

APPENDIX DATED 12 JANUARY 2026

THIS APPENDIX IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION.

This Appendix (as defined herein) is circulated to the shareholders of Goodland Group Limited (the “**Company**”) together with the Company’s annual report for the financial year ended 30 September 2025 (the “**Annual Report 2025**”). Its purpose is to provide shareholders of the Company (“**Shareholders**”) with information relating to the proposed renewal of the Share Buy-Back Mandate (as defined herein) to be tabled at the AGM (as defined herein) to be held on 27 January 2026 at 9:00 a.m. at 101 Seletar Club Road, Seletar Room, Level 2, Singapore 798273.

If you are in doubt about its contents or the action you should take, you should consult your bank manager, stockbroker, solicitor, accountant or other professional adviser immediately.

If you have sold or transferred all your shares represented by physical share certificate(s), you should immediately forward this Appendix to the purchaser or transferee or to the bank, stockbroker or other agent through whom the sale or transfer was effected for onward transmission to the purchaser or transferee.

The ordinary resolution proposed to be passed in respect of the above matter is set out in the Notice of AGM enclosed with the Annual Report 2025.

The SGX-ST assumes no responsibility for the contents of this Appendix, including the correctness of any of the statements or opinions made or reports contained in this Appendix.



GOODLAND GROUP LIMITED

(Company Registration No. 200405522N)
(Incorporated in the Republic of Singapore on 6 May 2004)

APPENDIX IN RELATION TO THE PROPOSED RENEWAL OF THE SHARE BUY-BACK MANDATE

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DEFINITIONS

For the purposes of this Appendix, the following definitions apply throughout unless otherwise stated:

“ACRA”	: Accounting & Corporate Regulatory Authority of Singapore
“AGM”	: The annual general meeting of the Company to be held on 27 January 2026
“Appendix”	: This appendix to shareholders dated 12 January 2026 in relation to the proposed renewal of the Share Buy-Back Mandate
“Approval Date”	: Has the meaning ascribed to it in Section 2.1 of this Appendix
“Associate”	: (a) in relation to any director, chief executive officer, substantial shareholder or controlling shareholder (being an individual) means:— (i) his immediate family; (ii) the trustees of any trust of which he or his immediate family is a beneficiary or, in the case of a discretionary trust, is a discretionary object; and (iii) any company in which he and his immediate family together (directly or indirectly) have an interest of 30% or more; or (b) in relation to a substantial shareholder or a controlling shareholder (being a company) means any other company which is its subsidiary or holding company or is a subsidiary of such holding company or one in the equity of which it and/or such other company or companies taken together (directly or indirectly) have an interest of 30% or more
“Average Closing Price”	: Has the meaning ascribed to it in Section 2.3.4 of this Appendix
“Board”	: The Board of Directors of the Company, as at the Latest Practicable Date
“CDP”	: The Central Depository (Pte) Limited
“Company”	: Goodland Group Limited
“Companies Act”	: The Companies Act 1967 of Singapore, as amended or modified from time to time
“Constitution”	: The constitution of the Company, as amended from time to time
“Control”	: The capacity to dominate decision-making, directly or indirectly, in relation to the financial and operating policies of a company
“Controlling Shareholder”	: A person who: (a) holds directly or indirectly 15% or more of the total voting rights in the Company (the SGX-ST may determine that a person who satisfies this paragraph is not a Controlling Shareholder); or (b) in fact, exercises control over the Company

“Director”	: A director of the Company as at the Latest Practicable Date
“EPS”	: Earnings per Share
“Executive Director”	: A director of the Company who performs an executive function
“FY2025”	: Financial year ended 30 September 2025
“Group”	: The Company and its subsidiaries, collectively
“Independent Director”	: Any independent director of the Company as may be appointed from time to time
“Latest Practicable Date”	: 16 December 2025, being the latest practicable date prior to the despatch of this Appendix
“Listing Manual”	: The Listing Manual of the SGX-ST and its relevant rule(s), as may be amended or modified from time to time
“Market Day”	: A day on which the SGX-ST is open for trading in securities
“Market Purchase”	: Has the meaning ascribed to it in Section 2.3.3 of this Appendix
“NAV”	: Net asset value
“Notice of AGM”	: The notice of the AGM dated 12 January 2026
“NTA”	: Net tangible asset
“Off-Market Purchase”	: Has the meaning ascribed to it in Section 2.3.3 of this Appendix
“Relevant Period”	: The period commencing from the date on which the ordinary resolution relating to the Share Buy-Back Mandate is passed in a general meeting and expiring on the earliest of the conclusion of the next annual general meeting is held or is required by law to be held, or the date on which the share buy-backs are carried out to the full extent of the Share Buy-Back Mandate, or the date the Share Buy-Back Mandate is varied or revoked by the Company in a general meeting
“Securities Accounts”	: The securities accounts maintained by Depositors with CDP, but not including the securities accounts maintained with a Depository Agent
“SFA”	: The Securities and Futures Act 2001 of Singapore, as amended or modified from time to time
“SGX-ST”	: The Singapore Exchange Securities Trading Limited
“Share Buy-Back Mandate”	: The general and unconditional mandate given by Shareholders at a general meeting to authorise the Directors to exercise all powers of the Company to purchase or otherwise acquire issued Shares within the Relevant Period, in accordance with the terms set out in this Appendix, as well as the rules and regulations set forth in the Companies Act and the Listing Manual
“Share(s)”	: Ordinary share(s) in the capital of the Company

“Shareholders”	: Registered holders of the Shares, except that where the registered holder is CDP, the term “Shareholders” shall, in relation to such Shares and where the context admits, mean the persons named as Depositors in the Depository Register maintained by CDP whose Securities Accounts are credited with those Shares
“SIC”	: The Securities Industry Council of Singapore
“Substantial Shareholder”	: A person (including a corporation) who holds not less than 5% (directly or indirectly) of the total votes attached to all the voting Shares
“Take-over Code”	: The Singapore Code on Take-overs and Mergers, as modified, supplemented or amended from time to time
“Treasury Shares Limit”	: Has the meaning ascribed to it in Section 2.5.1 of this Appendix
“Treasury Shares”	: Shares purchased or otherwise acquired by the Company pursuant to the Share Buy-Back Mandate and held by the Company in accordance with Section 76H of the Companies Act
“2012 EGM”	: Has the meaning ascribed to it in Section 2.1 of this Appendix
“2025 AGM”	: Has the meaning ascribed to it in Section 2.1 of this Appendix
“S\$” and “cents”	: Singapore dollars and cents, respectively
“%”	: Per cent. or percentage

The terms **“Depositor”**, **“Depository Agent”** and **“Depository Register”** shall have the meanings ascribed to them respectively in Section 81SF of the SFA.

The terms **“subsidiary”**, **“subsidiary holdings”** and **“related company”** shall have the meaning ascribed to them respectively in the Companies Act.

Words importing the singular shall, where applicable, include the plural and *vice versa* and words importing the masculine gender shall, where applicable, include the feminine and neuter genders and *vice versa*. References to persons shall, where applicable, include corporations.

Any reference in this Appendix to any enactment is a reference to that enactment as for the time being amended or re-enacted. Any word defined under the Companies Act, the SFA, the Listing Manual or any statutory modification thereof and used in this Appendix but not defined herein, shall, where applicable, have the same meaning assigned to it under the Companies Act, the SFA, the Listing Manual or any modification thereof, as the case may be, unless the context otherwise provides.

Any reference to a time of day and date in this Appendix shall be a reference to Singapore time and date respectively, unless otherwise stated.

Any term defined under the Companies Act or the Listing Manual, or any statutory modification thereof and used in this Appendix shall, where applicable, have the meaning ascribed to it under the Companies Act or the Listing Manual, or such modification thereof, as the case may be, unless otherwise provided.

The headings in this Appendix are inserted for convenience only and shall be ignored in construing this Appendix.

Any discrepancies in the figures included in this Appendix between the listed amounts and totals thereof are due to rounding. Accordingly, figures shown as totals in this Appendix may not be an arithmetic aggregation of the figures that precede them.

Harry Elias Partnership LLP is the legal adviser to the Company in relation to the proposed renewal of the Share Buy-Back Mandate.

GOODLAND GROUP LIMITED
(Company Registration No. 200405522N)
(Incorporated in the Republic of Singapore on 6 May 2004)

Directors

Tan Chee Beng (Executive Chairman)
Dr Tan Chee Tiong (Chief Executive Officer and Group Managing Director)
Tan Bee Bee (Executive Director)
Charles Chong You Fook (Lead Independent Director)
Christopher Yong Shu Wei (Independent Director)
Danny Yeo Eng Ching (Independent Director)

Registered Office

3 Kim Chuan Lane
#07-01 Goodland Group Building
Singapore 537069

12 January 2026

To: The Shareholders of Goodland Group Limited

Dear Shareholder,

1. INTRODUCTION

1.1 We refer to:

- (a) the Notice of AGM convening the AGM; and
- (b) Ordinary Resolution 10 under the heading “**Special Business**” in the Notice of AGM.

1.2 The purpose of this Appendix is to provide Shareholders with information relating to, and to seek their approval for, the proposed renewal of the Share Buy-Back Mandate at the AGM.

1.3 The SGX-ST assumes no responsibility for the contents of this Appendix, including the correctness of any of the statements or opinions made or reports contained in this Appendix.

2. THE PROPOSED RENEWAL OF THE SHARE BUY-BACK MANDATE

2.1 Background

The Share Buy-Back Mandate was originally approved by the shareholders of the Company at the extraordinary general meeting of the Company held on 31 January 2012 (“**2012 EGM**”). The Share Buy-Back Mandate approved at the 2012 EGM was subsequently renewed and approved by the Shareholders at the extraordinary general meeting held on 20 June 2013 and at the annual general meetings held on 24 January 2014, 29 January 2015, 18 February 2016, 25 January 2017, 25 January 2018, 29 January 2019, 21 January 2020, 27 January 2021, 25 January 2022, 19 January 2023, 30 January 2024 and 22 January 2025 (“**2025 AGM**”). The existing Share Buy-Back Mandate will expire at the conclusion of the Company’s AGM. Accordingly, the Directors propose that the Share Buy-Back Mandate be renewed at the AGM.

If the proposed resolution for the renewal of the Share Buy-Back Mandate is approved by Shareholders at the AGM, the authority conferred by the Share Buy-Back Mandate will take effect from the date of the AGM at which the proposed renewal of the Share Buy-Back Mandate will be approved (“**Approval Date**”) and continue to be in force for the duration of the Relevant Period, which is until the earliest of the date on which the next annual general meeting is held or is required by law to be held (whereupon it will lapse, unless renewed at such annual general meeting); the date on which the share buy-backs are carried out to the full extent of the Share Buy-Back Mandate; or the date the Share Buy-Back Mandate is varied or revoked by the Company in a general meeting.

2.2 Rationale for the proposed renewal of the Share Buy-Back Mandate

It is a principal mission of the Directors and management to constantly increase Shareholders' value and to improve, *inter alia*, the return on equity of the Group. A Share Buy Back at the appropriate price level is one of the ways through which the return on equity of the Group may be enhanced.

The proposed renewal of the Share Buy-Back Mandate will give the Company the flexibility to purchase or otherwise acquire its Shares if and when circumstances permit. The Directors believe that share buy-backs would allow the Company and the Directors to better manage the Company's share capital structure, dividend payout and cash reserves. In addition, it also provides the Directors a mechanism to facilitate the return of surplus cash over and above the Company's ordinary capital requirements in an expedient and cost-efficient manner, and the opportunity to exercise control over the Company's share capital structure with a view to enhancing the EPS and/or NAV per Share.

Pursuant to the Companies Act, Shares purchased or otherwise acquired pursuant to the Share Buy-Back Mandate may be held or dealt with as Treasury Shares.

If and when circumstances permit, the Directors will decide whether to effect the Shares purchases via on-market purchases or off-market purchases, after taking into account the amount of surplus cash available, the prevailing market conditions and the most cost-effective and efficient approach.

Shareholders can be assured that purchases or acquisitions of Shares by the Company pursuant to the Share Buy-Back Mandate would be made in circumstances where it is considered to be in the best interests of the Company, after taking into account the amount of surplus cash available and the prevailing market conditions. Further, the Directors do not propose to carry out purchases or acquisitions to such an extent that would, or in circumstances that might, result in a material adverse effect on the liquidity, the orderly trading of the Shares, the working capital requirements of the Company or its gearing positions which are, in the opinion of the Directors, appropriate from time to time, or result in the Company being de-listed from the SGX-ST. For example, the Directors will ensure that the purchases or acquisitions will not be carried out to such an extent that the free float of the Company's Shares held by the public falls to below ten per cent. (10%).

2.3 Terms of the Share Buy-Back Mandate

The authority and limitations placed on purchases or acquisitions of Shares by the Company under the Share Buy-Back Mandate are summarised below:

2.3.1 Maximum number of Shares

Only Shares which are issued and fully paid-up may be purchased or acquired by the Company.

In accordance with Rule 882 of the Listing Manual, the total number of Shares that may be purchased or acquired by the Company during the Relevant Period shall not exceed ten per cent. (10%) of the total number of issued Shares of the Company as at the Approval Date. For purposes of calculating the percentage of Shares referred to above, any of the Shares which are held as Treasury Shares or subsidiary holdings will be disregarded.

For illustrative purposes only, based on the existing issued and paid-up share capital of the Company as at the Latest Practicable Date comprising 359,069,118

Shares (excluding Treasury Shares or subsidiary holdings), and assuming no further Shares are issued on or prior to the Latest Practicable Date, no more than 35,906,911 Shares representing ten per cent. (10%) of the issued and paid-up share capital of the Company (excluding Treasury Shares or subsidiary holdings) as at the Latest Practicable Date may be purchased or acquired by the Company pursuant to the Share Buy-Back Mandate.

2.3.2 Duration of Authority

Purchases or acquisitions of Shares may be made during the Relevant Period, which is at any time and from time to time, on and from the Approval Date, up to the earliest of:

- (a) the conclusion of the next annual general meeting of the Company is held or the date by which such annual general meeting is required by law or the Constitution to be held;
- (b) the date on which the share buy-backs are carried out to the full extent of the Share Buy-Back Mandate; or
- (c) the date on which the authority conferred in the Share Buy-Back Mandate is varied or revoked by the Company in a general meeting.

2.3.3 Manner of Purchase or Acquisition of Shares

Purchases or acquisitions of Shares may be made by way of:

- (a) on-market purchases ("**Market Purchases**"), transacted on the SGX-ST through the ready market, and which may be transacted through one or more duly licensed stockbrokers appointed by the Company for the purpose; and/or
- (b) off-market purchases ("**Off-Market Purchases**") (if effected otherwise than on the SGX-ST) in accordance with any equal access scheme(s) (as defined in Section 76C of the Companies Act).

The Directors may impose such terms and conditions which are not inconsistent with the Share Buy-Back Mandate, the Listing Manual, the Constitution and the Companies Act as they consider fit in the interests of the Company in connection with or in relation to any equal access scheme(s). Pursuant to the Companies Act, an Off-Market Purchase must satisfy all of the following conditions:

- (i) offers for the purchase or acquisition of Shares shall be made to every person who holds Shares to purchase or acquire the same percentage of their Shares;
- (ii) all of those persons shall be given a reasonable opportunity to accept the offers made to them; and
- (iii) the terms of all the offers shall be the same, except that there shall be disregarded:
 - (1) differences in consideration attributable to the fact that offers may relate to Shares with different accrued dividend entitlements;

- (2) (if applicable) differences in consideration attributable to the fact that the offers relate to Shares with different amounts remaining unpaid; and
- (3) differences in the offers introduced solely to ensure that each person is left with a whole number of Shares.

In addition, Rule 885 of the Listing Manual provides that, in making an Off-Market Purchase, the Company must issue an offer document to all Shareholders containing at least the following information:

- (aa) the terms and conditions of the offer;
- (bb) the period and procedures for acceptances;
- (cc) the reasons for the proposed share buy-back;
- (dd) the consequences, if any, of share buy-backs by the Company that will arise under the Take-over Code or other applicable take-over rules;
- (ee) whether the share buy-back, if made, would have any effect on the listing of the Shares on the SGX-ST;
- (ff) details of any share buy-back made by the Company in the previous twelve (12) months (whether Off-Market Purchases in accordance with an equal access scheme or Market Purchases), setting out the total number of Shares purchased, the purchase price per Share or the highest and lowest prices paid for the purchases, where relevant, and the total consideration paid for the purchases; and
- (gg) whether the shares purchased by the Company will be cancelled or kept as Treasury Shares.

2.3.4 Maximum Purchase Price

The purchase price (excluding brokerage, stamp duties, commission, applicable goods and services tax and other related expenses) to be paid for a Share will be determined by the Directors and must not exceed the Maximum Price which is:

- (a) in the case of a Market Purchase, 105% of the Average Closing Price of the Shares; and
- (b) in the case of an Off-Market Purchase, 115% of the Average Closing Price of the Shares,

in either case, excluding related expenses of the purchase or acquisition of Shares (the “**Maximum Price**”).

For the above purposes:

“**Average Closing Price**” means the average of the closing market prices of the Shares over the five (5) Market Days, on which transactions in the Shares were recorded, preceding the day of the Market Purchase or, as the case may be, preceding the date of making an announcement by the Company of an offer for an Off-Market Purchase and deemed to be adjusted for any corporate action that occurs after the relevant five (5)-day period.

For the purpose of the definition of **Average Closing Price** above, “**date of making an announcement**” means the day on which the Company announces its intention to make an offer for the Share Purchase, stating the purchase price (which shall not be more than the Maximum Price calculated on the foregoing basis) for each Share and the relevant terms of the equal access scheme for effecting the Off-Market Purchase.

2.4 Status of Purchased Shares

A Share purchased or otherwise acquired by the Company is deemed cancelled immediately on purchase or acquisition (and all rights and privileges attached to the Share will expire on such cancellation) unless such Shares are held by the Company as Treasury Shares to the extent permitted under the Companies Act. Accordingly, the total number of issued Shares will be diminished by the number of Shares purchased or otherwise acquired by the Company and which are not held as Treasury Shares. All Shares purchased or acquired by the Company (other than Treasury Shares held by the Company to the extent permitted under the Companies Act), will be automatically de-listed by the SGX-ST, and the certificates in respect thereof will be cancelled and destroyed by the Company as soon as reasonably practicable following settlement of any such purchase or acquisition.

At the time of each purchase of Shares by the Company, the Directors will decide whether the Shares purchased will be cancelled or kept as Treasury Shares, or partly cancelled and partly kept as Treasury Shares, as the Directors deem fit in the interest of the Company at that time.

2.5 Treasury Shares

Under the Companies Act, Shares purchased or otherwise acquired by the Company may be held or dealt with as Treasury Shares. Some of the provisions on Treasury Shares under the Companies Act are summarised below:

2.5.1 Maximum Holdings

Under Section 76I of the Companies Act, the number of Shares held as Treasury Shares cannot at any time exceed ten per cent. (10%) of the total number of issued Shares (excluding Treasury Shares or subsidiary holdings) (“**Treasury Shares Limit**”). Where Shares purchased pursuant to the Share Buy-Back Mandate are held as Treasury Shares, the number of such Shares to be held as Treasury Shares, when aggregated with the existing Treasury Shares held shall not, subject to the Companies Act, exceed the Treasury Shares Limit at any time. Any Shares in excess of the Treasury Shares Limit shall be disposed of or cancelled in accordance with Section 76K of the Companies Act within six (6) months or such further periods as ACRA may allow.

2.5.2 Voting and Other Rights

The Company cannot exercise any right in respect of Treasury Shares. In particular, the Company cannot exercise any right to attend or vote at meetings and for the purposes of the Companies Act, the Company shall be treated as having no right to vote and the Treasury Shares shall be treated as having no voting rights.

In addition, no dividend may be paid, and no other distribution of the Company’s assets may be made, to the Company in respect of Treasury Shares. However, the allotment of Shares as fully paid bonus shares in respect of Treasury Shares is allowed. Also, a subdivision or consolidation of any Treasury Shares into Treasury

Shares of a greater or smaller amount is allowed so long as the total value of the Treasury Shares after the subdivision or consolidation is the same as before.

2.5.3 Disposal and Cancellation

Where Shares are held as Treasury Shares, the Company may at any time:

- (a) sell the Treasury Shares (or any of them) for cash;
- (b) transfer the Treasury Shares (or any of them) for the purposes of, or pursuant to an employees' share scheme of the Company;
- (c) transfer the Treasury Shares (or any of them) as consideration for the acquisition of Shares in, or assets of, another company or assets of a person;
- (d) cancel the Treasury Shares (or any of them); or
- (e) sell, transfer or otherwise use the Treasury Shares for such other purposes as may be prescribed by the Minister for Finance of Singapore.

Under Rule 704(28) of the Listing Manual, an immediate announcement must be made of any sale, transfer, cancellation and/or use of Treasury Shares (in each case, the “**usage**”). Such announcement must include details such as the date of the usage, the purpose of the usage, the number of Treasury shares comprised in the usage, the number of Treasury Shares before and after the usage, the percentage of the number of Treasury Shares comprised in the usage against the total number of issued shares (of the same class as the Treasury Shares) which are listed on the SGX-ST before and after the usage and the value of the Treasury Shares in relation to the usage.

2.6 **Reporting Requirements**

Within thirty (30) days of the passing of the Shareholders' ordinary resolution to approve any purchase or acquisition of Shares by the Company, the Company shall lodge a copy of such ordinary resolution with ACRA.

The Company shall notify ACRA within thirty (30) days of a purchase or acquisition of Shares on the SGX-ST or otherwise by lodging with ACRA the notice of the purchase or acquisition in the prescribed form, such notification including, amongst others, the date of the purchase or acquisition, the total number of Shares purchased or otherwise acquired by the Company, the number of Shares cancelled, the number of Shares held as Treasury Shares, the Company's issued share capital before the purchase or acquisition of Shares, the Company's issued share capital after the purchase or acquisition of Shares, the amount of consideration paid by the Company for the purchase or acquisition, whether the Shares were purchased or acquired out of the profits or the capital of the Company and such other particulars as may be required by ACRA.

Within thirty (30) days of the cancellation or disposal of Treasury Shares in accordance with the provisions of the Companies Act, the Directors shall lodge with ACRA the notice of cancellation or disposal of Treasury Shares in the prescribed form as required by ACRA.

Rule 886 of the Listing Manual specifies that a listed company shall notify the SGX-ST of all purchases or acquisitions of its shares no later than 9.00 a.m.:

- (a) in the case of a Market Purchase, on the Market Day following the day on which the

Market Purchase was made; and

- (b) in the case of an Off-Market Purchase, on the second Market Day after the close of acceptance of the offer for the Off-Market Purchase.

The notification of such purchase or acquisition of shares to the SGX-ST shall be in such form and shall include such details as may be prescribed in the Listing Manual. The Company shall make arrangements with its stockbrokers to ensure that they provide to the Company in a timely fashion the necessary information which will enable the Company to make the necessary notifications to the SGX-ST.

2.7 Source of Funds

In purchasing or acquiring Shares, the Company may only apply funds legally available for such purchase or acquisition in accordance with the Constitution and the applicable laws of Singapore. The Company may not purchase its Shares for a consideration other than in cash or, in the case of a Market Purchase, for settlement otherwise than in accordance with the Listing Manual. As stated in the Companies Act, the share buy-back may be made out of the Company's profits or capital so long as the Company is solvent.

Pursuant to Section 76F(4) of the Companies Act, a company is solvent if at the date of the payment of the consideration for any share buy-back, the following conditions are satisfied:

- (a) there is no ground on which the company could be found to be unable to pay its debts;
- (b) if it is intended to commence winding up within the period of twelve (12) months immediately after the date of the payment, the company will be able to pay its debts in full within the period of twelve (12) months after the date of commencement of the winding up; or if it is not intended so to commence winding up, the company will be able to pay its debts as they fall due during the period of twelve (12) months immediately after the date of the payment; and
- (c) the value of its assets is not less than the value of its liabilities (including contingent liabilities) and will not, after any proposed purchase, acquisition, variation or release (as the case may be), become less than the value of its liabilities (including contingent liabilities).

In determining whether the Company is solvent, the Directors must have regard to the most recently audited financial statements, other relevant circumstances, and may rely on valuations or estimation of assets or liabilities. In determining the value of contingent liabilities, the Directors may take into account the likelihood of the contingency occurring, as well as any counter-claims by the Company.

The Company intends to use internal sources of funds, or a combination of internal resources and external borrowings to finance the Company's purchase or acquisition of Shares pursuant to the Share Buy-Back Mandate. The Company will only make purchases or acquisitions pursuant to the Share Buy-Back Mandate in circumstances which they believe will not result in any material adverse effect to the financial position of the Company or would cause the Company to be insolvent.

2.8 Financial Effects

Under the Companies Act, the purchase or acquisition of Shares by the Company may be made out of the Company's capital or profits so long as the Company is solvent. Where the consideration paid by the Company for the purchase or acquisition of Shares is made out of

profits, such consideration (excluding brokerage, commission, applicable goods and services tax and other related expenses) will correspondingly reduce the profits of the Company and hence the amount available for the distribution of cash dividends by the Company. Where the consideration paid by the Company for the purchase or acquisition of Shares is made out of capital, such consideration (excluding brokerage, commission, applicable goods and services tax and other related expenses) will correspondingly reduce the share capital of the Company but the amount available for the distribution of cash dividends by the Company will not be reduced. The NTA of the Company and of the Group will be reduced by the aggregate purchase price paid by the Company for the Shares.

For illustrative purposes only, as at the Latest Practicable Date, the issued and paid-up ordinary share capital of the Company (excluding Treasury Shares or subsidiary holdings) comprises 359,069,118 Shares. The exercise in full of the Share Buy-Back Mandate would result in the purchase of 35,906,911 Shares.

It is not possible for the Company to realistically calculate or quantify the impact of purchases or acquisitions of Shares that may be made pursuant to the Share Buy-Back Mandate on the NTA and EPS as the resultant effect would depend on, *inter alia*, the aggregate number of Shares purchased or otherwise acquired, whether the purchase or acquisition is made out of capital or profits, the purchase prices paid for such Shares and whether the Shares purchased or otherwise acquired are cancelled or held as Treasury Shares.

For illustration purposes only, the financial effects of the Share Buy-Back Mandate on the Company and the Group, based on the audited financial statements of the Company and the Group for FY2025 are based on the following assumptions:

- (a) based on 359,069,118 Shares in issue as at the Latest Practicable Date and assuming no further Shares are issued purchased and kept as Treasury Shares on or prior to the AGM, the purchase or acquisition by the Company of ten per cent. (10%) of its issued Shares (excluding Treasury Shares or subsidiary holdings) will result in the purchase or acquisition of 35,906,911 Shares;
- (b) in the case of Market Purchases by the Company and assuming that the Company purchases or acquires 35,906,911 Shares, the maximum amount of funds required for the purchase (excluding brokerage, stamp duties, commission, applicable goods and services tax and other related expenses) assuming a maximum price of S\$0.122 for one Share which is five per cent. (5%) above the average of the closing market prices of the Shares for the five (5) consecutive Market Days on which the Shares were traded on the SGX-ST immediately preceding the Latest Practicable Date, is approximately S\$4.38 million; and
- (c) in the case of the Off-Market Purchases by the Company and assuming that the Company purchases or acquires 35,906,911 Shares, the maximum amount of funds required for the purchase (excluding brokerage, stamp duties, commission, applicable goods and services tax and other related expenses) assuming a Maximum Price of S\$0.133 which is fifteen per cent, (15%) above the average closing market prices of the Shares for the last five (5) consecutive Market Days on which the Shares were traded on the SGX-ST immediately preceding the Latest Practicable Date, is approximately S\$4.78 million.

For illustrative purposes only and on the basis of the assumptions set out in (a), (b) and (c) above, the financial effects of the:

- (i) purchase or acquisition of 35,906,911 Shares by the Company pursuant to the Share Buy-Back Mandate by way of Market Purchases made entirely out of profit

and/or capital and cancelled or held in treasury; and

- (ii) purchase or acquisition of 35,906,911 Shares by the Company pursuant to the Share Buy-Back Mandate by way of Off-Market Purchases made entirely out of profits and/or capital and cancelled or held in treasury,

on the audited financial statements of the Company and the Group for FY2025 are set out below.

Scenario 1A: Purchases made entirely out of capital and cancelled

	Group			Company		
	Before Share Buy-Back	After share buy-back		Before Share Buy-Back	After share buy-back	
		Market purchase	Off-market purchase		Market purchase	Off-market purchase
<u>As at 30 September 2025</u>	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Share capital	63,280	58,899	58,504	63,280	58,899	58,504
Merger reserves	(485)	(485)	(485)	-	-	-
Other reserves	79,929	79,929	79,929	229	229	229
Accumulated profits	57,290	57,290	57,290	12,171	12,171	12,171
Foreign exchange translation reserve	(6,884)	(6,884)	(6,884)	-	-	-
Treasury shares	(9,610)	(9,610)	(9,610)	(9,610)	(9,610)	(9,610)
Warrants reserve	-	-	-	-	-	-
Shareholders' Funds	183,520	179,139	178,744	66,070	61,689	61,294
Intangible Assets	-	-	-	-	-	-
NTA attributable to owners of the Company	183,520	179,139	178,744	66,070	61,689	61,294
Current assets	245,452	241,071	240,676	76,806	72,425	72,030
Current liabilities	99,457	99,457	99,457	20,615	20,615	20,615
Working capital	145,995	141,614	141,219	56,191	51,810	51,415
Total borrowings	106,443	106,443	106,443	-	-	-
Cash and cash equivalents	5,191	810	415	874	(3,507)	(3,902)
Total issued number of shares ('000)	359,069	323,162	323,162	359,069	323,162	323,162
Weighted average number of shares ('000)	359,069	323,162	323,162	359,069	323,162	323,162
(Loss) / Profit attributable to owners of the Company for the year	1,512	1,512	1,512	(384)	(384)	(384)
<u>Financial Ratios</u>						
NTA per share attributable to owners of the Company (S\$)	0.51	0.55	0.55	0.18	0.19	0.19
Gearing (%)	58.00	59.42	59.55	-	-	-
Current ratio (times)	2.47	2.42	2.42	3.73	3.51	3.49
Basic EPS (cents)	0.42	0.47	0.47	(0.11)	(0.12)	(0.12)

Scenario 1B: Purchases made entirely out of profit and cancelled

	Group			Company		
	Before Share Buy-Back	After share buy-back		Before Share Buy-Back	After share buy-back	
		Market purchase	Off-market purchase		Market purchase	Off-market purchase
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<u>As at 30 September 2025</u>						
Share capital	63,280	63,280	63,280	63,280	63,280	63,280
Merger reserves	(485)	(485)	(485)	-	-	-
Other reserves	79,929	79,929	79,929	229	229	229
Accumulated profits	57,290	52,909	52,514	12,171	7,790	7,395
Foreign exchange translation reserve	(6,884)	(6,884)	(6,884)	-	-	-
Treasury shares	(9,610)	(9,610)	(9,610)	(9,610)	(9,610)	(9,610)
Warrants reserve	-	-	-	-	-	-
Shareholders' Funds	183,520	179,139	178,744	66,070	61,689	61,294
Intangible Assets	-	-	-	-	-	-
NTA attributable to owners of the Company	183,520	179,139	178,744	66,070	61,689	61,294
Current assets	245,452	241,071	240,676	76,806	72,425	72,030
Current liabilities	99,457	99,457	99,457	20,615	20,615	20,615
Working capital	145,995	141,614	141,219	56,191	51,810	51,415
Total borrowings	106,443	106,443	106,443	-	-	-
Cash and cash equivalents	5,191	810	415	874	(3,507)	(3,902)
Total issued number of shares ('000)	359,069	323,162	323,162	359,069	323,162	323,162
Weighted average number of shares ('000)	359,069	323,162	323,162	359,069	323,162	323,162
Profit attributable to owners of the Company for the year	1,512	1,512	1,512	(384)	(384)	(384)
<u>Financial Ratios</u>						
NTA per share attributable to owners of the Company (S\$)	0.51	0.55	0.55	0.18	0.19	0.19
Gearing (%)	58.00	59.42	59.55	-	-	-
Current ratio (times)	2.47	2.42	2.42	3.73	3.51	3.49
Basic EPS (cents)	0.42	0.47	0.47	(0.11)	(0.12)	(0.12)

Scenario 2A: Purchases made entirely out of capital and held as Treasury Shares

	Group			Company		
	Before Share Buy-Back	After share buy-back		Before Share Buy-Back	After share buy-back	
		Market purchase	Off-market purchase		Market purchase	Off-market purchase
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<u>As at 30 September 2025</u>						
Share capital	63,280	58,899	58,504	63,280	58,899	58,504
Merger reserves	(485)	(485)	(485)	-	-	-
Other reserves	79,929	79,929	79,929	229	229	229
Accumulated profits	57,290	57,290	57,290	12,171	12,171	12,171
Foreign exchange translation reserve	(6,884)	(6,884)	(6,884)	-	-	-
Treasury shares	(9,610)	(13,991)	(14,386)	(9,610)	(13,991)	(14,386)
Warrants reserve	-	-	-	-	-	-
Shareholders' Funds	183,520	174,758	173,968	66,070	57,308	56,518
Intangible Assets	-	-	-	-	-	-
NTA attributable to owners of the Company	183,520	179,139	178,744	66,070	61,689	61,294
Current assets	245,452	241,071	240,676	76,806	72,425	72,030
Current liabilities	99,457	99,457	99,457	20,615	20,615	20,615
Working capital	145,995	141,614	141,219	56,191	51,810	51,415
Total borrowings	106,443	106,443	106,443	-	-	-
Cash and cash equivalents	5,191	810	415	874	(3,507)	(3,902)
Total issued number of shares ('000)	359,069	323,162	323,162	359,069	323,162	323,162
Weighted average number of shares ('000)	359,069	323,162	323,162	359,069	323,162	323,162
Profit attributable to owners of the Company for the year	1,512	1,512	1,512	(384)	(384)	(384)
<u>Financial Ratios</u>						
NTA per share attributable to owners of the Company (S\$)	0.51	0.55	0.55	0.18	0.19	0.19
Gearing (%)	58.00	60.91	61.19	-	-	-
Current ratio (times)	2.47	2.42	2.42	3.73	3.51	3.49
Basic EPS (cents)	0.42	0.47	0.47	(0.11)	(0.12)	(0.12)

Scenario 2B: Purchases made entirely out of profit and held as Treasury Shares

	Group			Company		
	Before Share Buy-Back	After share buy-back		Before Share Buy-Back	After share buy-back	
		Market purchase	Off-market purchase		Market purchase	Off-market purchase
<u>As at 30 September 2025</u>	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Share capital	63,280	63,280	63,280	63,280	63,280	63,280
Merger reserves	(485)	(485)	(485)	-	-	-
Other reserves	79,929	79,929	79,929	229	229	229
Accumulated profits	57,290	52,909	52,514	12,171	7,790	7,395
Foreign exchange translation reserve	(6,884)	(6,884)	(6,884)	-	-	-
Treasury shares	(9,610)	(13,991)	(14,386)	(9,610)	(13,991)	(14,386)
Warrants reserve	-	-	-	-	-	-
Shareholders' Funds	183,520	174,758	173,968	66,070	57,308	56,518
Intangible Assets						
NTA attributable to owners of the Company	183,520	179,139	178,744	66,070	61,689	61,294
Current assets	245,452	241,071	240,676	76,806	72,425	72,030
Current liabilities	99,457	99,457	99,457	20,615	20,615	20,615
Working capital	145,995	141,614	141,219	56,191	51,810	51,415
Total borrowings	106,443	106,443	106,443	-	-	-
Cash and cash equivalents	5,191	810	415	874	(3,507)	(3,902)
Total issued number of shares ('000)	359,069	323,162	323,162	359,069	323,162	323,162
Weighted average number of shares ('000)	359,069	323,162	323,162	359,069	323,162	323,162
Profit attributable to owners of the Company for the year	1,512	1,512	1,512	(384)	(384)	(384)
<u>Financial Ratios</u>						
NTA per share attributable to owners of the Company (S\$)	0.51	0.55	0.55	0.18	0.19	0.19
Gearing (%)	58.00	60.91	61.19	-	-	-
Current ratio (times)	2.47	2.42	2.42	3.73	3.51	3.49
Basic EPS (cents)	0.42	0.47	0.47	(0.11)	(0.12)	(0.12)

The actual impact will depend on the number and price of the Shares bought back. As stated, the Directors do not propose to exercise the Share Buy-Back Mandate to such an extent that it would have a material adverse effect on the working capital requirements and/or gearing of the Group. The purchase of Shares will only be effected after assessing the relative impact of a share buy-back taking into consideration both financial factors (such as cash surplus, debt position and working capital requirements) and non-financial factors (such as share market conditions and performance of the Shares).

Shareholders should note that the financial effects illustrated above, based on the respective aforesaid assumptions, are for illustration purposes only. In particular, it is important to note that the above analysis is based on the audited accounts of the Company and the Group for FY2025, and is not necessarily representative of the future financial performance of the Company and the Group.

It should be noted that although the Share Buy-Back Mandate would authorise the Company to purchase or otherwise acquire up to ten per cent. (10%) of the issued Shares (excluding Treasury Shares or subsidiary holdings), the Company may not necessarily purchase or acquire or be able to purchase or otherwise acquire the entire ten per cent. (10%) of the issued Shares (excluding Treasury Shares or subsidiary holdings). In addition, the Company may cancel, or hold as Treasury Shares, all or part of the Shares purchased or otherwise acquired. The Company will take into account both financial and non-financial factors (for example, stock market conditions and the performance of the Shares) in assessing the relative impact of a purchase or acquisition of Shares before execution. Taking all these things into consideration, the Board will only consider to proceed with the execution of the purchase or acquisition of Shares if the effects are beneficial to the Company and its Shareholders.

2.9 Take-over Implications Arising from Share Buy-Back

The take-over implications arising from any purchase or acquisition by the Company of its Shares are set out below.

2.9.1 Obligation to make a take-over offer

Rule 14 of the Take-over Code (“**Rule 14**”) requires, *inter alia*, that except with the consent of SIC, where:

- (a) any person acquires, whether by a series of transactions over a period of time or not, shares which (taken together with shares held or acquired by persons acting in concert with him) carry thirty per cent. (30%) or more of the voting rights of a company; or
- (b) any person who, together with persons acting in concert with him, holds not less than thirty per cent. (30%) but not more than fifty per cent. (50%) of the voting rights and such person, or any person acting in concert with him, acquires in any period of six (6) months additional shares carrying more than one per cent. (1%) of the voting rights,

such person shall extend immediately an offer on the basis set out below to the holders of any class of shares in the capital which carries votes and in which such person or persons acting in concert with him hold shares. In addition to such person, each of the principal members of the group of persons acting in concert with him may, according to the circumstances of the case, have the obligation to extend an offer.

In calculating the percentages of voting rights of such person and their concert parties, Treasury Shares shall be excluded.

2.9.2 Persons Acting in Concert

Under the Take-over Code, persons acting in concert comprise individuals or companies who, pursuant to an agreement or understanding (whether formal or informal), co-operate, through the acquisition by any of them of shares in a company, to obtain or consolidate effective control of that company.

Unless the contrary is established, the following persons will, *inter alia*, be presumed to be acting in concert with each other under the Take-over Code:

- (a) a company with any of its directors (together with their close relatives, related trusts as well as companies controlled by any of the directors, their close relatives and related trusts);
- (b) a company with its parent, subsidiaries and fellow subsidiaries, and their associated companies, any company whose associated companies include any of the foregoing companies. For this purpose, ownership or control of at least twenty per cent. (20%) but not more than fifty per cent. (50%) of the voting rights of a company will be regarded as the test of associated company status; and
- (c) an individual with his close relatives, related trusts and person(s) who are accustomed to act in accordance with his instructions.

The circumstances under which Shareholders, including Directors and persons acting in concert with them respectively, will incur an obligation to make a take-over offer under Rule 14 after a purchase or acquisition of Shares by the Company are set out in Rule 14 and Appendix 2 of the Take-over Code ("**Appendix 2**").

The statements herein do not purport to be a comprehensive or exhaustive description of all the relevant provisions of, or all implications that may arise under the Take-over Code. Shareholders who are in doubt as to whether they would incur any obligations to make a take-over offer for the Company under the Take-over Code are advised to consult their professional advisers and/or the SIC at the earliest opportunity.

As at the Latest Practicable Date, Koh Chin Kim, Tan Chee Beng, Dr Tan Chee Tiong and Tan Bee Bee collectively own an aggregate of 80.35% of the shareholding interest of the Company. The Company does not expect that any buy-back of Shares will result in a change of effective control, or, as a result of such buy-back of Shares, a Shareholder or group of Shareholders acting in concert will obtain or consolidate effective control of the Company.

2.9.3 Effect of Rule 14 and Appendix 2

Appendix 2 contains the share buy-back guidance note. In general terms, the effect of Rule 14 and Appendix 2 is that, unless exempted, if, as a result of any purchase or acquisition by the Company of its Shares, the proportionate percentage of voting rights held by a Shareholder and persons acting in concert with him increases, such increase will be treated as an acquisition for the purposes of the Take-over Code. If as a result of such increase, a Shareholder or group of Shareholders acting in

concert with a Director obtains or consolidates effective control of the Company, such Shareholder or group of Shareholders acting in concert with a Director could become obliged to make a take-over offer for the Company under Rule 14.

For the avoidance of doubt, when the Company buys back its Shares, any resulting increase in the percentage of voting rights held by a Shareholder would be treated as an acquisition for the purpose of Rule 14. Under Appendix 2, a Shareholder not acting in concert with the Directors will not be required to make a take-over offer under Rule 14 if, as a result of the Company purchasing or acquiring its Shares, the voting rights of such Shareholder would increase to thirty per cent. (30%) or more, or, if such Shareholder holds between thirty per cent. (30%) and fifty per cent. (50%) of the Company's voting rights, the voting rights of such Shareholder would increase by more than one per cent. (1%) in any period of six (6) months. Such Shareholder need not abstain from voting in respect of the ordinary resolution authorising the Share Buy-Back Mandate.

2.9.4 Advice to Shareholders

Shareholders are advised to consult their professional advisers and/or the SIC and/or other relevant authorities at the earliest opportunity as to whether an obligation to make a take-over offer would arise by reason of any share purchases by the Company.

2.9.5 Interests of Directors and Substantial Shareholders

Based on the information set out below, assuming that there has been no change to the interest set out below since the Latest Practicable Date, none of the Shareholders, including Directors and persons acting in concert with them respectively, are expected to incur an obligation to make a general offer to other Shareholders under the Take-over Code solely by reason of the Share Buy-Back Mandate.

Based on the Register of Directors' Shareholdings of the Company and the Register of Substantial Shareholders of the Company maintained pursuant to Section 164 and Section 88 of the Companies Act respectively, as at the Latest Practicable Date, the shareholdings of the Directors and the Substantial Shareholders before and after the purchase of Shares (assuming (i) the Company purchases the maximum number of ten per cent. (10%) of the issued Shares (excluding Treasury Shares or subsidiary holdings) of the Company as at the Latest Practicable Date, and (ii) there is no change in the number of Shares held or deemed to be held by the Directors and Substantial Shareholders) were/will be as follows:

Name of Director	Before Share Buy-Back (Number of Shares)		Before Share Buy- Back based on Direct Interest (%) ⁽¹⁾	After Share Buy- Back based on Direct Interest (%) ⁽²⁾
	Direct interest	Deemed interest		
Tan Chee Beng	27,795,000	260,749,894 ⁽³⁾⁽⁴⁾⁽⁶⁾	7.74%	8.60%
Dr Tan Chee Tiong	40,254,800	248,290,094 ⁽⁴⁾	11.2%	12.46%
Tan Bee Bee	22,075,600	266,469,294 ⁽⁴⁾	6.15%	6.83%
Charles Chong You Fook	-	-	-	-
Christopher Yong Shu Wei	-	-	-	-
Danny Yeo Eng Ching	-	-	-	-
Name of Substantial Shareholders (other than Directors)				
Citrine Capital Pte Ltd	79,330,294	56,500,000	22.09%	24.55%
Koh Chin Kim	45,780,000	242,764,894	12.75%	14.17%
Top Fortune Capital Pte. Ltd.	-	135,830,294	-	-

Notes:

- (1) The percentages in the table are calculated based on 359,069,118 issued and paid-up Shares as at the Latest Practicable Date.
- (2) The percentages in the table are calculated based on the Company's reduced issued and paid-up Shares of 323,162,207 after the Share Buy-Back.
- (3) Tan Chee Beng is deemed interested in 14,000,000 Shares held in the name of DB Nominees (Singapore) Pte Ltd, and 2,809,200 Shares held by his nominee, United Overseas Bank Nominees Pte Ltd .
- (4) Tan Chee Beng, Dr Tan Chee Tiong and Tan Bee Bee are siblings. Their mother is Koh Chin Kim. Each of Tan Chee Beng, Dr Tan Chee Tiong, Tan Bee Bee and Koh Chin Kim is deemed interested in all the Shares held by their family members.
- (5) Citrine Capital Pte. Ltd. is deemed interested in 56,500,000 Shares held in the name of Hong Leong Finance Nominees Pte Ltd.
- (6) Citrine Capital Pte. Ltd. is a wholly owned subsidiary of Top Fortune Capital Pte. Ltd., which is, in turn, wholly owned by Tan Chee Beng. Accordingly, each of Tan Chee Beng and Top Fortune Capital Pte. Ltd. is deemed to be interested in the Shares held by Citrine Capital Pte. Ltd.

2.10 Listing status of Shares on the SGX-ST

The Company does not have any individual shareholding limit or foreign shareholding limit. However, the Company is required under Rule 723 of the Listing Manual to ensure that at least ten per cent. (10%) of the total number of issued shares (excluding preference shares, convertible equity securities and Treasury Shares) in a class that is listed is at all times held by the public. The term “*public*”, as defined under the Listing Manual, means persons other than (i) the Directors, chief executive officer, Substantial Shareholders or Controlling Shareholders of the Company or its subsidiaries; and (ii) the Associates of persons in (i).

As at the Latest Practicable Date, there are 70,524,224 issued Shares representing approximately 19.65 % of the issued Shares are held by the public. For illustration purposes only, assuming that the Company purchases the maximum number of ten per cent. (10%) of the issued Shares, being 35,906,911 Shares as at the Latest Practicable Date, and assuming that such Shares are held in public hands, the resultant number of Shares held by the public after the purchase of such Shares would be 69,614,713 Shares, representing approximately 19.44 % of the remaining issued Shares.

In undertaking any purchases or acquisitions of Shares, the Directors will use their best efforts to ensure that, notwithstanding such purchases or acquisitions, a sufficient float in the hands of the public will be maintained so that the purchases or acquisitions of Shares will not adversely affect the listing status of the Shares on the SGX-ST, cause market illiquidity or adversely affect the orderly trading of the Shares.

Save for its Shares, as at the Latest Practicable Date, the Company has no securities listed on the SGX-ST.

2.11 Shares Purchased by the Company

The Company has not purchased any Shares during the 12 months preceding the Latest Practicable Date.

As at the Latest Practicable Date, the Company holds 34,997,400 Treasury Shares.

2.12 Timing of Purchases

While the Listing Manual does not expressly prohibit any purchase of shares by a listed company during any particular time or times, because the listed company would be regarded as an “insider” in relation to any proposed purchase or acquisition of its issued shares, the Company will not undertake any purchase or acquisition of Shares pursuant to the Share Buy-Back Mandate at any time after a price sensitive development has occurred or has been the subject of a decision until the price sensitive information has been publicly announced. In particular, in observing the best practices on securities dealings under Rule 1207(19), the Company will not purchase or acquire any Shares through Market Purchases during the period commencing one (1) month immediately preceding the announcement of the Company’s half year and full year financial statements and ending on the date of the announcement of the relevant results.

2.13 Tax Implications

Shareholders who are in doubt as to their respective tax positions or any tax implications of share buy-backs by the Company, or who may be subject to tax in or outside Singapore, should consult their own professional advisers.

3. ANNUAL GENERAL MEETING

The AGM will be held by way of physical means on Tuesday, 27 January 2026, at 9:00 a.m. for the purpose of considering and, if thought fit, passing with or without modification, the resolutions set out in the Notice of AGM including but not limited to Resolution 10 relating to the proposed renewal of the Share Buy-Back Mandate.

4. ACTIONS TO BE TAKEN BY SHAREHOLDERS

If a Shareholder is unable to attend the AGM and wishes to appoint a proxy to attend and vote in his place or on his behalf, he should first download, complete and sign the proxy

form, before submitting it by post to the registered office of the Company at 3 Kim Chuan Lane, #07-01 Goodland Group Building, Singapore 537069 not later than forty eight (48) hours before the time fixed for the AGM. The accompanying proxy form for the AGM may be accessed at the Company's website at the URL <http://goodlandgroup.listedcompany.com/newsroom.html>.

The completion and return of the proxy form by a Shareholder will not prevent him from attending and voting at the AGM if he subsequently wishes to do so. In such an event, the proxy form shall be deemed to be revoked. A Depositor shall not be regarded as a member of the Company entitled to access the live webcast and attend and vote at the AGM unless his name appears on the Depository Register maintained by CDP at least forty-eight (48) hours before the AGM.

For further information, please refer to the Notice of AGM and the Company's announcement dated 12 January 2026 which have been uploaded on SGXNET together with this Appendix, including the steps to be taken by Shareholders to participate at the AGM.

5. DIRECTORS' RECOMMENDATION

Having fully considered the rationale set out in paragraph 2.2 of this Appendix, the Directors are of the opinion that the proposed renewal of the Share Buy-Back Mandate is in the best interests of the Company and accordingly recommend that Shareholders vote in favour of the ordinary resolution in respect of the proposed renewal of the Share Buy-Back Mandate to be proposed at the AGM as set out in the Notice of AGM dated 12 January 2026.

6. DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to Practice Note 12.1 of the Listing Manual, the Directors collectively and individually accept full responsibility for the accuracy of the information given in this Appendix and confirm after making all reasonable enquiries, that to the best of their knowledge and belief, this Appendix constitutes full and true disclosure of all material facts about the proposed renewal of the Share Buy-Back Mandate, the Company and its subsidiaries, and the Directors are not aware of any facts the omission of which would make any statement in this Appendix misleading. Where information in this Appendix has been extracted from published or otherwise publicly available sources or obtained from a named source, the sole responsibility of the Directors has been to ensure that such information has been accurately and correctly extracted from those sources and/or reproduced in the Appendix in its proper form and context.

7. COMPLIANCE WITH GOVERNING LAWS, REGULATIONS AND THE CONSTITUTION

The Company confirms that the terms of the Share Buy-Back Mandate do not contravene any laws and regulations governing the Company and its Constitution.

8. DOCUMENTS AVAILABLE FOR INSPECTION

Copies of the Company's Constitution are available for inspection during normal office hours at the registered office of the Company at 3 Kim Chuan Lane, #07-01 Goodland Group Building, Singapore 537069 for a period of three (3) months from the date of this Appendix.

Yours faithfully
For and on behalf of the Board of Directors of
GOODLAND GROUP LIMITED

Dr Tan Chee Tiong
Chief Executive Officer