



Sustainability Report 2021



Contents

Introduction	1
ABOUT THIS REPORT	1
ABOUT US	1
CONTACT US	1
Board Statement	2
ECONOMIC	2
ENVIRONMENT	2
SOCIAL	2
GOVERNANCE	3
Sustainability Management Structure	4
RESPONSIBILITIES OF SUSTAINABILITY MANAGEMENT STRUCTURE	4
Sustainability Reporting	5
OUR SUSTAINABILITY APPROACH	5
SCOPE OF REPORT	5
EXTERNAL CHARTER AND PRINCIPLES	5
Stakeholders' Engagement	6
CHOO CHIANG'S STAKEHOLDER GROUPS	6
STAKEHOLDERS' SUSTAINABILITY CONCERNS AND VALUE CREATION	7
Materiality Assessment	8
MATERIAL ASPECTS IDENTIFIED	8
Material Factors	9
- Economic and Environmental	9
ECONOMIC PERFORMANCE	9
SUPPLIER ENVIRONMENTAL ASSIGNMENT	9
- Social	10
OCCUPATIONAL HEALTH AND SAFETY	10
TRAINING AND EDUCATION	12
- Governance	14
CORPORATE GOVERNANCE AND POLICIES	14
GRI CONTENT INDEX	15

Introduction

ABOUT THIS REPORT

The Sustainability Report of Choo Chiang Holdings Ltd. (“Choo Chiang” or the “Company” and together with its subsidiaries, the “Group”) for the financial year ended 31 December 2021 (“FY2021”) (the “Report”) is prepared in accordance with Global Reporting Initiative (“GRI”) Standards: Core option that contains the key materiality issues identified through materiality assessment and will be produced annually. As part of our commitment towards sustainable business practices.

The Report provides information regarding the Group’s performance in various key areas which include Economic and Environmental progress, Social growth and Governance. The Report also covers the vast range of Economic and Environmental, Social and Governance activities between 1 January 2021 and 31 December 2021 which have contributed to the success of the Group. The various goals and the strategies and initiatives undertaken by the Group to achieve the said goals have been addressed to in this Report.

For this sustainability report, the Board have deliberated and decided not to seek external independent assurance for this reporting period and will consider doing so in the future as our sustainability reporting efforts matures.

ABOUT US

Choo Chiang is one of the leading retailers and distributors of electrical products and accessories in Singapore with a retail presence of more than 20 years. We offer an extensive range of electrical products and accessories

for residential and industrial use at our 10 strategically located retail branches in Singapore. We have grown to know what our customers need, and we fulfill that need with products and solutions seamlessly. Our retail outlets are supported by a team of service-oriented sales employees and a fleet of delivery vehicles. We empower builders and contractors with a better way of working through our products, technical know-how and sincere service. Our mission and vision are to empower a better way of working for builders, contractors, interior designers and homeowners through our products, services and technologies. In addition to this Distribution Business, the Group holds 12 investment properties which are rented out for rental income. The Group was listed on Catalist of the Singapore Exchange Securities Trading Limited (the “SGX-ST”) on 29 July 2015 (stock code 42E) and is headquartered in Singapore. More details on the Group can be found in our Annual Report for FY2021.

CONTACT US

Choo Chiang continuously seeks for annual improvement over our sustainability practices and report. We want to share our sustainability journey and desire to hear from our stakeholders. The Company welcomes stakeholders to submit any feedback or suggestions to info@choochiang.com.

Board Statement

Choo Chiang is pleased to publish its Sustainability Report for the financial year ended 31 December 2021. The Report is prepared in accordance with the GRI Standards: Core Option, which demonstrates our commitment towards operational sustainability and corporate responsibility. We have chosen to adopt the GRI Sustainability Reporting Standards as it is the most widely accepted global framework for voluntary corporate reporting of environmental and social performance. In articulating our approach, we have applied the GRI principles of accuracy, balance, clarity, comparability, reliability and timeliness. Corresponding GRI disclosures can be found at the GRI Standards Content Index Section of this Report.

The Management of Choo Chiang has established a Sustainability Council and a Sustainability Working Group, which works under the guidance of the Board to ensure that sustainability measures are implemented across the business. The Sustainability Council will measure and review progress towards our sustainability goals and engage accountable stakeholders to ensure targets are met.

FY2021 was a resilient year for Choo Chiang despite the economic impact and uncertainty arising from the long-drawn Covid-19 situation in Singapore. With high vaccination rates and green shoots of economic recovery, coupled with a resilient business model, we are optimistic that the crisis has made the Group stronger and will help us to thrive and tap on new opportunities in the months and years ahead.

As we continue to navigate the challenges of the Covid-19 pandemic in FY2021, the Board has, in its review of the Group's operations, believes that Occupational Health and Safety of our employees continues to be the key factor in ensuring the continued growth and sustainability of our operations. We continue to take steps to communicate with our staff and connect them with resources that support their health and well-being. We continue to actively address evolving issues and provide guidance to our staff consistent with local government regulations. Social distancing measures at the workplace, staggered work hours, mandatory mask wearing, team segregation of work and telecommuting are some of the measures we have put in place to keep our employees safe.

No staff was retrenched arising from the impact of Covid-19. We did not practice pay-cut or no-pay leave, regardless of various work modes. Our staff provided feedback that they viewed employment with Choo Chiang as a steady rice bowl in very uncertain times.

ECONOMIC

By incorporating sustainability measures and corporate social responsibility values in our business strategies, this has allowed us to enhance our stakeholders' value and higher positive returns. Amid the challenging environment, we have multiplied our growth and we are committed on an ongoing basis to improve the Group's sustainability. Looking forward, we believe this would lead the Group towards positive growth.

ENVIRONMENT

Reducing the impacts that we have on the environment has been an important part of how we run our business for many years. We have proven that this approach brings lasting, mutual benefits to our business and in the world that we live in. During the year, we have worked with waste contractors on our long-term no-waste ambition. Besides reducing the impact on the natural environment through efficient waste management, and recycling disposable items such as copper and paper, we have also raised employee awareness on critical issues in sustainable development through relevant initiatives.

SOCIAL

In order to ensure the long-term success of the business, the Management recognises the importance of attracting, retaining and developing a high-quality workforce. Hence, we have invested in employee trainings to promote professional and personal development for employees as well as rewarding those who uphold our values within the organisation.

GOVERNANCE

Having a high standard of corporate governance is at the heart of our business in achieving the Group's sustainability goals. Building a system with no compromise in quality and applying best practices business-wide is essential to our successful long-term performance. We strive to maintain integrity, transparency, accountability and discipline in all our practices and have put in place a robust governance framework to ensure we meet our objectives.

Looking ahead, we hope to further improve our sustainability tracking through a target-based approach with clear and measurable metrics. In this Report, you will be provided with a balanced view of our position and performance with regards to some key issues and added-value measurements.

We hope you find the Report interesting and informative as we continue our sustainability journey.

Yours sincerely,

Thomas Lim

Executive Chairman and CEO

On behalf of Choo Chiang's Board of Directors

Sustainability Management Structure

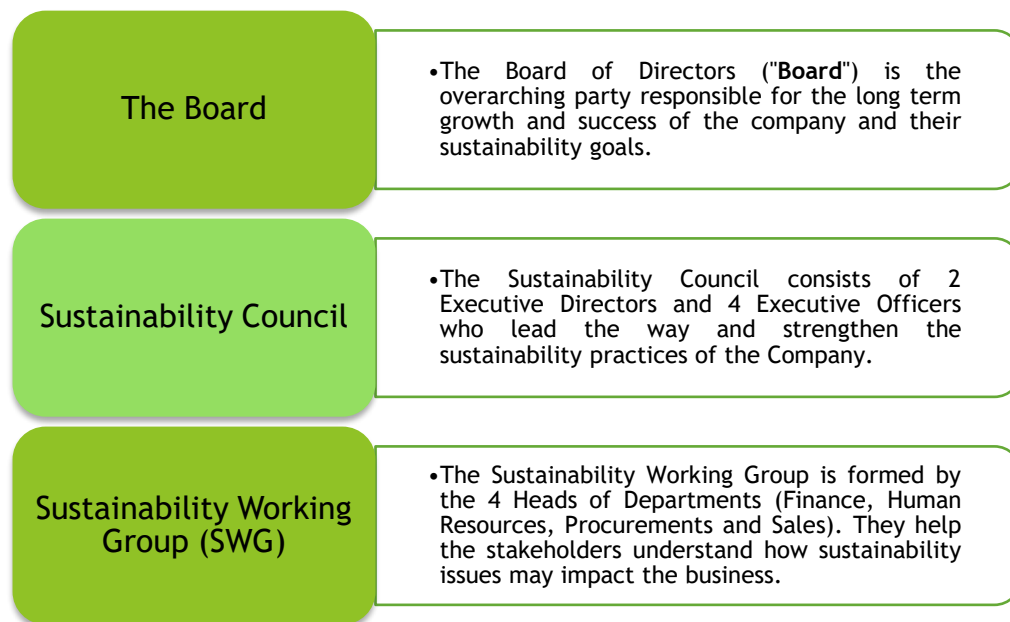


Figure 1: Sustainability Management Structure for Choo Chiang

RESPONSIBILITIES OF SUSTAINABILITY MANAGEMENT STRUCTURE



Figure 2: Responsibilities of Sustainability Management Structure for Choo Chiang

Sustainability Reporting

OUR SUSTAINABILITY APPROACH

Choo Chiang's sustainability approach is focused on creating value for all its stakeholders. The approach follows our sustainability policy which is to:

- Observe and comply with all relevant legislation, regulations, and codes of practice;
- Consider sustainability issues in key areas of impact and integrate these considerations in business decisions;
- Ensure all of Choo Chiang's employees and Management are aware of its sustainability initiatives and are committed to implementing, supporting, and measuring these activities; and
- Review, report and continuously strive to improve sustainability performance.

Sustainability is managed across the business through relevant policies, programs and operating procedures that are in place. These are shared with all employees of Choo Chiang, supported with training and well-defined roles and responsibilities. This guides the Management of Choo Chiang on its decision-making processes and ensures that we continually deliver on our business principles across all of our operations.

We employ a risk-based management approach. This involves reviewing our policies periodically, adjusting how we work in the event of any breach, and reporting compliance levels.

We believe that to meet our sustainability goals and live by our values we need to integrate best practices into our day-to-day operations.

Our aim is to contribute to local economies where we have a presence as well as to create a workplace that brings out the best in our employees. Most importantly, we want to build a sustainable business based on trust.

The Management is committed to integrate positive sustainability practices into our working environment and business processes. This is essential in order to deliver value to our business partners, foster trust with our communities and ensure transparency and sustainable growth for our investors.

SCOPE OF REPORT

The scope of this Report covers all businesses of Choo Chiang and its subsidiaries.

In defining the Report's content and the aspect boundaries, Choo Chiang considered the principles of materiality, stakeholder inclusiveness, sustainability context, and completeness. In determining the materiality factors, Choo Chiang has engaged key stakeholders through various channels, including but not limited to formalised surveys. The sustainability concerns from the various stakeholders were then consolidated and prioritised into a materiality matrix based on the GRI framework. Please refer to the stakeholders' engagement table on page 6 and material aspects identified on page 8 for more information.

EXTERNAL CHARTER AND PRINCIPLES

Choo Chiang's policies and business activities are aligned to the global standards and are supported by a variety of external charters and principles. We have also developed and adopted a range of corporate policies and internal controls that support the Board and Management.

❖ Global Standards

- ✓ Applicable provisions of the Securities and Futures Act (Chapter 289)
- ✓ Listing Manual Section B: Rules of Catalist issued by SGX-ST
- ✓ Code of Corporate Governance
- ✓ Other policies and procedures adopted by Choo Chiang include the Whistle Blowing Policy and the Personal Data Protection Policy. These can be found in Choo Chiang's website under the Corporate Governance section at <https://www.choochiang.com/corporate-governance/>

❖ Corporate Policies and Controls

- ✓ Personal Data Protection
- ✓ Conflicts of Interest
- ✓ Business Continuity
- ✓ Insider Dealing
- ✓ Enterprise Risk Management

Stakeholders' Engagement

Choo Chiang's stakeholders are highly diverse, reflecting the breadth of our footprint within the Singapore market.

Choo Chiang has identified the main stakeholder groups using the GRI standards and have put in place processes for effective communication with the key stakeholders.

Based on influence, representation, responsibility, dependency and proximity, the Company has narrowed down six (6) main stakeholder groups. Understanding their key sustainability concerns is essential in building a sustainable business.







CHOO CHIANG'S STAKEHOLDER GROUPS					
 Investors and Shareholders	 Government/ Regulator/ Authority	 Employees	 Media/Public Relation	 Supplier/ Customer	 Local Communities
METHODS OF ENGAGEMENT					
<ul style="list-style-type: none"> ▪ Annual General Meeting ▪ Annual Report ▪ Company website 	<ul style="list-style-type: none"> ▪ Surveys ▪ Electronic Communications ▪ Annual Return 	<ul style="list-style-type: none"> ▪ Performance Plan Evaluation ▪ Training ▪ Email announcements ▪ Whistle blowing mechanism ▪ Regular dialogue ▪ Annual events 	<ul style="list-style-type: none"> ▪ Public Conferences and Events ▪ Press Releases ▪ Publications 	<ul style="list-style-type: none"> ▪ Electronic Communication ▪ Surveys ▪ Customer Feedback Management ▪ Company website 	<ul style="list-style-type: none"> ▪ Electronic Communications
FREQUENCY OF ENGAGEMENT					
<ul style="list-style-type: none"> ▪ Annually ▪ Ad Hoc 	<ul style="list-style-type: none"> ▪ Annually ▪ Quarterly ▪ Ad Hoc 	<ul style="list-style-type: none"> ▪ Annually ▪ As and when necessary 	<ul style="list-style-type: none"> ▪ Ad-Hoc 	<ul style="list-style-type: none"> ▪ Annually ▪ Ad-Hoc 	<ul style="list-style-type: none"> ▪ Ad-Hoc

Figure 3: Stakeholder Groups for Choo Chiang

STAKEHOLDERS' SUSTAINABILITY CONCERNS AND VALUE CREATION

KEY STAKEHOLDERS	VALUE CREATION	KEY CONCERNS
Investors and Shareholders	Choo Chiang is dedicated to ensuring long-lasting relationships with its shareholders and also aims on maximising the returns. The Company strongly believes in publishing its annual and sustainability reports in order to communicate in a more transparent manner with its shareholders.	<ul style="list-style-type: none"> ➤ Economic performance ➤ Risk management
Government/Regulator/ Authority	Choo Chiang strongly believes in abiding by the law and ensuring that all the practices meet regulatory requirements. The Company has high standards set in place to ensure it follows the highest standard of corporate governance.	<ul style="list-style-type: none"> ➤ Economic performance ➤ Supplier environmental assessment ➤ Compliance with rules and regulations
Employees	Choo Chiang is highly committed in ensuring that the workplace is safe and is a source of constant growth and development for all its employees since the employees are the pillars of the organisation. The Company also ensures that the employees are equipped with relevant skills to contribute positively to the business operations. Hence, there are various training programmes in place for career development.	<ul style="list-style-type: none"> ➤ Training and education ➤ Occupational health and safety ➤ Effective communications
Media/Public Relation	Choo Chiang ensures that all its business practices are conducted with the highest standards of corporate governance and is always on par with the industry practices.	<ul style="list-style-type: none"> ➤ Economic performance ➤ Supplier environmental assessment
Supplier/Customer	Choo Chiang always aim to maintain strong relationship with the suppliers and customers through regular communication and feedback exercises. This is to achieve utmost satisfaction between suppliers and customers towards the Company.	<ul style="list-style-type: none"> ➤ Product price and warranty ➤ Supplier environmental assessment ➤ Customer satisfaction
Local Communities	Choo Chiang is highly committed to maintain a safe and sustainable environment which benefit the local communities.	<ul style="list-style-type: none"> ➤ Preservation of local communities

Figure 4: Stakeholders' Key Concerns and Value Creation

Materiality Assessment

Choo Chiang had conducted its materiality assessment to identify the ESG topics material to the Group and its stakeholders in FY2021.

In the process of identifying the material topics, Management applied their knowledge of their respective business areas, the challenges faced and the corresponding implications on Choo Chiang’s business and operations. Insights gained from key stakeholders during the stakeholder engagements are also incorporated into the assessment. This allowed Choo Chiang to completely assess the effect of these topics on the economy, environment and society, as well as its influence on stakeholders.

The following key material aspects are identified for FY2021.

MATERIAL ASPECTS IDENTIFIED

<i>Material Aspects Identified</i>	<i>Topic Boundary¹</i>
<i>GRI 201 Economic Performance</i>	<i>Within the organisation</i>
<i>GRI 308 Supplier Environmental Assessment</i>	
<i>GRI 403 Occupational Health and Safety</i>	
<i>GRI 404 Training and Education</i>	

Figure 5: Material Aspects Identified



¹ Topic Boundary is a Global Reporting Initiatives (GRI) description of where the impacts occur for a material topic and the organisation’s involvement with those impacts. Organisations might be involved with impacts either through their own activities or as a result of their business relationships with other entities.

Material Factors – Economic and Environmental

ECONOMIC PERFORMANCE

Choo Chiang aims to expand its customer base by offering high-quality electrical products and accessories and also continue to be the leading retailer and distributor of electrical products and accessories in Singapore. Choo Chiang emphasizes on exceeding its year-on-year internal targets and customer expectations which would allow the company to grow further and attract more customers and partners.

For more information regarding the Group’s financial results for the latest financial year, please refer to the following sections in Choo Chiang’s 2021 Annual Report:

- Financial Highlights, page 8
- Operating and Financial Review, pages 9 to 12
- Financial Statements, pages 54 to 109

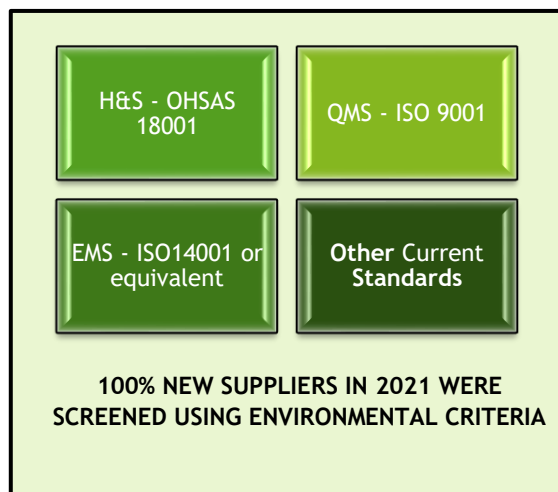
SUPPLIER ENVIRONMENTAL ASSIGNMENT

The Board believes that it is essential to put in constant effort in order to develop and maintain long-lasting relationships with our suppliers. Choo Chiang strongly believes in partnering with suppliers that have minimal negative repercussions on the environment. As a part of the Company’s internal controls, it is mandatory for all suppliers to go through the Group’s initial screening process. The criteria of the screening process are highly aligned with the common international standard of ISO (International Organisation of Standardisation) or OHSAS (Occupational Health and Safety Assessment Series). The supplier assessment is ideally reviewed and approved by the Management.

Choo Chiang has built up a strong network of reliable, quality and cost-effective suppliers over the years. In FY2021, we worked closely with our suppliers to minimise supply chain disruptions arising from Covid-19. Because of Covid-19 pandemic, we need to ensure our suppliers could reliably to fulfil our order. Timeliness of delivery and product quality are essential in our supplier selection to enable us to continue providing our products and services to our customers.



Figure 6: Supplier's Environmental Assessment Criteria



Choo Chiang had engaged a total of 20 new suppliers in FY2021. All new suppliers were assessed through the said environmental criteria and had gone through the Group’s screening process. The Company is aiming to maintain 100% assessment for new suppliers in FY2022.

TARGET FOR FY2021	PERFORMANCE FOR FY2021
Maintain 100% assessment for new suppliers.	Achieved.

Material Factors

– Social

OCCUPATIONAL HEALTH AND SAFETY

Being one of the leading distributors of electrical products and equipment, our operation exposes the local community to road traffic safety risks across our supply chain from purchasing of inputs to delivering of outputs. At Choo Chiang, we aim to keep the accidents at bay and ensure our drivers return home safely at the end of each day. However, it is extremely important to mitigate these risks for the betterment of the employees as well as the Company.

Choo Chiang has established a health and safety committee that helps monitor and advise on occupational health and safety related matters. In FY2021, there are 2% of total workforce that joined the health and safety committee to monitor and improve the performance and safety standards of the workplace environment. The health and safety committee takes charge of work-related investigations and identifies hazards in employee's day-to-day environment.

Choo Chiang has a longstanding policy in place which delineates its dedication to road safety. By issuing the policy, the safety vision is reinforced to the employees who further take extra care when commuting from one place to another while distributing the goods. At Choo Chiang, we support working conditions which allows the employees to focus on their work in a healthy condition, including recovery from illness and incidents. We also log in accidents involving employees in order to support them better during their recovery phase.

This year, there were two (2) traffic accident case with non-serious injuries that involved the Group's drivers. The health and safety committee has spoken with the driver to understand the circumstances surrounding the incidents. There were also two (2) workplace injury recorded in FY2021 involving two (2) Shop Sales Assistants.

The diagram in page 11 shows a full breakdown of Choo Chiang's occupational health and safety statistics for FY2021 and FY2020.

Choo Chiang strives to continue the emphasis on managing workplace health and safety and to better manage health and safety concerns of its employees. Choo Chiang will continue to update the necessary warning notice and statement around the office, warehouse and branches for safety purpose. Besides, Choo Chiang will continue to provide health and safety session internally in order to update or share the knowledge and information of health and safety to its employees.

The Group targets to continuously monitor and strive to improve the performance and safety standards of the workplace environment.

For FY2022, the Group aims to maintain the workplace injury rate at below 2% and accident severity rate at below 0.05%.

IMPACT OF COVID-19 ON WORKFORCE MANAGEMENT ISSUES

The Group has placed health and safety measures to safeguard our employees in light of Covid-19 and the new variance of Covid-19, Omicron.

Flexible working arrangements, such as staggering of working hours to start at different times, work-from-home policies, split team arrangements, etc. have also been adopted to reduce the interactions between our employees in order to protect them.

We encourage good personal hygiene, workplace cleanliness, and social distancing of at least one meter apart to minimize the spread of the virus. We have provided masks to all our employees who work in the office. Daily sanitizing has also been put in place.

As the health of our staffs are of utmost priority, we have required outside visitors to check-in via the TraceTogether application and to wear a mask within our work premises at all time to protect our staff.

We also committed to providing a safe environment for our customers. We implemented measures to protect our customers against safety hazards, which included social distancing practices in accordance with the government guidelines to minimise community transmission of Covid-19 and the new variance of Covid-19, Omicron.

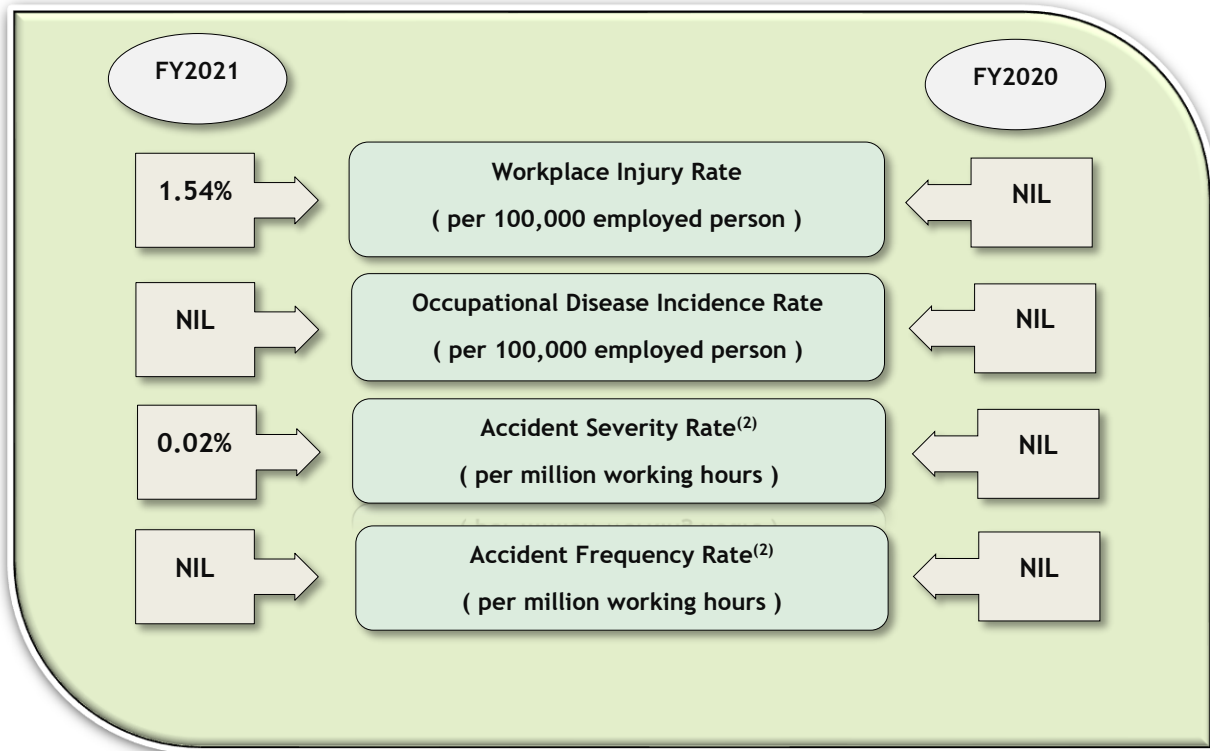


Figure 7: Occupational Health and Safety Rates for FY2021 and FY2020

TARGET FOR FY2021	PERFORMANCE FOR FY2021
The Group aims to maintain the workplace injury rate at below 2% and accident severity rate at below 0.05%.	Achieved.



² Accident Severity Rate and Frequency Rate calculations are adopted from the WSH Institute’s Guidance on Workplace Safety and Health Reporting in Singapore. In FY2021, the Accident Frequency Rate was 0.0015 (2020: 0.0004) percent per million working hours, which is close to zero percent.

TRAINING AND EDUCATION

In FY2021, we have a total of 130 full time and permanent employees, comprising 89 males and 41 females. With the aim of developing our employees, Choo Chiang strongly believes in providing all levels of employees with training since this would lead to long-term success for the Company. Overall, 908 hours of training were provided to all employees, out of which, the top-management clocked in a total of 68 hours and the mid-management a total of 140 hours. Choo Chiang believes that employees should be kept informed and knowledgeable with the latest technologies, the Group's training programs for FY2021 covered various topics such as Market Outlook & Regulatory Updates, Cybersecurity Strategy, SGX Regulatory Symposium 2021, Talent Recruitment & Manage the Pandemic and IFRS Updates.

i. Training for Senior Management

Choo Chiang understands the importance of training its senior management and that it would add value to the Company's operations. The senior management are constantly kept up to date with all the accounting and legal frameworks and developments. In FY2021, trainings such as the Legal & Regulatory Overview, SGX Regulatory Symposium 2021, Cybersecurity Strategy and Digital Growth and Business Optimisation for Retail Industry were carried out to ensure that the senior management are updated with the latest developments and trends which will further enable them to carry out their duties more effectively.

During this Covid-19 crisis period, Choo Chiang ensures that the senior management are familiar with the risk management, knowledge of new Covid-19 Act, understand the impact of Covid-19 on business strategy and are able to effectively carry out their duties. Every new director goes through the mandatory training so that he/she better understands the duties to be discharged by them and their obligations towards the Company as well.

In FY2021, there has not been any new director appointed to the Board.

ii. Training for All Employees

Annual training sessions are carried out for all employees on various topics including IT training and any new update on any policy to be rolled out. All new hires go through a new employee training to familiarize them with the Company's culture and their duties and obligations towards the Company.

Internal training allows the employee to boost their skill sets in order to enhance their productivity and knowledge which further helps them to meet the strategic targets of the Company successfully. When employees are able to achieve their targets successfully, it leads to a boost in employee satisfaction, which further enhances productivity.

In FY2021, all our staff are received a regular performance and career development review during the reporting period.

During this Covid-19 pandemic period, Choo Chiang has also conducted an internal training on the knowledge of hygiene practices, safety distance measures and other prevention action taking of this disease.





Figure 8 Training Hours Achieved for FY2021 and FY2020:

For 2022, as an effort to improve the skill level of the workforce, the Group aims to maintain an average training hours of 5 hours per employee.

TARGET FOR FY2021	PERFORMANCE FOR FY2021
The Group aims to achieve an average training hours of 2 hours per employee.	Exceeded target for FY2021 as average training hours per employee is 6 hours.

Material Factors – Governance

CORPORATE GOVERNANCE AND POLICIES

We believe that it is important for the Group to operate with integrity and we carry our operations with honesty and transparency. Creating transparency is to provide information on structures and processes, areas of responsibility and decision procedures, as well as rights and obligations of various stakeholders. For FY2021, the Company has complied with the Code of Corporate Governance, which was issued by the Monetary Authority of Singapore on 6 August 2018 (the “2018 Code”).

The Group will ensure full compliance of governance by having the business unit heads to regularly communicate the business ethics guidelines, rules and regulations to the employees. Details on Corporate Governance and the Group Structure can be found in the Choo Chiang’s Annual Report FY2021.



GRI CONTENT INDEX

GRI STANDARD	DISCLOSURE	PAGE REFERENCE & REMARKS	
GENERAL DISCLOSURES			
GRI 102: GENERAL DISCLOSURES 2016	ORGANISATIONAL PROFILE		
	102-1	Name of the organisation	Pg 1
	102-2	Activities, brands, products and services	Pg 1
	102-3	Location of headquarters	Pg 1
	102-4	Location of operations	Pg 1
	102-5	Ownership and legal form	Pg 1
	102-6	Markets served	Pg 1
	102-7	Scale of the organisation	Pg 1
	102-8	Information on employees and other workers	Pg 12
	102-9	Supply Chain	2021 Annual Report: Pg 2 to Pg 3
	102-10	Significant changes to organisation and its supply chain	Not applicable as there is no significant changes made to organisation and its supply chain
	102-11	Precautionary principle or approach	Pg 5
	102-12	External Initiatives	Pg 5
	102-13	Membership of associations	Not applicable as the Group is currently not involved in any membership of associations.
	STRATEGY		
	102-14	Statement from senior decision-maker	Pg 2
	ETHICS AND INTEGRITY		
	102-16	Values, principles, standards and norms of behaviour	Pg 5
	GOVERNANCE		
	102-18	Governance structure	2021 Annual Report: Pg 21 to Pg 45
	STAKEHOLDERS' ENGAGEMENT		
	102-40	List of stakeholder groups	Pg 6
	102-41	Collective bargaining agreements	Not applicable as none of the Group's employees are involved in any union organisations
	102-42	Identifying and selecting stakeholders	Pg 6
	102-43	Approach to stakeholders' engagement	Pg 6
	102-44	Key topics and concerns raised	Pg 7
	REPORTING PRACTICE		
	102-45	Entities included in the consolidated financial statements	2021 Annual Report: Pg 54 to Pg 109
102-46	Defining report content and topic boundaries	Pg 7	
102-47	List of material topics	Pg 8	
102-48	Restatements of information	Not applicable as there are no restatements of information to the sustainability report	

GRI STANDARD	DISCLOSURE		PAGE REFERENCE & REMARKS
	102-49	Changes in reporting	Not applicable as there are no changes to reporting made to the sustainability report
	102-50	Reporting period	Pg 1
	REPORTING PRACTICE		
	102-51	Date of most recent report	Sustainability Report FY2020
	102-52	Reporting cycle	Pg 1
	102-53	Contact point for questions regarding the report	Pg 1
	102-54	Claims of reporting in accordance with the GRI Standards	Pg 1
	102-55	GRI content index	Pg 15 to 17
	102-56	External assurance	This Report has undergone the internal review process of the Group and was reviewed by the Board. The Group has not sought external assurance for FY2021 and may consider it for future periods.
GRI 103: MANAGEMENT APPROACH 2016	MANAGEMENT APPROACH		
	103-1	Explanation of the material topic and its boundary	Economic Performance: Pg 9 Supplier Environmental Assessment: Pg 9 Occupational Health and Safety: Pg 10 Training and Education: Pg 12
	103-2	The management approach and its components	
	103-3	Evaluation of the management approach	
MATERIAL TOPICS			
GRI 201: ECONOMIC PERFORMANCE 2016	ECONOMIC PERFORMANCE		
	201-1	Direct economic value generated and distributed	Pg 9
GRI 308: SUPPLIER ENVIRONMENTAL ASSESSMENT 2016	SUPPLIER ENVIRONMENTAL ASSESSMENT		
	308-1	New suppliers that were screened using environmental criteria	Pg 9
GRI 403: OCCUPATIONAL HEALTH AND SAFETY 2016	OCCUPATIONAL HEALTH AND SAFETY		
	403-1	Workers representation in formal joint management-worker health and safety committees	Pg 10
	403-2	Types of injury and rates of injury, occupational diseases, lost days, absenteeism and number of work-related fatalities	Pg 10
GRI 404: TRAINING AND EDUCATION 2016	TRAINING AND EDUCATION		
	404-1	Average hours of training per year per employee	Pg 12
	404-2	Programs for upgrading employee skills and transition assistance programs	Pg 12

GRI STANDARD	DISCLOSURE		PAGE REFERENCE & REMARKS
	404-3	Percentage of total employees by gender and by employee category who received a regular performance and career development review during the reporting period	Pg 12

This Sustainability Report has been prepared by the Company and its contents have been reviewed by the Company's sponsor, SAC Capital Private Limited ("Sponsor"). This Sustainability Report has not been examined or approved by the Singapore Exchange Securities Trading Limited ("SGX-ST") and the SGX-ST assumes no responsibility for the contents of this Sustainability Report, including the correctness of any of the statements or opinions made or reports contained in this Sustainability Report. The contact person for the Sponsor is Mr David Yeong, at 1 Robinson Road #21-00 AIA Tower Singapore 048542, Telephone: +65 6232 3210.