









# SASSEUR REIT – Growing in a Sunrise Industry

First Listed Outlet Mall REIT in Asia

**Lim & Tan Securities Investor Webinar** 

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# **Key Investment Highlights**





# EXPOSURE TO THE PRC'S FAST-GROWING RETAIL OUTLET MALL SECTOR

- Growing middle-class population in the PRC creates a large potential customer base for the outlet mall market in the PRC
- Resulting increase in spending power represents a sweet spot for the retail outlet mall industry
- The PRC's outlet industry expected to become the world's largest outlet market in terms of sales revenue by 2030<sup>(1)</sup>



# STRONG GROWTH POTENTIAL

- Two right of first refusal properties ("ROFR Properties") and nine Pipeline Properties
- Assuming Sasseur REIT acquires the full interest in the ROFR Properties and Pipeline Properties, it will almost quadruple the total gross floor area of the Initial Portfolio



#### STRATEGICALLY LOCATED PORTFOLIO IN FAST-GROWING CITIES

- Leading privately-owned outlet mall operator in the Chinese outlet mall industry<sup>1</sup>
- First-mover advantage in the Tier-2 PRC cities with an increasing addressable market size<sup>(2)</sup>
- Diversified mix of tenants across various trade sectors

<sup>(1)</sup> Source: China Insights Consultancy

<sup>(2)</sup> Defined as the sales revenue opportunity available in the outlet industry after considering information such as economic development, population size, residents' disposable income and outlets penetration

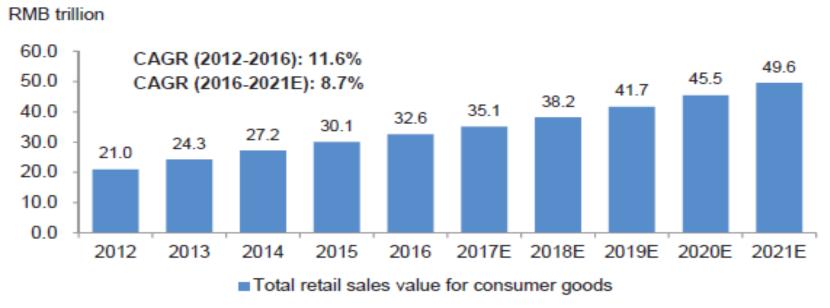
#### **Overview of PRC's Outlet Market**



#### Robust retail sales performance in PRC

PRC's total retail sales value for consumer goods is expected to grow at CAGR of 8.7% between 2016 to 2021, in line with growth in GDP and income levels.

#### Total retail sales value of consumer goods, China, 2012-2021E



Source: Extracted from National Bureau of Statistics of China (March, 2017) China Insights Consultancy (March, 2017)

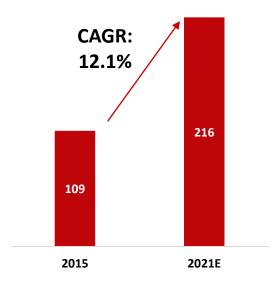
#### **Overview of PRC's Outlet Market**





Riding on the aspiration of PRC's fast growing middle class

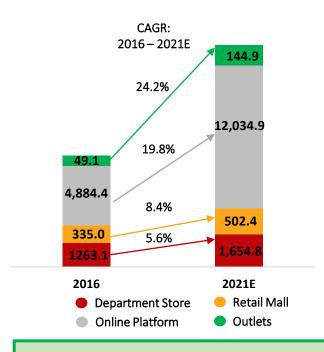
Middle class population in China (million)



Higher urbanization rates to help shift the economy towards a consumptionbased model of economic growth



Total Sales in China Retail (RMB billion)



A young industry – outlet market size is only approximately 1% of online platform.

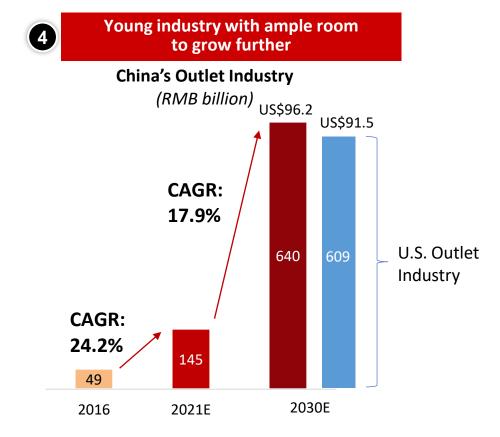
#### **Overview of PRC's Outlet Market**



Large supply gap presenting upside opportunity

# China's Outlet Industry (RMB billion) Supply gap 0.5 CAGR: 24.2% Supply gap 30.6 49.1 2016 2021E

Supply gap represents market opportunity for the outlet industry



Year 2030
Projected PRC vs U.S. outlet industry US\$96.2B vs US\$91.5B

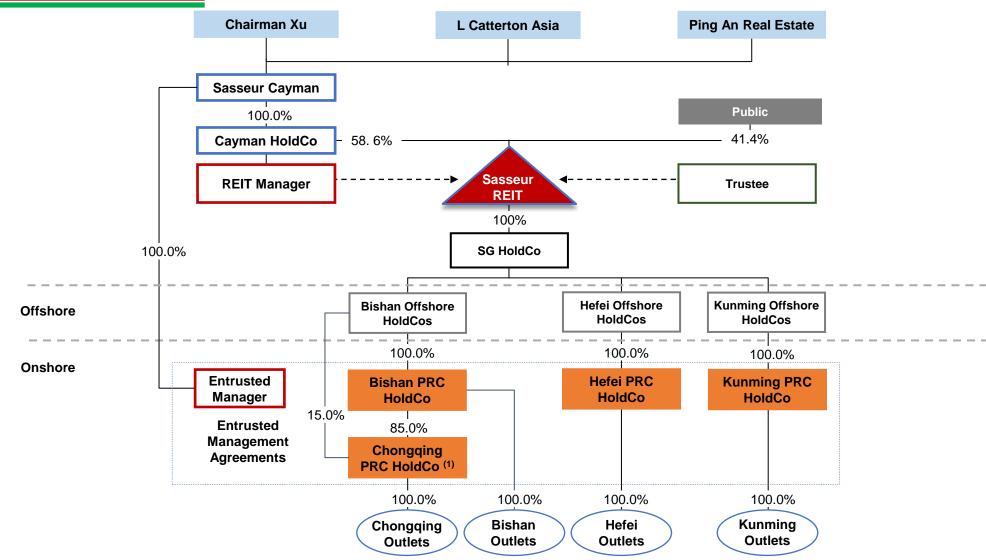
### **About Sasseur REIT**



# First Outlet Mall REIT listed in Asia

#### Sasseur REIT Structure





# **About Sasseur Group – Strong Sponsor**



#### **Introduction to Sasseur Group**

- Founded in 1989, Sasseur is one of the leading premium outlet groups in the People's Republic of China ("PRC"), that focuses on the development and operation of retail outlet malls in the PRC
- As of Oct 2020, Sasseur manages 12 outlet malls in 11 major Chinese cities
- Leverages on the founder's passion for art and culture to develop and design all of Sasseur's outlet malls, thus offering a unique lifestyle experience for its customers



#### **Founded by Vito Xu**



- Vito Xu is the founder and chairman of Sasseur with a wealth of experience in the fashion industry.
- In 1992, he entered the clothing industry and created his own women's wear fashion line – Sasseur
- In 2008, he built the first Sasseur outlet in Chongqing, an art piece that has won numerous awards
- Recipient of numerous prestigious awards

#### **Supported by Strategic Shareholders**



- ASIA
- Affiliate of the Fortune 500 company Ping An Insurance

Largest pan-Asian consumer-

operates within a global L

Manages over USD 1.6 billion

AUM (USD 2.6 billion with co-

Catterton platform

investments)(2)

focused private equity firm that

- Professional real estate investment, development and management platform of Ping An Insurance
- AUM of approximately RMB 420 billion (USD 60 billion)<sup>(3)</sup>



- (1) Provided by L Catterton Asia on 19 September 2017
- (2) Extracted from Ping An Real Estate website (<a href="http://realestate.pingan.com/realestate/html/about.html">http://realestate.pingan.com/realestate/html/about.html</a>) on 2 January 2020

# **About Sasseur Group – Strong Sponsor**



#### **Highly Recognised Enterprise**

- 2019 Chongging Top 100 Enterprise (Service Industry) Ranked 15th place
- 2019 Chongqing Top 100 Enterprise Ranked 39th Place with Revenue Over RMB 10 Billion
- 2019 China Top 500 Enterprise in Service Industry Ranked 313th place
- Awarded National Enterprise Credit Grade AAA

#### One of the Leading Operators in China's Outlet Industry

- 11 Outlets Under Management, 4 More in the Pipeline
- Among the 11 outlets in operation, 5 outlets achieve sales above RMB 1 billion in 2019
- 1.700 International and Local Brands
- >55 Million Outlet Visitors in 2019
- 4.2 Million VIP Members across All Outlets

Source: Sasseur Group 2019 Performance Figures

#### 2019 Sales Revenue

#### > RMB 2.5 Billion



Sasseur (Chongging) Outlet

#### > RMB 1.5 Billion



Sasseur (Nanjing) Outlet

#### > RMB 1.5 Billion



Sasseur (Xi'an) Outlet

#### > RMB 1.0 Billion



Sasseur (Hefei) Outlet

#### > RMB 1.0 Billion



Sasseur (Guiyang) Outlet

#### **Chairman Vito Xu - Profile**

REIT

THE SASSEUR STORY

# DIALOGUE BETWEEN ART AND BUSINESS



We want our malls to have a soul that creates affinity with shoppers.

The 1980s was a time of wonder, dreams and romance for mainland China, a golden age of spiritual and philosophical enlightenment, freedom and artistic expression. During those days of transition from a planned to a more capitalist economy, life was hard and material goods were scarce. That was when a large number of China's most outstanding post-modern poets, novelists, painters and musicians emerged and whose influence continues to this day.

#### ART COMMERCE

Xu Rongcan's affinity with artistry in the practice of business (what he termed "Art Commerce") had its roots in Southwest China Normal University located at Beibei, a scenic town in the outskirts of Chongqing. As a young man of 20, on a creaking old bicycle, with wind caressing his hippie styled hair, rucksack on his shoulder, his most valuable possessions were his youthful passion, dreams of artistry and an old camera. Xu, with his keen sense of art aesthetics, captured what he saw with his lens and expressed

what he felt with films. He loved using black and white films to describe his feelings about the world. From literature, art, to music and life, Xu was surrounded by other young people who shared his dreams; they would often meet over beer while enjoying guitar music through the night together.

To Xu, art was not two dimensional. He believed art could be experiential. In 1989, he invested RMB 6,500 and started his first brick and mortar business based on his unique art commerce concept.



#### Vito Xu, don of Asian outlet malls

While Chinese retail is struggling, Sasseur boss runs a bunch of profitable outlet malls



Ravi Velloor

In some ways, Mr Vito Xu's life mirrors the spectacular rise of Chin and its embrace of the outside work after the late Deng Xiaoping openethe economy to foreign investment four decades ago, setting in motion history's most amazing economic leap by any nation.

ap by any nation.

There's first the name, Vito, hich is a favourite among Italians and draws its roots from the Latin ord'vita" (life). Not one you could ordinarily associate with a report by Rongoun and into a benefit of the Rongoung and the Rongoung and the Rongoung and Rongoung Rongoun

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The young businessman went on a long tour of fully and France in 1987 and was dazzled by what he saw. Paris and Rome were also capitals of design and high fashion. People waited breathlessly every year for the latest releases from houses such as those named after the Parisian designer Yves Saint Laurent and the Florentine genius Salvatore Ferragamo.

The people, he felf, were

welcoming of him. Down in Siech they even thought he was Japane because, at the time, few therebseen a Chinese person. Mr Xu felbome, Like China, Italy too was a ancient civilisation, where people carried strong family values. Returning to Chongejing, where people had just started to grow of of the drab clothing of the Mao high-end fashion clothing with a shop at the Li Ka Shing-owned mail Interestingly, he sold not only exlinterestingly, he sold not only labels of the famed design houses were considered to the same stems. The name stems from his first business, a cafe whose moniker of the same stems from his first business, a cafe whose moniker stems of the same stems from his time by a Taiwanese singer.

ART COMMERCE

His corporate philosophy, he sai is art commerce – artistry and sophistication blended with commerce. As for his company corporate colours, the decision didn't take too long. He borrowe

commerce. As for this company's didn't take too long. He berrowed idn't take too long. That flast approach - faccination with the foreign and an eye for the too long. The state of the day. Wille Sasseur outlet maint have shope selling the biggest to this day. Wille Sasseur outlet maint have shope selling the biggest but to the day. Wille Sasseur outlet maint have shope selling the biggest but to the day. Willed Sasseur sullet the same like Li Ning and Bosideng. Chinnes brands as well with names like Li Ning and Bosideng. Chinnes brands as well with names like Li Ning and Bosideng. Sand with the same like Li Ning and Bosideng. Sand with the same like Li Ning and Bosideng. Sand with the same like Li Ning and Bosideng.

vance their growth?

There are some good Chinese
ands and many up- and-comin
sung designers, "said Mr Xu," B
ey will take time to gain more
ternational recognition. Sent of 10 tenants in my outlets ar
infoxe brands, so that's how
saeur can help."

For now, the China market is
assing eliobal trends but he seen

shion trends at home and display eri own unique characteristics. In the popular perception of ima, the nation is a den of his property. But the property of ball brands with weak protection in tellectual property. But things ay be changing. Earlier this year, Shiseido chief ecutive Masahiko Uotani tied up th Alibaba, the Chinese commerce platform company, to thigh experience of the company to the property of the company to the property of the company to the property of the property of the property of the light end cosmetics in China.

pianation. Within Alibaba, he told me, there e two channels. One is a low-end fering like Taobao, which pplies cost-conscious customers, orridor, with which he is involved, focused on growing high-end ands.

Every time I meet Jack Ma or eir management agency, I find em keen to grow the brand. So, we we them even the de Pau Beaute,

product segment, and know how to recisely target the affluent egment in their 500 million ustomers who buy those products." This was news to me at the time. This was news to me at the time. Provident in the product of the product of the received the issue himself. His own company, he said, mposed stiff penalties on any store in his outlet selling counterfeit oods. At the same time, Chinese nereasingly preferred to buy could afford them, Indeed.

of them have been going of the world, when they buy these yprefer to do it in 1-morar outlets than on forms because of the world with the world of them to the world of t

Signatores', its Reit market is smaller, with just 11 of the entiti listed there compared with abo and the smaller, with just 12 of the entiti listed there compared with abo and one international, tendial attract global investors seeking Asian play.

On a personal level, Mr Xu en the island's orderliness and is

#### ast facts

Mr Vito Xu is chairman of the Sasseur Group and its Singapore listed real estate investmen trust (S-Reit), Sasseur Reit. He i 54 years old.

Born into a farming family i Erlanggang, Chongqing, Mr X was educated at Southwest Nor mal University. In 1989, with 6,500 yuan, he started his jour hand the state of the state of the feb to the state of the state of the feb house.

g the Sasseur brand with a cotin 1992, he entered the clothore and working as an agent for ore and working as an agent for the then created his own omen's wear brand - Sasseur. In 2008, he built Sasseur thongqing) Western Outlets, te first such outlet. It won that sar's Top 10 Fashion Landmark Chongqing, Mr Xu was also of Xu was awarded Knight of e Order of the Italian Star be e Italian government in 2015. Married to Ms Sasseur Yang, h s three children, one of ther om a previous marriage. M i's favourite hobby is tennis.

THE COMPANY
Sasseur Reit is a Singappore-lister
real extate investment trust the
started trading on the Singapor
started trading on the Singapor
The first listed outlet mail Re
in Asia, its initial portfolio con
prises four retail outlet mails Ic
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rate of about 90 per cent.

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rate of about 90 per cent.
Sasseur Asset Managamen
which is an indirect wholl
owned subsidiary of Sasseur Case.

frequently in Singapore over weekends. Indeed, he chose to se inis three. Children here to give the international exposure, enrolling them at Stanford American Sche His fashion-expert wife Yang Xu on whom he bestowed the name savenue as a mark of affection an gratitude, lives here.

Sasseur de if make of mercent and gratitude, lives here.

Sasseur Reit has had a good run it the year past, elocking sales growth of 20 per cent. Mr Xu sees no difficulty in maintaining that pace, more so since three of the four properties in it are new. And he plans to add more assets to the Reit

A for concerns that a falling yuan could have profits when translated into Singapore dollars, he said there has been enough currency hedging to compensate. Besides, the Singdollar itself has slid in recent months. The long-term yuan-Singdollar rate, he said, should be fairly stable.

The wider Sassour Group has 10

should be fairly stable.

The wider Sassour Group has 10 outlet mails, including the four baile, including the four baile, is said, is looking at unpre-cedented growth opportunity. The next decade will be the golden eras for the outlet business in China and the many distressed retail assets of traditional retailers offer his firm a saset light and turn around the

ones it picks.

In the past 18 months, no fewer
than 140 potential deals have been
placed in front of him. The Sasseur
team has been picky, signing fewer
than 10 new malls, and these will be
up and running in the next two to
three years.

I am curious to know his views on Singapore retail, now that he visits the island so regularly. "The Singapore retail sector is well developed but it suffers from a common problem with retail the world ever - most establishments are not differentiated and are.

world over - most establishments are not differentiated and set leads to get the life and spirit that can be also also get the life and spirit that can be also also can be also also create an emotional connect.

Mr Xu died l3 years ago and his father, now 83, lives in their home village of Erlanggang. Among his many blessings, he said, is that hi many blessings, he said, is that hi we for art, while having his day love as a basiness partner.

Vito Xu about his favourite brand clothing for personal use. "Tom Ford," he said, unhesitatingly, "Somehow, their suits are cut in a way that fits me better than any other brand I

oor@sph.com.sq

Source: Sasseur REIT Annual Report 2018

Source: The Sunday Times 10 Nov 2019

# Sponsor's Unique "Super Outlet" Business Model



- "1" represents the outlet mall business platform and "N" reflects the various lifestyle options offered in each of the outlet malls
- Unique lifestyle experience based on a combination of art in the design and decoration of its outlet malls, and as a one-stop shopping and lifestyle experience, provides resilience against competition from e-commerce



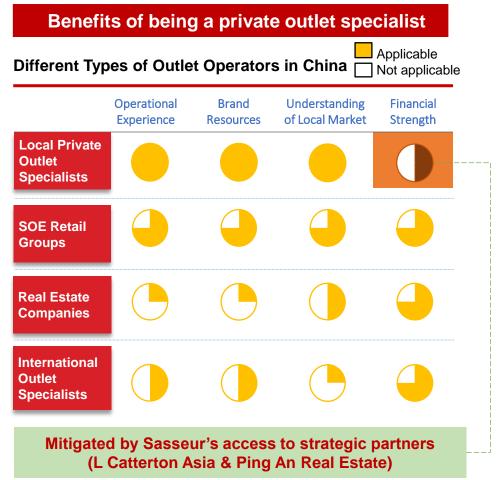
# Sasseur – Leading Private Outlet Specialist in PRC



#### Leading private outlet specialist in PRC

Outlet Operators	Operator Category	Outlets
Beijing Capital Grand 首创	Real Estate Company	12
Sasseur 砂之船	Local Private Outlet Specialist	12
Bailian 百联	SOE Retail Group	7
Wangfujing SCITECH 王府井赛特	Real Estate Company	7
RDM	International Outlet Specialist	6

As of 1 October 2020



# Sponsor's Unique "Super Outlet" Business Model



- Integrated destination shopping combining "1+N" business model in the design and operation of Sasseur REIT's outlet malls
- Enhances resilience to competition from online retail platforms by providing a unique lifestyle shopping experience
- Robust and proactive brand management
- Alignment of interest with tenants through sales-based leases
- More than 1.8 million VIP members across Sasseur REIT's portfolio

# Outlet's Competitive Edge Against Other Retail Models



	Outlets	<b>Department Store</b>	<b>Shopping Mall</b>	Online Platform
Product Mix	Luxury and high-end brands	Middle to high-end brands	Middle to high-end brands	Low priced products
Pricing Strategy	Large Discounts	Normal	Normal	Low
Consumer Experience	✓	(small area with compact layout)	✓	(no in-store shopping experience)
Location	Suburbs	City Center	City Center	-
Segment	Middle Class	Mass Market	Mass Market	Mass Market
Authenticity	✓	✓	✓	Possibility of counterfeit goods
	•		·	

#### **Brand Owners**

- Advantages Over Online
- Higher Profit Margin
- Quicker Payback Period
- Enhanced Inventory Management



#### **Customers**

- Better Shopping Experience
- Product Authenticity
- High Discounts
- Access to a Wide Range of Products

#### Why outlet is generally not impacted by e-commerce

- Product mix per transaction via online platform ~ RMB200 vs per transaction at the outlet malls ~ RMB800/1000 => minimal product overlap
- Economics online sales of outlet brands incur ~ 20% commission vs 10-16% commission at the outlets.
- Authenticity 10X penalty / reward for selling by merchants / reporting by customers, of fake goods ensure no fakes goods at outlet

# **Entrusted Management Agreement (EMA) Model**





# **Entrusted Management Agreement Model**





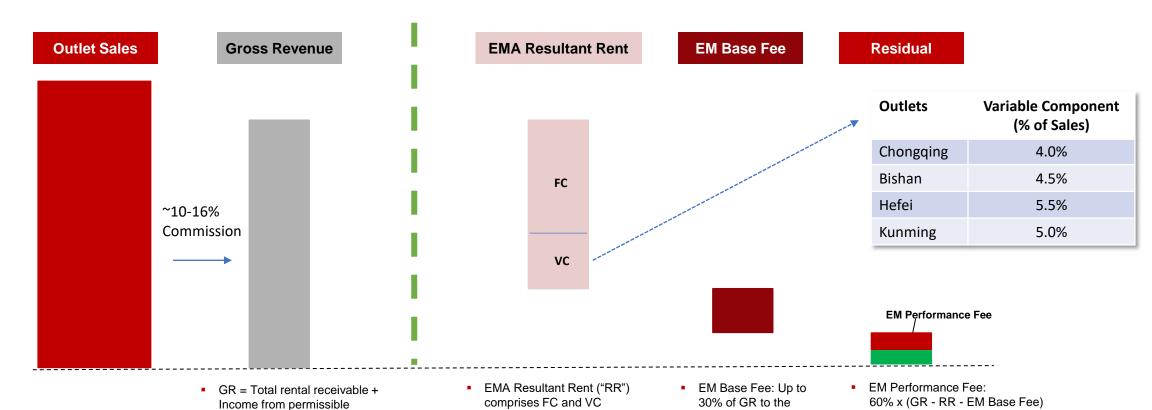
investments

#### **REIT Income Model**

**Entrusted Manager** 

Payment to REIT:

40% x (GR - RR - EM Base Fee)



REIT paid EMA Resultant Rent

before EM Base Fee

VC is pegged to the Sales of

The EMA Model aligns the interest of the Operating Manager with the REIT.

the Outlet

# **2Q 2020 Financial Results**





# 2Q 2020 Key Highlights



#### DPU yield 8.2% based on closing price \$0.740 as at 30 Jun 2020



EMA Rental Income<sup>1</sup>

**S\$28.0** 

million

10.7% q-o-q<sup>3</sup>



Distributable Income

**S\$18.2** 

million

13.6% q-o-q<sup>3</sup>



Distribution Per Unit<sup>2</sup>

1.512

**SG Cents** 

13.3% q-o-q<sup>3</sup>



NAV Per Unit

90.30

SG Cents



- 1. Excluding straight-line accounting adjustments
- 2. For 2Q 2020, Sasseur REIT continues to distribute 100% of the distributable income to Unitholders
- 8. Q-o-Q comparison refers to 2Q 2020 vs 1Q 2020

# 2Q 2020 Key Highlights





EMA Rental Income<sup>1</sup>

**S\$28.0** 

million

4.0% y-o-y<sup>3</sup>



Distributable Income

S\$18.2

million

**↓**5.2% y-o-y³



Distribution Per Unit<sup>2</sup>

1.512

**SG Cents** 

 $46.0\% \text{ y-o-y}^3$ 



NAV Per Unit

**90.30** SG Cents

OO OCITIC



- 1. Excluding straight-line accounting adjustments
- 2. For 2Q 2020, Sasseur REIT continues to distribute 100% of the distributable income to Unitholders
- 3. Y-o-Y comparison refers to 2Q 2020 vs 2Q 2019

# 2Q 2020 Key Highlights





**EMA Fixed Component** 

+3.9%

vs 2Q 2019



Sales

RMB 835.7 million

1Q 2020: RMB 534.5 million



Aggregate Leverage

28.1%

1Q 2020: 28.5%



**EMA Variable Component** 

-18.8%

vs 2Q 2019



Weighted Average Lease Expiry<sup>1</sup>

**2.7** years



**Occupancy** 

93.6%

1Q 2020: 94.8%

<sup>1.</sup> Weighted average lease expiry by net lettable area.

# **Financial Results**





#### 2Q 2020 EMA Rental Income Increased 10.7% vs 1Q 2020



	2Q 2020	1Q 2020	Change %	2Q 2019	Change %	1H 2020	1H 2019	Change %
Fixed Component (RMB mil)	102.4	102.4	-	98.5	+3.9	204.8	197.1	+3.9
Variable Component (RMB mil)	38.5	24.8	+55.4	47.5	-18.8	63.3	102.2	-38.1
EMA Rental Income <sup>1</sup> (RMB mil)	140.9	127.2	+10.8	146.0	-3.5	268.1	299.3	-10.4
EMA Rental Income <sup>1, 2</sup> (S\$ mil)	28.0	25.3	+10.7	29.1	-4.0	53.2	60.0	-11.3
Distributable Income (S\$ mil)	18.2	16.0	+13.6	19.2	-5.2	34.2	38.9	-12.1
DPU (SG cents)	1.512	1.334	+13.3	1.608	-6.0	2.846	3.264	-12.8

<sup>1.</sup> Excluding straight-line accounting adjustments

<sup>2.</sup> Using the average SGD:RMB rate for the period 2Q 2020 5.0381, 1Q 2020 5.0339, 2Q 2019 5.0094, 1H2020 5.0360 and 1H 2019 4.9880

# **Healthy Balance Sheet**



S\$ mil	30 Jun 2020	31 Dec 2019	
Investment properties	1,617.3	1,587.2	
Cash and short-term deposits	119.7	154.7	
Other assets	27.3	28.5	
Total Assets	1,764.3	1,770.4	
Loans and borrowings	483.8	478.6	
Other liabilities	193.5	222.6	
Total Liabilities	677.3	701.2	
Net Assets	1,087.0	1,069.2	
NAV per unit (cents) <sup>1</sup>	90.30	89.20	
Aggregate Leverage	28.1%	27.8%	

<sup>1.</sup> Based on units in issue and issuable of 1,203,789,210 and 1,198,678,588 as at 30 June 2020 and 31 December 2019 respectively.

#### **Distribution Details**



**Distribution Period** 1 April to 30 June 2020 **Distribution Per Unit<sup>1</sup>** 1.512 Singapore cents

1. Based on 100% distribution pay-out ratio

Distribution Timetable	
Notice of Books Closure Date	14 August 2020
Ex-dividend Date	28 August 2020
Books Closure Date	31 August 2020
Distribution Payment Date	25 September 2020

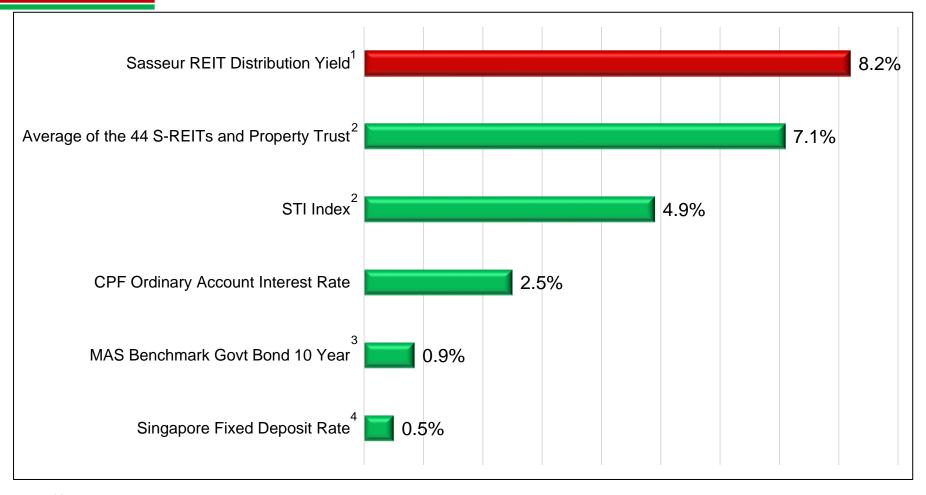
# **Distribution History**



Quarter	DPU (SG Cents)	Ex-dividend Date
28 Mar to 30 Jun 2019	1.587	20 Aug 2018
1 Jul to 31 Dec 2018	3.541	4 Mar 2019
2018 Total Distribution	5.128	-
1Q 2019	1.656	27 May 2019
2Q 2019	1.608	22 Aug 2019
3Q 2019	1.640	28 Nov 2019
4Q 2019	1.629	5 Mar 2020
2019 Total Distribution	6.533	-
1Q 2020	1.334	28 May 2020
2Q 2020	1.512	28 Aug 2020

#### Sasseur REIT Yield vs Other Asset Classes





#### Notes:

- 1. Distribution yield based on annualised DPU and closing price of S\$0.740 as at 30 June 2020
- 2. Based on 12M Average Dividend Yield
- 3. Based on 10 Year Yield
- 4. 12M Bank fixed deposit rates from MAS as of 30 June 2020

Source: Bloomberg, SGX, Central Provident Fund (CPF) Board, data as of 30 June 2020

# **Capital Management**





# **Prudent Capital Management**



After refinancing: 2.74 years

(S) (L)	Aggregate Leverage	Average S Debt Maturity	Interest Coverage Ratio	Weighted Average Cost of Debt
2Q 2020	28.1%	2.23 years	5.0 times	4.17% p.a.
4Q 2019	27.8%	<b>2.73 years</b>	4.8 times	4.41% p.a.

After completion of refinancing on 10 Sep 2020 and partial repayment of onshore loans by 30 Sep 2020

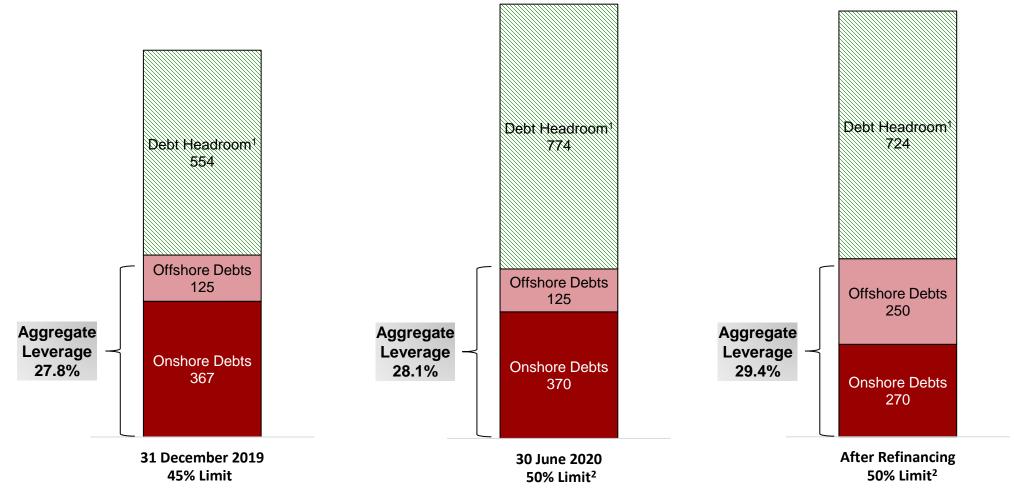
Loan Facilities	Onshore	Offshore	
Currency	RMB	SGD/USD	
Outstanding Quantum <sup>1</sup>	~SGD 270 million (RMB 1.35 billion)	~SGD 250 million (~RMB 1.25 billion)	
Maturity	March 2023	March 2023	
Floating Rate	PBOC benchmark 1-5 years lending rate	Singapore SOR/ LIBOR	

1. Based on SGD to RMB exchange rate of 4.9975 as at 10 September 2020

# **Prudent Capital Management**



#### Debt Facilities (SGD million)



- 1. Debt headroom is computed based on 31 December 2019 and 30 June 2020 total assets and assuming a corresponding increase in total assets with new debts raised.
- 2. 50% leverage limit is based on MAS's revised leverage limit

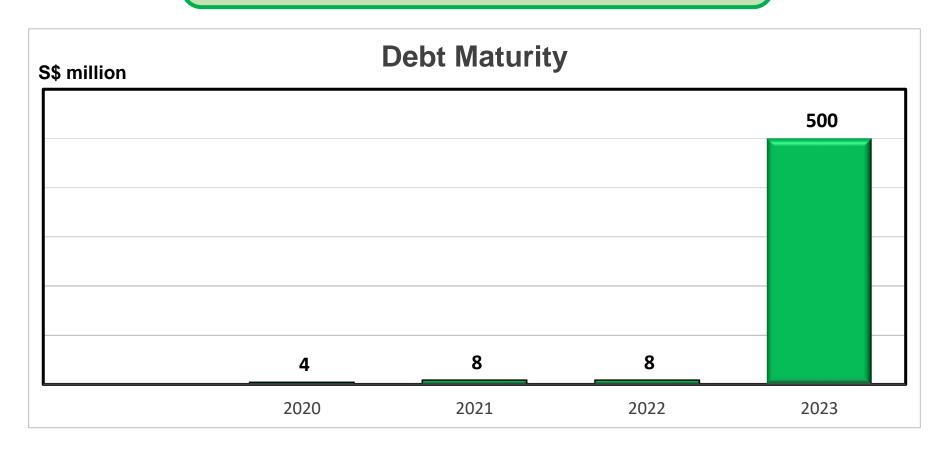
Note: All calculations are done according to the SGD to RMB exchange rate of 5.1739 as at 31 December 2019, 5.0813 as at 30 June 2020 and 4.9975 as at 10 September 2020 after refinancing

# **Debt Maturity Profile**



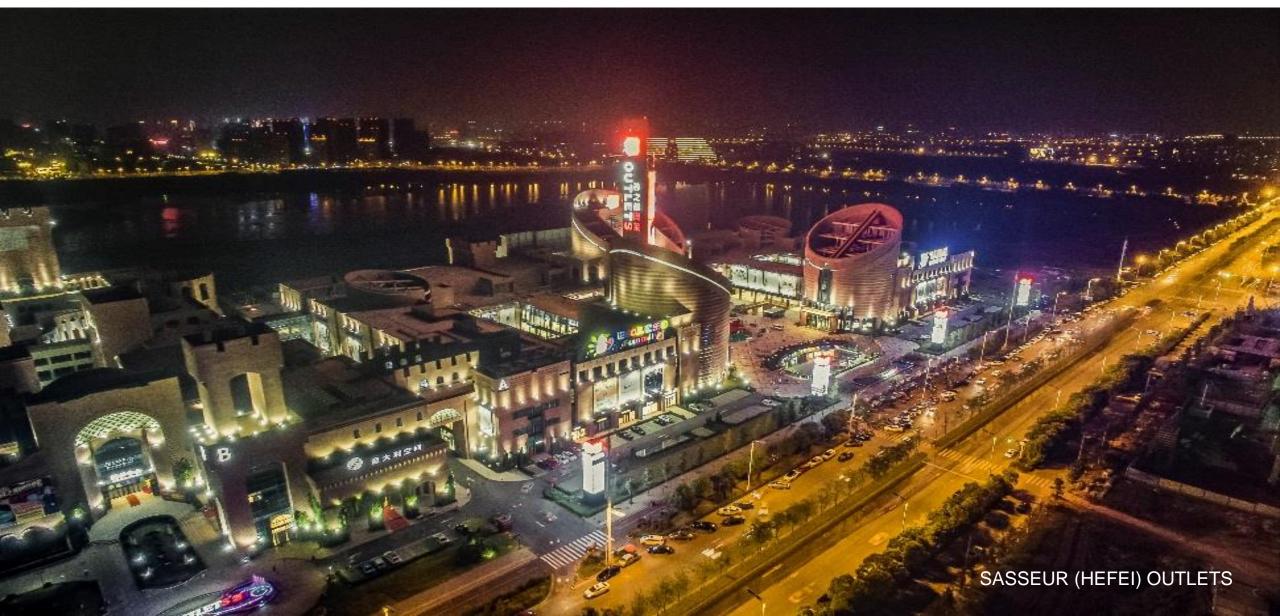
#### Weighted average debt maturity is 2.74 years

after completion of refinancing on 10 Sep 2020 and partial repayment of onshore loans by 30 Sep 2020



# **Portfolio Update**





# **Portfolio Summary**



#### **Portfolio**

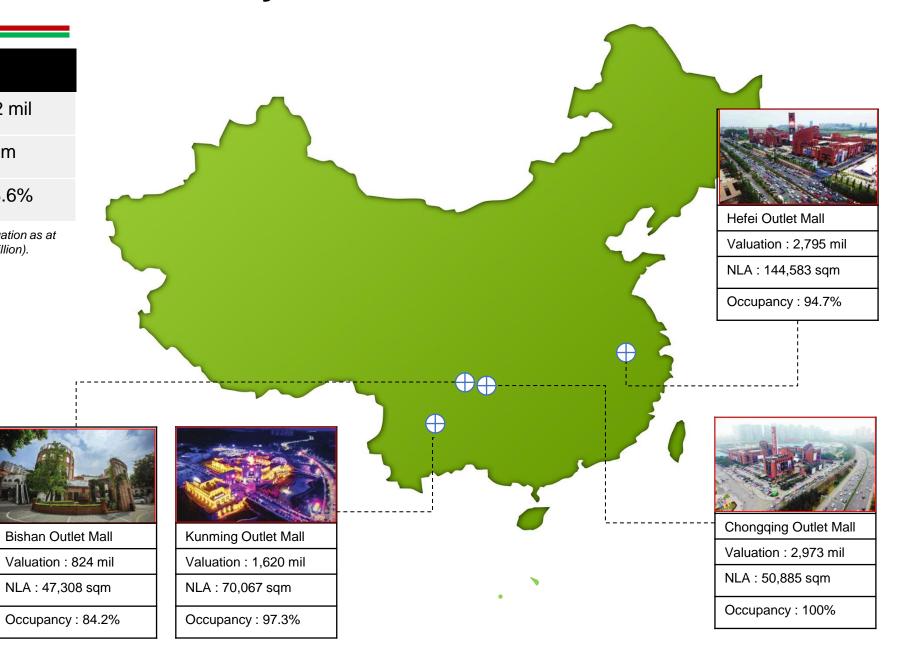
Valuation\*: 8,212 mil

NLA: 312,844 sqm

Occupancy ^: 93.6%

\*Based on independent valuation as at 31 Dec 19 by JLL (RMB million).

^Occupancy for 2Q 2020



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# **2Q 2020 Outlet Sales Summary**



#### Significant sales improvement 56.3% as compared to 1Q 2020

Outlets	<b>2Q 2020 Sales</b> (RMB'mil)	2Q 2020 vs 1Q 2020 (%)	2Q 2020 vs 2Q 2019 (%)	1Q 2020 vs 1Q 2019 (%)	<b>1H 2020</b> <b>Sales</b> (RMB'mil)	1H 2020 vs 1H 2019 (%)
Chongqing	396.0	+70.3	-17.5	-61.8	628.4	-42.3
Bishan	78.6	+51.5	-15.7	-58.4	130.5	-40.1
Hefei	217.7	+69.6	-20.3	-47.2	346.1	-32.9
Kunming	143.4	+17.7	-20.4	-46.8	265.2	-35.2
Portfolio	835.7	+56.3	-18.6	-55.7	1370.2	-38.6

<sup>1. 2</sup>Q 2019: 01 April 2019 – 30 Jun 2019

<sup>2. 1</sup>Q 2020: 01 Jan 2020 - 31 Mar 2020

<sup>3. 2</sup>Q 2020: 01 Apr 2020 - 30 Jun 2020

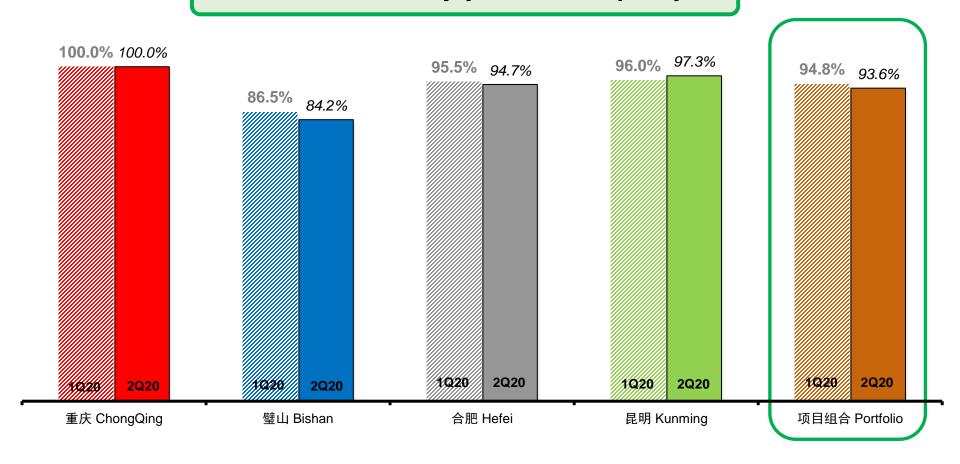
<sup>4. 1</sup>H 2019: 01 Jan 2019 - 30 Jun 2019

<sup>5. 1</sup>H 2020: 01 Jan 2020 - 30 Jun 2020

# **Portfolio Occupancy**



#### 4 outlet malls enjoy stable occupancy

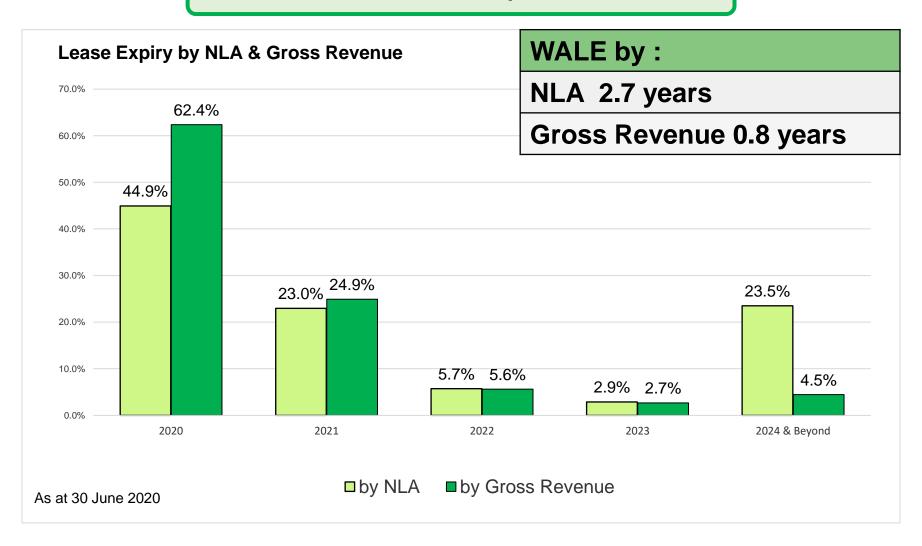


2Q 2020 vs 1Q 2020

# Weighted Average Lease Expiry (WALE)



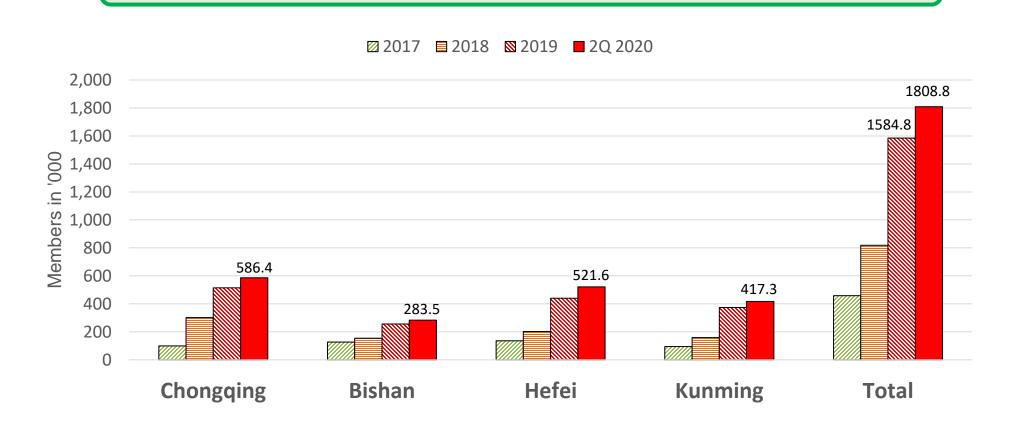
## **Deliberate short lease to optimise tenant mix**



## **VIP Members - Growth by Outlets**



### Total VIP members increased 14.1% from end 2019 to reach 1.8 million

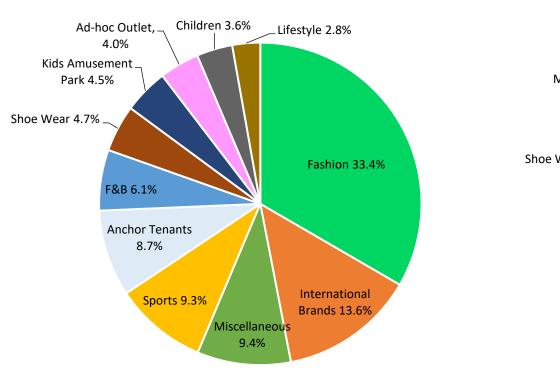


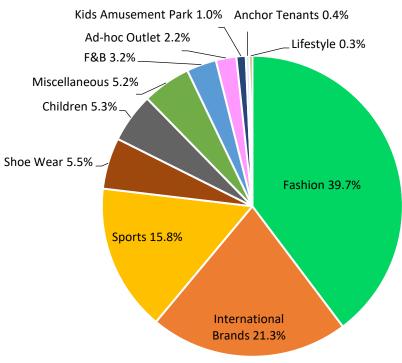
## **Well Diversified Trade Mix**



## Breakdown of NLA<sup>1</sup> by Trade Mix

## **Breakdown of Revenue<sup>2</sup> by Trade Sector**





## **Fashion, Sports and International Brands**

56.3%

76.9%

- 1. As percentage of the portfolio's net lettable areas as at 30 June 2020
- 2. As percentage of the portfolio's gross revenue as at 30 June 2020

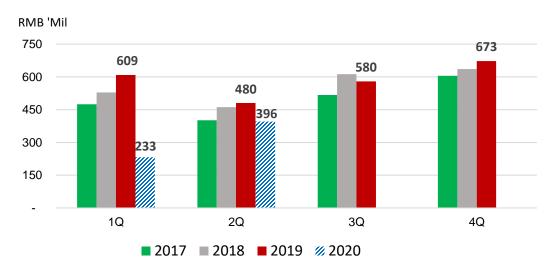
# **Chongqing Outlets**





Year Commenced Operations	Sep 2008		
GFA (sqm)	73,373		
NLA (sqm)	50,885		
Occupancy Rate (%, 30 Jun 20)	100		
No. of Tenants (30 Jun 20)	408		
Top Brands/Tenants	Nike, Adidas, +39 Space, Coach		
Car Park Lots	500		
Valuation (RMB mil, 31 Dec 19)	2,973		

#### <u>Sales</u>



#### **Outlet Members**



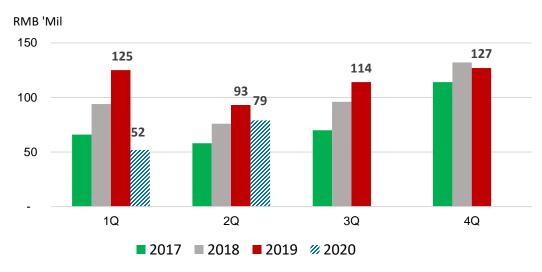
## **Bishan Outlets**



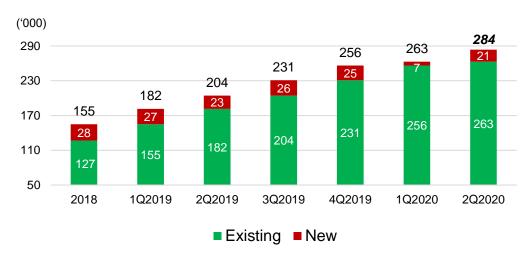


Year Commenced Operations	Oct 2014
GFA (sqm)	68,791
NLA (sqm)	47,308
Occupancy Rate (%, 30 Jun 20)	84.2
No. of Tenants (30 Jun 20)	178
Top Brands/Tenants	Adidas, Nike, Polo Sport, +39 Space
Car Park Lots	400
Valuation (RMB mil, 31 Dec 19)	824

#### <u>Sales</u>



#### **Outlet Members**



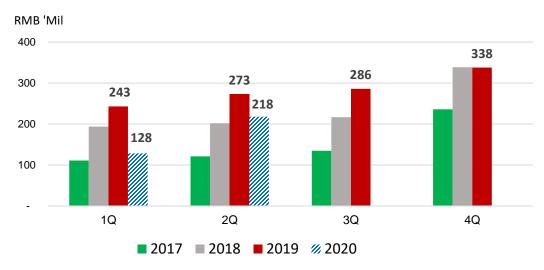
## **Hefei Outlets**



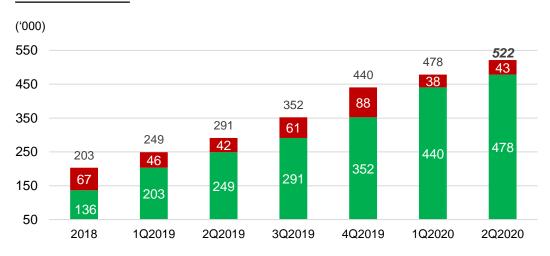


Year Commenced Operations	May 2016
GFA (sqm)	147,316
NLA (sqm)	144,583
Occupancy Rate (%, 30 Jun 20)	94.7
No. of Tenants (30 Jun 20)	316
Top Brands/Tenants	Adidas, Coach, Nike, Fila, Skechers
Car Park Lots	1,566
Valuation (RMB mil, 31 Dec 19)	2,795

#### <u>Sales</u>



#### **Outlet Members**



■ Existing ■ New

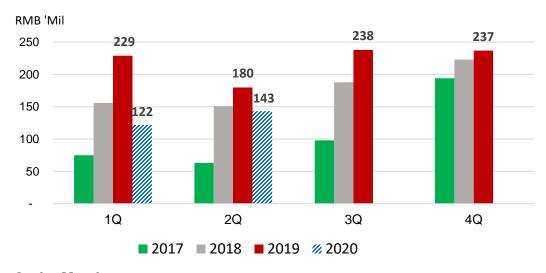
# **Kunming Outlets**





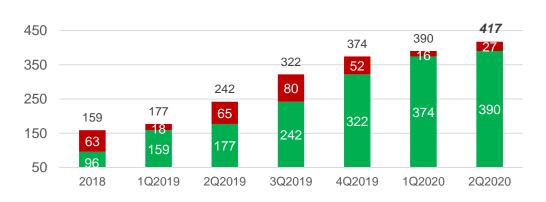
Year Commenced Operations	Dec 2016			
GFA (sqm)	88,257			
NLA (sqm)	70,067			
Occupancy Rate (%, 30 Jun 20)	97.3			
No. of Tenants (30 Jun 20)	251			
Top Brands/Tenants	Nike, Adidas, +39 Space, FILA, POLO			
Car Park Lots	2,000			
Valuation (RMB mil, 31 Dec 19)	1,620			

#### <u>Sales</u>



#### **Outlet Members**

('000)



# **Exciting Events to Drive Sales**





# **AEI - Chongqing Outlets**







### **Value Creation**

 Part of overall strategy to periodically upgrade our outlets to achieve higher asset yield and sustainable income growth for Sasseur REIT





## **Scope of Work**

- Re-configuration of retail units and floor plates to achieve higher efficiency
- Retro-fitting and refurbishing the interior





#### **Deliverables**

- Reposition as a lifestyle and shopping destination with a specific theme which will enlarge our shoppers' base from Chongqing and other parts\* of China
- Refresh appeal to both shoppers and tenants
- Expected completion in 2Q 2021

<sup>\*</sup> Visitors/tourists travelling to Chongging from other provinces

## **AEI - Hefei Outlets**







## **Scope of Work**

- Space maximisation and conversion of traffic driveway to pedestrian walkway between blocks A and B
- Major retro-fitting and refurbishment work to block B, converting the interior to cater for International sports' brands



### **Deliverables**



- Creating a seamless shoppers' flow between block A & B which will increase the shoppers' traffic
- Cater to the growing demand of Chinese consumers for International branded sports' apparels and accessories
- Achieve higher efficiency and better income for the Outlets
- Expected completion in 1Q 2021

# **Potential Pipelines**

REIT

- All acquisitions must be yield accretive
- Reduce concentration risk, explore other parts of the World
- Pipeline Properties increased from 3 to 9

**ROFR Properties** 

	Xi'an	Guiyang
Opening Date	Sep 2017	Dec 2017
GFA (sqm)	141,708	193,520
Car Park Lots	c.2,000	c.1,000



## **Pipeline Properties**

### **Opening Soon**

	Nanjing	Hangzhou	Changchun	Changsha	Lanzhou	Yangzhou	Xiamen	Shanghai	Shenzhen
Opening Date	May 2015	Jun 2011	Sep 2017	Dec 2018	Dec 2019	Sep 2020	~4Q 2020	~3Q 2021	~2022
GFA (sqm)	149,875	45,873	172,128	210,600	~100,000	~85,000	~75,000	~109,000	~150,000
Car Park Lots	c.8,000	c.5,000	c.4,000	c.2,084	c.2,500	c.1,200	c.1,500	c.2,500	c.2,200

# **Investment Merits**





# Singapore Governance and Transparency Index (SGTI)



#### **Singapore Governance and Transparency Index 2020**

REIT and Business Trust Category

RANK 2020	TRUST NAME	BASE SCORE*	ADJUSTMENTS FOR BONUSES/ PENALTIES	OVERALL SGTI 2020 SCORE	OVERALL SGTI 2019 SCORE	RANK 2019
1	CapitaLand Commercial Trust	85.5	27	112.5	100.5	1
2	CapitaLand Mall Trust	86.5	24	110.5	99.5	2
3	Ascott Residence Trust	81.3	20	101.3	98.0	3
4	Far East Hospitality Trust	80.2	19	99.2	90.4	6
5	Netlink NBN Trust	74.9	24	98.9	73.3	34
6	CapitaLand Retail China Trust	83.2	15	98.2	96.2	4
7	Cromwell European Reit	84.4	11	95.4	71.3	36
8	Ascendas Reit	87.4	7	94.4	88.4	8
9	Manulife US Reit	79.8	14	93.8	74.7	33
10	OUE Commercial Reit	71.9	21	92.9	70.8	37
11	Frasers Logistics And Commercial Trust	78.5	14	92.5	86.5	11
12	Keppel Pacific Oak US Reit	73.5	18	91.5	72.3	35
13	Lippo Malls Indo Reit Trust	75.5	15	90.5	70.3	38
14	Mapletree North Asia Comm Trust	73.2	17	90.2	85.8	13
15	Keppel DC Reit	71.3	17	88.3	87.3	9
16	Soilbuild Business Space Reit	76.3	11	87.3	64.5	40
17	Frasers Hospitality Trust	77.3	9	86.3	84.5	15
17	AIMS APAC Reit	70.3	16	86.3	82.9	21
19	ESR-Reit	76.1	10	86.1	81.4	24
20	Dasin Retail Trust	71.9	14	85.9	77.0	30
20	CDL Hospitality Trusts	75.9	10	85.9	86.9	10
22	Suntec Reit	72.3	13	85.3	80.3	25
23	Mapletree Logistics Trust	74.2	11	85.2	85.9	12
24	Ascendas India Trust	75.4	9	84.4	77.2	29
25	Sasseur Reit	71.7	12	83.7	45.2	45
26	Prime US Reit	64.4	19	83.4		-
27	Keppel Reit	75.9	6	81.9	84.8	14
28	ARA LOGOS Logistics Trust	72.6	9	81.6	79.8	26

Sasseur REIT jumped 20 spots to rank 25th in this year's SGTI REITs and Business Trust category.

We continue to be committed to maintaining high standards of corporate governance and reporting.

Source: The Business Times, 5 Aug 2020

# **Key Milestone and Awards**



## FTSE EPRA NAREIT Global Emerging Market Index Inclusion<sup>1</sup>

1

# Best IPO in Singapore 2018

By: The Asset Asian (Triple A) Awards 2018

2

# Most Promising REIT in Asia

By: Fortune Times REITs Pinnacle
Awards 2018

3

Best Retail REIT (Platinum)

Best CEO (Platinum)

**Best Investor Relations** (Gold)

By: 6th Asia Pacific REITs Awards 2019

4

# Best REIT Deal in Southeast Asia 2018

By: Alpha Southeast Asia 12th Annual Best Deal & Solution Awards 2018

5

# **REIT Company of The Year – Singapore 2019**

**By: International Investor Magazine** 

6

Best Retail REIT (Platinum)

**Best CEO** (Platinum)

**Best Investor Relations** (Platinum)

By: 7th Asia Pacific REITs Awards 2020

1. Since 23 December 2019.

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## **Investment Merits**



- Market Leadership: Sasseur Group is one of the largest operator of outlet malls in China, with 12 malls and over 12 years of operating experience
- Unique Art-Commerce Business Model: Full alignment of interests of tenants, REIT unitholders, the REIT and entrusted managers, with the potential for sharing upsides
- Proactive Asset Management Strategy: Focus on asset enhancement, organic growth and yield accretive acquisitions
- Resilient Retail Segment: High growth sector offering attractive value-formoney branded products that cater to the rising aspirations and demand of the expanding Chinese middle class
- Strong Partnerships: Longstanding and strong business relationships with leading premium international and local retail brands











# **Thank You**



For enquiries, please contact:

Ms Wong Siew Lu, CFA, CA (Singapore)

**Head, Investor Relations and Corporate Affairs** 

Email: wongsl@sasseurreit.com

Tel: +65 6360 0290

Address: 7 Temasek Boulevard, #06-05, Suntec Tower One,

Singapore 038987

