

COVER SHEET

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(Company's Full Name)

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(Business Address: No. Street City / Town / Province)

ATTY. FRANCHETTE M. ACOSTA

Contact Person

7908-3346

Company Telephone Number

1	2
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Month

3	1
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Day

Fiscal Year

	1	7	-	C
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FORM TYPE

0	4
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Month

2	9
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Day

Annual Meeting

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Secondary License Type, if Applicable

C	F	D
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Dept. Requiring this Doc.

Amended Articles Number/Section

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Total No. Of Stockholders

Total Amount of Borrowings

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Domestic

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Foreign

To be accomplished by SEC Personnel concerned

[illegible]

File Number

LCU

LCU

[illegible]

Document I.D.

Cashier

Cashier

STAMPS

SECURITIES AND EXCHANGE COMMISSION

SEC FORM 17-C

CURRENT REPORT UNDER SECTION 17 OF THE SECURITIES REGULATIONS CODE (SRC) AND SRC RULE 17(a)-1(b)(3) THEREUNDER

1. September 30, 2025
Date of Report (Date of earliest event reported)
2. 34218
SEC Identification Number
3. 000-153-610-000
BIR Tax Identification Number
4. AYALA CORPORATION
Exact Name of registrant as specified in its charter
5. PHILIPPINES
Province, country or other jurisdiction of incorporation
6. (SEC Use Only)
Industry Classification Code
7. 37F to 39F, Ayala Triangle Gardens Tower 2, Paseo de Roxas
cor Makati Avenue, Makati City
Address of principal office
- 1226
Postal code
8. (02)7908-3000
Registrant's telephone number, including area code
9. N/A
Former name or former address, if changed since last report
10. Securities registered pursuant to Sections 4 and 8 of the SRC

Title of Each Class	Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding
Common Shares	624,036,976
Preferred A Shares (Reissued)	5,244,515
Preferred B Series 3 Shares	7,500,000
Preferred B Series 4 Shares	10,000,000
Voting Preferred Shares	200,000,000

: Item 9- Other Events

Re: Press Release

Pursuant to the requirements of the Securities Regulations Code, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

AYALA CORPORATION
Registrant

Date : September 30, 2025

Jose Martin C. Lopez
Head – Investor Relations

* Print name and title of the signing officer under the signature.

September 30, 2025

Securities and Exchange Commission

17/F SEC Headquarters, 7907 Makati Avenue
Barangay Bel-Air, Makati City

Attention: **Atty. Oliver O. Leonardo**
Director, Markets and Securities Regulation Department

The Philippine Stock Exchange, Inc.

6/F PSE Tower
5th Avenue corner 28th Street,
Bonifacio Global City, Taguig City

Attention: **Atty. Johanne Daniel M. Negre**
Officer-In-Charge, Disclosure Department

Philippine Dealing and Exchange Corporation

29th Floor, BDO Equitable Tower
8751 Paseo de Roxas, Makati City 1226

Attention: **Atty. Suzy Claire R. Selleza**
Head, Issuer Compliance and Disclosure Department

Mesdames/Gentlemen:

Please be advised that Ayala Corporation (“Ayala”) filed a press release on September 30, 2025 regarding the Investment and Shareholders’ Agreement that its wholly-owned subsidiary, ACX Holdings Corporation (“ACX”), signed with Spinneys 1961 Holdings PLC (“Spinneys”) to bring Spinneys-branded premium grocery stores to the Philippines.

Please see attached press release for details.

Very Truly Yours,



Jose Martin C. Lopez
Head - Investor Relations

SECURITIES AND EXCHANGE COMMISSION

SEC FORM 17-C

CURRENT REPORT UNDER SECTION 17 OF THE SECURITIES REGULATION CODE AND SRC RULE 17.2(c) THEREUNDER

1. Date of Report (Date of earliest event reported)

Sep 30, 2025

2. SEC Identification Number

34218

3. BIR Tax Identification No.

000-153-610-000

4. Exact name of issuer as specified in its charter

AYALA CORPORATION

5. Province, country or other jurisdiction of incorporation

PHILIPPINES

6. Industry Classification Code(SEC Use Only)

7. Address of principal office

37F to 39F, Ayala Triangle Gardens Tower 2, Paseo de Roxas cor Makati Avenue, Makati City

Postal Code

1226

8. Issuer's telephone number, including area code

(02) 7908-3000

9. Former name or former address, if changed since last report

NA

10. Securities registered pursuant to Sections 8 and 12 of the SRC or Sections 4 and 8 of the RSA

Title of Each Class	Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding
Common Shares	624,036,976
Preferred A Shares (Reissued)	5,244,515
Preferred B Series 3 Shares	7,500,000
Preferred B Series 4 Shares	10,000,000
Voting Preferred Shares	200,000,000

11. Indicate the item numbers reported herein

Item 9

The Exchange does not warrant and holds no responsibility for the veracity of the facts and representations contained in all corporate disclosures, including financial reports. All data contained herein are prepared and submitted by the disclosing party to the Exchange,

and are disseminated solely for purposes of information. Any questions on the data contained herein should be addressed directly to the Corporate Information Officer of the disclosing party.



Ayala Corporation AC

PSE Disclosure Form 4-31 - Press Release
References: SRC Rule 17 (SEC Form 17-C)
Section 4.4 of the Revised Disclosure Rules

Subject of the Disclosure

Spinneys 1961 Holdings PLC ("Spinneys") signs Investment and Shareholders' Agreement with ACX Holdings Corporation ("ACX"), a wholly-owned subsidiary of Ayala Corporation ("Ayala") to expand Spinneys to the Philippines

Background/Description of the Disclosure

On 30 September 2025, ACX and Spinneys signed an agreement to bring Spinneys-branded premium grocery stores to the Philippines.

Spinneys is a leading fresh-focused premium supermarket retailer with a network of 87 stores in the United Arab Emirates, Oman, and Saudi Arabia. It recently signed a joint venture agreement to expand to Kuwait. The entry into the Philippines represents the brand's first expansion outside the Gulf Cooperation Council (GCC).

Spinneys is majority-owned by the Al Seer Group, a consumer holdings company that is part of a UAE-based group with business interests in industries such as food, retail, hospitality, shipyards and construction, with presence in over 20 countries.

The completion of the transaction is subject to the satisfaction of certain conditions precedent by the parties.

Other Relevant Information

Please see attached press release.

Spinneys partners with Ayala Corporation to open stores in PH

- The venture represents Spinneys' first expansion outside of the Gulf Cooperation Council (GCC)
- The venture plans to open premium grocery stores in the Philippines' capital region
- Partnership is the latest in a string of international collaborations for Ayala, bringing world-class products and services to Filipinos

MANILA/DUBAI (September 30, 2025) – Ayala Corporation and Spinneys, the leading premium fresh food supermarket chain in the United Arab Emirates, have entered a strategic business venture to open stores in the Philippines.

Spinneys is owned by the Al Seer Group, a consumer holdings company that is part of a UAE-based group with business interests in industries such as food, retail, hospitality, shipyards and construction, with presence in over 20 countries.

This venture follows Ayala's recent announcement of its partnership with Thailand's CP AXTRA to open Makro stores in the Philippines. These, together with Ayala's earlier collaborations with Kmart Australia Ltd. to bring home and lifestyle brand Anko and with BYD to bring the world's leading EV brand to the Philippines, underscore Ayala's continued commitment to partnering with world-class companies to help build businesses that enable people to thrive across its portfolio.

The partnership with Spinneys will see Ayala combine its deep local market knowledge and strong experience across the property, retail, and logistics sectors with Spinneys' operational and brand expertise in premium fresh food retail.

"The Philippines offers significant long-term growth potential, with strong economic fundamentals, a growing affluent population, and increasing demand for high-quality offerings. Our partnership with Ayala combines their deep local knowledge with our operational expertise, providing a strong foundation to grow. As we enter this next phase, we're delighted to be bringing our high-quality and fresh offering to a new region that is natural for us to serve as we are proud to employ and cater to many Filipinos in our current market," said Sunil Kumar, Chief Executive Officer at Spinneys.

"We are honored to be the first partner of Spinneys as it ventures outside the GCC. We hope this investment will catalyze trade and investment between the Philippines and the GCC. At Ayala, we take pride in partnering with some of the world's leading companies and working alongside them to bring world-class products and services to the Philippines," said Ayala Corporation President and CEO Cezar P. Consing.

Learn more about Ayala Corporation via ayala.com.

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About Ayala Corporation



For 191 years, Ayala Corporation has been building businesses that enable people to thrive.

Ayala, currently one of the largest conglomerates in the Philippines, has meaningful presence in real estate, banking, telecommunications, and renewable energy. It likewise has a growing presence in healthcare, mobility, and logistics as well as investments in industrial technologies, education, and other ventures. Ayala manages its corporate social responsibility initiatives through Ayala Foundation.

Visit our website at <https://ayala.com> and follow us on [LinkedIn](#) to learn more about the company.