



# **Presentation to Investors**

**September 2017** 



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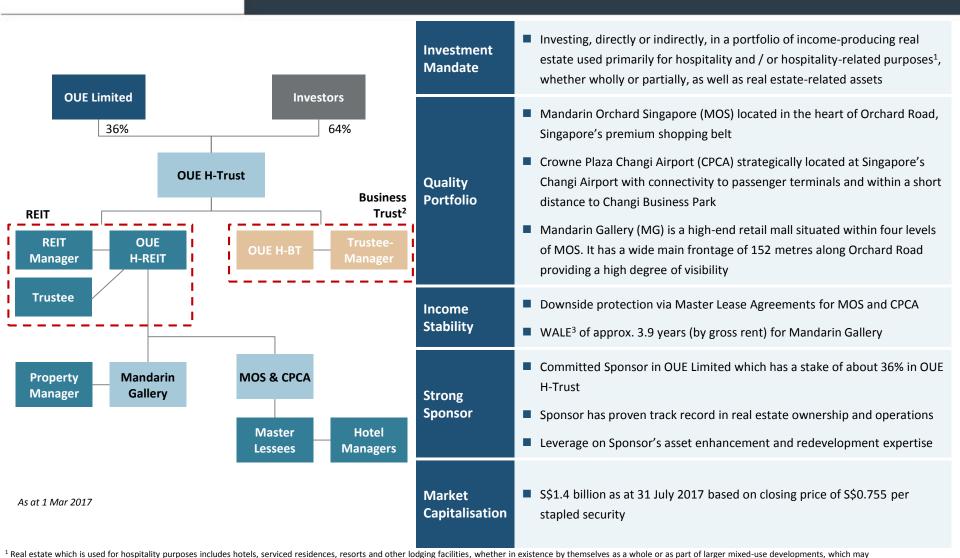




**Overview of OUE H-Trust** 



### **Overview of OUE H-Trust**



include commercial, entertainment, retail and leisure facilities, while properties which are used for hospitality-related purposes include retail and/or commercial assets which are either complementary to or adjoining hospitality assets which are owned by OUE H-REIT or which OUE H-REIT has committed to buy

<sup>&</sup>lt;sup>2</sup> Dormant as at listing and is the master lessee of last resort

<sup>3</sup> Weighted average lease expiry



# Overview of Master Leases Mandarin Orchard Singapore

Property	Mandarin Orchard Singapore				
No. of Guestrooms	1077				
Master Lease Rental	Variable Rent Comprising Sum of: (i) 33.0% of MOS GOR <sup>1</sup> ; and (ii) 27.5% of MOS GOP <sup>2</sup> ; subject to Minimum Rent of \$45 million <sup>3</sup>				
Master Lessee	OUE Limited				
Tenure	<ul> <li>First term of 15 years to expire in July 2028</li> <li>Option to renew for an additional 15 years on the same terms and conditions</li> </ul>				
FF&E Reserve	■ 3% of GOR				

<sup>&</sup>lt;sup>1</sup> Gross operating revenue

<sup>&</sup>lt;sup>2</sup> Gross operating profit

<sup>&</sup>lt;sup>3</sup> The rental under the Master Lease will be the minimum rent if the amount of variable rent for that operating year is less than the amount of minimum rent



## **Overview of the Master Leases**

### Crowne Plaza Changi Airport

Property	CPCA and CPEX (w.e.f. 1 August 2016)
No. of Guestrooms	563
Master Lease Rental	Variable Rent Comprising Sum of:  (i) 4% of Hotel F&B Revenues;  (ii) 33% of Hotel Rooms and Other Revenues not related to F&B  (iii) 30% Hotel Gross Operating Profit; and  (iv) 80% of Gross Rental Income from leased space;  subject to Minimum Rent of \$22.5 million <sup>1</sup>
Income Support	Aggregate of \$7.5 million to be drawn down over 3 years <sup>2</sup>
Master Lessee	OUE Airport Hotel Pte. Ltd. (OUEAH)
Tenure	<ul><li>■ First term of Master Lease to expire in May 2028</li><li>■ Master Lessee has option to renew for an additional two consecutive 5-year terms</li></ul>
Capital Replacement Contribution	<ul><li>Aligned with hotel management agreement between OUEAH and IHG</li><li>Generally at 3% of GOR</li></ul>

<sup>&</sup>lt;sup>1</sup> The rental under the Master Lease will be the minimum rent if the amount of variable rent for that operating year is less than the amount of minimum rent

<sup>&</sup>lt;sup>2</sup> The remaining \$1.6 million of income support is expected to be fully drawn down in 3Q2017.



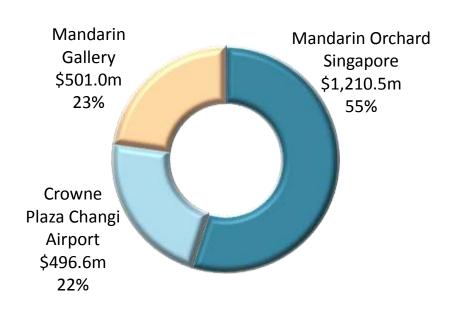


**OUE H-Trust's Portfolio** 

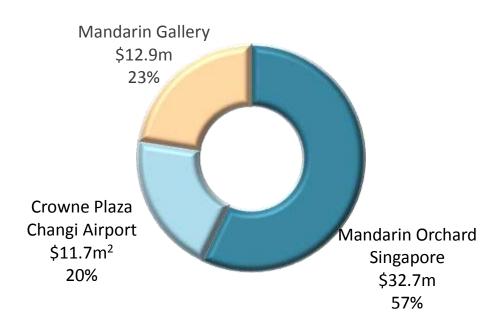


### **Asset Value and NPI Contribution**

### Breakdown by Asset Value<sup>1</sup>



### **1H2017** Breakdown by NPI Contribution

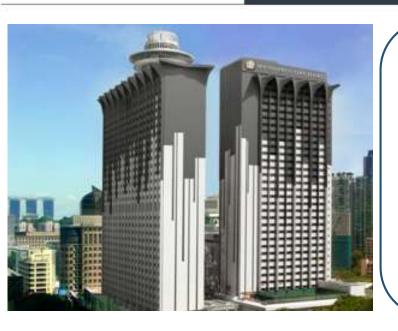


<sup>&</sup>lt;sup>1</sup> Based on independent valuations as at 31 December 2016. For CPCA, value presented is the valuation without income support.

<sup>&</sup>lt;sup>2</sup> Includes income support of \$3.25 million.



# **Premier Portfolio of High Quality Landmark Assets** Mandarin Orchard Singapore



- Located in the heart of Orchard Road
- A world class hospitality icon in Singapore since 1971
- One of the top accommodation choices in Singapore for leisure and business travellers globally
- Largest hotel on Orchard Road with 1,077 rooms and more than 30,000 sqft of meeting and function space
- Shisen Hanten by Chen Kentaro awarded two stars in the Michelin Guide Singapore in the inaugural 2016 edition and in the 2017 edition
- Chatterbox, home of the legendary Mandarin Chicken Rice, made it to the Hall of Fame for winning the SPBA Heritage Brand distinction five years in a row

GFA (sq ft '000)	990
No. of Available Rooms	1,077
Car Park Lots	441
Valuation as at 31 Dec 2016	S\$1,210.5 million
Leasehold Tenure	99-yr lease commencing from 1 July 1957

**Popular F&B** 

#### **Awards & Accolades**





# Premier Portfolio of High Quality Landmark Assets Crowne Plaza Changi Airport



- Located at Singapore Changi Airport The hotel has direct access to the passenger terminals and is within a short distance to Changi Business Park
- Designed by award-winning architectural firm WOHA
- The hotel has 563 rooms including 27 suites, four food & beverage outlets and eight meeting rooms (including a ballroom)
- ✓ Managed by InterContinental Hotels Group (IHG)

	Crowne Plaza Changi Airport (CPCA)				
Completion of Acquisition	30 January 2015 (for the operating hotel) 1 August 2016 (for the extension)				
Approx. GFA (sq ft '000)	439				
No. of Available Rooms	563				
Valuation as at 31 Dec 2016	\$496.6 million <sup>1</sup>				
Leasehold Tenure	Approx. 66 years remaining, expiring on 29 August 2083				

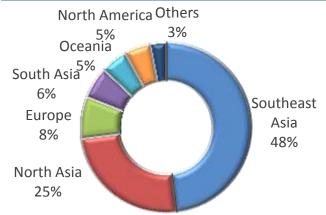
### Awards & Accolades

- Best Airport Hotel 27<sup>th</sup> Annual TTG
   Travel Awards
- World Best Airport Hotel Skytrax
   World Airport Awards 2015, 2016 &
   2017
- ✓ Travel Weekly Asia 2016 Readers Choice - Best Airport Hotel

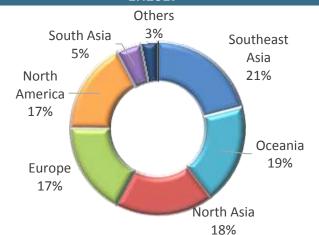


### **Portfolio Customer Profile (By Geography)**

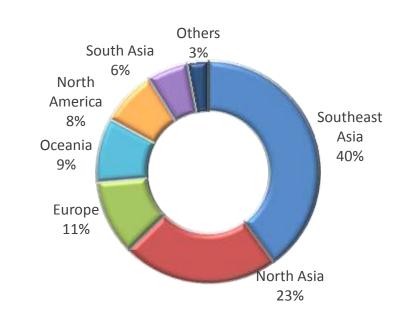




Customer Profile for Crowne Plaza Changi Airport
(By Geography Based on Room Nights Occupied)
1H2017



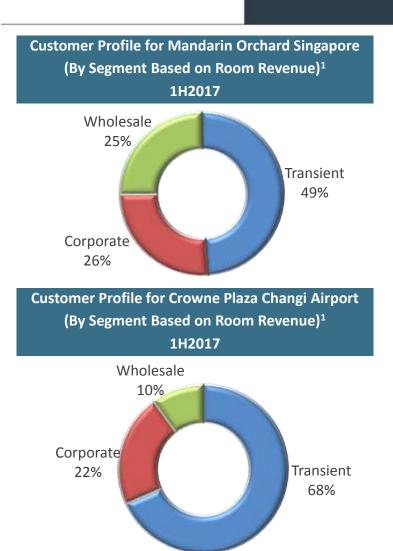
Portfolio Customer Profile
(By Geography Based on Room Nights Occupied)
1H2017



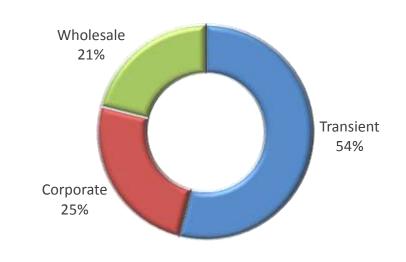
Note: Excludes aircrew.



# Portfolio Customer Profile (By Segment Based on Room Revenue)



Portfolio Customer Profile (By Segment Based on Room Revenue)<sup>1</sup> 1H2017



<sup>&</sup>quot;Transient" refers to revenue derived from rental of rooms and suites to individuals or groups, who do not have a contract with the Hotel
"Corporate" refers to revenue derived from the rental of rooms and suites booked via a corporate or government company that has contracted annual rates with the Hotel
"Wholesale" refers to revenue derived from the rental of rooms and suites booked via a third party travel agent on a wholesale contracted rate basis
Note: Excludes aircrew.



# Premier Portfolio of High Quality Landmark Assets Mandarin Gallery



- Prime retail landmark on Orchard Road featuring six duplexes and six street front shop units
- Completed in 2009 with a high degree of prominence given 152-metre wide frontage along Orchard Road
- Preferred location for flagship stores of international brands
- Minimal brand duplication versus neighbouring malls
- ✓ Tailored destination for its specific target audience

GFA (sq ft '000)	196
Retail NLA (sq ft '000)	126
Valuation as at 31 Dec 2016	\$501 million
Leasehold Tenure	99-yr lease commencing from 1 July 1957

### **High Quality and Diverse Tenant Base**

VICTORIA'S SECRET
MICHAEL KORS
MaxMara
RIMOWA
GOVERN STRIE STRIE
BIMBAY LOLA Y-3

Retail

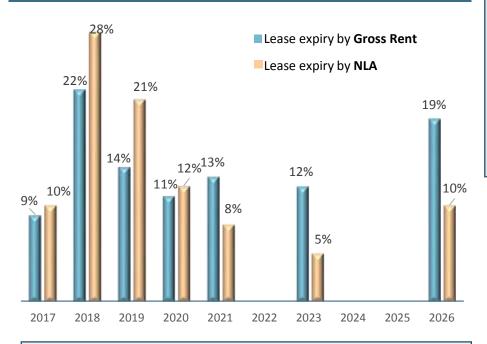


F&B



### **Mandarin Gallery – Lease Profile**

# Mandarin Gallery Lease Expiry Profile as at 30 June 2017<sup>1</sup>



WALE<sup>2</sup> (by Gross Rent<sup>1,3</sup>) : 3.9 yrs

**WALE (by NLA<sup>1,4</sup>)** : 2.7 yrs

<sup>4</sup>Net lettable area

<sup>5</sup>Excludes pop-up stores

<sup>6</sup>Includes pop-up stores

### As at 30 Jun 2017:

- Mandarin Gallery was approx. 94% committed<sup>5</sup>.
- Average occupancy<sup>6</sup> of about 94.3% for 1H2017.

### **Leasing Update**

Rental reversion for base rent was about -17% for 2Q2017, for approx. 6.3% of the NLA.

<sup>&</sup>lt;sup>1</sup>Based on committed tenancies

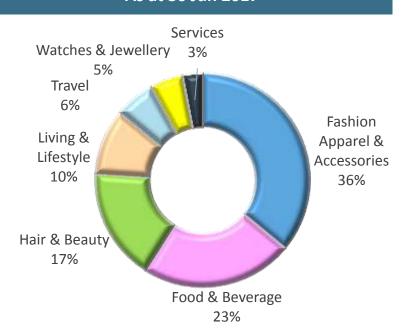
<sup>&</sup>lt;sup>2</sup>Weighted average lease expiry

<sup>&</sup>lt;sup>3</sup>Excludes turnover rent



# Mandarin Gallery - Tenant Mix

# NLA As at 30 Jun 2017<sup>1</sup>



### Gross Rent (excludes turnover rent) As at 30 Jun 2017<sup>1</sup> Living & Services Lifestyle 1% Watches & Jewellery 5% 5% Travel 7% Fashion Hair & Beauty Apparel & Accessories 11% 57%

Food & Beverage

14%





Financial Highlights & Capital Management



# **2Q2017 Financial Highlights**

	2Q2017	2Q2016	Increase/ (Decrease)	1H2017	1H2016	Increase/ (Decrease)
	S\$'000	S\$'000	%	S\$'000	S\$'000	%
Gross revenue:						
- Hospitality	22,324	19,303	15.7	45,704	41,698	9.6
- Retail	8,836	7,567	16.8	17,542	15,320	14.5
	31,160	26,870	16.0	63,246	57,018	10.9
Net property income:						
- Hospitality	20,142	17,770	13.3	41,141	38,592	6.6
- Retail	6,481	5,388	20.3	12,915	10,859	18.9
	26,623	23,158	15.0	54,056	49,451	9.3
Other income <sup>1</sup> :	1,625	-	n.m.	3,250	-	n.m.
	24 944	16 555	31.8	45 272	26 255	24.9
Distributable income	21,814	16,555		45,272	36,255	
DPS (cents)	1.21	0.92	31.5	2.51	2.02	24.3

- Gross revenue for 2Q2017 was \$4.3 million higher than 2Q2016. Both hospitality and retail segments posted higher revenue in 2Q2017 as compared to 2Q2016.
- NPI for 2Q2017 was \$3.5 million higher than 2Q2016 due to higher gross revenue from both hospitality and retail segments, partially offset by higher property expenses for CPCA.
- Income available for distribution was \$5.3 million higher than 2Q2016 due to higher income from both hospitality and retail segments and income support received for CPCA.
- The DPS for 2Q2017 was 1.21 cents, 31.5% higher as compared to 0.92 cents for 2Q2016.



# 2Q2017 vs 2Q2016 – Hospitality Highlights

	Revenue			Net property income			
	2Q2017 2Q2016 Increase/ (Decrease)		2Q2017	2Q2016	Increase/ (Decrease)		
	S\$'m	S\$'m	%	S\$'m	S\$'m	%	
MOS	16.7	15.7	6.1	15.8	14.8	6.8	
CPCA	5.6 <sup>1</sup>	3.6	58.0	4.3 <sup>1</sup>	3.0	46.0	
Hospitality segment	22.3	19.3	15.7	20.1	17.8	13.3	

- Hospitality revenue was \$3.0 million higher than 2Q2016 due to higher master lease income from both MOS and CPCA.
- Master lease income from MOS was \$1.0 million higher than 2Q2016. MOS recorded a higher RevPAR of \$210 as compared to RevPAR of \$200 in 2Q2016 as MOS achieved higher room rates and occupancy. Food and beverage outlets also performed better due to higher patronage. Banquet sales had also increased due to more wedding events and meeting business with the opening of new meeting facilities.
- Master lease income from the enlarged CPCA was \$2.0 million higher than 2Q2016 due to enlarged room inventory in CPCA with the addition of Crowne Plaza Changi Airport Extension's (CPEX's) 243 rooms which opened for business on 1 August 2016. As such, it is not meaningful to compare the RevPAR for the enlarged 563-room CPCA with the RevPAR for the 320-room CPCA for 2Q2016. The enlarged CPCA continues to ramp up its operations, with occupancy increasing from the 60% range when CPEX first opened to mid-70% in 2Q2017. In addition to the master lease income, OUE H-REIT also receives income support provided by OUEAH.<sup>2</sup>

<sup>&</sup>lt;sup>1</sup>Inclusive of CPEX (243 rooms) that was acquired and commenced operations on 1 August 2016. The enlarged CPCA has 563 rooms. Master lease income excludes income support.

<sup>&</sup>lt;sup>2</sup>With the addition of the newly acquired CPEX which forms an integral part of CPCA (collectively, the "enlarged CPCA"), the Deed of Income Support comes into effect.



# 2Q2017 vs 2Q2016 – Retail Highlights

	2Q2017	2Q2016	Increase/ (Decrease)
	S\$'000	S\$'000	%
Gross revenue:			
- Hospitality	22,324	19,303	15.7
- Retail	8,836	7,567	16.8
	31,160	26,870	16.0
Net property income:			
- Hospitality	20,142	17,770	13.3
- Retail	6,481	5,388	20.3
	26,623	23,158	15.0
Other income:	1,625	-	n.m.
Distributable income	21,814	16,555	31.8
DPS (cents)	1.21	0.92	31.5

- Retail segment pertains to rental and other income from the Mandarin Gallery shopping mall.
- Retail revenue for 2Q2017 was \$1.3 million higher than 2Q2016 mainly due to higher average occupancy rate at 93.9% (2Q2016: 79.1%). In 2Q2016, the lower occupancy was attributable to landlord works to amalgamate units in order to hand over to new tenants.
- The mall recorded an effective rent per square foot per month of \$23.8 for 2Q2017 (2Q2016: \$24.6).



## **Distribution Details**

**Distribution Rate** 1.21 cents

**Ex-Distribution Date** 7 August 2017

**Book Closure Date** 10 August 2017

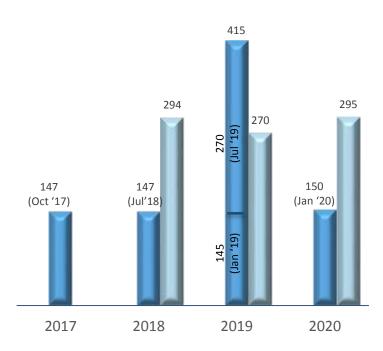
**Distribution Payment Date** 4 September 2017



# Capital Management (As at 30 Jun 2017)

### Debt and Interest Maturity Profile (S\$ 'm)





Gearing	■ 38.2%
Average Cost of Debt	■ 2.8% (2Q2017)
Debt Maturity	Weighted average remaining tenor of 1.9 years
Interest Cover Ratio	■ 4.1 times (2Q2017)

- OUE H-REIT's floating rate loans are 100% hedged using IRS1.
- OUE H-REIT has no loan due until July 2018.



# **Balance Sheet Highlights (As at 30 Jun 2017)**

	\$\$ 'm
Investment Properties	2,209.5
Total assets	2,249.4
Borrowings (secured)	859.0
Total liabilities	879.5
Net assets	1,369.8
NAV per Stapled Security (S\$)	0.76
Closing price on 30 Jun 2017 (S\$)	0.745
Discount to NAV (%)	2%





# Outlook



### **Outlook**

Singapore Tourism Board ("STB") reported a 3.6%<sup>1</sup> year-on-year increase in international visitor arrivals in the first five months of 2017. For the full year 2017, STB has forecast 0% to 2% growth in international visitor arrivals at 16.4 million to 16.7 million.<sup>2</sup>

Though the economic outlook has improved, there are still risks to achieving sustained recovery. As such, the tourism industry continues to face headwinds in the near term as consumers and corporates are likely to be conservative in their travel expenditures. The increased rooms supply in Singapore had created a highly competitive market environment and this would likely persist as more supply is expected in 2H2017 before tapering in 2018. Changi Airport's Terminal 4 is expected to be operational in the second half of 2017<sup>3</sup>. The higher air passenger traffic through Changi Airport could potentially benefit Singapore's hospitality sector.

CPCA continues to ramp up its operations in a challenging market which resulted in a drawdown of \$5.9 million of income support. The remaining \$1.6 million of income support is expected to be fully drawn down in 3Q2017.

Challenges in Singapore's retail scene remain and therefore tenants are more cautious and taking a longer time to renew or commit to leases. We are continuously exploring leasing opportunities with current and potential tenants, and remain committed to curating the right tenant mix to retain the mall's positioning as a destination mall.

We will continue to actively seek growth opportunities and yield accretive acquisitions from our Sponsor and third parties.

<sup>&</sup>lt;sup>1</sup>Singapore Tourism Board, International Visitor Arrivals Statistics, 28 July 2017

<sup>&</sup>lt;sup>2</sup>Singapore Tourism Board, Year-in-Review 2016, 14 February 2017

<sup>&</sup>lt;sup>3</sup>Changi Airport Group, Press Release 'Construction of Changi Airport Terminal 4 Completed', 16 December 2016





# **Thank You**





# **Appendices**

- Singapore Tourism Highlights
- About the Sponsor OUE Limited



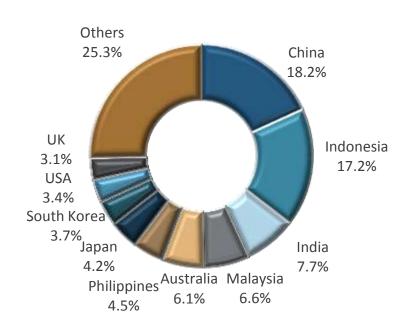


**Singapore Tourism - Highlights** 



# International Visitor Arrivals to Singapore (Top Markets)





# Top 10 Inbound Markets Growth Rate (Year-on-Year) YTD June 2017



For the period January 2017 to June 2017, international visitor arrivals to Singapore was 8.54 million, an increase of 4.5% over the same period last year



# Singapore – Multi-Faceted Offerings

# Increased Prominence as Host Venue for Regional and International Sports Events









### **Established Cultural and Leisure Marquee Events**









#### **Top International MICE Destination**

- ✓ Top APAC Meeting City
  - Union of International Associations 2016
- ✓ Asia Pacific Top Convention City
  - ICCA Global Rankings 2016
- ✓ Best BT MICE City
  - -TTG Travel Awards 2016
- √ Top Asia Pacific Destination
  - Inaugural CVENT Top 25 Asia Pacific Destinations 2016

Source: Singapore Tourism Board

http://www.yoursingapore.com/content/mice/en.html

#### **Other Initiatives**

- ✓ Changi Airport Group, Singapore Airlines and STB
  sign new \$34 million joint tripartite partnership to
  strengthen Singapore's destination appeal, promoting
  Singapore as an attractive stopover and twinning
  destination.
- ✓ STB and The Walt Disney Company Southeast Asia to form multi-year collaboration provide unique and fun experiences themed around Disney's biggest brands and most popular stories and characters.

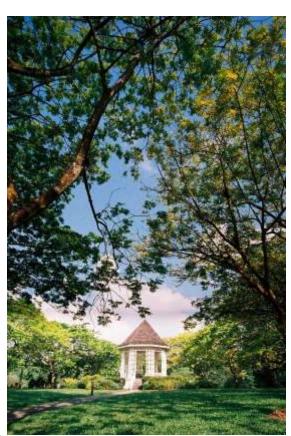
Source: Singapore Tourism Board Media Releases

Information & Image Sources: Websites of Singapore Tourism Board, Women's Tennis Association, International Rugby Board, F1, Singapore Airshow, Chingay Parade Singapore, The Great Singapore Sale, Singapore Fashion Week and Singapore International Festival of Arts



# Singapore – Multi-Faceted Offerings (cont'd)

Singapore Botanic Gardens – Inscribed as a UNESCO World Heritage Site on 4 July 2015















# **Upcoming Attractions and Developments**









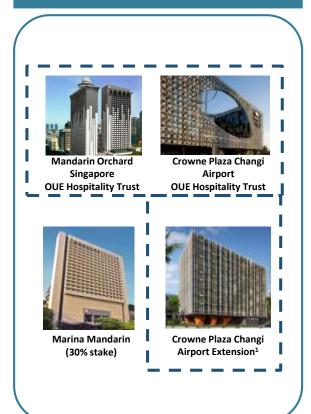
**About the Sponsor – OUE Limited** 



# **OUE – Leading Property Developer in Singapore** Track Record in Real Estate Ownership and Operations

Diversified real estate owner, developer and operator with a real estate portfolio located in Asia and the United States, across hospitality, retail, commercial and residential property segments

### Hospitality



### Commercial



**OUE Bayfront OUE Commercial REIT** 



Lippo Plaza, Shanghai **OUE Commercial REIT** 





One Raffles Place Towers 1 & 2, and Shopping Mall **OUE Commercial REIT** 



**OUE Downtown** Towers 1 and 2 (100% stake)



U.S. Bank Tower, Los Angeles (100% stake)

### Retail



OUE Hospitality Trust



**Downtown Gallery** (100% stake)

### Residential



**OUE Twin Peaks** (100% stake)



# **OUE – Leading Property Developer in Singapore**

Proven Track Record in Asset Enhancement

### **Mandarin Gallery**

#### **Before redevelopment:**



#### After redevelopment:



- S\$200 million conversion of the old hotel lobby of Mandarin Orchard Singapore
  - Addition of 67,447 sq ft of prime retail space
  - Repositioned as a high-end shopping and lifestyle destination
  - Completed in November 2009

### **OUE Bayfront**

#### **Before redevelopment:**



#### After redevelopment



- Redevelopment of the well located former site of Overseas Union House into a premium commercial development comprising a Grade A office building, complemented by retail facilities at its ancillary properties, OUE Tower and OUE Link
- Completed in 2011

### **One Raffles Place Tower 2**

### **Before redevelopment:**



### After redevelopment:



- Redevelopment of the low block podium into a 350,000 sq ft 38-storey Grade A office building with column free floor plates of approximately 11,000 sq ft
- TOP obtained in August 2012

Ability to leverage on the Sponsor's asset enhancement and redevelopment expertise





Thank you