the Board composition and efficiency of the Board and Board Committee meetings. In addition, the NC constantly bears in mind whether the diversity of the Board members is sufficient, and would, at the appropriate juncture, propose new members to the Board to enhance the competence of the Group.

The NC is of the view that the current size of the Board is appropriate, given the current nature and scope of the Company's operations. The diverse entrepreneurial, professional, financial and technical background and profile of the Directors as a group ensures a balance of representative skills, experience, gender and views in the Board, as well as the necessary core competencies in areas relevant to the Group's business, such as management, finance, technology and international experience.

#### **Rotation of Directors**

Subject to Rule 720(5) of the Listing Manual which came into effect from 1 January 2019 and requires all directors to submit themselves for re-nomination and re-appointment at least once every three years<sup>1</sup>, pursuant to the Company's Bye-laws, at each AGM, one-third of the Directors shall retire from office by rotation as part of Board renewal. For the avoidance of doubt, in accordance with the Listing Manual and the Company's Bye-laws, each Director shall forthwith retire at least once every three years. New Directors appointed by the Board shall hold office only until the next AGM and shall then be eligible for re-election. The NC makes recommendations to the Board as to whether the Board should support the re-appointment/re-election of a Directors' performance during the period in which the Director has been a member of the Board. Information on the candidates for election or re-election as required in Appendix 7.4.1 of the Listing Manual will be provided to Shareholders in the notice of AGM, in accordance with Rule 720(6) of the Listing Manual.

#### **Process for Selection and Nomination of New Directors**

With respect to the process for appointment of new Directors, the NC reviews and evaluates the profession, knowledge and experience of the candidates, and meets with the candidates to assess suitability and to ensure that the candidates are aware of the expectations and the level of commitment required after sourcing the candidates through an extensive network of contacts. If the NC is satisfied with the candidate's capability of being a Director, the NC will make recommendations accordingly to the Board for approval.

#### Continuous Review of Directors' Independence

The NC reviews annually the independence of each Director. Please refer to Principle 2 in this report on the basis of the NC's determination as to whether a Director should or should not be deemed independent.

#### **Multiple Directorships**

Each Director is required to complete the questionnaire half an year for the Director's board representations in other public companies. After the NC assesses each Director's contribution and devotion of time and attention to the affairs of the Company, the NC determines that each Director is able to and has been accurately carrying out his/her duties as a Director. The Board is of the opinion that to fix the maximum number of listed company board representations which Director may hold is not necessary considering the existing Directors' time commitment and contributions to the Company.

#### **Alternate Directors**

The Board does not appoint alternate directors.

<sup>1</sup> Pursuant to Transitional Practice Note 3 (Transitional Arrangements Regarding Code of Corporate Governance 2018) of the Listing Manual which came into effect from 1 January 2019, a director (including an executive director) appointed or re-appointed before 1 January 2019 is required to submit himself/herself for re-nomination and re-appointment to the board at a general meeting no later than 31 December 2021. In addition, a director appointed or reappointed to the board on or after 1 January 2019 must submit himself/herself for re-nomination and re-appointment to the board at a general meeting for re-nomination and re-appointment to the board at a general meeting for re-nomination and re-appointment to the board at a general meeting by the end of the calendar year of the third anniversary of his/her appointment or re-appointment.

#### Key Information on Directors

Key information regarding Directors, such as academic and professional qualifications, Board Committees served on (as a member or chairman), date of first appointment and last appointment as a Director, directorships or chairmanships in other listed companies, and other principal commitments, are disclosed in the "Board of Directors" section in the Annual Report. The names of Directors proposed for appointment or re-appointment, as well as the information required in Appendix 7.4.1 of the Listing Manual, are set out in the notice of AGM in accordance with Rule 720(6) of the Listing Manual, and any other information or details of such Directors will also be made available to shareholders during the AGM (where requested), to enable shareholders to make informed decisions.

#### Board Performance Principle 5:

#### **Board Evaluation Process**

The Board, through the delegation of its authority to the NC, has used its best efforts to ensure that the Board comprises persons who represent the principal strategic shareholders of the Company as well as independent Directors who enhance governance in the interests of all shareholders and the Company. The NC has established a formal evaluation process to assess the effectiveness of the Board and each Board Committee separately. The process includes having Directors complete a questionnaire for their views on various aspects of Board and Board Committees performance at the end of each financial year. The Company Secretary compiles the Directors' responses to the questionnaire into a consolidated report, which is reviewed and discussed during the NC meeting. The result of the Board assessment conducted by the NC is reported to the Board thereafter by the Chairman of the NC.

The performance criteria for the Board evaluation, which are not changed from year to year, are in respect of Board composition, Board meeting process, Board performance in relation to discharging its principal functions, including the review of the Company's budget and strategic plans and the monitor of the progresses throughout the year.

#### Individual Director Evaluation

In addition, the NC reviews and evaluates the performance of individual Directors in groups annually, especially who are subject to retirement at the forth-coming AGM and further decides whether to recommend such Directors to be re-elected at the AGM. Performance criteria include factors such as Director's participation and contribution at the Board and Board Committee meetings, industry and business knowledge, functional expertise, and dedication.

#### 2. REMUNERATION MATTERS

#### Procedures for Developing Remuneration Policies Principle 6:

#### **Remuneration Committee**

The RC was established in 2002. Current members are entirely non-executive and independent Directors. The members of RC are as follows:

Mr. Chang-Pang Chang (Chairman) Dr. Ng-Chee Tan Mr. Kung-Wha Ding

The RC's roles and responsibilities are set out in its written terms of reference. The objective of RC is to establish a formal, transparent and objective procedure for fixing the remuneration packages of individual Directors and key management personnel. To achieve this objective, the key function of RC is to review and recommend to the Board a framework of remuneration for the Board and key management personnel considering their contributions to the Board and taking into account comparability of standards within the industry and with other companies. The RC assists the Board to ensure that remuneration policies are able to attract, retain and motivate Directors without being excessive, and thereby maximize the shareholders' value. The RC also reviews the specific remuneration packages for each Director, including but not limited to Director's fees, basic salaries, allowances, bonuses, share options and benefits in kind, and submits for endorsement by the entire Board.

In discharging their duties, the RC members may seek advice from external consultants, where necessary. Market practices and standards are taken into account to ensure that the remuneration packages remain competitive.

## Level and Mix of Remuneration Principle 7:

The RC in determining the level and structure of remuneration of the Directors and key management personnel will ensure that they are appropriate and proportionate to the sustained performance and value creation of the Group. Executive Director's remuneration is earned through base/fixed salary and variable or performance related income/bonuses. Directors fees proposed to be paid to Directors are subject to approval of shareholders at the AGM. Non-executive Directors are not over-compensated to the extent that their independence may be compromised. The Company does not currently have any contractual provisions to allow the reclaiming of incentive components of remuneration from executive Directors and key management personnel. Nonetheless, the RC, together with the Board, will monitor and re-assess at the appropriate juncture whether such contractual provisions should be implemented. The remuneration framework for Directors and key management personnel is aligned with the interest of shareholders and relevant stakeholders and appropriate to attract, retain and motivate them for the long term success of the Group.

#### Disclosure on Remuneration Principle 8:

#### **Disclosure on Directors' Remuneration**

Under the terms of the service agreement, the executive Director, Ms. Tsui-Hui Huang is entitled in aggregate, to an incentive bonus equivalent to 1% of the Group's audited profit after taxation and minority interest but before extraordinary item ("1% incentive bonus"). The 1% incentive bonus was first established during the Company's Initial Public Offering in 1997 and no change has been made since then.
The remuneration of Directors in bands of S\$250,000 with breakdown of salaries/fees and bonuses in percentage of each Director for the financial year ended 31 December 2019 is set out as below. The Board believes that it is not in the best interest of the Company to fully disclose each Director's remuneration given the highly competitive industry conditions in venture capital business.

	Salaries/Fees	Bonuses	Total*
Remuneration Bands and Name of Directors	%	%	%
S\$500,000 to S\$749,999			
Tsui-Hui Huang	65	35	100
Below S\$250,000			
Andy C.W. Chen	100		100
Chun-Chen Tsou	100		100
Ng-Chee Tan	100		100
Chang-Pang Chang	100		100
Kazuyoshi Mizukoshi	100		100
Kung-Wha Ding	100		100
Philip N. Pillai	100		100
Shih-Ping Chen	100		100
Su-Mei Lin	100		100

### Note:

This includes all forms of remuneration and other payments and benefits paid by the Group to Directors.

There are no termination, retirement and post-employment benefits that may be granted to Directors, CEO and key management personnel currently.

### Disclosure on Key Management Personnel's Remuneration

The breakdown of salaries and bonuses in percentage of the total remuneration paid to the Company's key management personnel (who are not Directors or the CEO of the Company) in aggregate for the financial year ended 31 December 2019 is set out as below. The Board believes that such disclosure provides sufficient overview of the remuneration of the Company's key management personnel considering the confidentiality of remuneration matters. Such disclosure is made in the best interests of the Company given the highly competitive conditions in the venture capital business.

Name of Key Management Personnel	Aggregate Salaries %	Aggregate Bonuses %	Total* %
Felicia Hsu	80	20	100
Hsin-Chieh Chung	00	20	100

Note:

This includes all forms of remuneration and other payments and benefits paid by the Group to key management personnel.

### Disclosure on Remuneration of Employees who are Directors' Immediate Family Member

No employees of the Company or any of its principal subsidiaries are substantial shareholders of the Company or immediate family member of Directors or substantial shareholders of the Company; thus, no disclosure is required for employee whose remuneration exceeds S\$100,000 per annum for the financial year ended 31 December 2019.

### **Employee Share Schemes**

At present, the Company does not have any employee share option scheme.

### 3. ACCOUNTABILITY AND AUDIT

# Risk Management and Internal Controls Principle 9:

The Company believes that it is crucial to put in place a system of internal control of the Group's procedures and processes to safeguard the interests of the Group and shareholders, and to manage risks in the areas of financial, operational, legal/compliance and etc.

The Group has established an integrated risk identification and management framework. In the Group, risks are proactively identified and addressed. The ownership of these risks lies with the respective business and corporate heads with stewardship residing with the Board. The Board ensures that Management maintains a sound system of internal controls, and is assisted by the AC which conducts reviews of the adequacy and effectiveness of the Group's material internal controls and risk assessment annually.

During the year, the Group, with the participation of the business and corporate heads, carried out an exercise to consolidate and review the Group's risk register which identifies the key risks faced by the Group and the internal controls in place to manage or mitigate those risks. The internal auditor was also involved in testing the effectiveness of certain material internal control systems. Material deficiencies (if any) and the consequent remedial action were reviewed by the AC and reported to the Board.

Based on the Company's above described risk identification and management framework, regular reviews performed by Management, and assurances from the CEO and the Chief Financial Officer ("CFO") that its risk management and internal control systems are adequate and effective, the Board, with the concurrence of the AC, is of the opinion that the Group's systems of risk management and internal controls are adequate and effective in addressing the financial, operational, compliance and information technology risks faced by the Group.

The Board notes that the systems of risk management and internal controls provide reasonable, but not absolute, assurance that the Group will not be adversely affected by events that might be reasonably foreseen as it works to achieve its business objectives. In this regard, the Board also notes that no system of internal controls and risk management can provide absolute assurance against the occurrence of material errors, poor judgment in decision making, human error, losses, fraud or other irregularities.

### Financial Risk Management

The Group has documented a financial risk management policy, which is founded on the Group's overall business strategies and its risks management philosophy. The Group is exposed to a variety of financial risks, primarily changes in equity market prices and/or foreign currencies exchange rates in relation to its investment portfolios.

### Market Risks

The changes in equity market prices and/or foreign currencies exchange rates have significant impact on the Group's investment portfolios. In general, the Group assumes lesser interest rates risk on the deposits placed with banks and financial institutions. The Group manages market risks by close monitoring of the investment portfolios and regular reviews of the performance of each of the investments. The control procedures are in place to manage and control market risks exposures within acceptable parameters, while optimizing returns on investments.

### Liquidity Risks

The Group monitors and maintains a level of cash and cash equivalents deemed adequate by the Management to finance the Group's operations and mitigate the effects of fluctuations in cash flows.

### Credit Risks

The Group places surplus funds in banks with reputable financial standing. The credit risk on liquid funds is limited because the counterparties are reputable banks with high credit-ratings assigned by international credit-rating agencies.

Please refer to "Financial Risk Management" of Notes to Financial Statements in the Annual Report for more details.

### **Operational Risk Management**

Each department management team reviews its control procedure periodically and conducts risk self-assessment exercise on a regular basis. The internal auditor and external auditors are also involved in the review of such self-assessment exercise. Any material deficiency together with remedial action are reviewed by the AC and reported to the Board.

The internal control system comprises all the procedures, which combine to give the Board reasonable assurance of:

- (a) The maintenance of proper accounting records and reliability of financial information used within or published by the Group;
- (b) The safeguarding and proper documentation of the Group's assets; and
- (c) The compliance with applicable legislation, regulation and best practices.

The Board has received assurance from the CEO and the CFO as well as the internal auditor that:

- (a) the financial records have been properly maintained and the financial statements give a true and fair view of the Company's operations and finances; and
- (b) the Company's risk management and internal control systems were adequate and effective.

Considering the business scale of the Company, the Board's responsibility of overseeing the Group's internal control is delegated to the AC. The AC's oversight and supervision of the Group's internal controls are complemented by the work of the internal auditor and legal counsel, whose roles are to oversee various aspects of financial and legal control and risk management of the Group. The Company's external auditors, KPMG LLP carry out in the course of their statutory audit, a review of the effectiveness of the Company's key internal controls annually to the extent of their scope as laid out in their audit plan. Material internal control weaknesses noted during the audit, and the auditors' recommendations to address such weaknesses, are reported to the AC.

### Audit Committee Principle 10:

### Audit Committee

The AC was established in 1997. Current members are entirely non-executive Directors, with the majority including the Chairman of AC being independent Directors:

Dr. Ng-Chee Tan (Chairman) Mr. Andy C.W. Chen Dr. Philip N. Pillai

The NC is of the view that the members of the AC have sufficient financial, legal and management expertise and experience to discharge the AC's functions. To enable the AC to discharge its functions properly, the AC has the authority to invite CEO, CFO and the Management to attend its meetings to respond to any questions that the AC may have.

The AC performs the following functions:

- (a) reviewing with the external auditors their audit plan and evaluates and advising on accounting controls, audit reports and any matters which the external auditors raise to the AC;
- (b) reviewing with the internal auditor, the scope and the results of internal audit procedures and his evaluation of the overall internal control system;
- (c) commissioning an independent audit on internal control for its assurance, or where it is not satisfied with the system of internal control;
- (d) reviewing the adequacy and effectiveness of the Company's internal controls;
- (e) reviewing the adequacy, effectiveness, independence, scope and results of the internal audit function;
- (f) reviewing the scope, results and effectiveness of the external audit, and the independence and objectivity of the external auditor annually, and the nature and extent of non-audit services supplied by the external auditors so as to maintain objectivity;
- (g) reviewing the quarterly and annual financial statements, including announcements to shareholders and the SGX-ST prior to submission to the Board;
- (h) reviewing any significant findings of internal investigations;
- (i) making recommendations to the Board on the appointment of external auditors, the audit fee and any questions of their resignation or dismissal;

- (j) reviewing and approving the appointment, replacement, reassignment or dismissal of the internal auditor;
- (k) reviewing the assistance given by the Company's officers to the external and internal auditors; and
- (I) reviewing interested person transactions to ensure that internal control procedures are adhered to.

The AC currently meets the external and internal auditors quarterly in order to ensure that the external auditors and internal auditor have full and free opportunities to raise concerns with the AC and to have complete access to information that auditors may require. In addition, the AC has its own discretion to meet with the external and internal auditors, whenever the AC deems necessary, without the presence of Management.

### **External Auditors**

The AC has undertaken a review of non-audit services provided by the external auditors annually and they would not, in the opinion of the AC, affect their independence. Details of the aggregate amount of fees paid to the external auditors for financial year ended 31 December 2019, and a breakdown of the fees paid in total for audit and non-audit services, respectively can be found on Page 90. The Company has complied with Rules 712 and 715 of the Listing Manual in relation to the appointment of its external auditors.

### Whistle-blowing Policy

The Group has in place a whistle-blowing policy to encourage employees of the Group to report or raise concerns about possible improprieties. Anonymous disclosures will be accepted. Employees who have acted in good faith and confidence will be protected from reprisal. The whistle-blowing policy was announced and made available to all the employees of the Group since its adoption.

### Summary of AC's Activities During the Financial Year Ended 31 December 2019

The AC reviewed the quarterly and full-year financial reports before submitting to the Board for its approval, reviewed the annual auditing plan of the external and internal auditors and assessed the results of audits performed by them, recommended the re-appointment of external auditors to be approved by the shareholders at the AGM, reviewed the adequacy, effectiveness, independence, scope and results of the internal audit and external audit functions, and confirmed the adequacy and effectiveness of the Group's risk management and internal controls in addressing financial, operational, compliance and information technology risks of the Group.

The AC has taken measures to keep abreast of the changes to accounting standards and issues which have a direct impact on financial statements.

None of the AC members is a former partner of the Group's existing auditing firm.

### **Internal Audit**

The internal auditor reports directly to the AC on audit matters. The AC reviews the internal auditor's report and its activities on a quarterly basis. The AC also reviews and approves the annual internal audit plans and resources to ensure that the internal auditor has the resources to adequately, effectively and independently perform its functions. The internal auditor has full access to all the Group's documents, records, properties and personnel, including access to the AC.

The internal audit is an in-house function within the Company staffed with person with relevant qualifications and experience. The internal auditor carries out its duties according to the International Standards for the Professional Practice of Internal Auditing set by The Institute of Internal Auditors and the Auditor's Handbook approved by the AC, which sets out the scope of auditing of internal controls designed and implemented to assure the integrity of the operations and management of the Company.

### 4. SHAREHOLDER RIGHTS AND ENGAGEMENT

Shareholder Rights and Conduct of General Meetings Principle 11: Engagement with Shareholders Principle 12: Engagement with Stakeholders Principle 13:

### **Shareholder Rights**

To facilitate shareholders' ownership rights, the Company releases all material information, to its best knowledge, through the SGXNet to keep all shareholders sufficiently informed.

All shareholders of the Company receive a notice of AGM and a CDRom containing the Annual Report (printed copies are available upon request). The simplified version of the AGM notice is also advertised in newspapers. At the AGM, shareholders are given the opportunity to air their views and raise their concerns with the Directors or question the Management on matters regarding the Company and its operations. Shareholders are also informed of the rules, including the voting procedures that govern general meetings of shareholders, during the AGM. The Bye-laws of the Company allow shareholders to appoint proxies to attend and vote at all general meetings on their behalf. The Company regularly makes its best efforts to respond to substantial questions raised by shareholders.

### **Conduct of Shareholder Meetings**

The Company supports the principle of encouraging shareholder participation and voting at the AGM. At the AGM, shareholders are encouraged to communicate their views and discuss with the Board and Management matters affecting the Company. The Chairman of the Board, Ms. Tsui-Hui Huang, the Directors, Dr. Ng-Chee Tan, Mr. Chang-Pang Chang, Mr. Andy C.W. Chen, Dr. Philip N. Pillai, Mr. Kung-Wha Ding, and Mr. Kazuyoshi Mizukoshi, Company Secretary, external auditors and the Company's Singapore legal counsel are present at the AGM held on 24 April 2019 to address any queries that the shareholders may have.

To safeguard shareholder interests and rights, a separate resolution is proposed for each substantially separate issue at the AGM. All the resolutions are put to vote by poll. The Company has been conducting electronic poll voting for all the resolutions passed at the AGM for greater transparency in the voting process. An independent external consultant is also appointed as scrutineer for the electronic poll voting process. Prior to the general meeting, the scrutineer will review the proxies and the electronic poll voting system, and attends at the proxy verification process, to ensure that the proxy and poll voting information is compiled correctly. Votes cast for, or against, each resolution will be tallied and displayed live-on-screen to shareholders or their appointed proxies immediately after each poll conducted at the AGM. A timely announcement showing total number of shares represented by votes for and against each resolution and the respective percentage are released through SGXNet after the AGM. Minutes of the AGM and responses from the Board and Management are released through SGXNet and also available on the Company's website.

### **Communication with Shareholders**

The Company endeavors to keep all its shareholders informed of the performance and changes in the Group by making timely and adequate announcement through SGXNet. The Company has adopted quarterly reporting of its financial results from 2003. Quarterly results are published through the SGXNet. All information on the Company's new initiatives will be first disseminated via SGXNet.

The Company does not practice selective disclosure. Price sensitive information is first publicly released before the Management meets with any group of investors or analysts or simultaneously with such meetings. Results and annual reports are announced or issued within the mandatory period.

The Company reviews the dividend policy annually depends on the Group's cash and operational needs. Annual dividend proposed for the financial year ended 31 December 2019 is shown on Page 88, which is subject to the approval of the shareholders at the AGM to be held in 2020.

### Managing Stakeholder Relationships

The Board adopts a balanced approach towards the needs and interests of key stakeholders, taking into account the best interests of the Company. The Group engages its stakeholders, including employees and investee companies, on a regular basis in order to gain better understanding of their concerns and expectations, and these interactions facilitate continuous improvements in all areas of the Group's operations.

The Group has put in place several investment management policies which set out the process and mechanism to engage its key stakeholders, investee companies, including meeting with them regularly. In order to safeguard the reputation and interest of the Group, the ethics policies of the Group set out the policies and procedures dealing with various issues such as conflicts of interests, the maintenance of records and reports, equal employment opportunities and sexual harassment. The Company also maintains a current website, www.hihl.com.sg, to communicate and engage with stakeholders.

### ADDITIONAL INFORMATION

### Securities Transactions

The Company has issued a policy on dealings in the securities of the Company and its subsidiaries to its Directors and senior executives setting out the implications of insider trading and guidance on such dealings, including the prohibition on dealings with the Company's securities on short-term considerations. It has followed Rule 1207(19) of the Listing Manual which provides guidance on the principles and best practices with regard to dealings by the Company and its officers in the Company's securities. In line with the said Listing Manual, the Company Secretary issues circulars to its Directors and officers informing that the Company and its officers must not deal in listed securities of the Company two weeks before the release of the first three quarters results, and one month before the release of full-year results. Directors and executives are required to report to the Company Secretary whenever they deal in the Company's shares.

### **Financial Risk and Capital Risk Management**

The Board oversees the Group's financial risk and capital risk management policies. Where there are significant risks in respect of the Group's operations, appropriate risk management practices will be put in place to address these risks.

### **Interested Person Transactions Policy**

The Company has adopted an internal policy in respect of any transactions with interested persons that set out the procedures for review and approval of the Company's interested person transactions.

The Group's interested person transactions for the financial year ended 31 December 2019 are disclosed in table below:

Name of interested person	Nature of relationship	Aggregate value of all interested person transactions during the financial year under review (excluding transactions less than S\$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920)	Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than S\$100,000)
Tai Lung Capital Inc.	Controlling shareholder of the Company*	NT\$4,020,660	-

### Note(s):

Rental income received by Tai Lung Capital Inc. from Hotung International Company Limited. The value of NT\$4,020,660 refers to the total contract sum for the financial year under review.

# SUSTAINABILITY REPORT

Hotung Investment Holdings Limited ("HIHL") is pleased to present to you with its sustainability report ("this Report") for the financial year ended of 2019. As Hotung International Co., Ltd. ("HIC") is HIHL's subsidiary, this Report will also cover HIC's operation.

### **Board Statement**

The Board of Directors of HIHL, being responsible for the strategic direction of HIHL, is aware of the importance in the integration of environment, society and governance ("ESG") considerations. As an investment company, ESG considerations are reflected in the Group's investment strategies and policies. Management's investment decisions are made in light of these ESG considerations. Management's attention is drawn to be guided by the SGX Sustainability Reporting Guide and Practice Note in their investment decisions. The Board reviews and monitors material ESG factors in its review of the new investments of the Group. With respect to the Group management and employees, sustainability considerations are reflected in our performance based employee remuneration and service conditions which are designed to attract and retain talent in a conducive work environment.

The following Group investments underscore the ESG drive:

### Environment

### Green Energy

<u>Cnano</u> is a manufacturer of carbon nanotubes. Carbon tube can effectively improve the energy density of lithium batteries to increase the cycle efficiency to meet the fast charge and high current discharge requirements; enhance the performance of lithium batteries by playing a pivotal role. While carbon nanotubes are one-dimensional nanocarbon materials; they have good electrical conductivity, excellent mechanical strength, and excellent performance in energy storage, composites, environmental protection and other fields.

### Society

### Health Care

<u>Crystalvue</u> launched and shipped its first ophthalmic products to customers in 2010. The company took part in the 2019 congress of Asia-Pacific Academy of Ophthalmology held in Bangkok. With anticipated 5,000 delegates, the event featured speakers presenting the latest discoveries and ideas in all the major ophthalmic subspecialties. Its FundusVue provides the best retina image with the most affordable pricing than other fundus camera products in the field. This year, Google and its sister organization Verily, the life sciences division of Alphabet, adopted a new artificial intelligence tool NFC-700 Camera developed by Crystalvue to enable wider access to care and screening for diabetic retinopathy and diabetic macular edema for patients at a hospital in India.

<u>Lepur</u> is a hand-made yogurt brand founded in 2015. It manufactures and sells healthy food products including high-protein Greek yogurt, granola and healthy snacks. With its dairy and other ingredients sourced from global locations, Lepur aims to provide only "genuine ingredients."

### Governance

While the Company appointed two new Directors this year, one was taking and the other will be taking The Listed Entity Directors (LED) Programme provided by Singapore Institute of Directors as prescribed by the SGX to familiarize and equip themselves with the skills and knowledge of how to hold the post as Directors of a company listed in Singapore.

# SUSTAINABILITY REPORT

It is well recognized that when a corporate takes good care of its employees, a strong workforce is thus built to lead the team moving forward with strong and steady steps. The Group bears this faith in mind and carries out the attempts as providing ongoing professional learning for all employees. Recent training and education include:

- Gender equality and prevention of sexual harassment in the workplace
- Economic Substance Act
- Corporate mergers and acquisitions
- Overview of venture capital legal documents and analysis of major terms

Gender, skill and experience have been addressed as diversity indicators material to business sustainability. HIC employees' male to female ratio is 45% to 55%; key management and investment managers are in equal proportion. This year, the Company recruited one new comer under such guideline.

Regular Business Continuity Planning rehearsal ensures the Group's personnel and assets remain secure or restore swiftly when encountering disasters.

This report focuses on the demonstration of the Company's present status and previous performance by reviewing actions taken in accordance with the GRI standards. Also, material ESG factors are listed as objectives to achieve in the future.



The Directors are pleased to present their statement together with the audited consolidated financial statements of the Group and the statement of financial position of the Company for the financial year ended 31 December 2019.

In the opinion of the Directors, the consolidated financial statements of the Group and the statement of financial position of the Company as set out on pages 53 to 96 are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2019, and the financial performance, changes in equity and cash flows of the Group for the financial year then ended, and at the date of this statement there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

The Board of Directors has, on the date of this statement, authorized these financial statements for issue.

### Directors

The Directors of the Company ("Directors") in office at the date of this statement are:

Tsui-Hui Huang	(Executive)
Andy C.W. Chen	(Re-appointed on 24 April 2019)
Chun-Chen Tsou	
Ng-Chee Tan	(Re-appointed on 24 April 2019)
Chang-Pang Chang	
Kazuyoshi Mizukoshi	
Kung-Wha Ding	
Philip N. Pillai	
Shih-Ping Chen	(Appointed on 28 June 2019)
Su-Mei Lin	(Appointed on 8 August 2019)

Subject to Rule 720(5) of the Listing Manual of the SGX-ST which came into effect from 1 January 2019 and requires all directors to submit themselves for re-nomination and re-appointment at least once every three years<sup>\*</sup>, pursuant to Bye-law 94 of the Company's Bye-laws, at each annual general meeting, one-third of the Directors shall retire from office by rotation. Given the fact that Ms. Shih-Ping Chen and Ms. Su-Mei Lin who are to retire at the annual general meeting to be held in 2020 ("2020 AGM") pursuant to Bye-law 100 of the Company's Bye-laws shall not be taken into account in determining the number of Directors who are to retire by rotation, the following Directors will be retiring at the 2020 AGM pursuant to the Company's Bye-laws:

Mr. Chang-Pang Chang; Mr. Kung-Wha Ding; and Dr. Philip N. Pillai.

All of the Directors who are retiring by rotation have offered themselves for re-election.

Pursuant to Bye-law 100 of the Company's Bye-laws, Ms. Shih-Ping Chen and Ms. Su-Mei Lin, who were appointed as Directors by the Board of Directors of the Company to hold office with effect from 28 June 2019 and 8 August 2019 respectively in accordance with Bye-law 93 of the Company's Bye-laws, will retire at the 2020 AGM. Ms. Shih-Ping Chen and Ms. Su-Mei Lin have offered themselves for re-election at the 2020 AGM.

<sup>\*</sup> Pursuant to Transitional Practice Note 3 (Transitional Arrangements Regarding Code of Corporate Governance 2018) of the Listing Manual of the SGX-ST which came into effect from 1 January 2019, a director (including an executive director) appointed or re-appointed before 1 January 2019 is required to submit himself/herself for re-nomination and re-appointment to the board at a general meeting no later than 31 December 2021. In addition, a director appointed or reappointed to the board on or after 1 January 2019 must submit himself/herself for re-nomination and re-appointment to the board at a general meeting by the end of the calendar year of the third anniversary of his/her appointment or re-appointment.

# DIRECTORS' STATEMENT

### Arrangements to enable Directors to acquire benefits by means of the acquisition of shares and debentures

Neither at the end of the financial year nor at any time during the financial year was there subsisting any arrangement whose object was to enable the Directors to acquire benefits by means of the acquisition of shares or debentures in the Company or any other body corporate.

### Directors' interests in shares and debentures

The Directors holding office at the end of the financial year had no interests in the share capital and debentures of the Company as recorded in the register of directors' shareholdings kept by the Company except as follows:

	Interes	st held	Directors' de	emed interest
	At beginning of the	At end of the	At beginning of the	At end of the
	financial year	financial year	financial year	financial year
In the Company Ordinary shares of NT\$50 each				
Tsui-Hui Huang Chun-Chen Tsou	-	-	21,342,912 2,171,869	21,342,912 <sup>(1)</sup> 2.171.869 <sup>(2)</sup>
Churi-Cherrisou	—	_	2,171,009	2,171,009

(1) Tsui-Hui Huang has deemed interests in the following: (i) 17,415,100 shares held by Tai Lung Capital Inc.; (ii) 1,894,477 shares held by Chung Lung Investment Co., Ltd.; (iii) 1,339,785 shares held by Alps International Co., Ltd., which are registered in the name of DB Nominees (S) Pte Ltd.; and (iv) 693,550 shares registered in the name of Daiwa Capital Markets Singapore Limited.

(2) These shares are registered in the name of Daiwa Capital Markets Singapore Limited.

The Directors' interests as at 21 January 2020 were the same as those at the end of the financial year.

### Directors' receipt and entitlement to contractual benefits

### Service agreement

Tsui-Hui Huang, Chairman, CEO and Executive Director of the Company, entered into a service agreement with the Company with effect from 20 June 2005. The agreement was last renewed on 20 June 2017 for a period of 3 years and will be extended from 20 June 2020 for a further 3 years.

Under the terms of the service agreement, Tsui-Hui Huang is entitled to an incentive bonus equivalent to 1% of the Group's audited profit after tax and minority interests attributable to owners of the Company as set out in the audited accounts of the Group for the relevant financial year ("Incentive Bonus"). The Incentive Bonus payable to Tsui-Hui Huang amounted to NT\$3.1 million for the current financial year ended 31 December 2019.

### Directors' fees

In addition to the above-mentioned service agreement, each Director receives such Directors' fees as may be approved by shareholders of the Company.



### Other contracts

In the normal course of business, certain of the Company's subsidiaries entered into an office rental agreement with a corporate shareholder of the Company, Tai Lung Capital Inc. ("Tai Lung"), which Cheng-Wang Huang (being an immediate family member of Tsui-Hui Huang) is member of and may be entitled to receive a benefit pursuant to such office rental agreement.

Save for the above, no other Director has, since the end of the previous financial year, received or become entitled to receive a benefit (other than a benefit which has been included in the aggregate amount of Directors' emoluments or fees paid to a firm which a Director is a member or any emoluments received from related corporations as shown in the financial statements) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which he is a member or with a company in which he has a substantial financial interest.

### Option to take up unissued shares

During the financial year, no option to take up unissued shares of the Company or any corporation in the Group was granted.

### **Option exercised**

During the financial year, there were no shares of the Company or any corporation in the Group issued by virtue of the exercise of an option to take up unissued shares.

### Unissued shares under option

At the end of the financial year, there were no unissued shares of the Company or any corporation in the Group under option.

### Other information required by the Singapore Exchange Securities Trading Limited

(i) Material contracts

Other than as disclosed elsewhere in this annual report, no material contracts to which the Company or any subsidiary is a party and which involve Directors' interest subsisted at the end of the financial year, or have been entered into since the end of the previous financial year.

(ii) Appointment of auditors

The Company has complied with Rules 712 and 715 of the Listing Manual of the SGX-ST in relation to its auditors.

(iii) Review of the provision of non-audit services by the auditor

The Audit Committee has undertaken a review of non-audit services provided by the auditors and they would not, in the opinion of the Audit Committee, affect their independence.



### (iv) Internal controls

The Group has established an integrated risk identification and management framework. In the Group, risks are proactively identified and addressed. The ownership of these risks lies with the respective business and corporate heads with stewardship residing with the Board. The Board ensures that Management maintains a sound system of internal controls, and is assisted by the Audit Committee which conducts reviews of the adequacy and effectiveness of the Group's material internal controls and risk assessment annually.

During the year, the Group, with the participation of the business and corporate heads, carried out an exercise to consolidate and review the Group's risk register which identifies the key risks faced by the Group and the internal controls in place to manage or mitigate those risks. The internal auditor was also involved in testing the effectiveness of certain material internal control systems. Material deficiencies (if any) and the consequent remedial action were reviewed by the Audit Committee and reported to the Board.

Based on the Company's above described risk identification and management framework, regular reviews performed by Management, and assurances from the CEO and the CFO that its risk management and internal control systems are adequate and effective, the Board, with the concurrence of the Audit Committee, is of the opinion that the Group's systems of risk management and internal controls are adequate and effective in addressing the financial, operational, compliance and information technology risks faced by the Group.

The Board notes that the systems of risk management and internal controls provide reasonable, but not absolute, assurance that the Group will not be adversely affected by events that might be reasonably foreseen as it works to achieve its business objectives. In this regard, the Board also notes that no system of internal controls and risk management can provide absolute assurance against the occurrence of material errors, poor judgment in decision making, human error, losses, fraud or other irregularities.

On behalf of the Directors

Tsui-Hui Huang Director

**Ng-Chee Tan** Director

17 March 2020



MEMBERS OF THE COMPANY HOTUNG INVESTMENT HOLDINGS LIMITED

### Report on the audit of the financial statements

### Opinion

We have audited the financial statements of Hotung Investment Holdings Limited ('the Company') and its subsidiaries ('the Group'), which comprise the consolidated statement of financial position of the Group and the statement of financial position of the Company as at 31 December 2019, and the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows of the Group for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 53 to 96.

In our opinion, the accompanying consolidated financial statements of the Group and the statement of financial position of the Company give a true and fair view of the consolidated financial position of the Group and the financial position of the Company as at 31 December 2019, and of the consolidated financial performance and consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRSs).

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants *Code of Ethics for Professional Accountants* (IESBA Code) and the Accounting and Corporate Regulatory Authority *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* (ACRA Code), together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code, and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# INDEPENDENT AUDITORS' REPORT

MEMBERS OF THE COMPANY HOTUNG INVESTMENT HOLDINGS LIMITED

Key audit matters - Valuation of unquoted investments (NT\$4,376 million)

(Refer to Note 8 to the financial statements)

### Valuation of unquoted investments

The Group's portfolio of investments comprised quoted investments of NT\$860 million and unquoted investments of NT\$4,376 million. Of the portfolio of unquoted investments, NT\$748 million were classified as Level 2 financial instruments which were valued using market observable prices or inputs which reduced the extent of management judgement and estimation and thus, reduced the uncertainty associated with the determination of fair values.

The remaining portfolio of NT\$3,628 million comprised Level 3 financial instruments. The Level 3 financial instruments comprised mainly unquoted equity securities and fund investments which were valued based on methodologies that applied unobservable inputs, resulting in a significant degree of estimation uncertainty and management judgement in the valuation.

### How the matter was addressed in our audit

For the portfolio of Level 3 financial instruments, we assessed and tested the design and operating effectiveness of the controls over the preparation, review and approval of the valuations.

We also performed additional procedures over a selection of investments for each type of valuation methodology adopted by the Group. Valuation of the Group's investment in fund investments was based on the net asset values reported by the external fund managers. In assessing the reliability of using unaudited financial information provided by the fund managers, we performed a retrospective review of prior year's valuations by assessing the difference between the unaudited and audited 31 December 2018 net assets and partners' capital, where we noted the difference to be immaterial. This trend was consistent for previous financial years, also an indication of the reliability of the fund managers' valuations.

For the portfolio of investments measured using transaction prices, our procedures to evaluate the reasonableness of the valuations included industry trend and analysis of the investee performance as well as application of market multiples approach as a cross-check of the Group's valuations. Our valuation specialists were involved in the market multiples approach to assess if comparable companies and multiples selected were appropriate. Similarly, the valuation specialists were also involved in the review of investment portfolio that was valued using the market multiples approach.

Overall, the valuation estimates for the Group's portfolio of investments were within a reasonable range of outcomes as at 31 December 2019. We also noted that the Group's disclosures were appropriate.

Other information

Management is responsible for the other information. The other information comprises the Financial highlights, Chairman's statement, Board of directors, Key management, Investment managers, Investment advisors, Operating and financial review, Investment manager report, Corporate governance report, Sustainability report, Directors' statement and Shareholding statistics included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

# INDEPENDENT AUDITORS' REPORT

MEMBERS OF THE COMPANY HOTUNG INVESTMENT HOLDINGS LIMITED

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of management and directors for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The directors are responsible for overseeing the Group's financial reporting process.

### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.



MEMBERS OF THE COMPANY HOTUNG INVESTMENT HOLDINGS LIMITED

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditors' report is Lee Chin Siang Barry.

**KPMG LLP** *Public Accountants and Chartered Accountants* 

Singapore 17 March 2020

# STATEMENTS OF **FINANCIAL POSITION**

AS AT 31 DECEMBER 2019

		Gro	oup	Com	pany
	Note	2019 NT\$'000	2018 NT\$'000	2019 NT\$'000	2018 NT\$'000
Assets					
Non-current assets					
Investments in subsidiaries	7	-	_	4,433,372	4,714,147
Financial assets at fair value through					
profit or loss	8	5,194,876	5,122,927	_	-
Property, plant and equipment	9	26,636	770		
		5,221,512	5,123,697	4,433,372	4,714,147
Current assets					
Financial assets at fair value through					
profit or loss	8	41,101	85,766	_	_
Trade and other receivables	10	7,385	8,184	135	1,548
Cash and cash equivalents	11	1,073,674	1,134,962	42,595	41,582
		1,122,160	1,228,912	42,730	43,130
Total assets		6,343,672	6,352,609	4,476,102	4,757,277
Equity					
Share capital	12	5,233,033	5,233,033	5,233,033	5,233,033
Share premium		1,347,887	1,347,887	1,347,887	1,347,887
Reserves	13	601,805	668,140	105,882	105,882
Accumulated losses		(1,077,203)	(1,102,307)	(2,234,372)	(1,949,738)
Equity attributable to owners of the					
Company		6,105,522	6,146,753	4,452,430	4,737,064
Non-controlling interests	14	96,976	95,156	_	
Total equity		6,202,498	6,241,909	4,452,430	4,737,064
Non-current liability					
Trade and other payables	16	18,632			
		18,632	_	_	_
Current liabilities					
Trade and other payables	16	92,755	74,419	23,672	20,213
Income tax payables	-	29,787	36,281		_
		122,542	110,700	23,672	20,213
Total liabilities		141,174	110,700	23,672	20,213
Total equity and liabilities		6,343,672	6,352,609	4,476,102	4,757,277

The accompanying notes form an integral part of these financial statements.

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

YEAR ENDED 31 DECEMBER 2019

		Gro	oup
	Note	2019 NT\$'000	2018 NT\$'000
Revenue	17	498,108	443,419
Operating expenses	18	(143,021)	(135,777)
Operating profit		355,087	307,642
Finance costs	9	(196)	
Profit before tax		354,891	307,642
Tax expense	19	(22,011)	(13,797)
Profit for the year		332,880	293,845
<b>Other comprehensive income:</b> Items that are or may be reclassified subsequently to profit or loss: Exchange differences on translation of foreign operations and others		(79,219)	89,183
Other comprehensive (losses)/income for the financial year, net of tax		(79,219)	89,183
Total comprehensive income for the financial year		253,661	383,028
Profit attributable to:			
Owners of the Company		307,589	270,812
Non-controlling interests		25,291	23,033
		332,880	293,845
Total comprehensive income for the financial year attributable to:			
Owners of the Company		228,370	359,995
Non-controlling interests		25,291	23,033
		253,661	383,028
Earnings per share (in NT\$):			
Basic	20	3.19	2.81
Diluted	20	3.19	2.81

The accompanying notes form an integral part of these financial statements.

											YEAR	ENDED 3	YEAR ENDED 31 DECEMBER 2018	ER 2018
	Note	Share capital NT\$'000	≪ Share premium NT\$'000	Contributed surplus reserve NT\$'000	Currency translation and other reserve NT\$'000	- Attributa Legal reserve NT\$'000	ble to own Special reserve NT\$*000	Attributable to owners of the Company Capital surplus - net assets Fair Legal Special from value reserve reserve merger reserve NT\$'000 NT\$'000 NT\$'000	ompany Fair value reserve NT\$'000	Treasury share reserve NT\$'000	Accumulated losses NT\$'000	Sub-total NT\$'000	Non- controlling interests NT\$'000	Total NT\$'000
Group At 1 January 2018, as previously reported		5,233,033	1,347,887	406,116	(181,203)	486,947	19,801	126,667	(63,181)	(291,100)	(959,777)	(959,777) 6,125,190	101,456	6,226,646
Adjustment on initial application of IFRS 9, net of tax	13	I	I	I	I	1	I	I	63,181	I	(63,181)	I	I	I
Adjusted balance at 1 January 2018		5,233,033	1,347,887	406,116	(181,203)	486,947	19,801	126,667	I	(291,100)	(1,022,958)	6,125,190	101,456	6,226,646
Total comprehensive income for the year Profit for the year		I	I	1	I	1	I	1	I	I	270,812	270,812	23,033	293,845
Exchange differences on translation of foreign operations and others		I	I	I	89,183	I	I	I	I	I	I	89,183	I	89,183
Total other comprehensive income		1	I	I	89,183	I	I	I	I	1	I	89,183	1	89,183
Total comprehensive income for the year		I	1	1	89,183	I		1	1	I	270,812	359,995	23,033	383,028
Transactions with owners, recognised directly in equity Contributions by and distributions to owners														
Shares bought back as treasury shares	13	I	I	I	I	I	I	I	I	(9,134)	I	(9,134)	I	(9,134)
Iranster to legal reserve of certain subsidiaries	13	I	I	I	I	20,863	I	I	I	I	(20,863)	I	I	I
Universities para to snarenoiders of the Company Capital reduction in subsidiaries	15	1 1	1 1	1 1	1 1	1 1	1 1	1 1	1 1	Ι Ι	(329,298) -	(329,298) -	(29,323) (10)	(358,621) (10)
Total transactions with owner		I	I	I	I	20,863	I	I	I	(9,134)	(350,161)	(338,432)	(29,333)	(367,765)
At 31 December 2018		5,233,033	1,347,887	406,116	(92,020)	507,810	19,801	126,667		(300,234)	(1,102,307)	6,146,753	95,156	6,241,909

The accompanying notes form an integral part of these financial statements.

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**CONSOLIDATED STATEMENT OF** 

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

YEAR ENDED 31 DECEMBER 2019

		~			- Attributable to owners of the Company	to owners	of the Con	npany			^		
	Note	Share capital NT\$'000	Share premium NT\$'000	Contributed surplus reserve NT\$'000	Currency translation and other reserve NT\$'000	Legal reserve NT\$*000	Special reserve NT\$'000	Capital surplus – net assets from merger NT\$'000	Treasury share reserve NT\$1000	Accumulated losses NT\$'000	Sub-total NT\$'000	Non- controlling interests NT\$'000	Total NT\$*000
Group At 1 January 2019		5,233,033 1,347,887	1,347,887	406,116	(92,020)	507,810	19,801	126,667	(300,234)	(1,102,307)	6,146,753	95,156	6,241,909
Total comprehensive income/(losses) for the year Profit for the year		1	1	I	1	I	I	1	1	307,589	307,589	25,291	332,880
Exchange differences on translation of foreign operations and others		I	I	Ι	(79,219)	I	I	I	I	I	(79,219)	I	(79,219)
Total other comprehensive losses		1	1	1	(79,219)	1	1	1	1	I	(79,219)		(79,219)
Total comprehensive income/(losses) for the year		I	I	I	(79,219)	I	I	I	I	307,589	228,370	25,291	253,661
Transactions with owners, recognised directly in equity Contributions by and distributions to													
owners Transfer to legal reserve of certain subsidiaries	13	I	I	I	I	12,884	I	I	I	(12,884)	I	I	I
Unvidends paid to shareholders of the Company Capital reduction in subsidiaries	15	1 1	1 1	1 1	1 1	1 1	1 1	1 1	1 1	(269,601) -	(269,601) -	(23,459) (12)	(293,060) (12)
Total transactions with owner		I	I	I	I	12,884	I	I	I	(282,485)	(269,601)	(23,471)	(293,072)
At 31 December 2019		5,233,033	1,347,887	406,116	(171,239)	520,694	19,801	126,667	(300,234)	(1,077,203)	6,105,522	96,976	6,202,498

# CONSOLIDATED STATEMENT OF **CASH FLOWS**

YEAR ENDED 31 DECEMBER 2019

		Gro	up
	Note	2019 	2018 NT\$'000
Cash flows from operating activities			
Profit after tax Adjustments for:		332,880	293,845
Net gains on financial assets at fair value through profit or loss		(304,762)	(291,662)
Dividend/distribution income		(184,627)	(138,477)
Depreciation expense		7,362	379
Finance costs		196	-
Interest income		(1,879)	(4,619)
Gains on disposal of property, plant and equipment		(193)	_
Tax expenses		22,011	13,797
Changes to:		(129,012)	(126,737)
Financial assets at fair value through profit or loss		202,787	(5,057)
Trade and other receivables		229	5,213
Trade and other payables		11,315	(9,151)
Cash from/(used in)operations		85,319	(135,732)
Interest received		1,876	5,553
Finance costs paid		(196)	_
Dividend/distribution income received		185,200	137,904
Tax paid		(28,505)	(39,993)
Net cash from/(used in) operating activities		243,694	(32,268)
Cash flows from investing activities			
Acquisition of property, plant and equipment		(1,199)	_
Proceeds from disposal of property, plant and equipment		551	_
Net cash used in investing activities		(648)	
Cash flows from financing activities			
Payment of lease liabilities		(6,862)	_
Dividend paid to non-controlling shareholders in subsidiaries		(22,454)	(28,067)
Capital reduction in subsidiaries paid to non-controlling interests		(12)	(10)
Dividends paid to shareholders of the Company		(269,601)	(329,298)
Purchase of treasury shares			(9,134)
Net cash used in financing activities		(298,929)	(366,509)
Net decrease in cash and cash equivalents		(55,883)	(398,777)
Cash and cash equivalents at 1 January		1,134,962	1,521,959
Effect of exchange rate on cash and cash equivalents		(5,405)	11,780
Cash and cash equivalents at 31 December	11	1,073,674	1,134,962

The accompanying notes form an integral part of these financial statements.

These notes form an integral part of the financial statements.

The financial statements were authorised for issue by the Board of Directors on 17 March 2020.

### 1 DOMICILE AND ACTIVITIES

Hotung Investment Holdings Limited (the "Company") is incorporated in Bermuda with its registered office at Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda. The Company is listed on the main board of the Singapore Exchange Securities Trading Limited.

The principal activity of the Company is investment holding and its investment management operations are performed by its subsidiary, Hotung International Co., Ltd., which has its principal place of business at 10F, 261, Sung-Chiang Road, Taipei, Taiwan, Republic of China. The principal activities of the subsidiaries are disclosed in note 7 to the financial statements.

The consolidated financial statements relate to the Company and its subsidiaries (referred to as the "Group").

### 2 BASIS OF PREPARATION

### 2.1 Statement of compliance

The financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRSs"), as issued by the International Accounting Standards Board ("IASB").

### 2.2 Basis of measurement

The financial statements have been prepared under the historical cost basis, except for certain financial instruments, which are measured at their fair values based on the fair valuation methods as disclosed in the accounting policies below.

### 2.3 Functional and presentation currency

These financial statements are presented in New Taiwan dollars ("NT\$"), which is the Company's functional currency. All financial information presented in New Taiwan dollars have been rounded to the nearest thousand, unless otherwise stated.

### 2.4 Use of estimates and judgements

The preparation of the financial statements in conformity with IFRSs requires management to exercise its judgement in the process of applying the Group's accounting policies. It also requires the use of accounting estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses. Actual results may differ from those estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

Critical accounting estimates and assumptions used that are significant to the financial statements, and areas involving a higher degree of judgement or complexity, are disclosed in note 4.

### 2 BASIS OF PREPARATION (CONT'D)

### 2.5 Changes in significant accounting policies

The Group has initially applied IFRS 16 from 1 January 2019. A number of other new standards are also effective from 1 January 2019 but they do not have a material effect on the Group's financial statements.

The Group applied IFRS 16 using the modified retrospective approach, under which the cumulative effect of initial application is recognised in retained earnings at 1 January 2019. Accordingly, the comparative information presented for 2018 is not restated – i.e. it is presented, as previously reported, under IAS 17 *Leases* and related interpretations. The details of the changes in accounting policies are disclosed below. Additionally, the disclosure requirements in IFRS 16 have not generally been applied to comparative information.

### Definition of a lease

Previously, the Group determined at contract inception whether an arrangement was or contained a lease under IAS 17. The Group now assesses whether a contract is or contains a lease based on the definition of a lease, as explained in note 3.8.

On transition to IFRS 16, the Group elected to apply the practical expedient to grandfather the assessment of which transactions are leases. The Group applied IFRS 16 only to contracts that were previously identified as leases. Contracts that were not identified as leases under IAS 17 were not reassessed for whether there is a lease under IFRS 16. Therefore, the definition of a lease under IFRS 16 was applied only to contracts entered into or changed on or after 1 January 2019.

### As a lessee

As a lessee, the Group previously classified leases as operating or finance leases based on its assessment of whether the lease transferred significantly all of the risks and rewards incidental to ownership of the underlying asset to the Group. Under IFRS 16, the Group recognises right-of-use assets and lease liabilities for most of the leases – i.e. these leases are on-balance sheet.

At commencement or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of its relative stand-alone price. However, for leases of office space, the Group has elected not to separate non-lease components and account for the lease and associate non-lease components as a single lease component.

### Leases classified as operating leases under IAS 17

Previously, the Group classified property leases as operating leases under IAS 17. On transition, for these leases, lease liabilities were measured at the present value of the remaining lease payments, discounted at the respective lessee entities' incremental borrowing rates applicable to the leases as at 1 January 2019. Right-of-use assets are measured at either:

- their carrying amount as if IFRS 16 had been applied since the commencement date, discounted using the applicable incremental borrowing rates at the date of initial application; or
- an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments

   the Group applied this approach to all leases.

The Group has tested its right-of-use assets for impairment on the date of transition and has concluded that there is no indication that the right-of-use assets are impaired.

### 2 BASIS OF PREPARATION (CONT'D)

### 2.5 Changes in significant accounting policies (cont'd)

### Leases classified as operating leases under IAS 17 (cont'd)

The Group used a number of practical expedients when applying IFRS 16 to leases previously classified as operating leases under IAS 17. In particular, the Group:

- did not recognise right-of-use assets and liabilities for leases for which the lease term ends within 12 months of the date of initial application;
- did not recognise right-of-use assets and liabilities for leases of low value assets (e.g. IT equipment);
- excluded initial direct costs from the measurement of the right-of-use assets at the date of initial application; and
- used hindsight when determining the lease term.

The Group did not classify any leases under finance leases under IAS 17 and is not a lessor.

### Transition

On transition to IFRS 16, the Group recognised additional right-of-use assets and additional lease liabilities. The impact on transition is summarised below:

	Impact of adopting IFRS 16 at 1 January 2019 NT\$'000
<b>Group</b> Right-of-use assets – property, plant and equipment Lease liabilities	32,387 32,387

When measuring lease liabilities for leases that were classified as operating leases, the Group discounted lease payments using its incremental borrowing rate at 1 January 2019. The weighted-average rate applied is 0.74%.

Group	Impact of adopting IFRS 16 at 1 January 2019 NT\$'000
Operating lease commitments at 31 December 2018 as disclosed under IAS 17 in the	
Group's consolidated financial statements	8,635
Discounted using the incremental borrowing rate at 1 January 2019 Finance lease liabilities recognised as 31 December 2018	8,598
<ul> <li>Recognition exemption for leases of low-value assets</li> </ul>	(199)
- Recognition exemption for leases with less than 12 months of lease term at transition	(3,706)
<ul> <li>Extension options reasonably certain to be exercised</li> </ul>	27,694
Lease liabilities recognised at 1 January 2019	32,387

Except as described in Note 2.5, the accounting policies set out below have been applied consistently to all periods presented in these financial statements, and have been applied consistently by Group entities.

### 3 SIGNIFICANT ACCOUNTING POLICIES

### 3.1 Basis of consolidation

### (i) Business combinations

Business combinations are accounted for using the acquisition method as at the acquisition date, which is the date on which control is transferred to the Group. The consideration transferred in the acquisition is generally measured at fair value, as are the identifiable net assets acquired. Any goodwill that arises is tested annually for impairment. Any gain on a bargain purchase is recognised in profit or loss immediately. Transaction costs are expensed as incurred, except if related to the issue of debt or equity securities.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in profit or loss.

Any contingent consideration payable is recognised at fair value at the acquisition date and included in the consideration transferred. If the contingent consideration is classified as equity, it is not remeasured and settlement is accounted for within equity. Otherwise, subsequent changes to the fair value of the contingent consideration are recognised in profit or loss.

### (ii) Subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as transactions with owners in their capacity as owners. When the Group loses control over a subsidiary, it derecognises the assets and liabilities of the subsidiary, and any related non-controlling interests and other components of equity. Any resulting gain or loss is recognised in profit or loss. Any interest retained in the former subsidiary is measured at fair value when control is lost.

### (iii) Non-controlling interests

Non-controlling interests are measured initially at either their proportionate share of the acquiree's identifiable net assets at the date of acquisition or at fair value. The measurement basis taken is elected on a transaction-by-transaction basis.

### *(iv)* Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income or expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

### (v) Subsidiaries in the separate financial statements

Investments in subsidiaries are stated in the Company's statement of financial position at cost less accumulated impairment losses.

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 3.2 Foreign currency

### *(i)* Foreign currency transactions

Transactions in foreign currencies are translated to the respective functional currencies of Group entities at exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the end of the reporting period are retranslated to the functional currency at the exchange rate at that date. The foreign currency gain or loss on monetary items is the difference between amortised cost in the functional currency at the beginning of the year, adjusted for effective interest and payments during the year, and the amortised cost in foreign currency translated at the exchange rate at the end of the year.

Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined. Non-monetary items in a foreign currency that are measured based on historical cost are translated using the exchange rate at the date of the transaction. Foreign currency differences arising on translation are generally recognised in profit or loss. However, foreign currency differences arising from the translation of investments in equity securities designated at fair value through other comprehensive income ('FVOCI') are recognised in other comprehensive income.

### (ii) Foreign operations

The assets and liabilities of foreign operations, including goodwill and fair value adjustments arising on acquisition, are translated to New Taiwan dollars at exchange rates at the end of the reporting period. The income and expenses of foreign operations are translated to New Taiwan dollars at exchange rates at the dates of the transactions.

Foreign currency differences are recognised in other comprehensive income, and presented in the currency translation reserve in equity. However, if the foreign operation is a non-wholly owned subsidiary, then the relevant proportionate share of the translation difference is allocated to the non-controlling interests. When a foreign operation is disposed of such that control, significant influence or joint control is lost, the cumulative amount in the translation reserve related to that foreign operation is reclassified to profit or loss as part of the gain or loss on disposal. When the Group disposes of only part of its interest in a subsidiary that includes a foreign operation while retaining control, the relevant proportion of the cumulative amount is reattributed to non-controlling interests.

When the settlement of a monetary item receivable from or payable to a foreign operation is neither planned nor likely to occur in the foreseeable future, foreign exchange gains and losses arising from such a monetary item that are considered to form part of a net investment in a foreign operation are recognised in other comprehensive income, and are presented in the currency translation reserve in equity.

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 3.3 Financial instruments

### (i) Recognition and initial measurement – Non-derivative financial instruments

Non-derivative financial instruments comprise investments in equity investments, trade and other receivables (excluding prepayments), cash and cash equivalents and trade and other payables.

Cash and cash equivalents comprise cash balances, bank deposits and other short-term highly liquid investments.

The Group initially recognises trade and other receivables (excluding prepayments) and cash and cash equivalents on the date that they are originated. All other financial instruments are recognised initially on the trade date, which is the date that the Group becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at fair value through profit or loss ('FVTPL'), transaction costs that are directly attributable to its acquisition or issue. For financial instruments that are at FVTPL, at initial recognition, attributable transaction costs are recognised in the income statement when incurred. A trade receivable without a significant financing component is initially measured at transaction price.

### (ii) Classification and subsequent measurement – Financial assets

On initial recognition, a financial asset is classified as measured at amortised cost, FVOCI or FVTPL.

Financial assets are not reclassified subsequent to their initial recognition unless the Group changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

### Financial assets at amortised cost

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

These assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

### Financial assets at fair value through comprehensive income

On initial recognition of an equity investment that is not held for trading, the Group may irrevocably elect to present subsequent changes in fair value in other comprehensive income. This election is made on an investment-by-investment basis.

These assets are subsequently measured at fair value. Dividends are recognised as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in other comprehensive income and are never reclassified to profit or loss.

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 3.3 Financial instruments (cont'd)

(ii) Classification and subsequent measurement – Financial assets (cont'd)

### Financial assets at fair value through profit or loss

### Mandatorily at FVTPL

Financial assets that are held for trading are measured at fair value through profit or loss ("FVTPL"). Financial assets are classified as held-for-trading if they are acquired for the purpose of selling in the short-term or on initial recognition they are part of a portfolio of identified financial instruments that are managed together for which there is evidence of a recent actual pattern of short-term profit taking.

Financial assets which are managed and whose performance is evaluated on a fair value basis and those that are not classified as measured at amortised cost or FVOCI are measured at FVTPL.

On initial recognition, the Group may irrevocably designate a financial asset that does not meet the requirements to be measured at amortised cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

These assets are subsequently measured at fair value. Net gains and losses, including any interest or any dividend income, are recognised in the profit or loss.

### Associates

Associates are entities over which the Group has significant influence, but not control or joint control, generally accompanied by a shareholding giving rise to 20% to 50% of the voting rights. Significant influence is the power to participate in the financial and operating policy decisions of the investee companies but is not control or joint control.

Investments in associates which are held as part of the Group's investment portfolio are designated upon initial recognition as investments at FVTPL as their performance is evaluated on a fair value basis. This is permitted by IAS 28 *Investments in Associates and Joint Ventures* which allows a venture capital organisation to measure its investment in an associate to be measured at FVTPL in accordance with IFRS 9. This election shall be made separately for each associate at initial recognition.

Investments in associates that are measured at FVTPL are subsequently measured at fair value.

### Financial assets - Business model assessment

The Group makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to management. The information considered includes:

- the stated policies and objectives for the portfolio and the operation of those policies in practice. These include whether management's strategy focuses on earning contractual interest income, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of any related liabilities or expected cash outflows or realising cash flows through the sale of the assets;
- how the performance of the portfolio is evaluated and reported to the Group's management;

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 3.3 Financial instruments (cont'd)

(ii) Classification and subsequent measurement – Financial assets (cont'd)

Financial assets – Business model assessment (cont'd)

- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- how managers of the business are compensated (e.g. whether compensation is based on the fair value of the assets managed or contractual cash flows collected); and
- the frequency, volume and timing of sales of financial assets in prior periods, the reasons for such sales and expectations about future sales activity.

Transfers of financial assets to third parties in transactions that do not qualify for derecognition are not considered sales for this purpose, consistent with the Group's continuing recognition of the assets.

### (iii) Derivative financial instruments

A derivative (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument) is deemed as held-for-trading.

Derivatives are recognised initially at fair value and any directly attributable transaction costs are recognised in profit or loss as incurred. Subsequent to initial recognition, derivatives are measured at fair value, and changes therein are recognised in profit or loss.

Embedded derivatives are separated from host contracts that are not financial assets and accounted for separately if the economic characteristics and risks of the host contract and the embedded derivatives are not closely related, a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative, and the combined instrument is not measured at FVTPL.

### (iv) Classification and subsequent measurement – Non-derivative financial liabilities

The Group classifies non-derivative financial liabilities into the other financial liabilities category. Such financial liabilities are recognised initially at fair value plus any directly attributable transaction costs and subsequently measured at their amortised cost using the effective interest method.

Other financial liabilities comprise trade and other payables.

### (v) Fair value measurement

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction on the measurement date.

When available, the Group measures the fair value of an instrument using quoted prices in an active market for that instrument. A market is regarded as active if quoted prices are readily and regularly available and represent actual and regularly occurring market transactions on an arm's length basis.

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 3.3 Financial instruments (cont'd)

### (v) Fair value measurement (cont'd)

If the market for a financial instrument is not active, then the Group establishes fair value using a valuation technique. Valuation techniques include using recent arm's length transactions between knowledgeable, willing parties (if available), comparable multiples and reference to the current fair value of other instruments that are substantially the same. The chosen valuation techniques makes maximum use of market inputs, relies as little as possible on estimates specific to the Group, incorporates all factors that market participants would consider in setting a price, and is consistent with accepted economic methodologies for pricing financial instruments. Fund investments are measured at reported net asset values. Inputs to valuation techniques reasonably represent market expectations and measures of the risk-return factors inherent in the financial instrument.

### (vi) Derecognition

### Financial assets

The Group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Group neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

The Group enters into transactions whereby it transfers assets recognised in its statement of financial position, but retains either all of substantially all of the risks and rewards of the transferred assets. In these cases, the transferred assets are not derecognised.

(vii) Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

### (viii) Impairment

### Non-derivative financial assets

The Group recognises loss allowances for expected credit loss ('ECL') on financial assets measured at amortised cost and contract assets.

The new impairment model will apply to financial assets measured at amortised cost or FVOCI, except for investments in equity instruments, and to contract assets.

Under IFRS 9, loss allowances will be measured on either of the following bases:

- 12-month ECLs: these are ECLs that result from possible default events within the 12 months after the reporting date (or for a shorter period if the expected life of the instrument is less than 12 months); or
- Lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument.

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 3.3 Financial instruments (cont'd)

(viii) Impairment (cont'd)

Non-derivative financial assets (cont'd)

### Simplified approach

The Group applies the simplified approach to provide for ECL for all trade receivables. The simplified approach requires the loss allowance to be measured at an amount equal to lifetime ECL.

### General approach

The Group applies the general approach to provide for ECL on all other financial instruments. Under the general approach, loss allowance is measured at an amount equal to 12-month ECL at initial recognition.

At each reporting date, the Group assessed whether the credit risk of a financial instrument has increased significantly since initial recognition. When credit risk has increased significantly since initial recognition, loss allowance is measured at an amount equal to lifetime ECL.

If credit risk has not increased significantly since initial recognition or if the credit quality of the financial instruments improve such that there is no longer a significant increase in credit risk since initial recognition, loss allowance is measured at an amount equal to 12-month ECL.

At each reporting date, the Group assesses whether financial assets carried at amortised cost are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial assets have occurred.

### Measurement of ECL

ECL are a probability-weighted estimate of credit losses. They are measured as follows:

- financial assets that are not credit-impaired at the reporting date: as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the Group in accordance with the contract and the cash flows that the Group expects to receive); and
- financial assets that are credit-impaired at the reporting date: as the difference between the gross carrying amount and the present value of estimated future cash flows.

### 3.4 Property, plant and equipment

### (i) Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 3.4 Property, plant and equipment (cont'd)

### (i) Recognition and measurement (cont'd)

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

The gain or loss on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

### (ii) Subsequent costs

The cost of replacing a component of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that future economic benefits embodied within the component will flow to the Group, and its cost can be measured reliably. The carrying amount of the replaced component is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

### (iii) Depreciation

Depreciation is based on the cost of an asset less its residual value. Significant components of individual assets are assessed and if a component has a useful life that is different from the remainder of that asset, that component is depreciated separately.

Depreciation is recognised as an expense in profit or loss on a straight-line basis over the estimated useful lives of each component of an item of property, plant and equipment, unless it is included in the carrying amount of another asset. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Group will obtain ownership by the end of the lease term.

Depreciation is recognised from the date that the property, plant and equipment are installed and are ready for use, or in respect of internally constructed assets, from the date that the asset is completed and ready for use.

The estimated useful lives are as follows:

Office equipment	3-5 years
Motor vehicles	5 years
Right-of-use assets	5 years

Depreciation methods, useful lives and residual values are reviewed at the end of each reporting period and adjusted if appropriate.

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 3.5 Share capital

### Ordinary shares

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares are recognised as a deduction from equity, net of any tax effects.

### Repurchase of share capital (treasury shares)

When shares recognised as equity are repurchased, the amount of the consideration paid, which includes directly attributable costs, net of any tax effects, is recognised as a deduction from equity. Repurchased shares are classified as treasury shares and are presented in the treasury share reserve. When treasury shares are sold or reissued subsequently, the amount received is recognised as an increase in equity, and the resulting surplus or deficit on the transaction is presented in contributed surplus reserve.

### 3.6 Revenue recognition

Revenue for the Group comprises investment income arising from dividend income, distribution income, interest income, net gains/losses on financial assets at fair value through profit or loss, and consultancy fee income.

### Dividend/distribution income

Dividend/distribution income is recognised in profit or loss on the date that the right to receive payment is established. For dividend income from quoted equity securities, this is usually the ex-dividend date. For unquoted equity securities, this is usually the date when the shareholders have approved the payment of a dividend.

### Interest income

Interest income is recognised as it accrues in profit or loss using the effective interest method.

### Net gains/losses on financial assets at fair value through profit or loss

Net gains/losses on financial assets at fair value through profit or loss comprise gains/losses from sale of investments and net changes in fair value of investments.

### Consultancy fee income

Consultancy fee income are recognised in the accounting period in which the services are rendered.

### 3.7 Employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

Obligations for contributions to defined contribution pension plans are recognised as an employee benefit expense in profit or loss in the periods during which related services are rendered by employees.

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 3.8 Leases

The Group has applied IFRS 16 using the modified retrospective approach and therefore the comparative information has not been restated and continues to be reported under IAS 17. The details of accounting policies under IAS 17 are disclosed separately.

### Policy applicable from 1 January 2019

At inception of a contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group uses the definition of a lease in IFRS 16.

This policy is applied to contracts entered into, on or after 1 January 2019.

### As a lessee

At commencement or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices. However, for the leases of property, the Group has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Group by the end of the lease term or the cost of the right-of-use asset reflects that the Group will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the lessee's incremental borrowing rate. Generally, the Group uses the lessee's incremental borrowing rate as the discount rate.

The Group determines the lessee's incremental borrowing rate by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease and type of the asset leased.
### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 3.8 Leases (cont'd)

### As a lessee (cont'd)

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Group is reasonably certain to exercise, lease payments in an optional renewal period if the Group is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Group is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The Group presents right-of-use assets that do not meet the definition of investment property in 'property, plant and equipment' and lease liabilities in 'trade and other payables' in the statement of financial position.

### Short-term leases and leases of low-value assets

The Group has elected not to recognise right-of-use assets and lease liabilities for leases of low-value assets and short-term leases, including IT equipment. The Group recognises the lease IFRS 16 payments associated with these leases as an expense on a straight-line basis over the lease term.

### Policy applicable before 1 January 2019

For contracts entered into before 1 January 2019, the Group determined whether the arrangement was or contained a lease based on the assessment of whether the lessor had conveyed a right to use the asset to the lessee for an agreed period of time in return for a payment or series of payments.

### As a lessee

In the comparative period, leases that transferred substantially all of the risks and rewards of ownership would be classified as finance leases. When this was the case, the leased assets were measured initially at an amount equal to the lower of their fair value and the present value of the minimum lease payments. Minimum lease payments were the payments over the lease term that the lessee was required to make, excluding any contingent rent. Subsequent to initial recognition, the assets were accounted for in accordance with the accounting policy applicable to that asset.

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 3.8 Leases (cont'd)

### As a lessee (cont'd)

Assets held under other leases were classified as operating leases and were not recognised in the Group's statement of financial position. Payments made under operating leases are recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives received are recognised as an integral part of the total lease expense, over the term of the lease.

### 3.9 Income tax expense

Income tax expense comprises current and deferred tax. Current tax and deferred tax is recognised in profit or loss except to the extent that it relates to items recognised directly in equity or in other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax is not recognised for temporary differences related to investments in subsidiaries, associates and jointly controlled entities to the extent that the Group is able to control the timing of the reversal of the temporary difference and it is probable that they will not reverse in the foreseeable future.

The measurement of deferred taxes reflects the tax consequences that would follow the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities. Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

In determining the amount of current and deferred tax, the Group takes into account the impact of uncertain tax positions and whether additional taxes and interest may be due. The Group believes that its accruals for tax liabilities are adequate for all open tax years based on its assessment of many factors, including interpretations of tax law and prior experience. This assessment relies on estimates and assumptions and may involve a series of judgements about future events. New information may become available that causes the Group to change its judgement regarding the adequacy of existing tax liabilities; such changes to tax liabilities will impact tax expense in the period that such a determination is made.

### 3 SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 3.10 Earnings per share

The Group presents basic and diluted earnings per share data for its ordinary shares. Basic earnings per share is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year, adjusted for own shares held. Diluted earnings per share is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares, which comprise convertible notes and share options granted to employees.

### 3.11 Segment reporting

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components whose operating results are reviewed regularly by the Group's chief operating decision maker to make decisions about resources allocated to each segment and assess its performance, and for which discrete financial information is available.

Segment results that are reported to the Group's chief operating decision maker include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

#### 3.12 New standards and interpretations not adopted

A number of new standards, amendments to standards and interpretations are effective for annual periods beginning after 1 January 2019, and have not been applied in preparing these consolidated financial statements. The Group does not plan to adopt these standards early.

The following new IFRSs, interpretations and amendments to IFRSs are not expected to have a significant impact on the Group's consolidated financial statements and the Company's statement of financial position.

- Amendments to References to Conceptual Framework in IFRS Standards
- Definition of a Business (Amendments to IFRS 3)
- Definition of Material (Amendments to IAS 1 and IAS 8)

## 4 USE OF ESTIMATES AND JUDGEMENTS

(i) Critical accounting judgements in applying the Group's accounting policies

Financial asset and liability classification

The Group's accounting policies provide scope for assets and liabilities to be designated at inception into different accounting categories in certain circumstances. Details of the Group's classification of financial assets and liabilities are given in note 3.3(ii) and (iv).

### 4 USE OF ESTIMATES AND JUDGEMENTS (CONT'D)

(ii) Key sources of estimation uncertainty

Determining fair value

The Group's accounting policy on fair value measurements is discussed in note 3.3(v).

When measuring the fair value of an asset or liability, the Group uses observable market data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1: Quoted price (unadjusted) in an active market for identical assets or liabilities.
- Level 2: Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

#### Fair value hierarchy

The table below analyses financial instruments measured at fair value at the end of the reporting period, by the level in the fair value hierarchy into which the fair value measurement is categorised:

	Note	Level 1 NT\$'000	Level 2 NT\$'000	Level 3 NT\$'000	Total NT\$'000
2019					
Investments at FVTPL	8				
Quoted equity investments – at FVTPL		860,003	_	_	860,003
Unquoted equity investments – at FVTPL Associate, at fair value		_	747,671	3,467,677	4,215,348
– at FVTPL		_	_	160,626	160,626
		860,003	747,671	3,628,303	5,235,977
2018					
Investments at FVTPL Quoted equity investments	8				
- at FVTPL Unquoted equity investments		562,034	-	-	562,034
<ul> <li>at FVTPL</li> <li>Associate, at fair value</li> </ul>		_	1,672,712	2,777,371	4,450,083
– at FVTPL		_	196,576	_	196,576
		562,034	1,869,288	2,777,371	5,208,693

In 2019, there were no transfers from Level 1 to Level 2 for financial assets at FVTPL investments (2018: NT\$174 million as those investments were delisted during the year). Financial assets at FVTPL investments with a carrying amount of NT\$194 million (2018: NT\$126 million) were transferred from Level 2 to Level 1 because those investments were listed during the year.

## 4 USE OF ESTIMATES AND JUDGEMENTS (CONT'D)

(ii) Key sources of estimation uncertainty (cont'd)

Fair value hierarchy (cont'd)

The fair value hierarchy table excludes financial assets and financial liabilities such as cash and cash equivalents, trade and other receivables and trade and other payables because their carrying amounts approximate their fair values due to their short-term nature.

The following table shows the reconciliation from the opening balance to the closing balance for fair value measurement in Level 3 of the fair value hierarchy:

	Financial assets at FVTPL NT\$'000
2019	
At beginning of year	2,777,371
Total loss recognised in profit or loss	
- net loss on investments at fair value through profit or loss	(266,518)
Disposals	(19,648)
Purchases	97,793
Transfers to Level 3	
– from Level 2 <sup>(a)</sup>	1,293,351
Transfers out of Level 3	
- to Level 1 <sup>(b)</sup>	(88,330)
- to Level 2 <sup>(c)</sup>	(165,716)
At end of year	3,628,303
Total unrealised loss for the year included in profit or loss for investments	
held as at 31 December	(266,518)
2018	
At beginning of year	449,115
Reclassified due to initial adoption of IFRS 9	2,132,542
Total loss recognised in profit or loss	, ,
- net loss on investments at fair value through profit or loss	(136,368)
Disposals	(236,810)
Purchases	147,854
Transfers to Level 3	
– from Level 1 <sup>(d)</sup>	48,233
– from Level 2 <sup>(a)</sup>	731,367
– from cost less impairment <sup>(a)</sup>	74,463
Transfers out of Level 3	
- to Level 2 <sup>(c)</sup>	(433,025)
At end of year	2,777,371
Total unrealised loss for the year included in profit or loss for investments	
held as at 31 December	(136,368)

### 4 USE OF ESTIMATES AND JUDGEMENTS (CONT'D)

(ii) Key sources of estimation uncertainty (cont'd)

Fair value hierarchy (cont'd)

- (a) Certain investments were transferred from cost less impairment and Level 2 to Level 3 because measurement of fair value was based on valuation techniques using significant unobservable inputs.
- (b) Certain investments were transferred from Level 3 to Level 1 when they were listed on stock exchanges during the year.
- (c) Certain investments were transferred from Level 3 to Level 2 because measurement of fair value was based on observable market data.
- (d) Certain investments were transferred from Level 1 to Level 3 when they were delisted.

Although the Group believes that its estimates of fair value are appropriate, the use of different methodologies or assumptions could lead to different measurements of fair value.

The following table shows the valuation techniques and the significant unobservable inputs used in the determination of fair value of the Level 2 and Level 3 financial instruments.

Inter-relationship between

Valuation technique	Significant unobservable inputs	significant unobservable inputs and fair value measurement
Market approach using comparable traded multiples	<ul> <li>Adjusted price-earnings ratio multiple* 7.3x to 18.4x (2018: 7.2x to 15.5x)</li> <li>Adjusted price-book ratio multiple* 0.7x to 4.9x (2018: 0.6x to 3.3x)</li> <li>Adjusted price-to-sales ratio</li> </ul>	<ul> <li>The estimated fair value would increase if the multiples were higher or the discount for lack of marketability was lower.</li> </ul>
	multiple* 2.6x to 9.6x (2018: 0.8x to 2.9x)	
	* The multiples were adjusted for discount for lack of marketability 20% to 50% (2018: 20% to 50%)	
Transacted prices Net asset values	<ul><li>Not applicable</li><li>Not applicable</li></ul>	<ul><li>Not applicable</li><li>Not applicable</li></ul>

Sensitivity analysis

For the fair values of level 3 unquoted investments, a 5% increase/(decrease) to the significant unobservable inputs, holding other inputs constant, would have a net effect of (decreasing)/increasing equity by NT\$80,449,000 (2018: NT\$33,744,000).

### 5 FINANCIAL RISK MANAGEMENT

### Overview

The Group has exposure to the following risks from its use of financial instruments:

- market risk
- credit risk
- liquidity risk

This note presents information about the Group's exposure to each of the above risks, the Group's objectives, policies and processes for measuring and managing risk, and the Group's management of capital.

### **Risk management framework**

The Group has documented financial risk management policies. These policies set out the Group's overall business strategies and its risk management philosophy. The Group's overall financial risk management programme seeks to minimise potential adverse effects of financial performance of the Group. The Board of Directors has provided the written principles for overall financial risk management and the written policies covering specific areas, such as market risk (including price risk, foreign exchange risk, interest rate risk), credit risk and liquidity risk. Such written policies are reviewed regularly and periodic reviews are undertaken to ensure that the Group's policy guidelines are complied with.

The Group does not hold or issue derivative financial instruments for speculative purposes.

There has been no change to the Group's exposure to these financial risks or the manner in which it manages and measures the risk. Management takes a cautious approach towards analysing new investment opportunities and invitations to step-up capital injections into existing investments. Factors that are of pertinence include macro country and industry risks, progress and status of product development, where relevant, availability of market demands for the investee entities' products and services.

### Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices will affect the Group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

The Group manages the market risk by the close monitoring of the investment portfolio and regular review of the performance of each of the investment.

### Currency risk

The foreign exchange risk of the Group mainly arises from its investing activities. Certain of the Group's investments originated outside the primary economic environment of the respective entities, and are denominated in currencies that are foreign to those entities. As a result, there are foreign exchange exposures arising from the periodic fair valuation process, as well as upon settlement of purchases and sales of those investments. The Group holds investments in various foreign currencies including United States dollars, Japanese yen and Hong Kong dollars.

The Group does not hedge its foreign currency exposure using derivative financial instruments. It manages foreign exchange risk by close monitoring of the timing of inception and settlement of the transactions.

## 5 FINANCIAL RISK MANAGEMENT (CONT'D)

### Market risk (cont'd)

### Exposure to currency risk

The Group's subsidiaries are subject to foreign currency risk arising from various currencies. The currencies to which the subsidiaries are exposed to significant foreign currency risks are as follows:

	USD NT\$'000	JPY 	HKD NT\$'000	SGD NTS'000
Group				
2019				
Investments at fair value through				
profit or loss	696,056	86,301	29,159	_
Trade and other receivables	185	_	-	_
Cash and cash equivalents	33,930	5	9	28,096
Trade and other payables	(7,344)			(3,061)
Net exposure	722,827	86,306	29,168	25,035
2018				
Investments at fair value through				
profit or loss	710,121	82,943	12,955	_
Trade and other receivables	1,598	97	_	_
Cash and cash equivalents	29,413	5	57,529	12,072
Trade and other payables	(7,556)			(796)
Net exposure	733,576	83,045	70,484	11,276
			USD NT\$'000	SGD NT\$'000

Company 2019		
Trade and other receivables	135	_
Cash and cash equivalents	14,402	28,096
Trade and other payables	(7,344)	(3,061)
Net exposure	7,193	25,035
2018		
Trade and other receivables	1,548	_
Cash and cash equivalents	29,130	12,072
Trade and other payables	(7,556)	(796)
Net exposure	23,122	11,276

### 5 FINANCIAL RISK MANAGEMENT (CONT'D)

### Market risk (cont'd)

#### Sensitivity analysis

The following table details the sensitivity to a 5% increase and decrease in the relevant foreign currency against the functional currency of each Group entity. 5% represents management's assessment of the possible change in foreign currency exchange rates. The sensitivity analysis includes all outstanding foreign currencies denominated monetary items. Their translation has been adjusted at the year end for a 5% change in foreign currency exchange rates.

If the relevant significant foreign currency weakens by 5% against the functional currency of each Group entity, profit or loss and other comprehensive income will fluctuate as follows:

_	Group Profit or Ioss NT\$'000	Company Profit or loss NT\$'000
2019		
USD	(1,339)	(360)
JPY	_	_
HKD	_	_
SGD	(1,252)	(1,252)
2018		
USD	(1,173)	(1,156)
JPY	(5)	_
HKD	(2,876)	_
SGD	(564)	(564)

A 5% strengthening of the relevant foreign currency against the functional currency of each Group entity would have resulted in an equal but opposite effect on the profit or loss and other comprehensive income, on the basis that all other variables remain constant.

In management's opinion, the sensitivity analysis is unrepresentative of the inherent foreign exchange risk as the year end exposure does not reflect the exposure during the year. This is attributable to volatility of foreign currency markets and fluctuations in Group and Company balances held.

### Interest rate risk

The Group's income, expenses and operating cash flows are substantially independent of changes in market interest rate as the Group does not hold interest-bearing liabilities and the interest-bearing assets are limited to the time deposits as disclosed in note 11.

### Market price risk

Market price risk, is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk, which are discussed above), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting similar financial instruments traded in the market.

The Group is exposed to market price risk arising from its investments in securities. The management of the Group's market risk is monitored on a regular basis in accordance with the Group's investment objective and policies.

### 5 FINANCIAL RISK MANAGEMENT (CONT'D)

### Market risk (cont'd)

### Exposure to market price risk

As at 31 December 2019, if market prices had been 5% higher with all other variables held constant, the increase in the fair value of financial assets at fair value through profit or loss quoted investments and the corresponding increase in profit before tax, would be NT\$43 million (2018: increase in profit before tax, would be NT\$28 million). If market prices had been 5% lower with all other variables held constant, the fair values would have decreased by equal amounts.

### Credit risk

Credit risk, or the risk of counterparties defaulting, is controlled by the application of regular monitoring procedures. The extent of the Group's credit exposure is represented by the aggregate balance of financial assets recorded in the financial statements, grossed up for any allowances for losses and reduced by the effects of any netting arrangements with counterparties. The Group does not have any significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics. The Group defines counterparties as having similar characteristics if they are related entities.

### Exposure to credit risk

The carrying amounts of trade and other receivables and cash and cash equivalents represent the Group and the Company's respective maximum exposure to credit risk. The Group and the Company does not hold any collateral in respect of its financial assets.

The Group places surplus funds in banks with reputable financial institutions. The credit risk on liquid funds is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies.

Impairment on cash and cash equivalents has been measured on the 12-month expected loss basis and reflects the short maturities of the exposures. The Group considers that its cash and cash equivalents have low credit risk based on the external credit ratings of the counterparties. The amount of the allowance on cash and cash equivalents is negligible.

### Liquidity risk

The Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows. There are no external borrowings, and the current liabilities of the Group are not significant in relation to the current assets. The Group maintains a current ratio of 9.2 as at 31 December 2019 (2018: 11.1). The Group's financial liabilities are repayable upon demand or repayable within the next financial year.

### 5 FINANCIAL RISK MANAGEMENT (CONT'D)

### Liquidity risk (cont'd)

The following are the contractual maturities of financial liabilities, including interest payments and excluding the impact of netting agreements:

			Cash flows	
Group	Carrying amount NT\$'000	Contractual cash flows NT\$'000	Within 1 year NT\$'000	More than 1 year NT\$'000
•				
<b>2019</b> <b>Non-derivative financial liabilities</b> Trade and other payables				
(excluding lease liabilities)	85,862	85,862	85,862	_
Lease liabilities	25,525	25,881	7,058	18,823
	111,387	111,743	92,920	18,823
<b>2018</b> <b>Non-derivative financial liabilities</b> Trade and other payables	74,419	74,419	74,419	
Company 2019 Non-derivative financial liabilities				
Trade and other payables (excluding lease liabilities)	23,672	23,672	23,672	
2018 Non-derivative financial liabilities				
Trade and other payables	20,213	20,213	20,213	

### **Capital management**

The Board's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. Capital consists of ordinary shares, retained earnings and non-controlling interests of the Group. There are no external borrowings within the Group entities.

The objective of the Group is to provide shareholders with above average returns over the long-term mainly through capital growth of the Group's venture capital investments. Management also invests, within stringent limits, in a portfolio of equities listed on the Taiwanese and other stock exchanges, as well as other limited risks financial instruments, with a view to maximise returns in the short to medium term. The Group does not face any externally imposed capital requirements, except that the Taiwanese subsidiaries are required by law to set aside certain percentage of their annual net profit after tax as legal reserve as further described in note 13. Such legal requirements have been fully complied with by the Group. There were no changes in the Group's approach to capital management during the year.

## 6 CLASSIFICATION OF FINANCIAL ASSETS AND LIABILITIES

The classification of financial assets and liabilities, together with the carrying amounts shown in the statements of financial position, are as follows:

Group	Note	Mandatorily at FVTPL (non-current) NT\$'000	Mandatorily at FVTPL (current) NT\$'000	Amortised cost (non-current) NT\$'000	Amortised cost (current) NT\$'000	Total carrying amount NT\$'000
2019						
Financial assets designated at fair value						
through profit or loss	8	5,194,876	41,101	-	-	5,235,977
Trade and other receivables* Cash and cash	10	-	_	-	6,834	6,834
equivalents	11	_	_	_	1,073,674	1,073,674
		5,194,876	41,101		1,080,508	6,316,485
Trade and other payables	16			(18,632)	(92,755)	(111,387)
				(18,632)	(92,755)	(111,387)
2018 Financial assets designated at fair value						
through profit or loss Trade and other	8	5,122,927	85,766	-	-	5,208,693
receivables* Cash and cash	10	_	-	-	6,242	6,242
equivalents	11	-	-	_	1,134,962	1,134,962
		5,122,927	85,766		1,141,204	6,349,897
Trade and other payables	16				(74,419)	(74,419)
					(74,419)	(74,419)

\* Excludes prepayments

Commony	Note	Amortised cost (current) NT\$'000	Total carrying amount NT\$'000
Company 2019			
Cash and cash equivalents	11	42,595	42,595
Trade and other payables	16	(23,672)	(23,672)
2018			
Cash and cash equivalents	11	41,582	41,582
Trade and other payables	16	(20,213)	(20,213)

### 7 INVESTMENTS IN SUBSIDIARIES

	Com	Company		
	2019 NT\$'000	2018 NT\$'000		
Unquoted equity investments, at cost	4,433,372	4,714,147		

Details of significant subsidiaries are as follows:

Name	Principal activities	Principal place of business/Country of incorporation	Ownershi	ip interest
Name		incorporation	2019 %	2018 %
Daitung Development and Investment Corp. (a)(b)(h)	Invest in listed/over the counter and unlisted companies	Taiwan, Republic of China	99.99	99.99
Hotung Venture Capital Corp. (a)(b)(e)	Invest in listed/over the counter and unlisted companies	Taiwan, Republic of China	99.99	99.99
Huitung Investments (BVI) Ltd. (a)(b)(f)	Invest in listed/over the counter and unlisted companies	British Virgin Islands	100.00	100.00
Hotung Management International Ltd. (c)	Representative office	People's Republic of China/Cayman Islands	100.00	100.00
Hotung International Co., Ltd. (a)(d)(g)	Provision of consultancy services	Taiwan, Republic of China	41.35	41.35
Held by subsidiaries				
Horizon Consultants Co., Ltd. (a)(b)	Investment holding	Cayman Islands	100.00	100.00
Infinitude Investment Co., Ltd. (a)(b)	Invest in listed/over the counter and unlisted companies	British Virgin Islands	100.00	100.00

(a) Audited by other member firm of KPMG International.

(b) These are investment companies and the investment management operations are performed by Hotung International Co., Ltd ("HIC").

(c) Unaudited management accounts were used for consolidation purpose as the subsidiary is not significant to the Group.

(d) Although the Group owns less than half of the ownership interest of HIC, management has determined that the Group has control over HIC as the Group is exposed to variable returns from its involvement with HIC and has the ability to affect those returns through its power over HIC.

(e) During the year, Hotung Venture Capital Corp. ("HVCC") embarked on capital reduction exercises, reducing its contributed capital by NT\$255 million (2018: NT\$250 million) by way of return of cash to its shareholders. The Group's shareholding in HVCC remains unchanged subsequent to the capital reduction exercise.

(f) In 2018, Huitung Investments (BVI) Ltd. ("Huitung") declared cash dividend of NT\$89 million to the Company.

(g) During the year, Hotung International Co., Ltd. ("HIC") declared cash dividend of NT\$40 million (2018: NT\$50 million) to its shareholders.

(h) During the year, Daitung Development and Investment Corp. ("Daitung") embarked on capital reduction exercises, reducing its contributed capital by NT\$30 million (2018: NT\$ nil) by way of return of cash to its shareholders. The Group's shareholding in Daitung remains unchanged subsequent to the capital reduction exercise.

## 8 INVESTMENTS AT FAIR VALUE THROUGH PROFIT OR LOSS

	Group		
	2019 NT\$'000	2018 NT\$'000	
Non-current			
Quoted equity investments – mandatorily at FVTPL Unquoted equity investments – mandatorily at FVTPL	818,902 4,215,348	476,268 4,450,083	
	5,034,250	4,926,351	
Investment in associate – mandatorily at FVTPL <sup>(1)</sup>	160,626	196,576	
	5,194,876	5,122,927	
Current			
Quoted equity investments - mandatorily at FVTPL	41,101	85,766	

(1) The investment comprises of equity interest of 29.36% (2018: 29.36%) in a privately held portfolio company that is principally engaged in e-Commerce. In accordance with the Group's accounting policies, the investment in this associate was measured at FVTPL.

The Group's exposure to market risks and fair value information related to investments at fair value through profit or loss are disclosed in notes 5 and 4 respectively.

## 9 PROPERTY, PLANT AND EQUIPMENT

	Right-of-use assets NT\$'000	Motor vehicles NT\$'000	Office equipment NT\$'000	Total NT\$'000
Group				
<b>Cost</b> At 1 January 2018 Additions	- -	898 _	736	1,634
At 31 December 2018		898	736	1,634
At 1 January 2019 Recognition of right-of-use assets on		898	736	1,634
initial application of IFRS 16	32,387			32,387
Adjusted balance at 1 January 2019	32,387	898	736	34,021
Additions Disposals		990 (898)	209 (69)	1,199 (967)
At 31 December 2019	32,387	990	876	34,253
Accumulated depreciation and impairment losses				
At 1 January 2018 Depreciation		269 180	216 199	485 379
At 31 December 2018		449	415	864
As at 1 January 2019 Depreciation Disposals	6,940	449 189 (540)	415 233 (69)	864 7,362 (609)
At 31 December 2019	6,940	98	579	7,617
Carrying amounts At 1 January 2018		629	520	1,149
At 31 December 2018		449	321	770
At 31 December 2019	25,447	892	297	26,636

Property, plant and equipment – right-of-use assets of NT\$25.4 million relates to leased office space. Previously, these leases were classified as operating leases under IAS 17.

The Group has elected not to recognise right-of-use assets and lease liabilities for short-term leases and/or leases of low-value items.

## 9 PROPERTY, PLANT AND EQUIPMENT (CONT'D)

#### Amounts recognised in profit or loss

	Group NT\$'000
2019 – Leases under IFRS 16	
Finance cost – interest on lease liabilities	196
Expenses relating to short-term leases	3,069
Expenses relating to leases of low-value assets, excluding short-term leases of	
low-value assets	411
	Group NT\$'000
2018 – Operating lease under IAS 17	
Lease expense	10,866
Amounts recognised in statement of cash flows	

	Group NT\$'000
Total cash outflow for leases	10,538

### 10 TRADE AND OTHER RECEIVABLES

	Gr	oup	Company	
	2019 NT\$'000	2018 NT\$'000	2019 NT\$'000	2018 NT\$'000
Trade receivables	5,662	5,039	_	_
Interest receivable	269	266	_	_
Other receivables	903	937	_	_
Prepayments	551	1,942	135	1,548
	7,385	8,184	135	1,548

The Group and Company's exposure to credit and currency risks are disclosed in note 5.

## 11 CASH AND CASH EQUIVALENTS

	Gro	oup	Company	
	2019 	2018 NT\$'000	2019 NT\$'000	2018 NT\$'000
Time deposits	341,036	320,042	_	_
Cash and bank balances	732,638	814,920	42,595	41,582
Cash and cash equivalents	1,073,674	1,134,962	42,595	41,582

The time deposits bear effective interest at rates ranging from 0.01% to 0.88% (2018: 0.07% to 2.38%) per annum at the reporting date. The time deposits mature on varying dates within 3 months (2018: 3 months) from the reporting date.

The Group and Company's exposure to currency and interest rate risks related to cash and cash equivalents are disclosed in note 5.

## 12 SHARE CAPITAL

		Group and Company			
	2019	2018	2019	2018	
	Number of ord	inary shares,			
	including trea	sury shares			
	'000	'000	NT\$'000	NT\$'000	
Authorised	200,000	200,000	10,000,000	10,000,000	
Issued and fully paid: At the beginning and end of the year	104,661	104,661	5,233,033	5,233,033	

### **Ordinary shares**

The holders of ordinary shares are entitled to receive dividends as declared from time to time, and are entitled to one vote per share at meetings of the Company.

### 13 RESERVES

The reserves of the Group and the Company comprise the following balances:

	Gro	oup	Company	
	2019 NT\$'000	2018 NT\$'000	2019 NT\$'000	2018 NT\$'000
Contributed surplus reserve	406,116	406,116	406,116	406,116
Currency translation and other reserve	(171,239)	(92,020)	_	_
Legal reserve	520,694	507,810	_	_
Special reserve	19,801	19,801	_	_
Capital surplus – net assets from merger	126,667	126,667	_	_
Treasury share reserve	(300,234)	(300,234)	(300,234)	(300,234)
	601,805	668,140	105,882	105,882

### Contributed surplus reserve

Contributed surplus reserve represents the difference between the purchase price and par value of shares bought back before 2012. Under existing Bermuda law, distributions can be made out of this reserve as long as certain solvency and capital requirements are fulfilled.

### Currency translation and other reserve

The currency translation and other reserve mainly comprise of foreign currency differences arising from the translation of the financial statements of foreign operations.

### 13 RESERVES (CONT'D)

### Legal and special reserve

Subsidiaries incorporated in Taiwan, Republic of China, are required by Companies Act in Taiwan to set aside a certain percentage of their annual net profit after tax less prior years' losses, if any, as legal reserve until the accumulated reserve has reached an amount equal to the subsidiary's paid-up capital. In addition, the Articles of those subsidiaries provide that separate amounts shall be set aside as special reserve. These reserves can be used to offset accumulated losses. The legal reserve may be transferred to capital or distributed in cash when they have reached a level equivalent to a certain percentage of the subsidiary's paid-up capital. The special reserve may be used in any manner subject to proposal by the respective Board and approval by the shareholders in a general meeting.

### Capital surplus – net assets from merger

In 2008, a merger was effected within the Group for three of the Company's subsidiaries, being Litung Venture Capital Corp., Hotung Venture Capital Corp. and Futung Venture Capital Corp. The legal reserve that pertained to the two entities that were wound up pursuant to the merger were transferred to the "Capital surplus – net assets from merger" account. This balance can be converted into capital of the merged subsidiary upon approval by its shareholders, provided the subsidiary is in an accumulated profit position. Unlike legal reserve, there is no limit to the amount of capital surplus that can be converted into share capital.

### Fair value reserve

Available-for-sale investments under the previous IAS 39 were reclassified as investments at FVTPL on initial adoption of IFRS 9 on 1 January 2018. Accordingly, the fair value reserve of NT\$63,181,000 as at 31 December 2017 was transferred to accumulated losses as at 1 January 2018.

### Treasury share reserve

During the year, there were no share buy-back exercise. Pursuant to the general mandate obtained in General Meetings held on 13 April 2017 and 17 April 2018, the Company performed share buy-back exercise in 2018. The number of shares purchased by way of market acquisition was 199,400, for an aggregated consideration of NT\$9,134,000. Pursuant to the Bye-laws of the Company, the shares purchased are treated as treasury shares.

As at 31 December 2019, the total number of shares that remain in issuance excluding treasury shares amounted to 96,286,082 (2018: 96,286,082).

### 14 NON-CONTROLLING INTERESTS

The following summarises the financial information of the Group's significant subsidiary with material non-controlling interests, based on its financial statements prepared in accordance with IFRS, modified for fair value adjustments on acquisition and differences in the Group's accounting policies, and excluding inter-company eliminations with other companies in the Group. As at the reporting date, the Group only had one subsidiary with significant non-controlling interest, HIC, which is incorporated in and operates in Taiwan.

## 14 NON-CONTROLLING INTERESTS (CONT'D)

Although the Group owns less than half of the ownership interest of HIC, management has determined that the Group has control over HIC as the Group is exposed to variable returns from its involvement with HIC and has the ability to affect those returns through its power over HIC.

	HI	C
	2019 NT\$'000	2018 NT\$'000
Percentage shareholdings by non-controlling interests	58.65%	58.65%
Revenue	145,997	132,086
Profit Other comprehensive income	43,124	39,261 _
Total comprehensive income	43,124	39,261
Attributable to NCI:		
– Profit	25,292	23,025
<ul> <li>Other comprehensive income</li> </ul>	_	_
Total comprehensive income	25,292	23,025
Non-current assets	13,913	793
Current assets	234,650	216,997
Non-current liabilities	(9,316)	-
Current liabilities	(74,484)	(56,152)
Net assets	164,763	161,638
Net assets attributable to NCI	96,633	94,801
Cash flows from operating activities Cash flows used in investing activities	43,299 (645)	40,761
Cash flows used in financing activities	(42,427)	(48,744)
Net increase/(decrease) in cash and cash equivalents	227	(7,983)

## 15 DIVIDENDS

	Group and	Company
	2019 NT\$'000	2018 NT\$'000
Ordinary dividends paid		
NT\$2.8 per ordinary share (2018: NT\$3.42)	269,601	329,298

After the end of the reporting period, the following dividends were proposed by the directors. The dividends have not been provided for and there are no tax consequences.

	Group and	Company
	2019	2018
	NT\$'000	NT\$'000
NT\$2.558 per ordinary share (2018: NT\$2.800)	246,300	269,601

## 16 TRADE AND OTHER PAYABLES

	Gr	oup	Company	
	2019 NT\$'000	2018 NT\$'000	2019 NT\$'000	2018 NT\$'000
<b>Non-current</b> Lease liabilities	18,632			
Current				
Lease liabilities	6,893	-	_	-
Accrued expenses	85,862	74,419	23,672	20,213
	92,755	74,419	23,672	20,213

The Group and Company's exposure to currency and liquidity risks related to the trade and other payables are disclosed in note 5.

The following table shows a reconciliation of movements of lease liabilities to cash flows arising from financing activities.

	2019 NT'000
Balance as at 1 January	_
Recognition of lease liabilities on initial recognition of IFRS 16	32,387
Adjusted balance as at 1 January	32,387
Changes from operating cash flows:	
Finance costs paid	(196)
Changes from financing cash flows:	
Payment of lease liabilities	(6,862)
Other changes	
Finance costs	196
Balance as at 31 December	25,525

## 17 REVENUE

	Group	
	2019 NT\$'000	2018 NT\$'000
Interest income	1,879	4,619
Dividend/distribution income	184,627	138,477
Net gains on financial assets at fair value through profit or loss	304,762	291,662
Foreign exchange losses	(810)	(317)
Others	7,650	8,978
	498,108	443,419

## 18 OPERATING EXPENSES

	Group	
	2019 NT\$'000	2018 NT\$'000
Ctaff aget		
Staff cost Audit fees	79,849	74,384
<ul> <li>auditors of the Company</li> </ul>	2,384	2,236
- other auditors	2,730	2,723
Non-audit fees		
- other auditors	1,039	733
Operating lease expense	3,480	10,866
Other administrative expenses	53,539	44,835
	143,021	135,777

## 19 TAX EXPENSE

	Group	
	2019 NT\$'000	2018 
Current tax expense		
Current year	23,836	19,079
Adjustment for prior years	(1,825)	(5,282)
	22,011	13,797
Reconciliation of effective tax rate		
Profit before tax	354,891	307,642
Tax at the statutory rate of respective jurisdictions	18,913	38,574
Difference in tax rates applicable to capital gains on securities	(19,300)	(5,325)
Non-taxable income	(5,472)	(36,370)
Non-deductible expenses	24,320	6,490
Deductible losses from investees	(18,407)	(7,597)
Adjustment for prior years	(1,825)	(5,282)
Current year losses for which no deferred tax asset was recognised	11,622	12,215
Tax on undistributed profits of subsidiaries	4,728	7,622
Foreign investors' withholding tax	7,432	3,470
	22,011	13,797

The Company and certain subsidiaries of the Group are domiciled in jurisdictions where no statutory tax is imposed. Other subsidiaries of the Group are domiciled in Taiwan and subject to Taiwan tax regulations, where the statutory tax rate is 20%.

### 19 TAX EXPENSE (CONT'D)

#### Subsidiaries: deductible losses

The Taiwan subsidiaries' taxable income are subject to deductible losses from investee, which are losses recognised arising from capital reduction at investee companies and previously non-deductible losses of investments realised through disposal.

### Subsidiaries: capital gains tax

The Taiwan subsidiaries are also subject to capital gains tax, computed as the higher of 20% on adjusted capital gains arising from the sales of non-Taiwanese securities, or 12% on adjusted capital gains arising from the sales of Taiwanese and non-Taiwanese securities, whichever is higher.

#### Subsidiaries: withholding tax

Dividends paid by Taiwanese companies are subjected to foreign investors' withholding tax of 21%. At the end of the reporting period, the aggregate amount of undistributed earnings of the Taiwanese subsidiaries (without making a distinction between pre-acquisition and post-acquisition earnings) is NT\$2,762 million (2018: NT\$2,730 million). The withholding tax that would be incurred should the above earnings be distributed is estimated to be NT\$580 million (2018: NT\$573 million). It does not affect the amounts of the current or deferred income taxes recognized for the year ended 31 December 2019. However, it will increase the Group's withholding tax impact accordingly in the future.

The above withholding tax exposures given that the Group is in a position to control the timing of the reversal of the temporary differences and it is probable that such differences will not reverse in the foreseeable future. As at 31 December 2019, management does not intend to require distribution of the earnings from the Taiwanese subsidiaries and accordingly, did not recognise the liabilities associated with the potential withholding tax obligation.

### Unrecognised deferred tax assets

Deferred tax assets have not been recognised in respect of the following items:

	Group	
	2019 NT\$'000	2018 NT\$'000
Tax losses	621,202	563,094

## 19 TAX EXPENSE (CONT'D)

#### Unrecognised deferred tax assets (cont'd)

The tax losses carried forward available for offsetting against future taxable income will expire as follows:

	Group	
	2019 NT\$'000	2018 NT\$'000
2019	2,327	2,327
2021	94,061	94,061
2024	137,146	137,146
2026	199,814	199,814
2027	68,670	68,670
2028	61,076	61,076
2029	58,108	
	621,202	563,094

The Group did not recognise the deferred tax assets in respect of the above tax losses carried forward as it was not probable that there will be taxable profit against which the tax losses can be utilised.

### 20 EARNINGS PER SHARE

For the financial year ended 31 December 2019, basic earnings per share is calculated by dividing the consolidated profit attributable to owners of the Company of NT\$307,589,000 (2018: NT\$270,812,000) by the weighted average number of ordinary shares outstanding of 96,286,082 (2018: 96,338,030).

Weighted average number of shares in issue is calculated as follows:

	Group	
		2018 '000
Issued ordinary shares at beginning of the year	96,286	96,485
Effect of repurchase of shares Weighted average number of shares at end of the year	96,286	(147) 96,338

Diluted earnings per share is the same as basic earnings per share as there were no dilutive financial instruments issued during the year or outstanding as at the end of financial year.

### 21 RELATED PARTIES

In addition to the related parties information shown elsewhere in the financial statements, the following significant transactions took place between the Group and related parties during the financial year:

### Key management personnel compensation

Key management personnel compensation is analysed as follows:

	Group	
	2019 NT\$'000	2018 NT\$'000
Directors' fees	9,969	8,263
Incentive bonus to director	3,107	2,735
Remuneration and other short term employee benefits	18,424	28,431
	31,500	39,429

The directors' fees and incentive bonus paid or payable to the directors represent the total compensation (all short-term) paid to the directors. There is no other compensation paid or payable to the directors.

One executive director of the Company entered into a service agreement with the Company whereby she is entitled, in aggregate, to an incentive bonus equivalent to 1% of the Group's audited profit after tax and non-controlling interests. This amounted to NT\$3.1 million (2018: NT\$2.7 million) for the year.

#### Other related parties transactions

	Group	
	2019 NT\$'000	2018 NT\$'000
Rental expenses to a corporate shareholder in which directors have interests Lease liabilities payable to a corporate shareholder in which directors have	300	7,361
interests Finance cost in relation to lease liabilities payable to a corporate shareholder	6,862	_
in which directors have interests	196	

## 22 OPERATING SEGMENTS

The Group identified the operating segments based on internal reporting that the Group's chief decision makers regularly review. The Investments segment includes all investment subsidiaries of the Group and the Fund Management segment relates to the activities of the fund management subsidiary.

- Investments the Group's core business segment conducted mainly through its three subsidiaries: Hotung Venture Capital Corp. (Taiwan), Daitung Development and Investment Corp. (Taiwan) and Huitung Investments (BVI) Ltd., with the objective of achieving significant long-term capital appreciation by investing in a balanced and well-diversified portfolio, and assisting and adding value to the portfolio of companies.
- Fund Management relates to the Group's fund management activities conducted by its subsidiary, Hotung International Co., Ltd., with the main objective of providing investment consultancy and advisory services to entities within the Group.

## 22 OPERATING SEGMENTS (CONT'D)

There were no inter-segment transactions during the year except for the management and incentive fees paid from entities within the Investments segment to the Fund Management subsidiary company in the Fund Management segment which was eliminated on consolidation.

	Investments NT\$'000	Fund Management NT\$'000	Eliminations NT\$'000	Consolidated NT\$'000
2019				
Revenue				
External revenue	491,291	6,817	-	498,108
Inter-segmental revenue	403	139,180	(139,583)	
Total revenue	491,694	145,997	(139,583)	498,108
Interest income	1,727	152	_	1,879
Depreciation	(3,470)	(3,892)	_	(7,362)
Finance costs	(98)	(98)		(196)
Profit before tax	300,110	54,781	-	354,891
Tax expenses	(10,354)	(11,657)		(22,011)
Profit after tax but before non-controlling				
interests	289,756	43,124	-	332,880
Non-controlling interests	1	(25,292)		(25,291)
Profit attributable to owners of the				
Company	289,757	17,832		307,589
Other information				
Segment assets	6,139,813	248,563	(44,704)	6,343,672
Segment assets includes: Additions to property, plant and				
equipment Recognition of right-of-use assets on	_	1,199	_	1,199
initial application of IFRS 16	16,193	16,194	_	32,387
Segment liabilities	81,987	74,104	(44,704)	111,387
Current income tax liability	20,091	9,696		29,787
Total liabilities	102,078	83,800	(44,704)	141,174

## 22 OPERATING SEGMENTS (CONT'D)

	Investments NT\$'000	Fund Management NT\$'000	Eliminations NT\$'000	Consolidated NT\$'000
2018				
Revenue				
External revenue	435,027	8,392	_	443,419
Inter-segmental revenue	332	123,694	(124,026)	
Total revenue	435,359	132,086	(124,026)	443,419
Interest income	4 000	397		4.610
Depreciation	4,222	(379)	-	4,619 (379)
Profit before tax	263,583	44,059		307,642
Tax expenses	(8,999)	(4,798)	_	(13,797)
Profit after tax but before non-controlling				
interests	254,584	39,261	_	293,845
Non-controlling interests	(8)	(23,025)		(23,033)
Profit attributable to owners of the				
Company	254,576	16,236		270,812
Other information				
Segment assets	6,160,697	217,790	(25,878)	6,352,609
			(20,010)	0,002,000
Segment liabilities	47,888	52,409	(25,878)	74,419
Current income tax liability	32,538	3,743	(20,070)	36,281
Total liabilities	80,426	56,152	(25,878)	110,700
	, -	<i>,</i>	( , -)	

### **Geographical information**

The Group's activities are conducted predominantly in Taiwan and China. Income from sales of investments and securities trading is segregated based on the geographies in which the shares of the respective investee entities are quoted or traded. Investments are segregated on the same basis, and for those not quoted or traded, based on the investee entities' principal places of business.

	Revenue	
	2019 NT\$'000	2018 NT\$'000
Taiwan	179,177	234,838
China	249,513	186,246
Other countries	69,418	22,335
	498,108	443,419

## 22 OPERATING SEGMENTS (CONT'D)

### Geographical information (cont'd)

As at end of the reporting period, the investments are segregated into the various geographies as follows:

	Investments at fair value through profit or loss	
	2019 NT\$'000	2018 NT\$'000
Taiwan	2,153,533	2,434,610
China	2,492,267	2,400,404
Other countries	590,177	373,679
	5,235,977	5,208,693

As the Group is engaged principally in investment activities in Taiwan and China, no further geographical information relating to the location of other non-current assets is presented.

### 23 COMMITMENTS

#### (a) Capital commitments

The Group has uncalled capital commitments of NT\$159 million (2018: NT\$260 million) for the capital contribution in certain investments as at the end of the reporting period.

### (b) Operating lease commitments

At the end of the reporting period, the commitments in respect of operating leases for office space were as follows:

	Gro	Group	
	2019 	2018 NT\$'000	
Within one year	_	7,153	
Within the second and fifth year inclusive		1,482	
		8,635	

In 2018, the commitments include operating leases for office space of those that were recognised as right-of-use assets and lease liabilities as at 1 January 2019.

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### ANALYSIS OF SHAREHOLDINGS

Range of Shareholdings	No. of Shareholders	%	No. of Shares	%
1 – 99	27	0.3	1,050	0.0
100 – 1,000	7,024	65.6	3,162,868	3.0
1,001 – 10,000	2,973	27.8	10,946,480	10.5
10,001 – 1,000,000	667	6.2	32,830,582	31.4
1,000,001 and above	12	0.1	57,719,682	55.1
	10,703	100.0	104,660,662	100.0

## Shareholding Held in Hands of Public

Based on information available to the Company as at 6 March 2020, approximately 63.8% of the issued ordinary shares of the Company (excluding treasury shares) is held by the public and therefore Rule 723 of the Listing Manual is complied with.

## **TOP 20 SHAREHOLDERS**

No.	Name of Shareholder	No. of Shares	%*
_			
1	Tai Lung Capital Inc.	17,415,100	18.1
2	Daiwa Capital Markets Singapore Limited	8,614,320	8.9
3	Mega International Commercial Bank Co., Ltd	6,025,255	6.3
4	DBS Nominees Pte Ltd	5,107,462	5.3
5	Citibank Nominees Singapore Pte Ltd	2,557,153	2.7
6	KGI Securities (Singapore) Pte. Ltd.	2,372,790	2.5
7	Chung Lung Investment Co., Ltd	1,894,477	2.0
8	Phillip Securities Pte Ltd	1,690,860	1.8
9	DB Nominees (Singapore) Pte Ltd	1,342,585	1.4
10	Sunshine Ventures Pte Ltd	1,213,900	1.3
11	Lew Wing Kit	1,111,200	1.1
12	Wong Seng Loong Solomon	888,888	0.9
13	United Overseas Bank Nominees Pte Ltd	687,100	0.7
14	HSBC (Singapore) Nominees Pte Ltd	677,700	0.7
15	See Beng Lian Janice	664,010	0.7
16	Raffles Nominees (Pte) Limited	545,270	0.6
17	CGS-CIMB Securities (Singapore) Pte Ltd	538,730	0.5
18	OCBC Nominees Singapore Pte Ltd	456,000	0.5
19	Liu Zou-Hsin	440,800	0.4
20	Kuek Siaw Kia @ Quek Shiew Poh	423,400	0.4
		54,667,000	56.8

The percentage of issued ordinary shares is calculated based on the total number of 96,286,082 issued ordinary shares of the Company (excluding treasury shares) as at 6 March 2020.

# SHAREHOLDING STATISTICS

AS AT 6 MARCH 2020

## SUBSTANTIAL SHAREHOLDERS

As recorded in the Register of Substantial Shareholder

	Direct Interest <sup>(1)</sup>	%	Deemed Interest <sup>(1)</sup>	%
Tai Lung Capital Inc.	17,415,100	18.09	1,894,477(2)	1.97
Mega International Commercial Bank Co., Ltd.	6,025,255	6.26	-	_
Daiwa Corporate Investment Co., Ltd.	-	_	5,275,513 <sup>(3)</sup>	5.48
Tsui-Hui Huang	_	_	21,342,912(4)	22.17
Cheng-Wang Huang	_	-	19,309,577(5)	20.05

#### Notes:

- (1) This represents the interests of Substantial Shareholders based on on-market trades conducted up to 4 March 2020 (where applicable), on account of the fact that trades on the Singapore Exchange Securities Trading Limited are settled on a "T+2" settlement cycle, that is, an acquisition or sale of shares on day T will be settled at T plus two (2) market days later, i.e. 6 March 2020.
- (2) Tai Lung Capital Inc. has a deemed interest in 1,894,477 shares held by Chung Lung Investment Co., Ltd.
- (3) The 5,275,513 shares held by Daiwa Corporate Investment Co., Ltd. are registered in the name of Daiwa Capital Markets Singapore Limited.
- (4) Tsui-Hui Huang has deemed interests in the following: (i) 17,415,100 shares held by Tai Lung Capital Inc.; (ii) 1,894,477 shares held by Chung Lung Investment Co., Ltd.; (iii) 1,339,785 shares held by Alps International Co., Ltd., which are registered in the name of DB Nominees (S) Pte Ltd.; and (iv) 693,550 shares registered in the name of Daiwa Capital Markets Singapore Limited.
- (5) Cheng-Wang Huang has deemed interests in the following: (i) 17,415,100 shares held by Tai Lung Capital Inc.; and (ii) 1,894,477 shares held by Chung Lung Investment Co., Ltd.

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## CORPORATE INFORMATION

## **HONORARY CHAIRMAN**

Cheng-Wang Huang

### **BOARD OF DIRECTORS**

Tsui-Hui Huang (Chairman) Andy C.W. Chen Chun-Chen Tsou Ng-Chee Tan Chang-Pang Chang Kazuyoshi Mizukoshi Kung-Wha Ding Philip N. Pillai Shih-Ping Chen Su-Mei Lin

## **AUDIT COMMITTEE**

Ng-Chee Tan (Chairman) Andy C.W. Chen Philip N. Pillai

### **REMUNERATION COMMITTEE**

Chang-Pang Chang (Chairman) Ng-Chee Tan Kung-Wha Ding

### **NOMINATING COMMITTEE**

Chang-Pang Chang (Chairman) Tsui-Hui Huang Ng-Chee Tan

### **COMPANY SECRETARY**

Hsin-Chieh Chung

## **AUDITORS**

KPMG LLP Public Accountants and Chartered Accountants Partner in charge Lee Chin Siang Barry (appointed on 17 April 2018)

## **BERMUDA SHARE REGISTRAR**

MUFG Fund Services (Bermuda) Limited 4th floor North Cedar House 41 Cedar Avenue Hamilton HM 12 Bermuda

### SINGAPORE SHARE TRANSFER AGENT

M&C Services Private Limited 112 Robinson Road #05-01 Singapore 068902 Tel: 65-6228-0530 Fax: 65-6225-1452

## **REGISTERED OFFICE**

Clarendon House 2 Church Street Hamilton HM11 Bermuda



HOTUNG INVESTMENT HOLDINGS LIMITED