

KIN GLOBAL LIMITED
(the “**Company**” or “**Kin**”)
(Company Registration No. 202300449G)
(Incorporated in the Republic of Singapore)

Minutes of the Annual General Meeting of the Company (“AGM” or “Meeting”)

Date : Thursday, 28 May 2026
Time : 2.00 p.m.
Place : 1 Robinson Road, #21-01 AIA Tower, Singapore 048542
Present : As per attendance list
Chairman : Ko Chee Wah (“**Mr Ko**” or “**Chairman**”)

1. WELCOMING ADDRESS

- 1.1. The Chairman, Mr Ko welcomed all shareholders and the attendees to the AGM.
- 1.2. The Chairman then proceeded to introduce the members of the Board of Directors (“**Board**”) present at the Meeting: Mr Vincent Chai Cheng Hong (Executive Director and Chief Executive Officer) (“**Mr Chai**” or “**CEO**”), Mr Leong Yue Kheong (Lead Independent Director) (“**Mr Leong**”), Mr Lim Jun Xiong Steven (Independent Director) (“**Mr Lim**”) and Ms Ong Lizhen, Daisy (Independent Director) (“**Ms Ong**”).
- 1.3. He further informed that the following professionals were present at the Meeting: Mr Ooi Chee Keong (Audit Partner), Ms Cheok Hui Yee and Ms Tian Wen Yee (Company Secretaries), as well as representatives from the scrutineer and the polling agent.

2. QUORUM

- 2.1. Upon confirmation of the requisite quorum, the Chairman called the AGM to order.

3. BUSINESS UPDATES AND CORPORATE PRESENTATION

- 3.1. Before proceeding with the agenda of the AGM, the Chairman provided an overview of the performance and strategic direction of the Company and its subsidiaries (collectively, the “**Group**”).

The Chairman noted that FY2025 had been an exceptional year for the Group, with significant growth in revenue, net profit and operating cash flows. A first and final dividend of 0.38 Singapore cents per share had been proposed, reflecting the Group’s commitment to delivering value to shareholders.

The Chairman further highlighted the Group’s strategic initiatives and growth plans. He shared that the Group had taken its first steps as a sports event promoter through the hosting of a pickleball tournament in Singapore as part of its strategy to move up the value chain and develop scalable event platforms.

The Chairman informed shareholders that the Group was exploring partnerships, investments and acquisitions to expand its capabilities and strengthen its presence within the events and tourism industry. He referred to the Group’s recent acquisition of a minority stake in an immersive experience attraction at Gardens by the Bay as an example of opportunities being pursued by the Group.

The Chairman expressed confidence in the Group’s future prospects and thanked shareholders for their continued support. He then invited the CEO, Mr Vincent Chai, to present the Group’s financial performance and provide updates on the Group’s latest development.

- 3.2. Thereafter, the CEO delivered a presentation on Kin’s financial performance, business updates and outlook of Kin. A copy of the presentation slides was subsequently released via SGXNet on 28 May 2026, following the Meeting.

4. NOTICE OF MEETING

- 4.1. With the concurrence of the Meeting, the notice convening the AGM dated 13 May 2026 (“**Notice**”) published on the SGXNet and the Company’s corporate website on 13 May 2026, was taken as read.

5. QUESTIONS AND ANSWERS

- 5.1. The Chairman informed that no questions had been received from shareholders prior to the AGM.
- 5.2. The Chairman then invited shareholders to raise any questions they might have in relation to the proposed resolutions at the Meeting.
- 5.3. The full text of the questions and answers session had been recorded in Appendix A to these minutes.
- 5.4. The Chairman proceeded to brief the shareholders on the poll voting procedures.

6. EXPLANATION ON POLLING PROCEDURES

- 6.1. The Chairman informed the shareholders that (i) as Chairman, he had been appointed as proxy by certain shareholders and would vote in accordance with their instructions; (ii) he would propose all motions on the agenda and no seconder would be called as this is not required by law; and (iii) all proposed resolutions detailed in the Notice would be voted by way of poll pursuant to Regulation 84(1) of the Company’s Constitution and Rule 730A(2) of the Listing Manual Section B: Rules of Catalist of the Singapore Exchange Securities Trading Limited (“**Catalist Rules**”). The voting of all proposed resolutions would be conducted in a single voting slip, which had been handed to the shareholders or proxies at the point of registration.
- 6.2. The Chairman further informed the shareholders of the appointments of (i) Reliance 3P Advisory Pte. Ltd. as scrutineer (“**Scrutineer**”) to scrutinise the polling procedures and certify the poll results; and (ii) Boardroom Corporate & Advisory Services Pte. Ltd. as polling agent (“**Polling Agent**”) to conduct the polling process for the AGM. The representative of the Scrutineer was invited to brief the Meeting on the polling procedures.
- 6.3. The Chairman then proceeded with the formal proceedings.

ORDINARY BUSINESS

**7. ORDINARY RESOLUTION 1:
DIRECTORS’ STATEMENT, AUDITOR’S REPORT AND AUDITED FINANCIAL
STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025**

- 7.1. Upon being proposed by the Chairman, the following motion was put to vote by poll:

“That the Audited Financial Statements of the Company for the financial year ended 31 December 2025, together with the Directors’ Statement and Auditor’s Report thereon be received and adopted.”

**8. ORDINARY RESOLUTION 2:
DECLARATION OF A FINAL TAX EXEMPT (ONE-TIER) DIVIDEND**

- 8.1. The proposed declaration of a final tax exempt (one-tier) dividend for the financial year ended 31 December 2025, if approved, would be paid on 22 June 2026.

- 8.2. Upon being proposed by the Chairman, the following motion was put to vote by poll:

“That a final tax exempt (one-tier) dividend of 0.38 Singapore cents per ordinary share for the financial year ended 31 December 2025 be approved.”

**9. ORDINARY RESOLUTION 3:
DIRECTORS' FEES FOR THE FINANCIAL YEAR ENDING 31 DECEMBER 2026**

9.1. Upon being proposed by the Chairman, the following motion was put to vote by poll:

"That the Directors' fees of S\$86,250 for the financial year ending 31 December 2026, payable semi-annually in arrears be approved."

**10. ORDINARY RESOLUTIONS 4, 5, 6, 7 AND 8:
RE-ELECTION OF DIRECTORS**

10.1. The Chairman explained that Resolutions 4 and 5 pertained to the re-election of Mr Ko and Mr Chai, who were retiring by rotation pursuant to Regulation 111 of the Company's Constitution. Mr Ko and Mr Chai being eligible for re-election, had signified their consent to continue in office.

10.2. The Chairman further explained that Resolutions 6, 7 and 8 were to re-elect Mr Leong, Mr Lim and Ms Ong, who were retiring pursuant to Regulation 115 of the Company's Constitution. Mr Leong, Mr Lim and Ms Ong being eligible for re-election, had signified their consent to continue in office.

10.3. Ordinary Resolution 4 - Re-election of Mr Ko

As Resolution 4 related to re-election of Mr Ko as Director, the Chairman handed the chair to Mr Chai, Executive Director and CEO, to take shareholders through the motion.

Mr Chai explained that Mr Ko would remain as the Executive Chairman of the Company, upon his re-election as a Director. Upon being proposed by the Chairman, the following motion was put to vote by poll:

"That Mr Ko Chee Wah be re-elected as a Director of the Company."

Mr Chai had handed the chair back to the Chairman.

10.4. Ordinary Resolution 5 - Re-election of Mr Chai

The Chairman explained that Mr Chai would remain as the Executive Director and CEO of the Company, upon his re-election as a Director. Upon being proposed by the Chairman, the following motion was put to vote by poll:

"That Mr Vincent Chai Cheng Hong be re-elected as a Director of the Company."

10.5. Ordinary Resolution 6 - Re-election of Mr Leong

The Chairman explained that Mr Leong would remain as the Lead Independent Director, Chairman of the Nominating Committee and a member of the Audit and Risk Management Committee and Remuneration Committee of the Company, upon his re-election as a Director. Upon being proposed by the Chairman, the following motion was put to vote by poll:

"That Mr Leong Yue Kheong be re-elected as a Director of the Company."

10.6. Ordinary Resolution 7 - Re-election of Mr Lim

The Chairman explained that Mr Lim would remain as an Independent Director, Chairman of the Audit and Risk Management Committee and a member of the Nominating Committee and Remuneration Committee of the Company, upon his re-election as a Director. Upon being proposed by the Chairman, the following motion was put to vote by poll:

"That Mr Lim Jun Xiong Steven be re-elected as a Director of the Company."

10.7. Ordinary Resolution 8 - Re-election of Ms Ong

The Chairman explained that Ms Ong would remain as an Independent Director, Chairwoman of the Remuneration Committee and a member of the Audit and Risk Management Committee and

Nominating Committee of the Company, upon her re-election as a Director. Upon being proposed by the Chairman, the following motion was put to vote by poll:

“That Ms Ong Lizhen, Daisy be re-elected as a Director of the Company.”

**11. ORDINARY RESOLUTION 9:
RE-APPOINTMENT OF AUDITORS**

11.1. The proposed Resolution 9 was to re-appoint the retiring auditors, Messrs Forvis Mazars LLP, as Auditors of the Company for the financial year ending 31 December 2026 and to authorise the Directors to fix their remuneration. Messrs Forvis Mazars LLP had indicated their willingness to accept re-appointment as Auditors of the Company.

11.2. Upon being proposed by the Chairman, the following motion was put to vote by poll:

“That Messrs Forvis Mazars LLP be re-appointed as Auditors of the Company to hold office until the conclusion of the next AGM and that the Directors be authorised to fix their remuneration.”

SPECIAL BUSINESS

**12. ORDINARY RESOLUTION 10:
AUTHORITY TO ALLOT AND ISSUE SHARES**

12.1. The Meeting ensued with the deliberation on special business of the agenda. The Chairman explained that proposed Resolution 10 was to seek shareholders’ approval to authorise the Directors to allot and issue shares pursuant to Section 161 of the Companies Act 1967 and Rule 806 of the Catalist Rules.

12.2. Upon being proposed by the Chairman, the following motion was put to vote by poll:

“That pursuant to Section 161 of the Companies Act 1967 of Singapore (“**Companies Act 1967**”) and Rule 806 of the Listing Manual Section B: Rules of Catalist (the “**Catalist Rules**”) of the Singapore Exchange Securities Trading Limited (“**SGX-ST**”), the Directors of the Company be authorised and empowered to:

- (a) (i) allot and issue shares in the capital of the Company (“**Shares**”) whether by way of rights, bonus or otherwise; and/or
- (ii) make or grant offers, agreements or options (collectively, “**Instruments**”) that might or would require Shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) options, warrants, debentures or other instruments convertible into Shares,

at any time and upon such terms and conditions and for such purposes and to such persons as the Directors of the Company may in their absolute discretion deem fit; and

- (b) (notwithstanding that the authority conferred by this Resolution may have ceased to be in force) issue Shares in pursuance of any Instruments made or granted by the Directors of the Company while this Resolution was in force,

provided that:

- (1) the aggregate number of Shares to be issued pursuant to this Resolution (including Shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution), does not exceed 100% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) (as calculated in accordance with subparagraph (2) below), of which the aggregate number of Shares to be issued other than on a pro rata basis to shareholders of the Company (including Shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed 50% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) (as calculated in accordance with sub-paragraph (2) below);

- (2) (subject to such manner of calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of Shares that may be issued under sub-paragraph (1) above, the total number of issued Shares (excluding treasury shares and subsidiary holdings) shall be based on the total number of issued Shares (excluding treasury shares and subsidiary holdings) at the time this Resolution is passed, after adjusting for:
- (i) new Shares arising from the conversion or exercise of any convertible securities;
 - (ii) new Shares arising from the exercise of share options or vesting of share awards which are outstanding or subsisting at the time of the passing of this Resolution, provided the share options or share awards (as the case may be) were granted in compliance with Part VIII of Chapter 8 of the Catalist Rules; and
 - (iii) any subsequent bonus issue, consolidation or subdivision of Shares;

Adjustments in accordance with sub-paragraphs (2)(a) and (2)(b) above are only to be made in respect of new Shares arising from convertible securities, share options or share awards which were issued and outstanding or subsisting at the time of the passing of the Resolution approving the mandate;

- (3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Catalist Rules for the time being in force (unless such compliance has been waived by the SGX-ST), all applicable requirements under the Companies Act 1967 and the Constitution of the Company for the time being; and
- (4) (unless revoked or varied by the Company in general meeting) the authority conferred by this Resolution shall continue in force until the conclusion of the next AGM of the Company or the date by which the next AGM of the Company is required by law to be held, whichever is earlier.”

**13. ORDINARY RESOLUTION 11:
AUTHORITY TO ALLOT AND ISSUE SHARES UNDER THE KIN PERFORMANCE SHARE
PLAN (“Kin PSP”)**

13.1. The Chairman explained that proposed Resolution 11 was to seek shareholders’ approval to authorise the Directors to grant awards, allot and issue shares of the Company under the Kin PSP.

13.2. Upon being proposed by the Chairman, the following motion was put to vote by poll:

“That pursuant to Section 161 of the Companies Act 1967, the Directors of the Company be authorised to offer and grant awards in accordance with the provisions of the Kin PSP, and to allot and issue and/or transfer from time to time such number of fully paid-up Shares as may be required to be issued and/or transferred pursuant to the vesting of the awards under the Kin PSP, provided always that the aggregate number of Shares to be allotted and issued and/or transferred pursuant to the Kin PSP, the Kin Employee Share Option Scheme and any other share-based schemes (if applicable) of the Company shall not exceed 15% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) of the Company from time to time and that such authority shall, unless revoked or varied by the Company in a general meeting, continue in force until the conclusion of the Company’s next AGM or the date by which the next AGM of the Company is required by law to be held, whichever is earlier.”

**14. ORDINARY RESOLUTION 12:
AUTHORITY TO ALLOT AND ISSUE SHARES UNDER THE KIN EMPLOYEE SHARE
OPTION SCHEME (“Kin ESOS”)**

14.1. The Chairman explained that the last proposed Resolution was to seek shareholders’ approval to authorise the Directors to grant options, allot and issue shares of the Company under the Kin ESOS.

14.2. Upon being proposed by the Chairman, the following motion was put to vote by poll:

“That pursuant to Section 161 of the Companies Act 1967, the Directors of the Company be authorised to offer and grant options in accordance with the provisions of the Kin ESOS, and to allot and issue and/or transfer from time to time such number of Shares as may be required to be issued and/or transferred pursuant to the exercise of options under the Kin ESOS, provided always that the aggregate number of Shares to be allotted and issued and/or transferred pursuant to the Kin ESOS, the Kin PSP and any other share-based schemes (if applicable) shall not exceed 15% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) of the Company from time to time and that such authority shall, unless revoked or varied by the Company in a general meeting, continue in force until the conclusion of the Company’s next AGM or the date by which the next AGM of the Company is required by law to be held, whichever is earlier.”

15. ADJOURNMENT OF AGM

- 15.1. Shareholders completed and submitted the polling slips to the Polling Agent.
- 15.2. There being no notice received for transacting other business at the AGM, the Chairman adjourned the AGM at 2.42 p.m. to facilitate the tabulation of the votes and verification of the results thereto.

16. RE-CONVENING OF THE AGM AND DECLARATION OF POLL RESULTS

- 16.1. The AGM re-convened at 3.00 p.m. and the Chairman called the Meeting to order for declaration of poll results. Based on the poll results as shown below, the Chairman declared that all ordinary resolutions tabled at the AGM were carried:

Ordinary resolution number and details	Total number of shares represented by votes for and against the relevant resolution	For		Against	
		Number of shares	As a percentage of total number of votes for and against the resolution (%)	Number of shares	As a percentage of total number of votes for and against the resolution (%)
Ordinary Business					
Resolution 1					
Adoption of the Directors’ Statement and Audited Financial Statements for the financial year ended 31 December 2025 and the Auditor’s Report	119,906,152	119,906,152	100.00	0	0.00
Resolution 2					
Declaration of a final tax exempt (one-tier) dividend of 0.38 Singapore cents per ordinary share for the financial year ended 31 December 2025	119,905,952	119,905,952	100.00	0	0.00

KIN GLOBAL LIMITED

Minutes of Annual General Meeting held on 28 May 2026

Ordinary resolution number and details	Total number of shares represented by votes for and against the relevant resolution	For		Against	
		Number of shares	As a percentage of total number of votes for and against the resolution (%)	Number of shares	As a percentage of total number of votes for and against the resolution (%)
Ordinary Business					
Resolution 3 Approval of the Directors' fees of S\$86,250 for the financial year ending 31 December 2026, payable semi-annually in arrears	119,905,952	119,905,952	100.00	0	0.00
Resolution 4 Re-election of Mr Ko Chee Wah as Director of the Company	119,905,952	119,905,952	100.00	0	0.00
Resolution 5 Re-election of Mr Vincent Chai Cheng Hong as Director of the Company	119,905,952	119,905,952	100.00	0	0.00
Resolution 6 Re-election of Mr Leong Yue Kheong as Director of the Company	119,904,952	119,904,952	100.00	0	0.00
Resolution 7 Re-election of Mr Lim Jun Xiong Steven as Director of the Company	119,904,952	119,904,952	100.00	0	0.00
Resolution 8 Re-election of Ms Ong Lizhen, Daisy as Director of the Company	119,905,952	119,905,952	100.00	0	0.00

KIN GLOBAL LIMITED

Minutes of Annual General Meeting held on 28 May 2026

Ordinary resolution number and details	Total number of shares represented by votes for and against the relevant resolution	For		Against	
		Number of shares	As a percentage of total number of votes for and against the resolution (%)	Number of shares	As a percentage of total number of votes for and against the resolution (%)
Ordinary Business					
Resolution 9 Re-appointment of Messrs Forvis Mazars LLP as Auditors of the Company and to authorise the Directors to fix their remuneration	119,905,952	119,905,952	100.00	0	0.00
Special Business					
Resolution 10 Authority to allot and issue Shares	119,906,152	111,141,852	92.69	8,764,300	7.31
Resolution 11 Authority to allot and issue Shares under the Kin Performance Share Plan	20,526,144	11,761,844	57.30	8,764,300	42.70
Resolution 12 Authority to allot and issue Shares under the Kin Employee Share Option Scheme	20,525,144	11,761,844	57.30	8,763,300	42.70

17. CONCLUSION

- 17.1. The Chairman declared the Meeting closed at 3.04 p.m. and he thanked all present for their attendance and participation.

Confirmed as True Record of Proceedings

KO CHEE WAH
Chairman of the Meeting

APPENDIX A**SUBSTANTIVE QUESTIONS RECEIVED AND ANSWERS GIVEN AT THE COMPANY'S AGM
HELD ON 28 MAY 2026**

The following questions were raised by shareholders and answered by the Board at the Meeting:

- Q1** A shareholder sought clarification on the locations of the events highlighted in the presentation slide on the event tourism ecosystem, including whether any of the events would be held in Singapore. The shareholder further enquired about the venues customarily used for such events.
- A1** The CEO clarified that the event tourism ecosystem slide was intended to illustrate the broader event tourism ecosystem and potential opportunities that the Company may explore in the future. He explained that the location and venue of each event would depend on its nature and requirements. Such events may be held in Singapore or other locations, depending on the objectives of the event organiser and operational considerations. The CEO further explained that MICE events are typically held in hotel ballrooms, convention centres or conference facilities, while sports and entertainment events are generally hosted at larger venues such as indoor arenas or stadiums. Arts and cultural events may be held at a variety of suitable locations, depending on the specific event and its requirements.
- Q2** A shareholder enquired whether the events targeted by the Company would be open to the public and sought clarification on the anticipated ticket pricing for such events. The shareholder further asked whether higher ticket prices would contribute to the profitability of such events.
- A2** The CEO explained that, in the event the Company undertakes the role of the promoter for certain events, such events may be open to the public free of charge where supported by adequate commercial sponsorship or alternative revenue streams. For ticketed events, ticket sales would form part of the Company's commercialisation strategy and contribute to the profitability of such events. He added that ticket prices would be determined based on market demand and prevailing market rates, and that the Company would seek to balance profitability with market acceptance when setting ticket prices.
- Q3** A shareholder asked whether the event segments highlighted in the presentation represent future post-listing initiatives or initiatives that have already been actively pursued by the Company.
- A3** In response, the CEO explained that the event segments highlighted in presentation form part of the Company's post-listing growth strategy. He further clarified that the Company is actively evaluating and exploring opportunities within these segments and has commenced discussions and business development initiatives in relation to certain opportunities. However, the extent and timing of any participation will depend on the availability of suitable opportunities and commercial considerations.
- Q4** A shareholder requested information on Kin Productions Pte. Ltd., as referenced on page 3 of the Company's Annual Report for FY2025.
- A4** In response, the CEO and Financial Controller clarified that Kin Productions Pte. Ltd. is a wholly-owned subsidiary of the Company, incorporated in Singapore and operating from its registered office address.
- Q5** A shareholder raised a concern that he had not received a physical copy of the Annual Report.
- A5** The Financial Controller informed shareholders that the Annual Report is available on both the Company's website and SGX website. He further explained that shareholders may request a physical copy of the Annual Report by submitting the prescribed Request Form

to the Share Registrar by post or email within the stipulated timeframe, following which a physical copy would be provided.

Q6 A shareholder expressed the view that the dividend payout was modest amid prevailing inflationary pressures and suggested that the Company consider increasing its dividend payout in future, given the Company's profitability and strong profit margins.

A6 The Chairman acknowledged the importance of delivering returns to shareholders. He added that the Company would continue its efforts to achieve strong performance and generate sustainable returns for shareholders.

Q7 A shareholder enquired whether the audit fees proposed by the Company's external auditor were competitive.

A7 The Chairman explained that, as part of the Company's standard operation procedures and assessment process, it had evaluated a few audit firms based on factors including audit quality, track record and fee proposals. Having determined that the existing auditor continued to provide quality audit services at a competitive fee, the Company had recommended its re-appointment.

Q8 A shareholder enquired about the size of the Company's core team and how the Company manages and scales its manpower resources under its asset-light business model, particularly when undertaking large-scale events that require significant operational support.

A8 In response, the CEO explained that the Company operates an asset-light business model supported by a core team of approximately 30 personnel. For large-scale events, the Company leverages its operational capabilities through a network of external service providers and contractors. The CEO elaborated that core team members are responsible for specific functional areas and oversee the engagement and management of specialised service providers to support the execution of projects and events.

In addition, the CEO shared that the Company may, where appropriate, leverage volunteer networks to support certain major sporting and community events. Through this operating model, the Company is able to execute large-scale events efficiently while maintaining a lean organisational structure.

Q9 A shareholder sought clarification on how the Company maintains a consistent income stream, given that certain events may be held periodically.

A9 In response, the CEO explained that while certain sports events may be held periodically, the Company benefits from a pipeline of opportunities across multiple event segments. He added that continued efforts to attract international sporting events are expected to generate future opportunities for the Company.

The CEO further explained that the Company is diversifying beyond sports events into arts and culture, MICE, entertainment, lifestyle and experiential events, with the aim of broadening its revenue base and supporting long-term growth. In addition, the CEO highlighted that the Company is increasingly focused on organising and owning event rights, which allows it to initiate and manage events directly rather than relying solely on tender-based projects. This strategy is expected to strengthen the Company's ability to generate sustainable and recurring revenue streams.

Q10 A shareholder enquired whether the Company would consider organising or promoting football-related events and sought Management's views on the potential opportunities within the football segment in Singapore.

A10 In response, the CEO explained that the Company remains open to opportunities in the football segment and would evaluate such opportunities based on their commercial viability. He added that the successful organisation of large-scale football events would generally require coordination and support from various stakeholders.

Q11 A shareholder enquired about the Company's principal competitors and the competitive environment in which it operates.

A11 The Chairman explained that, based on an industry report published by Euromonitor in 2025, Kin is an established market leader in Singapore's sports event delivery and management sector. He added that the Company operates in a competitive environment alongside other event management and experiential marketing firms, and that opportunities remain available for multiple industry participants.

The Chairman further explained that international sporting events are generally project-based in nature and that the timing and scale of projects may vary from year to year. To support long-term growth, the Company continues to evaluate opportunities across various event-related sectors, including sports, arts and culture, entertainment, lifestyle and experiential events, where such opportunities are aligned with the Company's capabilities and strategic objectives.

The Chairman also shared that the Company is seeking to expand its role beyond event delivery services by pursuing opportunities to organise and promote events directly. He explained that this approach would enable the Company to broaden its participation across the event value chain while reducing its reliance on tender-based projects.

Q12 A shareholder enquired whether the Company has plans to transfer its listing from the Catalist Board to the Mainboard of the SGX and, if so, the anticipated timeline for such a transfer.

A12 The Chairman explained that a transfer from the Catalist Board to the Mainboard of the SGX would be subject to the Company satisfying the relevant listing requirements, including the prescribed market capitalisation or profitability criteria. He added that the Company would consider a transfer to the Mainboard if it met the applicable requirements in the future. While it would be premature to provide a definitive timeline, he shared that the Company remains focused on executing its growth strategies and investments, and that the results of these initiatives would become clearer over time.

Q13 A shareholder sought clarification on the preparation of the Annual Report for FY2025, given that the Company had only recently completed its Initial Public Offering ("IPO"), and enquired whether the issuance of the Annual Report was a regulatory requirement following the Company's listing.

A13 Mr Leong explained that the preparation of the Annual Report for FY2025 and the holding of the AGM formed part of the Company's ongoing reporting and compliance obligations under the SGX Listing Rules, notwithstanding that its IPO was completed during the year.

In addition, Mr Leong added that the Company had applied for and obtained an extension of time from SGX to hold its AGM. Accordingly, the AGM was scheduled in accordance with the extended timeline granted by the SGX.

Q14 A shareholder enquired whether the Company would consider disclosing information on its order book to provide shareholders with additional insight into the Company's business outlook. The shareholder further sought clarification on the Company's plans for regional expansion and the development of its business beyond Singapore.

A14 In response, the CEO explained that the nature of the Company's events business makes it challenging to provide meaningful order book disclosures, as event projects are generally awarded and delivered within relatively short timeframes, typically within six to seven months. He further shared that as the Company expands its exposure to design-and-build and thematic projects, including theme parks, museums and galleries, there may be greater visibility of future project commitments due to the longer development and execution periods associated with such projects.

The CEO further explained that the Company continues to explore opportunities beyond Singapore and has received interest from potential clients and project owners across the region post-listing in relation to design-and-build and thematic projects. The Company's

listing status had provided more visibility to the Group, and allows access to opportunities for larger events. He added that the Company would continue to evaluate suitable opportunities to undertake overseas projects where such opportunities align with its growth strategy and operational capabilities.

Q15 A shareholder sought clarification on whether the Company's overseas expansion plans are primarily opportunity-driven rather than strategic in nature.

A15 The CEO explained that the Company's overseas expansion initiatives form part of its broader strategic growth plans. For design-and-build business, the Company is actively pursuing larger-scale projects and thematic attractions in the region. For its events business, the Company adopts a disciplined approach to expansion by selectively pursuing projects with sufficient scale and commercial potential, enabling it to capture regional growth opportunities while maintaining operational efficiency and prudent resource allocation.

Q16 A shareholder asked whether the Company intends to organise and own events rights as part of its business strategy.

A16 The CEO explained that the Company remains open to organising and owning events rights directly. However, he emphasised that such initiatives would be undertaken only after careful evaluation of their commercial viability and associated risks, as event ownership involves assuming the corresponding commercial risks and responsibilities.

The CEO further shared that the Company regularly undertakes events throughout the year and is focused on building a more consistent pipeline of events across different periods. He added that the Company continues to balance its event ownership initiatives with its event delivery business in order to support sustainable growth and recurring business opportunities.

Q17 A shareholder enquired about the geographical focus of the Company's event business and whether its activities are primarily concentrated in Asia or Western markets.

A17 The CEO explained that the Company's current focus is primarily on opportunities within Asia. He added that the Company does not presently operate in Europe and continues to assess opportunities in other markets based on prevailing conditions and business considerations. The Company has previously undertaken projects in regional markets, including Indonesia, and will continue to evaluate suitable opportunities that align with its business strategy and operational capabilities.