CHEMICAL INDUSTRIES (FAR EAST) LIMITED.

化学工业(远东)有限公司

Annual General Meeting

FY2026

Steven Wong

Chief Executive Officer

29 July 2026

In Memorium

Mr Lim Soo Peng,

JP, BBM(L), BBM, PBM

Founder & Emeritus Chairman

Senior Advisor to the Board

Mr Lim Soo Peng, the visionary founder of Chemicals Industries (Far East) Ltd Group of companies, passed away on peacefully on 27 July 2026 at the age of 99.

Mr Lim established the company in response to the Singapore Government's invitation to support Singapore's industrialisation programme in the 1960s. Under his leadership, the business evolved from a leading commodities trading house into a manufacturer and supplier of essential chemicals for clean water.

Mr. Lim has served the Company for over six decades in both executive and non-executive roles since its SGX Mainboard incorporation. He played a pivotal role in driving the Group's long-term growth, succession planning, professionalization, and Board renewal.

Following his retirement from the Board in July 2025, Mr. Lim continues to serve as Founder, Emeritus Chairman and Senior Adviser, providing strategic guidance when requested. A former Member of Parliament and long-serving Justice of the Peace, he has also contributed extensively to public service and was honored with multiple national and business awards in recognition of his achievements.

Please join me by standing and observing 1 minute of silence to honour Mr. Lim's legacy

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CEO Presentation

Steven Wong
29 July 2026

DISCLAIMER

The forward-looking statements in this presentation reflect the Company's current intentions, plans, expectations, assumptions and beliefs about future events as at the date of this presentation. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of risks, uncertainties and assumptions. Some examples of these risk factors include disruption to global supply chains, general industry and economic conditions, interest rate trends, cost of capital and capital availability, competition from other companies, inflationary pressure, shifts in customer demand, governmental and public policy changes and natural disasters which may negatively impact business activities of the Chemical Industries (Far East) Limited Group.

No assurance can be given that future events will occur, or that assumptions are correct. You are cautioned not to place undue reliance on these forward-looking statements, which are based on the current view of management on future events.

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Agenda

01 FY 2026 in Review

- EHS Achievements
- Business Environment
- Internal Restructuring Completion
- Manufacturing footprint Consolidation
- Key Business Achievement

02 Group Financial Performance

- Chemicals Segment Performance
- Properties Segment Performance

03 FY 2027 outlook

- Strategic Imperatives
- Looking Forward

04 Q&A

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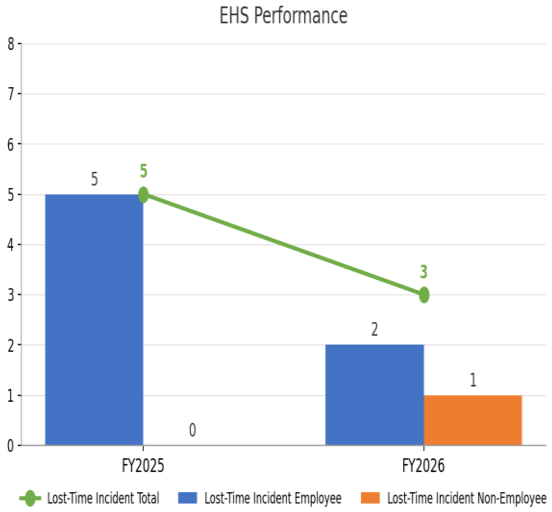
FY 2026 EHS Performance



1. Improved EHS performance compared to FY 2025 from 5 to 3.
2. Achieved SCIC Responsible Care Awards 2025
 - 1 Gold Award & 5 Achievement Awards.
3. Regained Ecovadis Silver Medal at 86% percentile globally
4. Received NEA Outstanding SME Award for Energy Efficiency

SILVER | Top 15% ecovadis Sustainability Rating MAY 2025

Congratulations!

Your company has been awarded a Silver Medal in recognition of your sustainability achievement.

Learn about the EcoVadis Medals & Badges Program

Overall Score	Environment	Labor & Human Rights	Ethics	Sustainable Procurement
Percentile 86th				
↗ 69/100	↗ 74/100	↗ 68/100	↗ 71/100	↗ 54/100

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FY 2026 Review – Business Environment

Intensifying Competition

Supply Chain Disruption

Cost Inflation

Geopolitical Tensions

Customers Exit

Challenging Business Environment

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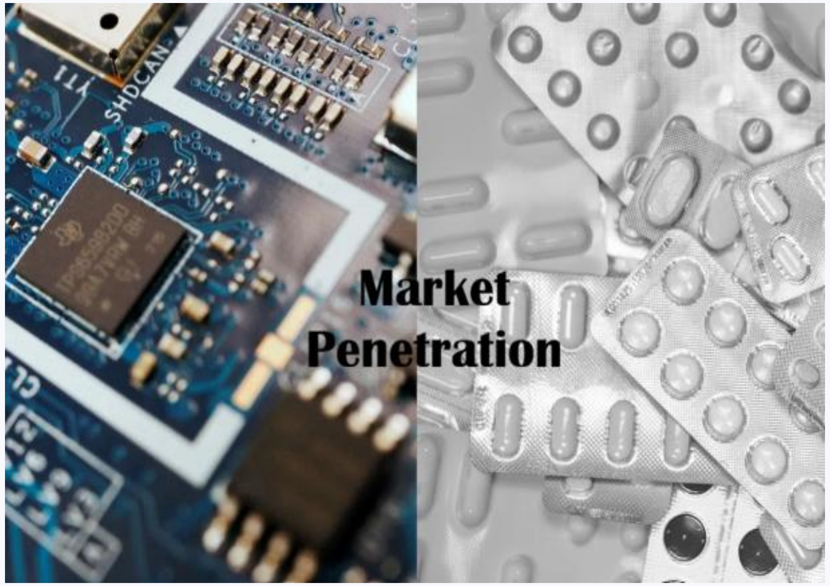
FY 2026 Key Business Achievements



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Internal Restructuring Completed

Investment Holding
Owns the properties at Samulun and Sakra
Provides Management services to the subsidiaries

New Manufacturing Entity manufacturing operations transferred from CIL (Former Kimia Trading)

Investment Holding
Own 2 investment properties

Own fleet of transportation
Captive service to CIM

Myanmar
Manufacturing Hypo

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Manufacturing Footprint Consolidation

- No 3 Samulun lease extended to 15 Dec 2028, reinstatement/soil remediation work to start in FY 2028.
- Blending operations successfully transferred to 51 Sakra since March 26.
- New capex for chemical bulk storage and warehousing planned
- Various options being evaluated for offices staff & Chem Transport operations

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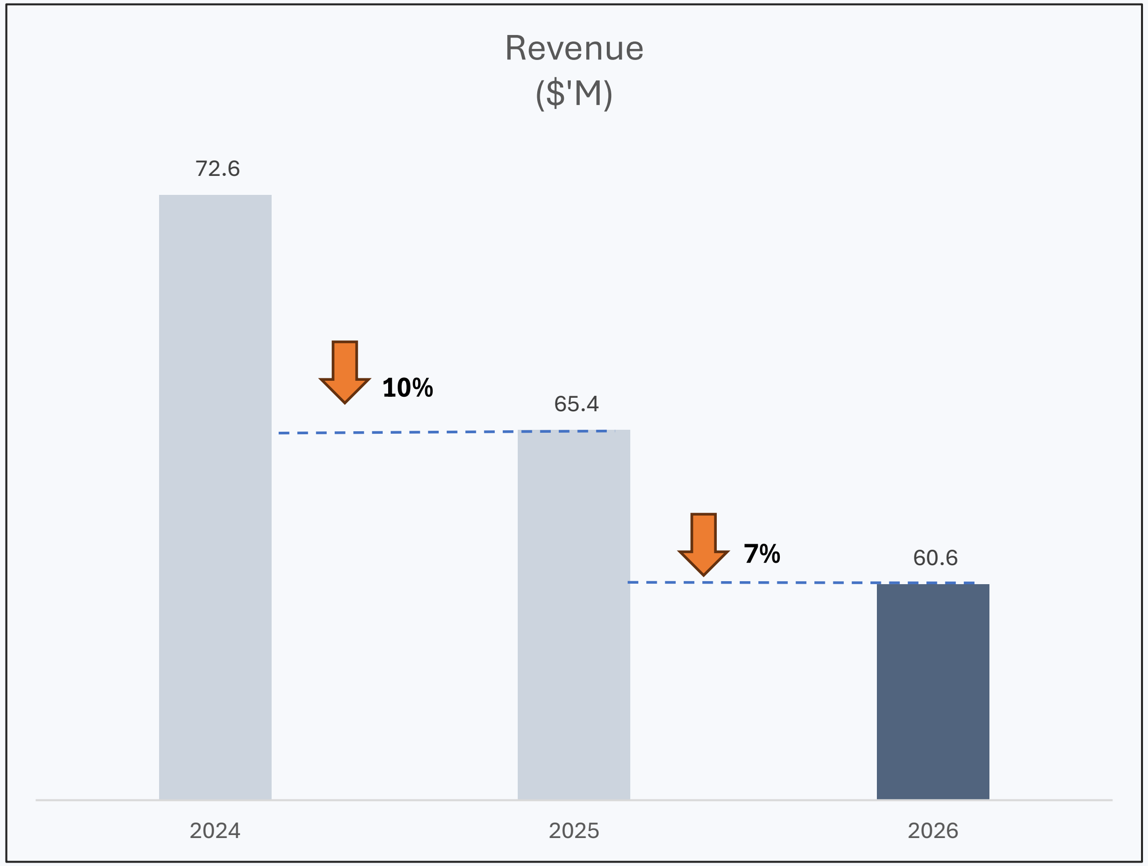
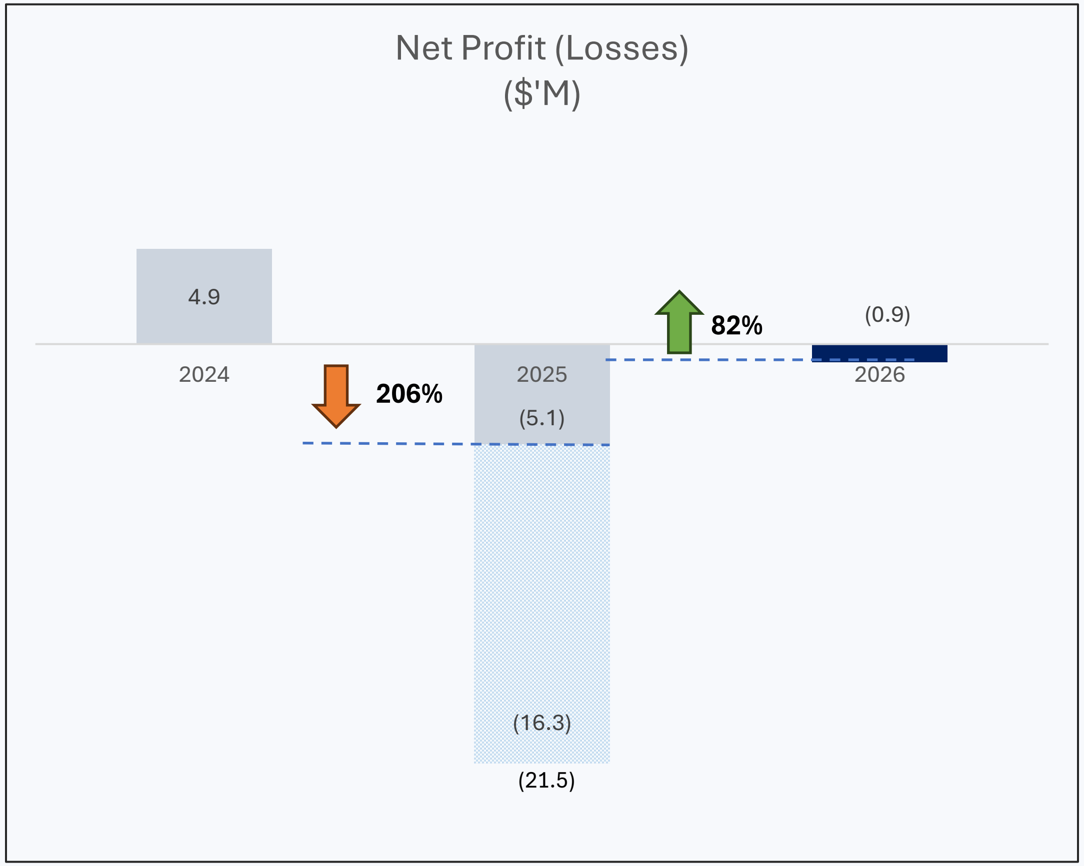
FY2026 Review

Group Financial Performance





One-off negative adjustment on impairment and onerous contract

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Chemical Industries Segment

Despite revenues declined due to market pricing and customers exit, strong cost discipline with productivity measures improved GP% and net loss position vs FY 2025

Singapore Market Share
52% ↓1 ppt Y-o-Y

Revenue
$59 million ↓7% Y-o-Y

Gross Profit Margin
12% ↑9 ppt Y-o-Y

Operating Expenses
$10.5 million ↓2% Y-o-Y

Net Loss
$2.2 million ↓90.4% Y-o-Y

FY2026 Review

Properties Segment

Occupancy reduction – stringent tenants' selection. Improved net profit position due to fair value gain from ($700k) to +$100k

Occupancy	85%	↓10 ppt Y-o-Y
Revenue	$1.6 million	↓13% Y-o-Y
Fair Value Change	$100k	↑114% Y-o-Y
Operating Expenses	$680k	↑4% Y-o-Y
Net Profit	$1.2million	↑ 94.6% Y-o-Y

FY 2027 Strategic Imperatives

- Safety remains our top priority – Investment in AI CCTV, Behaviour Based training, enhanced PPE & delivery systems
- Operations Excellence – Samulun/Sakra consolidation, MRP based planning, energy and water efficiency projects
- AI & Digitisation – Cybersecurity enhancement with CSA CyberTrust Certification & ERP AI enhancement
- Customer Experience - Voice of Customers, Key Account Management

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Looking Ahead

- Our Group remains cautiously optimistic towards revenues growth and profitability in FY 2027
- Geopolitical stability has a direct impact of our group energy cost and disrupt supply chain.
- Downside risks to growth and profitability remains due to increasing competitive intensities and demand/supply dynamics
- Our Group is now well positioned to meet current and anticipated challenges ahead to deliver the best possible returns to our shareholders

Question & Answer Session

Follow up question from shareholder Mr Chia Kee Koon

"A provision of $6.2 million had been made for the onerous contract. Now that the matter has been resolved, what is the status of the provision? Will it not be written back? Hope to hear from the Board next week."

In consultation with our auditor, we reversed $236,000 of this onerous contract in FY2026. This is based on the estimated cost and revenues at the time of evaluation, despite the improvement in the cost formula. We plan to reverse the provision throughout the remainer of the 12 years of contract with improved margins.

Thank you

Questions and answers