MR. ALBERTO MACAPINLAC DE LARRAZABAL

Past Directorships (for the last 5 years)

2018 – 2021
VTI Operating Companies, Director
- Bell Telecommunications Philippines, Inc.
- Dominer Pointe, Inc.
- Somete Logistics & Development Corporation
- Cobaltpoint Telecom Inc.
- Hi Frequency Telecommunication, Inc.

VTI Holding Companies, Director
- Two Cassandra - CCI Conglomerate, Inc.
- Perchpoint Holdings, Corp.
- Trans Digital Excel Inc.
- Multi-Technology Investment Holdings Inc.

Bow Arken Group, Director
- Bow Arken Holding Company
- New Century Telecomms, Inc.

Brightshare Group, Director
- Brightshare Holdings Corporation, Director
- eTelco Inc., Director

EASTERN GROUP (AGN/SMEI), Director, Co-Chairman and Co-President
- AGN Philippines, Inc.
- San Miguel Equity Securities, Inc.

EASTERN GROUP (ETPI/TTPI), Director, Co-Chairman and Co-President
- Eastern Telecommunications Philippines, Inc.
- Telecommunications Technologies Philippines, Inc.

2021 – 2023
Darong Agricultural and Development Corporation, Chairman
Ayala Hotels Inc., Director
Cartera Interchange Corp, Director

2022 – 2024
Manila Water Company, Inc., Director
Ayala Foundation Inc., Trustee

2021 - 2025
Liontide Holdings, Inc., Chairman and President
AM 50 Ventures, Inc. (formerly AC Ventures Holdings Corporation), Vice Chairman of the Board, President and CEO
AC Ventures SubCo, Inc., Director, President
Global Telehealth, Inc., Director
Healthnow, Inc., Director
APPPPS Partners, Inc., Director
Ayala Healthcare Holdings, Inc., Director
ACEN International, Inc., Director
Globe Fintech Innovations, Inc., Director
BF Jade E-Services Philippines, Inc., Director, CEO
WeAreAyala Business Club, Inc., Director, Treasurer and CFO
MCX Project Company, Inc., Director
AA Infrastructure Projects Corporation, Chairman of the Board
A&Co Holdings Corporation, Chairman of the Board
AC Logistics Holdings Corporation, Director
AC Mobility Holdings Incorporated, Director
A.C.S.T. Business Holdings, Inc., Director
Affinity Express Holdings, Ltd., Director
AG Holdings Limited, Director, CEO
AG Region Pte. Ltd., Director, CEO

AI North America, Inc., Director
Asiacom Philippines, Inc., Director
Ayala Aviation Corporation, Chairman of the Board
Ayala International Holdings Pte Limited, Director, CEO
Ayala International Pte. Ltd., Director, CEO
AYC Finance Limited, Director, President and CEO
Azalea International Venture Partners Limited, Director, CEO
Bestfull Holdings, Inc., Director, CEO
Brave Connective Holdings, Inc., Director
Fine State Group Limited, Director, CEO
Mobility Access Philippines Ventures, Inc., Director
Philwater Holdings Company, Inc., Director, President
ACI Solar Holdings NA, Inc., Director, Chief Executive Officer
Purefoods International Limited, Director
Strong Group Limited, Director
Total Jade Group Limited, Director
VIP Infrastructure Holdings Pte. Ltd., Director, CEO
KP MOTORS CORPORATION
Liveit Investments Limited, Chairman
PFIL NA, President and CEO
Air 21 Holdings, Inc., Chairman of the Board

2026
ACX Holdings Corporation, Chairman of the Board
Lagdigan Land Corporation, Directors, Vice Chairman and Director
CP Axtra AC Corporation (formerly M&Co Corporation), Director

Present Principal Commitment
Chief Financial Officer of Ayala Corporation *(effective only until 31 December 2025)*

Present Directorships
Listed companies
Integrated Micro-Electronics, Inc., Chairman (listed on the Philippine Stock Exchange)
ENEX Energy Corporation, Director (listed on the Philippine Stock Exchange)
AREIT, Inc., Director, President and CEO (listed on the Philippine Stock Exchange)

Private companies
AC Infrastructure Holdings Corporation, Director, CEO and President
AC Energy and Infrastructure Corporation, Director
Light Rail Manila Holdings, Inc., Director
Light Rail Manila Corporation, Director
AC Industrial Technology Holdings, Inc., Director
Michigan Holdings, Inc., Director
Merlin Solar Technologies, Inc., Chairman
Globe Capital Venture Holdings, Inc., Director, President/ CEO
917Ventures, Inc., Director
EVRO Mobility Solutions, Inc., Director
AC International Finance Ltd., Director
AYC Holdings Limited, Director
Anko JV Company, Inc., Director
Ayalafil (U.S.) Co., Inc., Director *(for dissolution)*
Mermac, Inc., Managing Director and Chief Operating Officer
Sonoma Services, Inc., Vice President
Hacienda Balabatican Homeowners' Association, Inc., Treasurer
Gracie Square Holdings, Inc., Director and Treasurer
Fercat Holdings, Inc., Director and Treasurer
Corullon Holdings, Inc., Director and Treasurer
San Puente Holdings, Inc., Director and Treasurer
Gilmon Holdings, Inc., Director and Treasurer
FBC Holdings, Inc., Director and Treasurer
Pioneer Adhesives, Inc., Director