



COMFORTDELGRO CORPORATION LIMITED
(Company Registration No. 200300002K)
(Incorporated in the Republic of Singapore)

ANNOUNCEMENT OF CHANGES TO THE BOARD AND BOARD COMMITTEES

The Board of Directors of ComfortDelGro Corporation Limited (the “**Company**”) wishes to announce that with effect from 1 August 2022:

1. Mr Choi Shing Kwok (“Mr Choi”) and Mr Russell Stephen Balding AO¹ (“Mr Balding”) will be appointed to the Board as Independent Non-Executive Directors.
2. Both Mr Choi and Mr Balding will be members of the Company’s Audit and Risk Committee and Nominating and Remuneration Committee.
3. In addition, Mr Choi will sit on the Sustainability Committee as a member, whilst Mr Balding will be a member of the Investment Committee.

Consequent to the above, the compositions of the Board and its Committees are as follows:

Board of Directors

Mr Lim Jit Poh	- Chairman (Independent Non-Executive)
Mr Yang Ban Seng	- Director (Non-Independent Executive & Managing Director/Group Chief Executive Officer)
Mr Russell Stephen Balding AO	- Director (Independent Non-Executive Director)
Ms Jessica Cheam	- Director (Independent Non-Executive)
Mr Choi Shing Kwok	- Director (Independent Non-Executive)
Mr Mark Christopher Greaves	- Director (Independent Non-Executive)
Mr Lee Jee Cheng Philip	- Director (Independent Non-Executive)
Professor Ooi Beng Chin	- Director (Independent Non-Executive)
Ms Sum Wai Fun Adeline	- Director (Independent Non-Executive)
Ms Tham Ee Mern Lilian	- Director (Independent Non-Executive)

Audit and Risk Committee

Mr Lee Jee Cheng Philip	- Chairman (Independent Non-Executive Director)
Mr Russell Stephen Balding AO	- Member (Independent Non-Executive Director)
Ms Jessica Cheam	- Member (Independent Non-Executive Director)
Mr Choi Shing Kwok	- Member (Independent Non-Executive Director)
Mr Mark Christopher Greaves	- Member (Independent Non-Executive Director)
Ms Tham Ee Mern Lilian	- Member (Independent Non-Executive Director)

¹ *Individuals are appointed an Officer of the Order of Australia (AO) for distinguished service of a high degree to Australia or to humanity at large.*

Nominating and Remuneration Committee

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|-------------------------------|--|
| Mr Lim Jit Poh | - Chairman (Independent Non-Executive Director & Board Chairman) |
| Mr Russell Stephen Balding AO | - Member (Independent Non-Executive Director) |
| Mr Choi Shing Kwok | - Member (Independent Non-Executive Director) |
| Mr Mark Christopher Greaves | - Member (Independent Non-Executive Director) |
| Mr Lee Jee Cheng Philip | - Member (Independent Non-Executive Director) |
| Ms Sum Wai Fun Adeline | - Member (Independent Non-Executive Director) |

Investment Committee

- | | |
|-------------------------------|---|
| Mr Lim Jit Poh | - Chairman (Independent Non-Executive Director & Board Chairman) |
| Mr Russell Stephen Balding AO | - Member (Independent Non-Executive Director) |
| Mr Mark Christopher Greaves | - Member (Independent Non-Executive Director) |
| Professor Ooi Beng Chin | - Member (Independent Non-Executive Director) |
| Ms Tham Ee Mern Lilian | - Member (Independent Non-Executive Director) |
| Mr Yang Ban Seng | - Member (Non-Independent Executive Director & Managing Director/Group Chief Executive Officer) |

Digitalisation Committee

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|-------------------------|---|
| Ms Tham Ee Mern Lilian | - Chairman (Independent Non-Executive Director) |
| Ms Jessica Cheam | - Member (Independent Non-Executive Director) |
| Mr Lee Jee Cheng Philip | - Member (Independent Non-Executive Director) |
| Professor Ooi Beng Chin | - Member (Independent Non-Executive Director) |
| Ms Sum Wai Fun Adeline | - Member (Independent Non-Executive Director) |
| Mr Yang Ban Seng | - Member (Non-Independent Executive Director & Managing Director/Group Chief Executive Officer) |

Sustainability Committee

- | | |
|-------------------------|---|
| Ms Jessica Cheam | - Chairman (Independent Non-Executive Director) |
| Mr Choi Shing Kwok | - Member (Independent Non-Executive Director) |
| Mr Lim Jit Poh | - Member (Independent Non-Executive Director & Board Chairman) |
| Professor Ooi Beng Chin | - Member (Independent Non-Executive Director) |
| Ms Sum Wai Fun Adeline | - Member (Independent Non-Executive Director) |
| Mr Yang Ban Seng | - Member (Non-Independent Executive Director & Managing Director/Group Chief Executive Officer) |

**BY ORDER OF THE BOARD
COMFORTDELGRO CORPORATION LIMITED**

Angeline Joyce Lee Siang Pohr
Company Secretary

28 July 2022