CORPORATE GOVERNANCE

The number of Board meetings and Board Committee meetings held in FY2017 and the attendance of Directors at these meetings are as follows:

| | | | | Risk | | |
|----------------------------------|-------|-------|-----------|------------|--------------|--------------------|
| | | Board | Audit | Management | Remuneration | Nominating |
| | Board | EXCO | Committee | Committee | Committee | Committee |
| Meetings held for FY2017 | 6 | 6 | 5 | 4 | 3 | Nil ⁽¹⁾ |
| Mr Charoen Sirivadhanabhakdi | 6 | 3 | - | - | - | - |
| Khunying Wanna Sirivadhanabhakdi | 6 | - | - | - | - | - |
| Mr Charles Mak Ming Ying | 5 | 6 | 5 | 3 | 3 | Nil |
| Mr Chan Heng Wing | 5 | - | - | 4 | 3 | Nil |
| Mr Philip Eng Heng Nee | 6 | - | 5 | - | 3 | - |
| Mr Tan Pheng Hock ⁽²⁾ | 3 | - | - | - | - | - |
| Mr Wee Joo Yeow | 6 | 6 | 5 | - | - | - |
| Mr Weerawong Chittmittrapap | 6 | - | - | 3 | - | Nil |
| Mr Chotiphat Bijananda | 6 | 5 | - | 4 | - | Nil |
| Mr Panote Sirivadhanabhakdi | 6 | 6 | - | 4 | - | - |
| Mr Sithichai Chaikriangkrai | 6 | 6 | 5 | 4 | - | - |

Notes:

⁽¹⁾ Decisions of the NC during FY2017 were made by way of written resolutions.

⁽²⁾ Mr Tan Pheng Hock was appointed as a non-executive and Independent Director of the Company on 20 March 2017.

Director Orientation and Training

Upon appointment, each new Director is issued a formal letter of appointment setting out his or her duties and obligations, including his or her responsibilities as fiduciaries, and where appropriate, how to deal with possible conflicts of interest that may arise. A comprehensive orientation programme is also conducted to familiarise new appointees with the business activities, strategic directions, policies, key business risks, the regulatory environment in which the Group operates, corporate governance practices of the Group, as well as their statutory and other duties and responsibilities as directors. This programme allows new Directors to get acquainted with senior Management, and fosters better rapport and facilitates communication with the Management.

The Directors are kept continually and regularly updated on the Group's businesses and the regulatory and industryspecific environments in which the entities of the Group operate. Updates on relevant legal, regulatory and technical developments may be in writing or disseminated by way of presentations and/or handouts. The Board is also regularly updated on the latest key changes to any applicable legislation and changes to the rules of the SGX-ST (the "**Listing Rules**") as well as developments in accounting standards, by way of briefings held by the Company's lawyers and auditors. To ensure the Directors can fulfil their obligations and to continually improve the performance of the Board, all Directors are encouraged to undergo continual professional development during the term of their appointment. In addition, the Directors are also encouraged to be members of the Singapore Institute of Directors ("**SID**") and for them to receive updates and training from SID to stay abreast of relevant developments in financial, legal and regulatory requirements, and the business trends. During FY2017, the Board was updated on electronic communication and changes to the Companies Act, Chapter 50 of Singapore (the "**Companies Act**") and the Listing Manual, as well as the disclosure regime for Directors under the Securities and Futures Act, Chapter 289 of Singapore (the "**SFA**").