



HWA HONG CORPORATION LIMITED

(Incorporated in the Republic of Singapore)

(Company Registration No. 195200130C)

**APPENDIX TO THE NOTICE OF ANNUAL GENERAL MEETING
DATED 5 APRIL 2021**

IN RELATION TO

THE PROPOSED RENEWAL OF THE SHARE PURCHASE MANDATE

DEFINITIONS

In this Appendix, the following definitions shall apply throughout unless the context otherwise requires:

Companies, Organisations and Agencies

“Company”	:	Hwa Hong Corporation Limited
“CPF”	:	Central Provident Fund
“Group”	:	The Company and its subsidiaries
“SGX-ST”	:	Singapore Exchange Securities Trading Limited
“SIC”	:	Securities Industry Council of Singapore

General

“AGM”	:	Annual General Meeting of the Company
“Appendix”	:	This Appendix to the Notice of AGM dated 5 April 2021 convening the 68 th AGM to be held on 23 April 2021
“Board”	:	The board of directors of the Company as at the Latest Practicable Date
“Companies Act”	:	The Companies Act, Chapter 50 of Singapore, as amended or modified from time to time
“Directors”	:	The directors of the Company as at the Latest Practicable Date
“Latest Practicable Date”	:	8 March 2021, being the latest practicable date prior to the printing of this Appendix
“Listing Manual”	:	The listing manual of the SGX-ST, as amended or modified from time to time
“Market Day”	:	A day on which the SGX-ST is open for trading in securities
“Securities Account”	:	A securities account maintained by a Depositor with the Depository, but does not include a securities sub-account maintained with a Depository Agent
“SFA”	:	The Securities and Futures Act, Chapter 289 of Singapore, as amended or modified from time to time
“Share Purchase Mandate”	:	The mandate to authorise the Directors to exercise all powers of the Company to purchase or otherwise acquire its issued Shares on the terms of such mandate
“Shareholders”	:	Persons who are registered as holders of Shares in the Register of Members of the Company, except that where the registered holder is the Depository, the term “Shareholders” shall, in relation to such Shares, mean the persons named as Depositors in the Depository Register and whose Securities Accounts are credited with Shares
“Shares”	:	Ordinary shares in the capital of the Company

DEFINITIONS

- “Substantial Shareholder” : A person who has an interest in one or more voting shares (excluding treasury shares) in the Company and the total votes attached to such Share(s) is not less than 5% of the total votes attached to all the voting shares (excluding treasury shares) in the Company
- “Take-over Code” : The Singapore Code on Take-overs and Mergers, as amended or modified from time to time
- “S\$” or “\$” and “cents” : Singapore dollars and cents, respectively
- “%” or “per cent.” : Percentage or per centum

The terms “Depositor”, “Depository”, “Depository Agent” and “Depository Register” shall have the meanings ascribed to them respectively in Section 81SF of the SFA.

The term “subsidiary” shall have the meaning ascribed to it in Section 5 of the Companies Act.

The term “subsidiary holdings” shall have the meaning ascribed to it in the Listing Manual.

Words importing the singular shall, where applicable, include the plural and vice versa and words importing the masculine gender shall, where applicable, include the feminine and neuter genders and vice versa. References to persons shall include corporations.

Any reference in this Appendix to any statute or enactment is a reference to that statute or enactment for the time being amended or re-enacted. Any word defined under the Companies Act, the SFA, the Listing Manual, the Take-over Code or any modification thereof and used in this Appendix shall have the meaning assigned to it under the Companies Act, the SFA, the Listing Manual, the Take-over Code or any modification thereof, as the case may be, unless otherwise provided.

Any reference to a time of day and date in this Appendix is a reference to Singapore time and date, respectively, unless otherwise stated. Any reference to currency set out in this Appendix is a reference to S\$ unless otherwise stated.

Any discrepancies in figures included in this Appendix between the amounts shown and the totals thereof are due to rounding. Accordingly, figures shown as totals in this Appendix may not be an arithmetic aggregation of the figures that precede them.

Rajah & Tann Singapore LLP has been appointed as the Singapore legal adviser to the Company in relation to the Proposed Renewal of the Share Purchase Mandate.

LETTER TO SHAREHOLDERS

HWA HONG CORPORATION LIMITED

(Incorporated in the Republic of Singapore)
(Company Registration No. 195200130C)

Board of Directors

Mak Lye Mun	<i>(Independent and Non-Executive Chairman)</i>
Ong Choo Eng	<i>(Non-Independent and Group Managing Director)</i>
Ong Mui Eng	<i>(Non-Independent and Executive Director)</i>
Ong Hian Eng	<i>(Non-Independent and Non-Executive Director)</i>
Guan Meng Kuan	<i>(Non-Independent and Non-Executive Director)</i>
Huang Yuan Chiang	<i>(Independent and Non-Executive Director)</i>
Tham Chee Soon	<i>(Independent and Non-Executive Director)</i>

Registered Office

38 South Bridge Road
Singapore 058672

5 April 2021

To: The Shareholders of **Hwa Hong Corporation Limited**

Dear Shareholders,

1. INTRODUCTION

We refer to Ordinary Resolution 10 relating to the proposed renewal of the Share Purchase Mandate which is set out in the Notice convening the 68th AGM of the Company to be held on 23 April 2021.

The purpose of this Appendix is to provide Shareholders with information relating to the above-mentioned proposal to be tabled at the 68th AGM, and to seek Shareholders' approval at the 68th AGM for the same.

The SGX-ST assumes no responsibility for the correctness of any of the statements made, reports contained or opinions expressed in this Appendix.

2. THE PROPOSED RENEWAL OF THE SHARE PURCHASE MANDATE

2.1 Background

At the 67th AGM held on 22 May 2020, Shareholders had approved the renewal of the Share Purchase Mandate to enable the Company to purchase or otherwise acquire issued Shares. The rationale for, and the authority and limitations on, the Share Purchase Mandate were set out in the Appendix to the Notice of AGM dated 6 May 2020 convening the 67th AGM.

The existing Share Purchase Mandate will expire on the date of the forthcoming 68th AGM to be held on 23 April 2021. Accordingly, Shareholders' approval is being sought for the renewal of the Share Purchase Mandate at the 68th AGM.

2.2 Shares Purchased or Acquired in the Previous 12 Months

The Company has not purchased or acquired any Shares in the previous 12 months preceding the Latest Practicable Date.

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2.3 Rationale

The Share Purchase Mandate will give the Company the flexibility to undertake purchases or acquisitions of its issued Shares during the period when the Share Purchase Mandate is in force, if and when circumstances permit. Such purchases or acquisitions of Shares provide the Company and its Directors with an easy mechanism to facilitate the return of surplus cash over and above the Company's ordinary requirements in an expedient, efficient and cost-effective manner and may, depending on market conditions and funding arrangements at the time, allow the Company and its Directors to better manage the Company's capital structure with a view to enhancing the earnings per share and/or net asset value per share of the Group. The purchases or acquisitions of Shares may, in appropriate circumstances, also help to mitigate short-term market volatility in the Company's share price, offset the effects of short-term speculation and bolster Shareholders' confidence.

The Directors will decide whether to effect the purchases or acquisitions of the Shares after taking into account the prevailing market conditions, the financial position of the Group and other relevant factors. Share purchases or acquisitions will only be made if the Directors believe that such purchases or acquisitions would benefit the Group.

2.4 Terms of the Share Purchase Mandate

The authority and limitations placed on the purchases or acquisitions of Shares by the Company pursuant to the Share Purchase Mandate (if renewed at the 68th AGM), are substantially the same as those previously approved by Shareholders at the 67th AGM, and are summarised below:

2.4.1 *Maximum Number of Shares*

Only Shares which are issued and fully paid-up may be purchased or acquired by the Company.

The total number of Shares that may be purchased or acquired by the Company shall not exceed 10% of the total number of Shares (excluding subsidiary holdings and any Shares which are held as treasury shares) in issue as at the date of the 68th AGM at which the renewal of the Share Purchase Mandate is approved.

2.4.2 *Duration of Authority*

Purchases or acquisitions of Shares by the Company may be made, at any time and from time to time, on and from the date of the 68th AGM at which the renewal of the Share Purchase Mandate is approved up to the earliest of:

- (a) the date on which the next AGM is held or required by law to be held; or
- (b) the date on which purchases or acquisitions of Shares are carried out to the full extent mandated; or
- (c) the date on which the authority conferred by the Share Purchase Mandate is revoked or varied by the Company in general meeting.

2.4.3 *Manner of Purchases or Acquisitions of Shares*

Purchases or acquisitions of Shares by the Company may be made by way of:

- (a) an on-market purchase transacted through the SGX-ST's trading system, through one or more duly licensed stockbrokers appointed by the Company for the purpose ("**Market Purchase**"); and/or
- (b) an off-market purchase in accordance with an equal access scheme as defined in Section 76C of the Companies Act ("**Off-Market Purchase**").

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In an Off-Market Purchase, the Directors may impose such terms and conditions, which are not inconsistent with the Share Purchase Mandate, the Constitution of the Company, the Listing Manual, the Companies Act and other applicable laws and regulations, as they consider fit in the interests of the Company in connection with or in relation to an equal access scheme or schemes.

Under the Companies Act, an equal access scheme must satisfy all the following conditions:

- (a) the offers under the scheme are to be made to every person who holds shares to purchase or acquire the same percentage of their shares;
- (b) all of those persons have a reasonable opportunity to accept the offers made to them; and
- (c) the terms of all the offers are the same except that there shall be disregarded:
 - (i) differences in consideration attributable to the fact that the offers relate to shares with different accrued dividend entitlements;
 - (ii) differences in consideration attributable to the fact that the offers relate to shares with different amounts remaining unpaid; and
 - (iii) differences in the offers introduced solely to ensure that each person is left with a whole number of shares.

Under the Listing Manual, in making an Off-Market Purchase, a listed company must issue an offer document to all shareholders containing, *inter alia*, the following information:

- (a) the terms and conditions of the offer;
- (b) the period and procedures for acceptances;
- (c) the reasons for the proposed share purchases;
- (d) the consequences, if any, of share purchases by the listed company that will arise under the Take-over Code or other applicable take-over rules;
- (e) whether the share purchases, if made, could affect the listing of the listed company's equity securities on the SGX-ST;
- (f) details of any share purchases made by the listed company in the previous 12 months (whether by way of Market Purchases or Off-Market Purchases), giving the total number of shares purchased, the purchase price per share or the highest and lowest prices paid for the purchases, where relevant, and the total consideration paid for the purchases; and
- (g) whether the shares purchased by the listed company will be cancelled or kept as treasury shares.

2.4.4 **Maximum Purchase Price**

The purchase price (excluding brokerage, stamp duties, applicable goods and services tax and other related expenses) to be paid for the Shares will be determined by the Directors, provided that such purchase price must not exceed:

- (a) in the case of a Market Purchase, 105% of the Average Closing Price (as defined hereinafter); and

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- (b) in the case of an Off-Market Purchase, 120% of the Highest Last Dealt Price (as defined hereinafter),

(“**Maximum Price**”) in either case, excluding related expenses of the purchase or acquisition.

For the above purposes:

“**Average Closing Price**” means the average of the Closing Market Prices of the Shares over the last five Market Days on the SGX-ST, on which transactions in the Shares were recorded, immediately preceding the day of the Market Purchase by the Company, and deemed to be adjusted for any corporate action that occurs during such five-Market Day period and the day of the Market Purchase;

“**Closing Market Price**” means the last dealt price for a Share transacted through the SGX-ST’s trading system as shown in any publication of the SGX-ST or other sources;

“**Highest Last Dealt Price**” means the highest price transacted for a Share as recorded on the SGX-ST on the Market Day on which there were trades in the Shares immediately preceding the day of the making of the offer pursuant to the Off-Market Purchase; and

“**day of the making of the offer**” means the day on which the Company announces its intention to make an offer for the purchase or acquisition of Shares from Shareholders, stating the purchase price (which shall not be more than the Maximum Price calculated on the foregoing basis) for each Share and the relevant terms of the equal access scheme for effecting the Off-Market Purchase.

2.5 Status of Purchased or Acquired Shares: Held in Treasury or Cancelled

Any Shares purchased or acquired pursuant to the Share Purchase Mandate will be dealt with in such manner as may be permitted by the Companies Act.

Under the Companies Act, any Share purchased or acquired by the Company shall be deemed to be cancelled immediately on purchase or acquisition (and all rights and privileges attached to that Share shall expire on cancellation), unless such Share is held by the Company in treasury in accordance with Sections 76H to 76K of the Companies Act.

2.5.1 *Treasury Shares*

Under the Companies Act, Shares purchased or acquired by the Company may be held or dealt with as treasury shares. Certain provisions on treasury shares under the Companies Act are summarised below:

- (a) Maximum Holdings: The aggregate number of Shares held by the Company as treasury shares shall not at any time exceed 10% of the total number of Shares in issue at that time. In the event that the aggregate number of treasury shares held by the Company exceeds the aforesaid limit, the Company shall dispose of or cancel the excess treasury shares within six months from the day the aforesaid limit is first exceeded.
- (b) Voting and Other Rights: The Company cannot exercise any right in respect of the treasury shares. In particular, the Company cannot exercise any right to attend or vote at meetings and for the purposes of the Companies Act, the Company shall be treated as having no right to vote and the treasury shares shall be treated as having no voting rights.

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In addition, no dividend may be paid, and no other distribution (whether in cash or otherwise) of the Company's assets (including any distribution of assets to members of the Company on a winding up) may be made, to the Company in respect of treasury shares. However, the allotment of shares as fully paid bonus shares in respect of the treasury shares is allowed. A subdivision or consolidation of any treasury share into treasury shares of a smaller amount is allowed so long as the total value of the treasury shares after the subdivision or consolidation is the same as before.

- (c) Disposal or Cancellation: Where Shares are held as treasury shares, the Company may at any time:
- (i) sell the treasury shares (or any of them) for cash;
 - (ii) transfer the treasury shares (or any of them) for the purposes of or pursuant to any share scheme, whether for employees, directors or other persons;
 - (iii) transfer the treasury shares (or any of them) as consideration for the acquisition of shares in or assets of another company or assets of a person;
 - (iv) cancel the treasury shares (or any of them); or
 - (v) sell, transfer or otherwise use the treasury shares for such other purposes as the Minister for Finance may by order prescribe.

In addition, under the Listing Manual, an immediate announcement must be made of any sale, transfer, cancellation and/or use of treasury shares. Such announcement must include details such as (i) the date of the sale, transfer, cancellation and/or use of such treasury shares, (ii) the purpose of such sale, transfer, cancellation and/or use of such treasury shares, (iii) the number of treasury shares which have been sold, transferred, cancelled and/or used, (iv) the number of treasury shares before and after such sale, transfer, cancellation and/or use, (v) the percentage of the number of treasury shares against the total number of issued shares outstanding (of the same class as the treasury shares) which are listed before and after such sale, transfer, cancellation and/or use and (vi) the value of the treasury shares if they are used for a sale or transfer, or cancelled.

2.5.2 ***Purchased or Acquired Shares Cancelled***

Under the Companies Act, where Shares purchased or acquired by the Company are cancelled, the Company shall:

- (a) reduce the amount of its share capital where the Shares were purchased or acquired out of the capital of the Company;
- (b) reduce the amount of its profits where the Shares were purchased or acquired out of the profits of the Company; or
- (c) reduce the amount of its share capital and profits proportionately where the Shares were purchased or acquired out of both the capital and the profits of the Company,

by the total amount of the purchase price paid by the Company for the Shares cancelled, which shall include any expenses (including brokerage or commission) incurred directly in such purchase or acquisition of the Shares.

Shares which are cancelled will be automatically delisted by the SGX-ST, and certificates in respect thereof will be cancelled and destroyed by the Company as soon as reasonably practicable following such cancellation. The total number of issued Shares will be diminished by the number of Shares purchased or acquired by the Company and which are cancelled and not held as treasury shares.

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2.6 Source of Funds

In purchasing or acquiring its Shares, the Company may only apply funds legally available for such purchase or acquisition as provided in the Constitution of the Company and in accordance with applicable laws in Singapore.

The Companies Act permits any purchase or acquisition of shares to be made out of the company's capital or profits so long as the company is solvent. For this purpose, a company is "solvent" if at the time of the payment, the following conditions are satisfied:

- (a) there is no ground on which the company could be found to be unable to pay its debts;
- (b) if:
 - (i) it is intended to commence winding up of the company within the period of 12 months immediately after the date of the payment, the company will be able to pay its debts in full within the period of 12 months after the date of commencement of the winding up; or
 - (ii) it is not intended so to commence winding up, the company will be able to pay its debts as they fall due during the period of 12 months immediately after the date of the payment; and
- (c) the value of the company's assets is not less than the value of its liabilities (including contingent liabilities) and will not, after the proposed purchase or acquisition, become less than the value of its liabilities (including contingent liabilities).

The Company intends to use the Group's internal resources to finance its purchases or acquisitions of Shares pursuant to the Share Purchase Mandate. The amount of funding required for the Company to purchase or acquire Shares under the Share Purchase Mandate will depend on, *inter alia*, the aggregate number of Shares purchased or acquired and the consideration paid at the relevant time.

The Directors do not propose to exercise the Share Purchase Mandate in a manner and to such an extent that would materially affect the working capital requirements or the gearing levels of the Group.

2.7 Financial Effects

The financial effects on the Company and the Group arising from purchases or acquisitions of Shares which may be made pursuant to the Share Purchase Mandate will depend on, *inter alia*, the aggregate number of Shares purchased or acquired, the price paid for such Shares, whether the purchase or acquisition is made out of capital or profits of the Company and whether the Shares purchased or acquired are held in treasury or cancelled. The financial effects on the Company and the Group, based on the audited financial statements of the Company and Group for the financial year ended 31 December 2020, are prepared based on the assumptions set out below.

2.7.1 *Purchase or Acquisition of Shares Made Out of Capital or Profits*

Where the purchase or acquisition of Shares is made out of profits, the purchase price paid by the Company for the Shares will correspondingly reduce the amount available for the distribution of dividends by the Company. Where the purchase or acquisition of Shares is made out of capital, the amount available for the distribution of dividends by the Company will not be reduced.

For the purposes of section 2.7 of this Appendix, the purchase price paid by the Company for the Shares does not include any expenses (including brokerage or commission) incurred in such purchase or acquisition of the Shares.

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2.7.2 *Number of, and Maximum Price Paid for, Shares Purchased or Acquired*

As at the Latest Practicable Date, the Company has a total of 652,661,100 Shares in issue (excluding treasury shares) and has no subsidiary holdings. Further, as at the Latest Practicable Date, 842,900 Shares are held by the Company as treasury shares.

Based on 652,661,100 Shares in issue (excluding treasury shares and subsidiary holdings) as at the Latest Practicable Date (and assuming that no further Shares are issued and no further Shares are purchased or acquired and held by the Company as treasury shares on or prior to the 68th AGM), the purchase or acquisition by the Company of up to the maximum limit of 10% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) will result in the purchase or acquisition by the Company of up to 65,266,100 Shares.

(a) Purchases or acquisitions made entirely out of capital

The financial effects on the purchase or acquisition of Shares by the Company made entirely out of capital are based on the purchase or acquisition of 65,266,100 Shares.

In the case of Market Purchases by the Company made entirely out of capital and assuming that the Company purchases or acquires 65,266,100 Shares at the Maximum Price of \$0.30 for each Share (being the price equivalent to 105% of the Average Closing Price of the Shares over the last five Market Days on the SGX-ST, on which transactions in the Shares were recorded, immediately preceding the Latest Practicable Date), the maximum amount of funds required for the purchase or acquisition of 65,266,100 Shares is \$19,580,000 (rounded up to the nearest thousand).

In the case of Off-Market Purchases by the Company made entirely out of capital and assuming that the Company purchases or acquires 65,266,100 Shares at the Maximum Price of \$0.35 for each Share (being the price equivalent to 120% of the Highest Last Dealt Price of the Shares on the Market Day on which there were trades in the Shares immediately preceding the Latest Practicable Date), the maximum amount of funds required for the purchase or acquisition of 65,266,100 Shares is \$22,843,000 (rounded down to the nearest thousand).

(b) Purchases or acquisitions made entirely out of profits

Having regard to the amount of distributable reserves of the Company as at 31 December 2020 of about \$10,804,000, the financial effects on the purchase or acquisition of Shares by the Company made entirely out of profits are based on the utilisation of funds of up to \$10,804,000.

In the case of Market Purchases by the Company made entirely out of profits and assuming the use of distributable reserves of the Company of up to \$10,804,000 for the purchase or acquisition of Shares at the Maximum Price of \$0.30 for each Share (being the price equivalent to 105% of the Average Closing Price of the Shares over the last five Market Days on the SGX-ST, on which transactions in the Shares were recorded, immediately preceding the Latest Practicable Date), the maximum number of Shares (rounded down to the nearest 100 Shares) which can be purchased or acquired by the Company is 36,013,300 Shares representing approximately 5.52% of the total number of Shares in issue (excluding treasury shares and subsidiary holdings) as at the Latest Practicable Date.

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In the case of Off-Market Purchases by the Company made entirely out of profits and assuming the use of distributable reserves of the Company of up to \$10,804,000 for the purchase or acquisition of Shares at the Maximum Price of \$0.35 for each Share (being the price equivalent to 120% of the Highest Last Dealt Price of the Shares on the Market Day on which there were trades in the Shares immediately preceding the Latest Practicable Date), the maximum number of Shares (rounded down to the nearest 100 Shares) which can be purchased or acquired by the Company is 30,868,500 Shares representing approximately 4.73% of the total number of Shares in issue (excluding treasury shares and subsidiary holdings) as at the Latest Practicable Date.

2.7.3 ***Illustrative Financial Effects***

It is not possible for the Company to realistically calculate or quantify the financial effects of Share purchases or acquisitions that may be made pursuant to the Share Purchase Mandate as the resultant effect would depend on, *inter alia*, the aggregate number of Shares purchased or acquired, the price paid for such Shares, whether the purchase or acquisition is made out of capital or profits and whether the Shares purchased or acquired are held in treasury or cancelled.

Purely for illustrative purposes only, based on the audited financial statements of the Company and the Group for the financial year ended 31 December 2020, the assumptions stated above and assuming the purchases or acquisitions of Shares by the Company are funded solely from internal resources, the effects of such purchases or acquisitions of Shares by way of Market Purchases and Off-Market Purchases on the financial positions of the Company and the Group under each of the Scenarios A to D described below are as follows:

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(1) Market Purchases

	GROUP				
	Before Share Purchase (audited)	After Share Purchase			
	Scenario A	Scenario B	Scenario C	Scenario D	
As at 31 December 2020	← \$'000 →				
Share capital	172,154	1722,154	172,154	172,154	152,574
Treasury shares	(260)	(11,064)	(19,840)	(260)	(260)
Reserves	15,185	15,185	15,185	4,381	15,185
	187,079	176,275	167,499	176,275	167,499
Non-controlling interests	(15)	(15)	(15)	(15)	(15)
Shareholders' funds	187,064	176,260	167,484	176,260	167,484
Non-current liabilities	(14,778)	(14,778)	(14,778)	(14,778)	(14,778)
Non-current assets	214,798	214,798	214,798	214,798	214,798
Current assets	70,991	60,187	51,411	60,187	51,411
Current liabilities	(83,947)	(83,947)	(83,947)	(83,947)	(83,947)
Net current liabilities	(12,956)	(23,760)	(32,536)	(23,760)	(32,536)
Total liabilities	(98,725)	(98,725)	(98,725)	(98,725)	(98,725)
Net tangible assets ¹	187,064	176,260	167,484	176,260	167,484
Number of Shares ²	652,661	616,648	587,395	616,648	587,395
Financial Ratios					
Net tangible assets per Share (cents)	28.66	28.58	28.51	28.58	28.51
Basic earnings per Share (cents)	0.64	0.67	0.71	0.67	0.71
Gearing ratio ³ (times)	0.53	0.56	0.59	0.56	0.59
Current ratio ⁴ (times)	0.85	0.72	0.61	0.72	0.61

Notes:

- 1 Net tangible assets equals shareholders' funds.
- 2 Based on number of Shares issued as at the Latest Practicable Date and adjusted for the effect of the Share purchases or acquisitions.
- 3 Gearing ratio equals total liabilities divided by shareholders' funds.
- 4 Current ratio equals current assets divided by current liabilities.

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	COMPANY				
	Before Share Purchase (audited)	After Share Purchase			
		Scenario A	Scenario B	Scenario C	Scenario D
As at 31 December 2020	← \$'000 →				
Share capital	172,154	1722,154	172,154	172,154	152,574
Treasury shares	(260)	(11,064)	(19,840)	(260)	(260)
Reserves	10,804	10,804	10,804	–	10,804
Shareholders' funds	182,698	171,894	163,118	171,894	163,118
Non-current liabilities	–	–	–	–	–
Non-current assets	174,572	174,572	174,572	174,572	174,572
Current assets ¹	9,107	5,110	5,110	5,110	5,110
Current liabilities ¹	(981)	(7,788)	(16,564)	(7,788)	(16,564)
Net current assets/(liabilities) ¹	8,126	(2,678)	(11,454)	(2,678)	(11,454)
Total liabilities	(981)	(7,788)	(16,564)	(7,788)	(16,564)
Net tangible assets ²	182,698	171,894	163,118	171,894	163,118
Number of Shares ³	652,661	616,648	587,395	616,648	587,395
Financial Ratios					
Net tangible assets per Share (cents)	27.99	27.88	27.77	27.88	27.77
Basic earnings per Share (cents)	n.m.	n.m.	n.m.	n.m.	n.m.
Gearing ratio ⁴ (times)	0.01	0.05	0.10	0.05	0.10
Current ratio ⁵ (times)	9.28	0.66	0.31	0.66	0.31

[n.m. denotes not meaningful.]

Notes:

- 1 As at 31 December 2020, the Company has approximately \$9.107 million of current assets, out of which \$3.997 million is in the form of cash and bank balances. The Company also has current liabilities of approximately \$0.981 million as at 31 December 2020. The Group on a consolidated basis has \$44.679 million of cash and bank balances as at 31 December 2020. The Directors believe that the Company is in a healthy financial position and will be able to use the Group's internal financial resources to carry out purchases or acquisitions under the Share Purchase Mandate.
- 2 Net tangible assets equals shareholders' funds.
- 3 Based on number of Shares issued as at the Latest Practicable Date and adjusted for the effect of the Share purchases or acquisitions.
- 4 Gearing ratio equals total liabilities divided by shareholders' funds.
- 5 Current ratio equals current assets divided by current liabilities.

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- (a) Scenario A: Market Purchases of 36,013,300 Shares made entirely out of profits and held as treasury shares.

As illustrated under Scenario A in the tables above, such purchase of Shares will have the effect of reducing the working capital and net tangible assets of the Company and of the Group by the dollar value of the Shares purchased. The consolidated net tangible assets per Share of the Group as at 31 December 2020 will also decrease from 28.66 cents to 28.58 cents.

Assuming that the purchase of Shares had taken place on 1 January 2020, the consolidated basic earnings per Share of the Group for the financial year ended 31 December 2020 would be increased from 0.64 cents to 0.67 cents per Share as a result of the reduction in the number of issued Shares. No adjustments have been made to take into account foregone interest income as a result of the use of funds for the purchase of Shares.

- (b) Scenario B: Market Purchases of 65,266,100 Shares made entirely out of capital and held as treasury shares.

As illustrated under Scenario B in the tables above, such purchase of Shares will have the effect of reducing the working capital and net tangible assets of the Company and of the Group by the dollar value of the Shares purchased. The consolidated net tangible assets per Share of the Group as at 31 December 2020 will also decrease from 28.66 cents to 28.51 cents.

Assuming that the purchase of Shares had taken place on 1 January 2020, the consolidated basic earnings per Share of the Group for the financial year ended 31 December 2020 would be increased from 0.64 cents to 0.71 cents per Share as a result of the reduction in the number of issued Shares. No adjustments have been made to take into account foregone interest income as a result of the use of funds for the purchase of Shares.

- (c) Scenario C: Market Purchases of 36,013,300 Shares made entirely out of profits and cancelled.

As illustrated under Scenario C in the tables above, such purchase of Shares will have the effect of reducing the working capital and net tangible assets of the Company and of the Group by the dollar value of the Shares purchased. The consolidated net tangible assets per Share of the Group as at 31 December 2020 will also decrease from 28.66 cents to 28.58 cents.

Assuming that the purchase of Shares had taken place on 1 January 2020, the consolidated basic earnings per Share of the Group for the financial year ended 31 December 2020 would be increased from 0.64 cents to 0.67 cents per Share as a result of the reduction in the number of issued Shares. No adjustments have been made to take into account foregone interest income as a result of the use of funds for the purchase of Shares.

- (d) Scenario D: Market Purchases of 65,266,100 Shares made entirely out of capital and cancelled.

As illustrated under Scenario D in the tables above, such purchase of Shares will have the effect of reducing the working capital and net tangible assets of the Company and of the Group by the dollar value of the Shares purchased. The consolidated net tangible assets per Share of the Group as at 31 December 2020 will also decrease from 28.66 cents to 28.51 cents.

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Assuming that the purchase of Shares had taken place on 1 January 2020, the consolidated basic earnings per Share of the Group for the financial year ended 31 December 2020 would be increased from 0.64 cents to 0.71 cents per Share as a result of the reduction in the number of issued Shares. No adjustments have been made to take into account foregone interest income as a result of the use of funds for the purchase of Shares.

(2) Off-Market Purchases

	GROUP				
	Before Share Purchase (audited)	After Share Purchase			
		Scenario A	Scenario B	Scenario C	Scenario D
As at 31 December 2020	← \$'000 →				
Share capital	172,154	172,154	172,154	172,154	149,311
Treasury shares	(260)	(11,064)	(23,103)	(260)	(260)
Reserves	15,185	15,185	15,185	4,381	15,185
	187,079	176,275	164,236	176,275	164,236
Non-controlling interests	(15)	(15)	(15)	(15)	(15)
Shareholders' funds	187,064	176,260	164,221	176,260	164,221
Non-current liabilities	(14,778)	(14,778)	(14,778)	(14,778)	(14,778)
Non-current assets	214,798	214,798	214,798	214,798	214,798
Current assets	70,991	60,187	48,148	60,187	48,148
Current liabilities	(83,947)	(83,947)	(83,947)	(83,947)	(83,947)
Net current liabilities	(12,956)	(23,760)	(35,799)	(23,760)	(35,799)
Total liabilities	(98,725)	(98,725)	(98,725)	(98,725)	(98,725)
Net tangible assets ¹	187,064	176,260	164,221	176,260	164,221
Number of Shares ²	652,661	621,793	587,395	621,793	587,395
Financial Ratios					
Net tangible assets per Share (cents)	28.66	28.35	27.96	28.35	27.96
Basic earnings per Share (cents)	0.64	0.67	0.71	0.67	0.71
Gearing ratio ³ (times)	0.53	0.56	0.60	0.56	0.60
Current ratio ⁴ (times)	0.85	0.72	0.57	0.72	0.57

Notes:

- 1 Net tangible assets equals shareholders' funds.
- 2 Based on number of Shares issued as at the Latest Practicable Date and adjusted for the effect of the Share purchases or acquisitions.
- 3 Gearing ratio equals total liabilities divided by shareholders' funds.
- 4 Current ratio equals current assets divided by current liabilities.

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	COMPANY				
	Before Share Purchase (audited)	After Share Purchase			
		Scenario A	Scenario B	Scenario C	Scenario D
As at 31 December 2020	← \$'000 →				
Share capital	172,154	172,154	172,154	172,154	149,311
Treasury shares	(260)	(11,064)	(23,103)	(260)	(260)
Reserves	10,804	10,804	10,804	–	10,804
Shareholders' funds	182,698	171,894	159,855	171,894	159,855
Non-current liabilities	–	–	–	–	–
Non-current assets	174,572	174,572	174,572	174,572	174,572
Current assets ¹	9,107	5,110	5,110	5,110	5,110
Current liabilities ¹	(981)	(7,788)	(19,827)	(7,788)	(19,827)
Net current assets/(liabilities) ¹	8,126	(2,678)	(14,717)	(2,678)	(14,717)
Total liabilities	(981)	(7,788)	(19,827)	(7,788)	(19,827)
Net tangible assets ²	182,698	171,894	159,855	171,894	159,855
Number of Shares ³	652,661	621,793	587,395	621,793	587,395
Financial Ratios					
Net tangible assets per Share (cents)	27.99	27.64	27.21	27.64	27.21
Basic earnings per Share (cents)	n.m.	n.m.	n.m.	n.m.	n.m.
Gearing ratio ⁴ (times)	0.01	0.05	0.12	0.05	0.12
Current ratio ⁵ (times)	9.28	0.66	0.26	0.66	0.26

[n.m. denotes not meaningful.]

Notes:

- 1 As at 31 December 2020, the Company has approximately \$9.107 million of current assets, out of which \$3.997 million is in the form of cash and bank balances. The Company also has current liabilities of approximately \$0.981 million as at 31 December 2020. The Group on a consolidated basis has \$44.679 million of cash and bank balances as at 31 December 2020. The Directors believe that the Company is in a healthy financial position and will be able to use the Group's internal financial resources to carry out purchases or acquisitions under the Share Purchase Mandate.
- 2 Net tangible assets equals shareholders' funds.
- 3 Based on number of Shares issued as at the Latest Practicable Date and adjusted for the effect of the Share purchases or acquisitions.
- 4 Gearing ratio equals total liabilities divided by shareholders' funds.
- 5 Current ratio equals current assets divided by current liabilities.

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- (a) Scenario A: Off-Market Purchases of 30,868,500 Shares made entirely out of profits and held as treasury shares.

As illustrated under Scenario A in the tables above, such purchase of Shares will have the effect of reducing the working capital and net tangible assets of the Company and of the Group by the dollar value of the Shares purchased. The consolidated net tangible assets per Share of the Group as at 31 December 2020 will also decrease from 28.66 cents to 28.35 cents.

Assuming that the purchase of Shares had taken place on 1 January 2020, the consolidated basic earnings per Share of the Group for the financial year ended 31 December 2020 would be increased from 0.64 cents to 0.67 cents per Share as a result of the reduction in the number of issued Shares. No adjustments have been made to take into account foregone interest income as a result of the use of funds for the purchase of Shares.

- (b) Scenario B: Off-Market Purchases of 65,266,100 Shares made entirely out of capital and held as treasury shares.

As illustrated under Scenario B in the tables above, such purchase of Shares will have the effect of reducing the working capital and net tangible assets of the Company and of the Group by the dollar value of the Shares purchased. The consolidated net tangible assets per Share of the Group as at 31 December 2020 will also decrease from 28.66 cents to 27.96 cents.

Assuming that the purchase of Shares had taken place on 1 January 2020, the consolidated basic earnings per Share of the Group for the financial year ended 31 December 2020 would be increased from 0.64 cents to 0.71 cents per Share as a result of the reduction in the number of issued Shares. No adjustments have been made to take into account foregone interest income as a result of the use of funds for the purchase of Shares.

- (c) Scenario C: Off-Market Purchases of 30,868,500 Shares made entirely out of profits and cancelled.

As illustrated under Scenario C in the tables above, such purchase of Shares will have the effect of reducing the working capital and net tangible assets of the Company and of the Group by the dollar value of the Shares purchased. The consolidated net tangible assets per Share of the Group as at 31 December 2020 will also decrease from 28.66 cents to 28.35 cents.

Assuming that the purchase of Shares had taken place on 1 January 2020, the consolidated basic earnings per Share of the Group for the financial year ended 31 December 2020 would be increased from 0.64 cents to 0.67 cents per Share as a result of the reduction in the number of issued Shares. No adjustments have been made to take into account foregone interest income as a result of the use of funds for the purchase of Shares.

- (d) Scenario D: Off-Market Purchases of 65,266,100 Shares made entirely out of capital and cancelled.

As illustrated under Scenario D in the tables above, such purchase of Shares will have the effect of reducing the working capital and net tangible assets of the Company and of the Group by the dollar value of the Shares purchased. The consolidated net tangible assets per Share of the Group as at 31 December 2020 will also decrease from 28.66 cents to 27.96 cents.

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Assuming that the purchase of Shares had taken place on 1 January 2020, the consolidated basic earnings per Share of the Group for the financial year ended 31 December 2020 would be increased from 0.64 cents to 0.71 cents per Share as a result of the reduction in the number of issued Shares. No adjustments have been made to take into account foregone interest income as a result of the use of funds for the purchase of Shares.

Shareholders should note that the financial effects set out above, based on the respective assumptions stated above, are purely for illustration purposes only and are not necessarily representative of future financial performance. In addition, the actual impact will depend on, *inter alia*, the actual number and price of Shares that may be purchased or acquired by the Company, whether the purchase or acquisition of Shares is made out of the profits or capital of the Company and whether the Shares purchased or acquired are held in treasury or cancelled.

Although the Share Purchase Mandate would authorise the Company to purchase up to 10% of the total number of the Company's issued Shares (excluding treasury shares and subsidiary holdings), the Company may not necessarily purchase or acquire or be able to purchase or acquire the entire 10% of the total number of the issued Shares (excluding treasury shares and subsidiary holdings) as mandated. In addition, the Company may cancel all or part of the Shares purchased, or hold all or part of the Shares purchased in treasury. The Directors would emphasise that they do not propose to exercise the Share Purchase Mandate to such an extent that would, or in circumstances that might, result in a material adverse effect on the financial position of the Company or the Group, or result in the Company being delisted from the SGX-ST.

2.8 Tax Implications

Shareholders who are in doubt as to their respective tax positions or any tax implications arising from the purchase or acquisition of Shares by the Company, including those who may be subject to tax in a jurisdiction outside Singapore, should consult their own professional advisers.

2.9 Listing Manual

2.9.1 ***No Purchases During Price Sensitive Developments***

Whilst the Listing Manual does not expressly prohibit any purchase of shares by a listed company during any particular time or times, because the Company would be regarded as an "insider" in relation to any proposed purchase or acquisition of its issued Shares, the Company will not undertake any purchase or acquisition of Shares pursuant to the Share Purchase Mandate at any time after a price sensitive development has occurred or has been the subject of a consideration and/or decision of the Board until the price sensitive information has been publicly announced.

In particular, in-line with Rule 1207(19) of the Listing Manual, the Company will not purchase or acquire any Shares through Market Purchases or Off-Market Purchases during the period of one (1) month immediately preceding the announcement of the Company's half year financial statements and full year financial statements.

2.9.2 ***Listing Status of the Shares***

Under Rule 723 of the Listing Manual, a listed company shall ensure that at least 10% of the total number of issued Shares excluding treasury shares (excluding preference shares and convertible equity securities) in a class that is listed is at all times held by the public. The word "public" is defined in the Listing Manual as persons other than directors, chief executive officer, substantial shareholders, or controlling shareholders of the listed company and its subsidiaries, as well as the associates of such persons.

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As at the Latest Practicable Date, there are approximately 177,700,270 Shares, representing approximately 27.23% of the total number of issued Shares (excluding treasury shares), held by the public. In the event that the Company purchases the maximum of 10% of the total number of issued Shares from public Shareholders, the percentage of the Company's public float would be reduced to approximately 19.14% of the total number of Shares in issue (excluding treasury shares and subsidiary holdings). Accordingly, the Directors are of the view that there is, at present, a sufficient number of Shares in issue held by public Shareholders that would permit the Company to potentially undertake purchases or acquisitions of Shares through Market Purchases up to the full 10% limit pursuant to the Share Purchase Mandate without affecting adversely the listing status of the Shares on the SGX-ST, and that the number of Shares remaining in the hands of the public will not fall to such a level as to cause market illiquidity or adversely affect orderly trading of the Shares.

2.9.3 **Reporting Requirements**

The Listing Manual specifies that a listed company shall report all purchases or acquisitions of its shares to the SGX-ST not later than 9.00 a.m. (a) in the case of a Market Purchase, on the Market Day following the day of purchase or acquisition of any of its shares and (b) in the case of an Off-Market Purchase, on the second Market Day after the close of acceptances of the offer. Such announcement must include details of the date of the purchase, the total number of shares purchased, the number of shares cancelled, the number of shares held as treasury shares, the purchase price per share or the highest and lowest prices paid for such shares, as applicable, the total consideration (including stamp duties and clearing charges) paid or payable for the shares, the number of shares purchased as at the date of announcement (on a cumulative basis), the number of issued shares (excluding treasury shares and subsidiary holdings) after the purchase, the number of treasury shares held after the purchase and the number of subsidiary holdings after the purchase.

2.10 **Certain Take-over Code Implications Arising from the Share Purchase Mandate**

Certain take-over implications arising from the purchase or acquisition of Shares by the Company pursuant to the Share Purchase Mandate are summarised below:

2.10.1 **Obligation to Make a Take-over Offer**

If, as a result of any purchase or acquisition of Shares made by the Company under the Share Purchase Mandate, the proportionate interest of a Shareholder and persons acting in concert with him in the voting capital of the Company increases, such increase will be treated as an acquisition for the purposes of Rule 14 of the Take-over Code. Consequently, a Shareholder or group of Shareholders acting in concert could obtain or consolidate effective control of the Company and become obliged to make a take-over offer for the Company under Rule 14.

2.10.2 **Persons Acting in Concert**

Under the Take-over Code, persons acting in concert comprise individuals or companies who, pursuant to an agreement or understanding (whether formal or informal), co-operate, through the acquisition by any of them of shares in a company, to obtain or consolidate effective control of that company.

Unless the contrary is established, the Take-over Code presumes, *inter alia*, the following individuals and companies to be acting in concert with each other:

- (a) the following companies:
 - (i) a company;
 - (ii) the parent of (i);

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- (iii) the subsidiaries of (i);
 - (iv) the fellow subsidiaries of (i);
 - (v) the associated companies of any of (i) to (iv);
 - (vi) companies whose associated companies include any of (i) to (v);
 - (vii) any person who has provided financial assistance (other than a bank in the ordinary course of business) to any of the above for the purchase of voting rights; and
- (b) a company with any of its directors (together with their close relatives and related trusts and companies controlled by any of the directors, their close relatives and related trusts).

For the above purpose, a company is an associated company of another company if the second-mentioned company owns or controls at least 20% but not more than 50% of the voting rights of the first-mentioned company.

2.10.3 ***Effect of Rule 14 and Appendix 2 of the Take-over Code***

The circumstances under which Shareholders, including Directors, and persons acting in concert with them, respectively, will incur an obligation to make a take-over offer as a result of a purchase or acquisition of Shares by the Company are set out in Rule 14 and Appendix 2 of the Take-over Code.

In general terms, the effect of Rule 14 and Appendix 2 is that unless exempted, Directors and persons acting in concert with them will incur an obligation to make a take-over offer under Rule 14 if, as a result of a purchase or acquisition of Shares by the Company:

- (a) the percentage of voting rights held by such Directors and their concert parties in the Company increases to 30% or more; or
- (b) if the Directors and their concert parties hold between 30% and 50% of the Company's voting rights, and their voting rights increase by more than 1% in any period of six months.

Under Appendix 2 of the Take-over Code, a Shareholder not acting in concert with the Directors will not be required to make a take-over offer under Rule 14 if, as a result of the Company purchasing or acquiring its Shares, the voting rights of such Shareholder would increase to 30% or more, or, if such Shareholder holds between 30% to 50% of the Company's voting rights, the voting rights of such Shareholder would increase by more than 1% in any period of six months. Such Shareholder need not abstain from voting in respect of the resolution authorising the Share Purchase Mandate.

Shareholders will be subject to the provisions of Rule 14 of the Take-over Code if they acquire voting Shares after the Company's purchase of its own Shares. For this purpose, an increase in the percentage of voting rights as a result of the Company's purchase of its own Shares will be taken into account in determining whether a Shareholder and persons acting in concert with him have increased their voting rights by more than 1% in any period of six months.

If the Company decides to cease buying back its Shares before it has purchased in full such number of Shares authorised by its Shareholders at the date on which the resolution authorising the Share Purchase Mandate is passed, the Company will promptly inform its Shareholders of such cessation. This will assist Shareholders to determine if they can buy any more Shares without incurring an obligation under Rule 14 of the Take-over Code.

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Any Shares held by the Company as treasury shares shall be excluded from the calculation of the percentages of voting rights under the Take-over Code referred to above.

2.10.4 *Shareholding Interests of Directors*

Based on information in the Register of Directors' Shareholdings maintained pursuant to Section 164 of the Companies Act as at the Latest Practicable Date, the interests of the Directors in the Shares of the Company before and after the purchase or acquisition of Shares pursuant to the Share Purchase Mandate, assuming that (i) the Company purchases the maximum of 10% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) as at the Latest Practicable Date, (ii) there is no change in the number of Shares in which the Directors have an interest as at the Latest Practicable Date, (iii) there are no further issue of Shares, (iv) no Shares are held by the Company as treasury shares and (v) no Shares are held as subsidiary holdings on or prior to the 68th AGM, will be as follows:

Name of Director	Number of Shares Held			% Before Share Purchase	% After Share Purchase
	Direct Interest	Deemed Interest	Total Interest		
Ong Choo Eng ⁽¹⁾	903,000	80,986,000	81,889,000	12.547	13.941
Ong Mui Eng ⁽²⁾	11,505,664	321,748	11,827,412	1.812	2.014
Ong Hian Eng ⁽³⁾	9,898,463	18,385,000	28,283,463	4.334	4.815
Guan Meng Kuan	1,034,860	–	1,034,860	0.159	0.176

Notes:

- (1) Ong Choo Eng is deemed to have an interest in the Shares held by Ely Investments (Pte) Ltd. ("**Ely Investments**"), in which he and/or his associates are entitled to exercise or control the exercise of not less than 20% of the votes attached to the voting shares thereof.
- (2) Ong Mui Eng is deemed to have an interest in the Shares held by his spouse.
- (3) Ong Hian Eng is deemed to have an interest in the Shares held by Fica (Pte) Ltd., in which he and/or his associates are entitled to exercise or control the exercise of not less than 20% of the votes attached to the voting shares thereof.

2.10.5 *Shareholding Interests of Substantial Shareholders*

Based on information in the Register of Substantial Shareholders maintained pursuant to Section 88 of the Companies Act as at the Latest Practicable Date, the interests of the substantial shareholders of the Company (the "**Substantial Shareholders**") in the Shares of the Company before and after the purchase or acquisition of Shares pursuant to the Share Purchase Mandate, assuming that (i) the Company purchases or acquires the maximum of 10% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) as at the Latest Practicable Date, (ii) there is no change in the number of Shares in which the Substantial Shareholders have an interest as at the Latest Practicable Date, (iii) there are no further issue of Shares, (iv) no Shares are held by the Company as treasury shares and (v) no shares are held as subsidiary holdings on or prior to the 68th AGM, will be as follows:

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Name of Substantial Shareholder	Number of Shares Held			% Before Share Purchase	% After Share Purchase
	Direct Interest	Deemed Interest	Total Interest		
Ong Choo Eng ⁽¹⁾	903,000	80,986,000	81,889,000	12.547	13.941
Ong Kwee Eng ⁽²⁾	2,809,812	32,929,052	35,738,864	5.476	6.084
Ong Eng Loke ⁽³⁾	36,090,858	884,000	36,974,858	5.665	6.295
Ong Eng Yaw ⁽⁴⁾	5,919,200	80,986,000	86,905,200	13.316	14.795
Ong Bee Leem ⁽⁵⁾	151,440	80,986,000	81,137,440	12.432	13.813
Ely Investments (Pte) Ltd.	80,986,000	–	80,986,000	12.409	13.787
Hong Leong Enterprises Pte. Ltd. ⁽⁶⁾	29,648,000	9,409,000	39,057,000	5.984	6.649
City Developments Realty Limited ⁽⁷⁾	33,355,000	–	33,355,000	5.111	5.678
City Developments Limited ⁽⁶⁾	–	33,355,000	33,355,000	5.111	5.678
Hong Leong Investment Holdings Pte. Ltd. ⁽⁹⁾	–	123,648,000	123,648,000	18.945	21.050
Kwek Holdings Pte Ltd ⁽¹⁰⁾	–	123,648,000	123,648,000	18.945	21.050
Davos Investment Holdings Private Limited ⁽¹⁰⁾	–	123,648,000	123,648,000	18.945	21.050
Ong Kay Eng ⁽¹¹⁾	58,000,000	47,712,000	105,712,000	16.197	17.997
Ong Hoo Eng ⁽¹²⁾	35,578,353	–	35,578,353	5.451	6.057
Ong Eng Hui David ⁽¹³⁾	41,185,000	–	41,185,000	6.310	7.011

Notes:

- (1) Ong Choo Eng is deemed to have an interest in the Shares held by Ely Investments in which he and/or his associates are entitled to exercise or control the exercise of not less than 20% of the votes attached to the voting shares thereof.
- (2) Ong Kwee Eng is deemed to have an interest in the Shares held by his spouse and Astute Investment Holdings Pte. Ltd., in which he and/or his associates are entitled to exercise or control the exercise of not less than 20% of the votes attached to the voting shares thereof.
- (3) Ong Eng Loke is deemed to have an interest in the Shares held by OME Investment Holding Pte Ltd, in which he and/or his associates are entitled to exercise or control the exercise of not less than 20% of the votes attached to the voting shares thereof.
- (4) Ong Eng Yaw is deemed to have an interest in the Shares held by Ely Investments, in which he and/or his associates are entitled to exercise or control the exercise of not less than 20% of the votes attached to the voting shares thereof.
- (5) Ong Bee Leem is deemed to have an interest in the Shares held by Ely Investments, in which she and/or her associates are entitled to exercise or control the exercise of not less than 20% of the votes attached to the voting shares thereof.
- (6) The aggregate interest of Hong Leong Enterprises Pte. Ltd. (“HLE”) is based on its last notification to the Company on 14 April 2011. HLE is deemed to have an interest in the Shares held by Starich Investments Pte. Ltd. (“Starich”), being a company in which it is entitled to exercise or control the exercise of not less than 20% of the votes attached to the voting shares thereof. Based on the Company’s Register of Substantial Shareholders as at 8 March 2021, Starich is holding 9,409,000 Shares in the Company. HLE is not required to notify the Company on any dealing in the Shares that has not resulted in a percentage level change in its shareholding.
- (7) The aggregate interest of City Developments Realty Limited (“CDRL”) is based on its last notification to the Company on 13 February 2006.

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- (8) The aggregate interest of City Developments Limited (“**CDL**”) is based on its last notification to the Company on 13 February 2006. CDL is deemed to have an interest in the Shares held by its wholly owned subsidiary, CDRL.
- (9) The aggregate interest of Hong Leong Investment Holdings Pte. Ltd. (“**HLIH**”) is based on its last notification to the Company on 13 April 2011. HLIH is deemed to have an interest in the Shares held by Tudor Court Gallery Pte Ltd, Welkin Investments Pte Ltd and CDRL, and the 39,057,000 Shares held directly and indirectly by HLE, being companies in which it is entitled to exercise or control the exercise of not less than 20% of the votes attached to the voting shares thereof.
- (10) The aggregate interest of each of Kwek Holdings Pte Ltd (“**KH**”) and Davos Investment Holdings Private Limited (“**Davos**”) is based on their last notification to the Company on 13 April 2011. Each of KH and Davos is deemed to have an interest in the 123,648,000 Shares held directly and indirectly by HLIH, in which each of them is entitled to exercise or control the exercise of not less than 20% of the votes attached to the voting shares thereof.
- (11) The aggregate interest of Ong Kay Eng is based on his last notification to the Company on 7 December 2020 (in respect of a change in interest on 4 December 2020). Ong Kay Eng is deemed to have an interest in 6,527,000 Shares registered in the name of his spouse, Chen Wah Chi @ Chen Rosy and 41,185,000 Shares registered in the name of Ong Eng Hui David.
- (12) The aggregate interest of Ong Hoo Eng is based on his last notification to the Company on 2 November 2018.
- (13) The aggregate interest of Ong Eng Hui David is based on his last notification to the Company on 7 December 2020 (in respect of a change in interest on 4 December 2020).

2.10.6 *Shareholding Interests of the Ong Concert Parties*

Mr Ong Choo Eng, Mr Ong Mui Eng and Dr Ong Hian Eng (collectively, the “**Ong Directors**”) are Directors of the Company. In addition, Mr Ong Choo Eng is a Substantial Shareholder of the Company. The Ong Directors and the parties specified below who are acting or presumed to be acting in concert with them (collectively, the “**Ong Concert Parties**”) own or control an aggregate of approximately 32.02% of the voting rights of the Company as at the Latest Practicable Date:

- (a) Mr Ong Kwee Eng, Mr Ong Eng Yaw, Ms Ong Bee Leem, Mr Ong Eng Loke and Ely Investments, who are Substantial Shareholders of the Company and whose shareholding interests are set out in section 2.10.5 above; and
- (b) the following parties (collectively, the “**Other Relevant Persons**”) whose shareholdings in the Company are set out in the table below:
 - (i) Mdm Tan Sock Choon and Ms Ong Bee Sun, spouse and daughter of Mr Ong Mui Eng respectively;
 - (ii) Fica (Pte) Ltd, a company in which Dr Ong Hian Eng is a director and shareholder;
 - (iii) Ms Ong Bee Pheng, daughter of Dr Ong Hian Eng;
 - (iv) OME Investment Holding Pte Ltd, a company in which Mr Ong Eng Loke is a director and shareholder;
 - (v) Mdm Ng Siew Tin and Ms Ong Bee Kuan Melissa, spouse and daughter of Mr Ong Kwee Eng respectively; and
 - (vi) Astute Investment Holdings Pte. Ltd., a company in which Mr Ong Kwee Eng is a director and shareholder.

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Based on information available to the Company as at the Latest Practicable Date, the shareholdings of the Other Relevant Persons in the Shares of the Company before and after the purchase or acquisition of Shares pursuant to the Share Purchase Mandate, assuming that (i) the Company purchases or acquires the maximum of 10% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) as at the Latest Practicable Date, (ii) there is no change in the number of Shares held by the Other Relevant Persons as at the Latest Practicable Date, (iii) there are no further issue of Shares, (iv) no Shares are held by the Company as treasury shares and (v) no Shares are held as subsidiary holdings on or prior to the 68th AGM, will be as follows:

Name of the Other Relevant Persons	Number of Shares Held	% Before Share Purchase	% After Share Purchase
Tan Sock Choon	321,748	0.049	0.055
Ong Bee Sun	6,182,380	0.947	1.053
Fica (Pte) Ltd	18,385,000	2.817	3.130
Ong Bee Pheng	2,000,000	0.306	0.340
OME Investment Holding Pte Ltd	884,000	0.135	0.150
Ng Siew Tin	1,600,500	0.245	0.272
Ong Bee Kuan Melissa	31,000	0.005	0.005
Astute Investment Holdings Pte. Ltd.	31,328,552	4.800	5.333

2.10.7 *Consequences of Share Purchases or Acquisitions by the Company on the Ong Concert Parties*

Assuming that there is no change in the shareholding interests of the Ong Concert Parties in the Company as at the Latest Practicable Date, the purchase or acquisition by the Company of the maximum of 65,266,100 Shares (being 10% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) as at the Latest Practicable Date) will result in an increase in their collective holdings in the Shares from 32.02% to 35.58%. Accordingly, the percentage of voting rights held by the Ong Concert Parties in the Company may be increased by more than 1% in any six-month period as a result of the purchase or acquisition of Shares by the Company pursuant to the Share Purchase Mandate. In the event that the voting rights in the Company controlled by the Ong Concert Parties increase by more than 1% in any six-month period, the Ong Concert Parties will, unless exempted, be required to make a take-over offer for the Shares held by the other Shareholders pursuant to Rule 14 of the Take-over Code.

Save as disclosed herein, based on the Register of Directors' Shareholdings and the Register of Substantial Shareholders of the Company as at the Latest Practicable Date, the Directors are not aware of any other Substantial Shareholder who would become obliged to make a mandatory take-over offer for the Company under Rule 14 of the Take-over Code in the event that the Company purchases or acquires the maximum of 65,266,100 Shares (being 10% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) as at the Latest Practicable Date) pursuant to the Share Purchase Mandate.

The statements herein do not purport to be a comprehensive or exhaustive description of all implications that may arise under the Take-over Code. Shareholders who are in doubt as to whether they would incur any obligation to make a take-over offer under the Take-over Code as a result of any purchase or acquisition of Shares by the Company pursuant to the Share Purchase Mandate are advised to consult their professional advisers and/or the SIC at the earliest opportunity.

LETTER TO SHAREHOLDERS

3. DIRECTORS' RECOMMENDATION

In view of the consequences of the Share purchases or acquisitions by the Company on the Ong Concert Parties as described in section 2.10.7 above, the Ong Directors will abstain on making any recommendation on the proposed renewal of the Share Purchase Mandate. The Directors, save for the Ong Directors, are of the opinion that the proposed renewal of the Share Purchase Mandate is in the interests of the Company and, accordingly, they recommend that Shareholders **vote in favour** of Ordinary Resolution 10 in relation to the renewal of the Share Purchase Mandate to be proposed at the 68th AGM.

4. ABSTENTION FROM VOTING

The Ong Concert Parties will abstain from voting on Ordinary Resolution 10 in relation to the proposed renewal of the Share Purchase Mandate to be proposed at the 68th AGM and will decline to accept appointment as proxies for any Shareholder to vote on Ordinary Resolution 10 in relation to the renewal of the Share Purchase Mandate unless (i) the Shareholder concerned does not have any personal interest in relation to the Resolution in question and (ii) such Shareholder shall have given instructions in his proxy form as to the manner in which his votes are to be cast in respect of the Resolution.

5. DIRECTORS' RESPONSIBILITY STATEMENT

The Directors collectively and individually accept full responsibility for the accuracy of the information given in this Appendix and confirm after making all reasonable enquiries that, to the best of their knowledge and belief, this Appendix constitutes full and true disclosure of all material facts about the proposed renewal of the Share Purchase Mandate and the Group, and the Directors are not aware of any facts the omission of which would make any statement in this Appendix misleading.

Where information in the Appendix has been extracted from published or otherwise publicly available sources or obtained from a named source, the sole responsibility of the Directors has been to ensure that such information has been accurately and correctly extracted from those sources and/or reproduced in the Appendix in its proper form and context.

6. DOCUMENTS AVAILABLE FOR INSPECTION

Copies of the following documents are available for inspection at the registered office of the Company at 38 South Bridge Road, Singapore 058672 during normal business hours from the date of this Appendix up to and including the date of the 68th AGM:

- (a) the Constitution of the Company; and
- (b) the annual report of the Company for the financial year ended 31 December 2020.

Yours faithfully,
For and on behalf of the Board of Directors of
HWA HONG CORPORATION LIMITED

Ong Choo Eng
Group Managing Director