

ARA Asset Management Limited

Results for the half year ended 30 June 2016

ANCHORED BY OUR CORE VALUES





ARA Asset Management Limited

An integrated real estate fund manager in Asia driven by a vision to be a best-of-class investment manager, offering bespoke solutions and enduring value to investors and partners



1H2016 HIGHLIGHTS





REITS: UNLOCKING VALUE WHILST SEEKING GROWTH AND DIVERSIFICATION

- ✓ Amfirst REIT completed the acquisition of the Mydin HyperMall for RM250 million and the divestment of AmBank Group Leadership Centre for RM36 million
- ✓ Development of 177 Pacific Highway in North Sydney held by Suntec REIT is close to completion and is expected to complete in August 2016
- ✓ Established ARA-ShinYoung REIT No. 2 in July 2016, a new private Korean REIT following the success of ARA-ShinYoung REIT

ARA PRIVATE FUNDS: NEW INVESTMENTS AND CAPITAL

- ✓ The SDF I made its second investment into a residential development in Australia
- ✓ The PIP completed its acquisition of two Australian office properties worth A\$284 million.
- ✓ On 1 July 2016, the CIP obtained additional capital commitment of approximately US\$500 million, further enlarging the total capital of the fund to more than US\$1.3 billion to date

Group AUM of ~S\$30 billion⁽¹⁾

Recurrent management fees up 10% to S\$68.0 million 10% growth in total revenue

Adjusted Net Profit up 7% to \$\$36.5 million Achieved
~S\$1b of
new assets
and capital
YTD

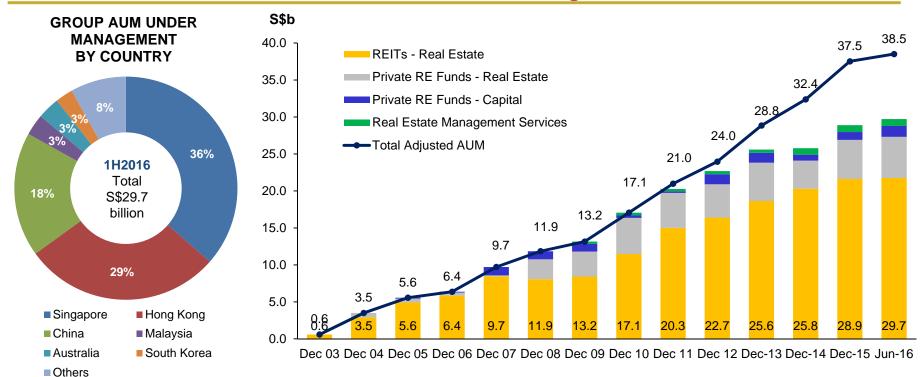
Notes:

(1) Based on exchange rates as at 30 June 2016 and after accounting for divestments.

1H2016 - GROUP AUM NET OF DIVESTMENTS



AUM of ~S\$30 billion; achieved S\$1 billion increase in gross AUM YTD



Assets Under Management ⁽¹⁾ (S\$b)	Jun 2016	Dec 2015	Change	•
REITs – Real Estate ⁽²⁾	21.8	21.6	0.7%	
Private Real Estate Funds – Real Estate	5.5	5.3	5.0%	
Private Real Estate Funds – Capital ⁽³⁾	1.5	1.1	39.3%	
Real Estate Management Services ⁽⁴⁾	0.9	0.9		
Total	29.7	28.9	2.9%	

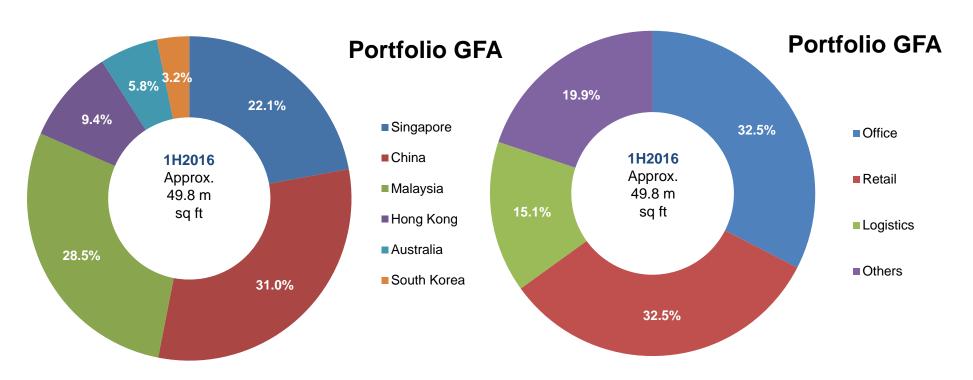
Notes:

- (1) Based on exchange rates as at 30 June 2016
- (2) Comprises gross property value of REITs managed by subsidiaries, associates and joint venture
- (3) Unutilised capital commitments including capital committed for projects pending completion
- (4) Revenue base for real estate management services fee computation and gross property value of other properties under management

DIVERSIFIED ASSET MANAGEMENT PLATFORM



Operational experience spanning the Asia Pacific



93 properties under management across the Asia Pacific

50 million sq feet of office, retail, logistics and other assets

A RESILIENT PORTFOLIO OF FUNDS & SERVICES



Nine REITs and 10 private real estate funds under management

	EITs g Venue	FORTUNE 電高產業信託 REI' SGX-ST & HKEx	Real Estate Inves	tment Trust	ROSPERITY EIT Na a 在 集信託 HKEx	AmFIRST Red Cathe livest lives	CACHE LOGISTICS TRUST SGX-ST	HUI XIAN 医肾產業信託 HKEx		Ts	REITS rivate REITS
Listing	g Year	2003	200	4	2005	2006	2010	2011	2007;	2010 ⁽¹⁾ 2	2015; 2016
Focus	•	Suburbar retail properties Hong Kon	reta in properti	il es in pro	ce & ind/ office perties in ng Kong	Commercial properties in Malaysia	Logistics properties in the Asia Pacific region	Commercia properties i China		ties in p	Residential roperties in South Korea
Prope	rty Value(2	P) HK\$36,188	m S\$8,84	16m HK	\$10,419m	RM1,628m	S\$1,302m	RMB40,804r	n KRW62	4,500m KF	RW107,000m
	ite Real e Funds	ADF ARA Asia Dragon Fund	ADF II ARA Asia Dragon Fund II	CIP ARA China Investment Partne	MIP Morningside s Investment Partne	PIP Peninsula ers Investment Partners	SIP Straits Investment Partne	HARMONY II ARA Harmony Fund II	HARMONY III ARA Harmony Fund III	HARMONY V ARA Harmony Fund	SDF I V ARA Summit Development Fund I
Descrip		Flagship strategic and opportunistic private real estate fund investing in Singapore, Hong Kong, China, Malaysia and other emerging economies in Asia	2nd strategic & opportunistic private real estate fund investing in Singapore, Hong Kong, China, Malaysia and other emerging economies in Asia	Core-plus private real estate fund investing in high quality office and commercial properties in key cities in China	Value-add private real estate fund investing in high quality office and commercial properties primarily in Singapore and Hong Kong	Core-plus private real estate fund investing in real estate assets across Asia including	Separate account to manage the real estate portfolio belonging to The Straits Trading Company Limited	Single-asset private real estate fund which owns the Suntec Singapore Convention & Exhibition Centre	Private real estate fund which owns a portfolio of retail properties in Malaysia	Private rea estate fund established for the redevt of Park Mall	to invest in
Fund Si	ze	US\$1,133m (Committed Capital)	US\$441m (Committed Capital)	US\$1,318m ⁽³⁾ (Committed Capital)	US\$240m (Committed Capital)	US\$325m (Committed Capital)	S\$340m (GAV)	S\$668m (GAV)	RM1,773m (GAV)	S\$384m (Committed Capital)	US\$80m (Committed Capital)

Real Estate Mgmt Services

Description



Property management services provider





Operations, sales and marketing services provider & consultant for convention, exhibition, meeting and event facilities

Notes:

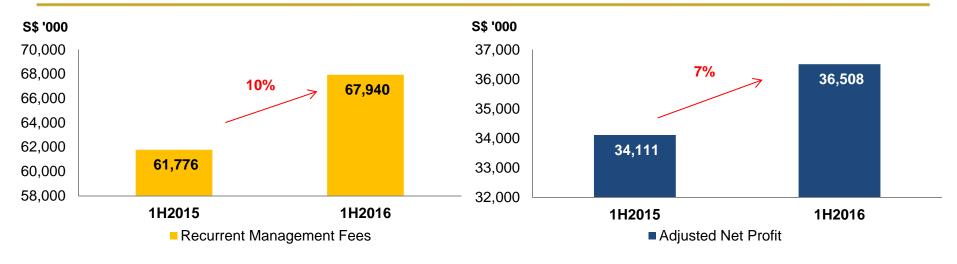
- (1) Two closed-end privately-held REITs with finite term of 10 years
 - As at 30 June 2016, based on publicly announced valuations. In the case of ARA-ShinYoung REITs, value refers to estimated total development costs
 - (3) Received capital commitment of US\$317.6 million with effect from 1 July 2015 and US\$532.4 million with effect from 1 July 2016



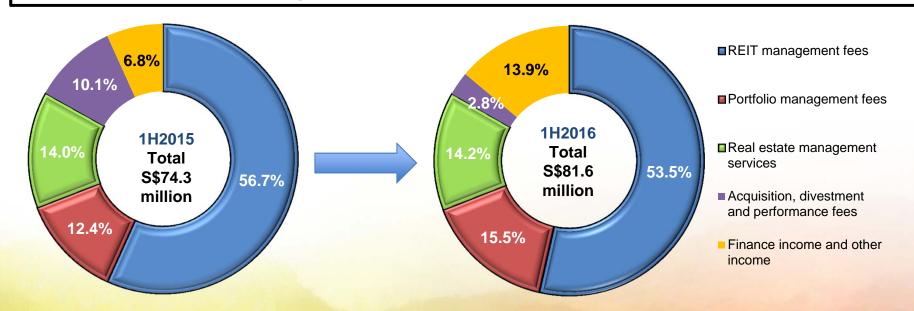
1H2016 FINANCIAL HIGHLIGHTS

10% growth in recurrent management fees; 7% growth in Adjusted Net Profit





Recurrent management fees as a % of total revenue at 83% in 1H2016



1H2016 FINANCIAL HIGHLIGHTS

10% growth in recurrent management fees; 7% growth in Adjusted Net Profit



Financial Highlights		1H2016	1H2015	Change
Revenue				
Management fees ⁽¹⁾	(S\$'000)	67,940	61,776	10%
Acquisition, divestment and performance fees ⁽²⁾	(S\$'000)	2,318	7,529	-69%
Finance income ⁽³⁾	(S\$'000)	10,669	4,877	119%
Other income	(S\$'000)	673	146	361%
Total Revenue	(S\$'000)	81,600	74,328	10%
Results from operating activities	(S\$'000)	45,618	37,907	20%
Share of profit of associates and joint venture, net of tax	(S\$'000)	2,308	5,588	-59%
Profit attributable to equity holders of the Company	(S\$'000)	38,678	35,412	9%
Adjusted Net Profit (4)	(S\$'000)	36,508	34,111	7%

- REIT management fees of S\$43.7 million driven by improved asset performance and fee contributions from new acquisitions, namely Suntec REIT's acquisition of three floors of strata office space at Suntec Tower Two and Cache's acquisition of three Australian properties in the last quarter of 2015
- 38% increase in portfolio management fees to S\$12.6 million arising from (i) the CIP's acquisition of two commercial properties in China in September and December 2015; (ii) the establishment of the Harmony III and Harmony V in August and December 2015 respectively; and (iii) contribution from the PIP
- Higher real estate management fees of S\$11.6 million arising mainly from higher property management fees received
- Total recurrent management fees increased 10% to S\$68.0 million
- Lower acquisition, divestment and performance fees as 1H2015 had included Fortune REIT's acquisition of Laguna Plaza. Acquisition fees received in 1H2016 were mainly in relation to AmFIRST REIT's acquisition of Mydin HyperMall and Suntec REIT's progressive development of 177 Pacific Highway in Australia
- Lower share of profit of associates and joint venture, net of tax as 1H2015 had included the acquisition fee recorded by Hui Xian Asset Management Limited in relation to Hui Xian REIT's acquisition of Metropolitan Oriental Plaza in Chongqing, China

7% growth in Adjusted Net Profit

(1) Recurrent management fees from REIT, ARA Private Funds and real estate management services divisions

(2) Primarily REIT acquisition/divestment fees and project management and consultancy fees

(3) Comprises mainly distribution income, interest income, net gain on fair valuation / disposal of financial assets and net foreign exchange gain.

(4) Net Profit excluding one-off adjustments comprising: (i) gain / (loss) on fair valuation / disposal of financial assets; (ii) acquisition, divestment and performance fees; (iii) bargain purchase arising from acquisition; (iv) 10 impairment on available for sale financial assets; (v) gain / (loss) on disposal of investments and (vi) performance-based bonuses

1H2016 FINANCIAL HIGHLIGHTS



Group balance sheet as at 30 June 2016

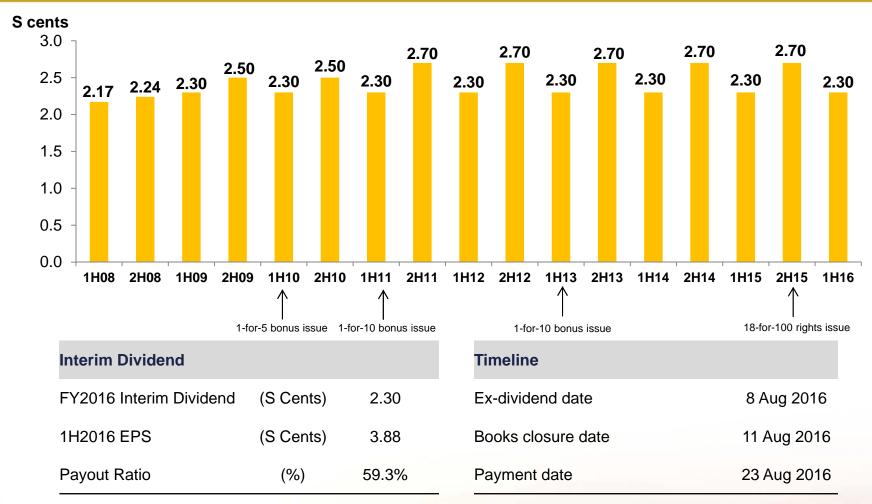
Group balance sheet as at 30 June 2016						
•	S\$'000		S\$'000			
Plant and equipment	2,590	Loan and borrowings	53,240			
Intangible assets	1,218	Other payables	1,771			
Associates and joint venture	15,406	Deferred tax liabilities	115			
Financial assets	485,524					
Deferred tax assets	703					
Other receivables	4,928					
Non-current assets	510,369	Non-current liabilities	55,126			
Financial assets	34,882	Trade and other payables	24,861			
Trade and other receivables	53,873	Loan and borrowings	25,146			
Cash and cash equivalents	74,073	Current tax payable	12,945			
Current assets	162,828	Current liabilities	62,952			
		Total liabilities	118,078			
		Shareholders' equity	555,119			
Total assets	673,197	Total liabilities & shareholders' equity	673,197			

Robust balance sheet

Gearing of approximately 14%

SUSTAINED DIVIDEND POLICY





- Sustainable dividend payout of 5.0 Singapore cents per share annually barring any unforeseen circumstances
- Based on a stock price of S\$1.32 (29 July 2016), dividend yield is approximately 3.8%

TRADING PERFORMANCE



Outperformed broader market index since listing



 With its resilient business model, ARA continues to outperform the broader market index since listing with total return of approximately 82%

Source: Bloomberg (as at 30 June 2016)



ESTABLISHED REGIONAL NETWORK



Expanding regional footprint across Asia Pacific

Strategic Partnerships

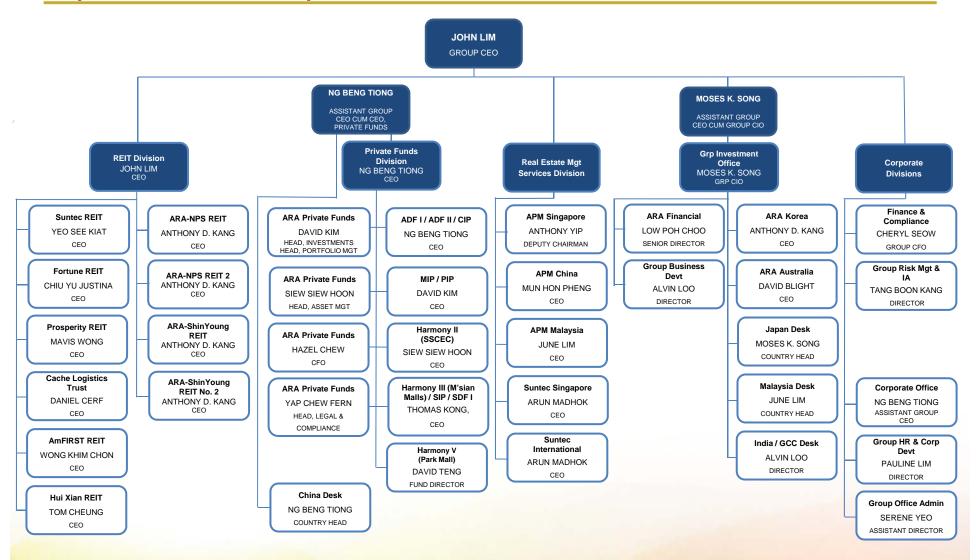




PROVEN LEADERSHIP



Experienced team with a proven track record

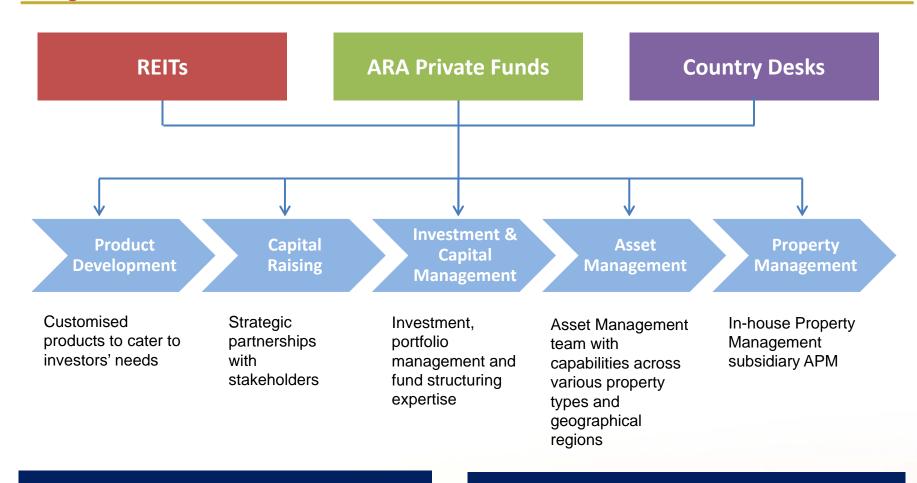




DRIVING SUSTAINABLE GROWTH



Integrated business model



Inherent capabilities to...

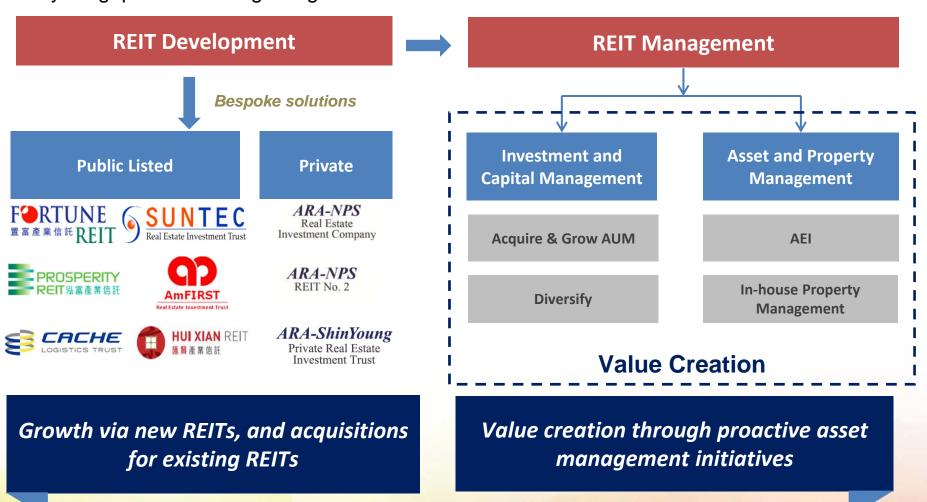
...maximise value across the value chain

REAL ESTATE INVESTMENT TRUSTS



Strong Multi-product, Multi-jurisdiction REIT Platform

 Track record of establishing, listing and managing listed REITs with 12% market share of the key Singapore and Hong Kong REIT markets



ARA PRIVATE FUNDS





Investor-cum-operator philosophy

Capital Raising and Platform Development

Strategic **Partnerships**

Extensive Industry Relationships

ARA Asia Dragon Funds

ARA Investment Partners

Pan-Asian opportunistic "blind pool" funds

ADF ARA Asia Dragon Fund

ADF II ARA Asia Dragon Fund II

Separate accounts for select investors **MIP**

CIP ARA China

Morningside Investment Partners Investment Partners

PIP Peninsula

Straits Investment Partners Investment Partners

Development

ARA Harmony Funds

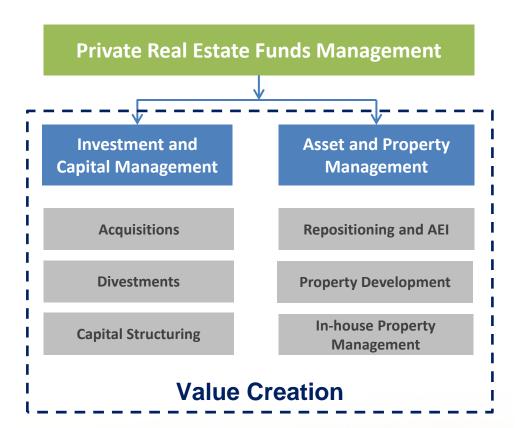
Funds Single-asset or

portfolio club deals HARMONY II HARMONY III ARA Harmony Fund II ARA Harmony Fund III

HARMONY V

Pan-Asian development funds

> SDF I **ARA Summit** Development Fund I



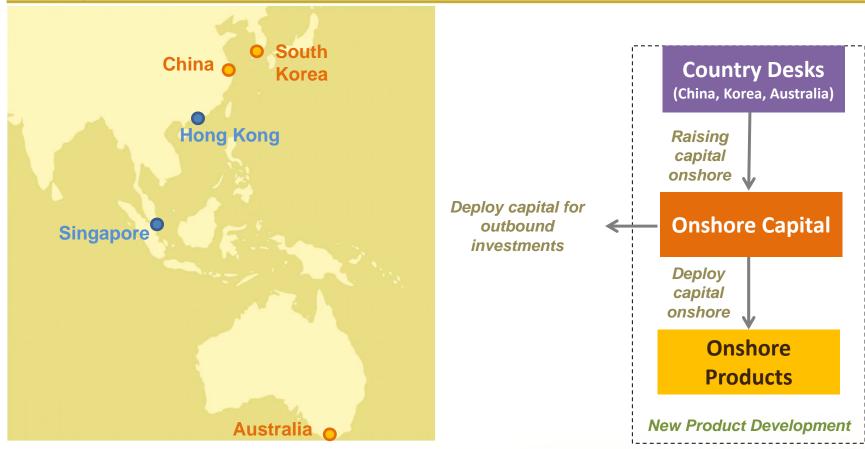
Growth via capital raising and platform development

Value creation through proactive asset management initiatives

COUNTRY DESKS

Scaling the Business Model





Replicate ARA's business model: ARA China, ARA Korea, ARA Australia Target raise of onshore capital to deploy onshore or offshore

Strategic Differentiator: Value-Adding to our Assets

Asset Enhancement Capabilities of our Real Estate Management Services Division



Over 22 million sq ft of AEI work completed successfully for our properties in different countries and asset classes



Before AEI













Others 11% Hospitality Industrial 10% Total GFA 22 m sq ft Retail 43%

After AEI









To be the premier real estate fund manager in Asia



Thank You

DISCLAIMER



These slides may contain forward-looking statements that involve risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of a number of uncertainties, risks and assumptions. Representative examples of these factors include but are not limited to general market and economic conditions, interest rate trends, competition from other real estate investors, changes in operating expenses including employee wages and benefits, changes in government policies, and the continued availability of financing in the amounts and terms necessary to support future business. You are cautioned not to place undue reliance on the forward-looking statements in these slides, which are based on the current view of management on future events. Information from external sources in these slides has not been independently verified by us nor have the external sources quoted consented to the inclusion of the information.

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